

FLY BY

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Administrator Signs New Order

FAA's Organization Plans Announced

With a stroke of the pen, the Administrator on May 16 signed an FAA Order which set a chain of events in motion to:

- Redesignate the Deputy Administrator for Plans and Development as Deputy Administrator for Development, with four Services reporting directly to him
- Discontinue the Aviation Facilities Service
- Discontinue the Military Adviser and the Board of General Advisers
- Discontinue the Emergency Readiness Staff, in the Office of the Deputy Administrator for Plans and Development
- Establish the Office of Policy Development
- Establish the Office of Appraisal
- Establish the Office of Compliance and Security
- Establish the Installation and Materiel Service
- Establish the Systems Maintenance Service
- Establish the Aircraft Development Service
- Redesignate, with changes, Aviation Research and Development Services as the Systems Research and Development Service.

Behind that pen stroke were many hours of head scratching

and planning, much burning of the midnight oil, and the consideration and implementation of certain recommendations brought out in three studies.

The three studies were those conducted by Harbridge House and the Agency's own Projects Searchlight and Pipeline.

All changes are to be put into effect between the date of the new Order and July 1, when the Aviation Facilities Service and the Board of General Advisers are discontinued.

Robert J. Shank has been named as Deputy Administrator for Development.

Heading the Office of Policy Development will be Frank E. Loy,

who has been named Acting Director.

Gordon Bain will head the Office of Appraisal, as Assistant Administrator for Appraisal.

Donald S. King has been named Acting Director of the Installation and Materiel Service.

Bernard J. Vierling is taking over the newly-established Systems Maintenance Service.

Joseph D. Blatt is Director, Systems Research and Development Service.

Melvin Gough has been named Director of the Aircraft Development Service.

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To insure systematic and timely effectuation of the organizational changes directed by the new Order, a team has been designated to work with the heads of Offices and Services affected. The team consists of Elliott Roberts, MS-50, Chairman, Burton Cochran, BU-10, and John Langer, PT-80.

The team will be responsible for:

- Assisting with plans and administrative aspects of the im-

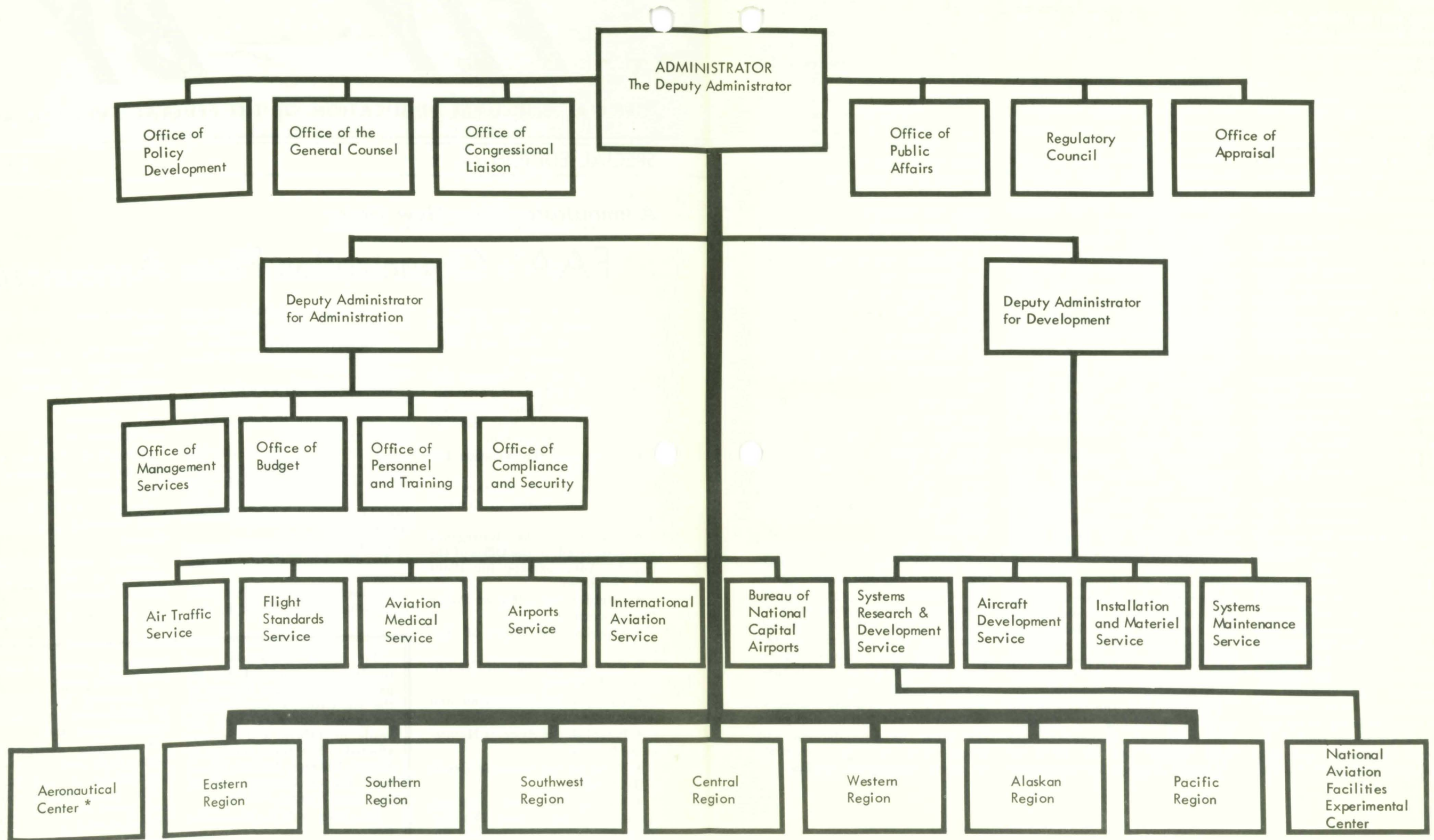
plementing action to carry out the reorganization;

- Assuring full interchange of information concerning the reorganization; and

- Preparing determination orders to be issued by the Deputy Director for Administration.

The team will supplement, not replace, the functions of the Offices of Management Services, Budget, and Personnel and Training in support of the conversion to the new organization.

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* Programs conducted at the Aeronautical Center are under the direction of the respective Services and Office.

No one, as yet, has been named to head the Office of Compliance and Security.

Carrying out the shifts of personnel and functions, and making other necessary arrangements in the short changeover period will be a major undertaking. Among the transfers and changes brought about by the new organization will be the following:

The Frequency Management Staff Division of the Aviation Facilities Service will go to the Systems Research and Development Service as the Frequency Management Division.

The Systems Research and Development Service will assume the applications engineering functions of the Systems Equipment Division of the Aviation Facilities Service, and will be responsible for the development of equipment through the stage of approved production specifications.

The Materiel Programs Division of the Aviation Facilities Service and procurement and contracting functions of the Administrative Services Division, Office of Management Services, will be transferred to the Installation and Materiel Service.

Personnel and functions of the Materiel Policy Division of the Office of Management Services are to be transferred to the Installation and Materiel Service.

The Installation and Materiel Service will also have transferred to it all personnel and functions of the Systems Equipment Division of the Aviation Facilities Service which relate to the development and administration of the installation program. This includes the acquisition, construction, installation, and commissioning of air navigation and air traffic control facilities and equipment, including plant facilities and utilities; con-

trol of Government furnished equipment; the providing of teletype and other systems of communication for air traffic control; monitoring of field installation and construction programs; and factory inspection activity.

Personnel and functions of the Systems Maintenance Division of the Aviation Facilities Service will be transferred to the Systems Maintenance Service.

Other personnel of the Aviation Facilities Service whose duties relate to support of maintenance will also be reassigned to the Systems Maintenance Service.

Personnel and functions of the Office of the Director, the Management Staff Division and the Systems Staff Division of the Aviation Facilities Service will be transferred to the Installation and Materiel Service, Systems Research and Development Service, and the Systems Maintenance Service.

Personnel and functions of the Aviation Facilities Depot of the Aviation Facilities Service will be taken over by the Installation and Materiel Service.

Personnel and functions of the Contracts Division and the NAFEC Contracts Branch of the Management Services Division of the Aviation Research and Development Service are to be transferred to the Installation and Materiel Service.

Personnel and functions of the former Aviation Research and Development Service which concern the Agency's responsibilities for planning and establishing requirements for the development of civil aircraft are transferred to the Aircraft Development Service.

Personnel and functions of the projects concerning the development of aircraft, such as boundary layer control and the DC-3 replacement program are transferred

from the former Aviation Research and Development Service. Project Little Guy, the Supersonic Transport Management Office, and Project Hummingbird, are being transferred from the Office of the former Deputy Administrator for Plans and Development Service.

The reorganization changes have been proceeding for a considerable length of time. Among the several steps which led to reorganization decisions outlined above, were careful studies and appraisals.

Conclusions of Project Searchlight, for example, are consistent with the decision to establish a Systems Maintenance Service. Project Pipeline pointed out the need for keeping the central depot at the Aeronautical Center to serve the entire Agency. Consulting reports of Harbridge House, after studies made for the Administrator, first proposed establishment of the Installation and Materiel Service.

The new FAA organization has been established in response to the steadily rising demands placed upon the Agency. It is designed to enable the FAA to discharge in the most effective, system-oriented manner its responsibilities for aviation safety and the fostering of aviation.

It will be necessary, in carrying out the reorganization, to reassign individuals and entire organization units. The purpose of such transfers and realignments is to enable the FAA to do a bigger job even more effectively than in the past. The new organization reflects the Agency's new challenges.

The new FAA organization will put the Agency in a much stronger position to take full advantage of the other recommendations and proposals for improvements made by these management studies.