



U.S. Department of
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FOR IMMEDIATE RELEASE

Tuesday, January 5, 1999

SLSDC 1-99

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Albert S. Jacquez Sworn In As New Seaway Administrator

U.S. Transportation Secretary Rodney E. Slater yesterday swore in Albert S. Jacquez, former chief of staff to U.S. Rep. Esteban E. Torres of California, as the eighth administrator of the Saint Lawrence Seaway Development Corporation (SLSDC).

"His distinguished record makes him eminently qualified to take the helm as the U.S. Seaway administrator as we move America into the 21st century," Secretary Slater said. "His experience in trade, finance and transportation policy and his work in the private sector will help the St. Lawrence Seaway System continue as a safe, reliable and prosperous trade route for North America."

President Clinton, using his recess appointment authority, named Jacquez as administrator, effective Jan. 4, 1999. The White House will be submitting Jacquez's nomination for Senate confirmation by the 106th Congress.

"I look forward to helping the Seaway Corporation meet the many challenges of the 21st century and feel especially fortunate to take office during the Seaway's 40th anniversary year," Jacquez said. "I feel privileged to be joining such a well-managed organization that is a government leader in performance-driven strategies and that performs a vital mission in keeping the Great Lakes Seaway System North America's most safe, reliable and efficient international maritime artery."

The Corporation maintains the St. Lawrence Seaway in cooperation with the Canada's St. Lawrence Seaway Management Corporation, and globally promotes increased maritime trade for the entire Great Lakes Seaway System.

Jacquez succeeds Gail C. McDonald, who resigned as the SLSDC administrator in April 1997. Since then, Acting Administrator David G. Sanders has served as the agency's top executive.



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Saint Lawrence
Seaway Development
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FOR IMMEDIATE RELEASE
February 19, 1999

Contact: Dennis Deuschl
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**SEAWAY'S SHIPPING SEASON FOR 1999
-- THE SEAWAY'S 40TH ANNIVERSARY
YEAR -- TO OPEN ON MARCH 31**

The Montreal to Lake Ontario and Welland Canal sections of the St. Lawrence Seaway will open for navigation at 8 a.m., March 31, according to an announcement today by the Saint Lawrence Seaway Development Corporation (SLSDC).

SLSDC Administrator Albert S. Jacquez noted: "This year's opening is especially significant because 1999 also happens to be the 40th anniversary of the dedication of the St. Lawrence Seaway at ceremonies in 1959 involving President Dwight D. Eisenhower and Queen Elizabeth II."

New Vessel Traffic Control System to Become Operational

In conjunction with the opening, Jacquez also noted: "Our new state-of-the-art computerized vessel traffic control center at the Eisenhower Lock in Massena, N.Y., will become fully operational, and will provide Seaway users, both internal and external, with a seamless source of vessel transit information covering both Seaway sections. This achievement is part of a joint U.S.-Canadian Seaway project to fully integrate a computerized traffic management system between the Canadian centers at Montreal, Quebec, and St. Catherine's, Ontario, and the U.S. Center in Massena.

The Seaway's navigation season in 1998, the busiest traffic year in the past decade, opened March 26 and closed December 27.

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Saint Lawrence
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FOR IMMEDIATE RELEASE
March 24, 1999

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16 U.S. GREAT LAKES SEAWAY PORTS & PORT TERMINALS EARN PACESETTER AWARDS

Saint Lawrence Seaway Development Corporation Administrator Albert S. Jacquez today announced that nine U.S. Great Lakes Seaway ports and seven port terminals have earned the Corporation's seventh annual U.S. Seaway Port Pacesetter Award.

Jacquez noted that: "For the first time this year, eligibility for the award was expanded to include port terminal operators as well as ports." Also, he said: "The number of of ports earning the award this year is the highest in the history of the award, and is reflective of the outstanding shipping season that concluded late last December."

The award is presented to the U.S. Great Lakes Seaway ports and port terminals that registered increases in overseas cargo tonnage shipped through the Seaway during the 1998 navigation season, versus 1997.

The nine port organizations to receive this year's award are: The Cleveland-Cuyahoga County (Ohio) Port Authority; The Detroit/Wayne County (Mich.) Port Authority; The Seaway Port Authority of Duluth (Minn.); The Erie (Pa.)-Western Pennsylvania Port Authority; The Green Bay (Wis.) Port and Solid Waste Management Department; The Illinois International Port District, Port of Chicago (Ill.); The Port of Milwaukee (Wis.); The Port of Oswego (N.Y.) Authority; and The Toledo-Lucas County (Ohio) Port Authority.

The seven award-winning U.S. Great Lakes Seaway port terminals are: AGP Grain LTD at the Port of Duluth; the Anderson's at the Port of Toledo; Ceres Terminal at the Port of Cleveland; Federal Marine at Burns International Harbor in Portage, Ind.; K & K Warehousing at the Port of Menominee, Mich.; Lake Superior Warehousing at the Port of Duluth; and Mountfort Terminal at the Port of Erie.

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Jacquez pointed out that the executives at the pacesetting organizations had done an exceptional job in generating new international business for the Midwest region of North America.

He added: "Last year the Seaway recorded its best shipping results in a decade, with overall tonnage reaching 39.2 million metric tons. Much of the credit for this must go to the active marketing efforts and quality service of our port and terminal officials. In addition, our Seaway System's cost competitiveness, efficiency, and excellent safety record contributed to the achievements being recognized. Together, these factors set the stage for another strong traffic season during this 40th anniversary year of the Great Lakes Seaway System."

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**Saint Lawrence
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FOR IMMEDIATE RELEASE
June 4, 1999

Contact: Dennis Deuschl
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SEAWAY TRADE MISSION HEADED FOR NORWAY AND GERMANY

Beginning June 6, the Saint Lawrence Seaway Development Corporation will lead a delegation of U.S. and Canadian Great Lakes Seaway System executives on a Seaway trade mission to Oslo, Norway, and Hamburg, Germany.

The delegation is scheduled to visit Oslo from June 6 to 11, and Hamburg from June 12 to 16. Both stops represent return visits for the Seaway to these large European shipping centers. The delegation is comprised of a broad cross-section of top U.S. and Canadian business executives concerned with maritime commerce throughout the Great Lakes Seaway System.

Seaway Corporation Administrator Albert S. Jacquez, who will serve as the mission leader, explained: "This is a very important trip for the Seaway because our two stops are key centers for world trade and ship operations."

He added: "We plan to provide our hosts with an update on Seaway trade advantages, and explain new navigation/customer services that we have introduced. In particular, we will stress the need for more Seaway-size ship newbuildings and refittings."

In Oslo, the mission delegation will participate in the biennial Nor-Shipping Conference and Exhibition, one of the largest maritime events in the world this year. At the exhibition, several delegates will share exhibit space with the Seaway Corporation.

At both stops, Administrator Jacquez will deliver formal Seaway presentations to audiences of leading European shipping industry executives. Past Seaway trade missions visited Oslo in 1987 and 1996, and Hamburg in 1988, 1990, 1992, and 1997. Both visits are certified by the U.S. Department of Commerce, and will receive full support from the U.S. Consulate or Embassy in each city.,

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**Saint Lawrence
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FOR IMMEDIATE RELEASE
June 10, 1999

Contact: David G. Sanders
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**CRUISE SHIP "LE LEVANT" TO TRANSIT THE
GREAT LAKES ST. LAWRENCE SEAWAY SYSTEM**

The LE LEVANT, a 328-foot French-owned passenger liner is scheduled to make its maiden voyage through the Great Lakes St. Lawrence Seaway System, making it the second foreign flag cruise liner to enter the system since 1997.

The LE LEVANT is expected to transit Eisenhower Lock at Massena, N.Y., on June 13. The vessel will carry passengers to several ports of call along the St. Lawrence River and Great Lakes region.

"The construction of the LE LEVANT represents the continued interest in the production of Seaway-sized vessels and a continued rebirth of foreign flag cruise lines offering passenger excursions through Great Lakes St. Lawrence Seaway System," stated Albert S. Jacquez, Administrator of the Saint Lawrence Seaway Development Corporation.

The LE LEVANT was built in 1998 at the Alstom Leroux Naval shipyard in Saint Malo, France, for the Iles du Ponant Company of Nantes, France.. The LE LEVANT is the second modern passenger vessel to be constructed to Seaway-size specifications. The vessel has been fitted with state-of-the-art navigational technology and passenger amenities. It offers five-star luxury accommodations including such features as a swimming pool and two restaurants.

The LE LEVANT joins the C. COLUMBUS, a 472-foot, German-owned cruise vessel built in 1997, that has offered regular cruises of the Great Lakes St. Lawrence Seaway System to foreign tourists.

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Saint Lawrence
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FOR IMMEDIATE RELEASE
July 6, 1999

Contact: Dennis Deuschl
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**SENATE CONFIRMS ALBERT S. JACQUEZ
AS THE NEW U.S. SEAWAY ADMINISTRATOR**

The United States Senate on Thursday, July 1, confirmed President Clinton's appointment of Albert S. Jacquez as the eighth administrator of the Saint Lawrence Seaway Development Corporation (SLSDC). The appointment is for a term of seven years.

Mr. Jacquez had been serving in that position under a recess appointment made by the President on January 4 this year. The following day he was sworn into office by Secretary of Transportation Rodney E. Slater.

During his first six months on the job, Jacquez has been active familiarizing himself with SLSDC operations in Massena, N.Y., and with shipping activities at the leading Great Lakes Seaway ports. Most recently, he lead a Seaway trade mission to Norway and Germany to promote increased Seaway maritime trade.

Before joining SLSDC, Jacquez was chief of staff to U.S. Rep. Esteban E. Torres of California, and he has over 16 years of international trade, finance and transportation policy experience. As chief of staff for Rep. Torres, he provided oversight and guidance for all Appropriations Committee work, including the Transportation and Foreign Operations and Export Financing Subcommittees.

During congressional consideration of the North American Free Trade Agreement (NAFTA), he developed the legislative strategy and negotiated the substantive provisions of the North American Development Bank (NADBank) – a binational institution that finances environmental infrastructure, and provides economic development assistance and investment to communities that suffer lost jobs related to trade. NADBank has a capital base of \$3 billion.

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Jacquez first served on Rep. Torres' staff from 1983-88 as senior legislative director. From 1988-90, he was president and CEO of the Latin American Management Association, a Hispanic business trade group.

A native of Los Angeles, Calif., Jacquez, 45, was graduated from Whittier College, Whittier, Calif., in 1976 with a bachelor's degree, and earned a master's degree from the Lyndon B. Johnson School of Public Affairs at the University of Texas in 1986.

He and his wife, Lynette, have two sons.

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Saint Lawrence
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FOR IMMEDIATE RELEASE
June 22, 1999

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SEAWAY CORPORATION ANNOUNCES SEAWAY 40TH ANNIVERSARY
EVENTS IN MASSENA, N.Y. THE WEEKEND OF JUNE 26-27

Albert S. Jacquez, Administrator of the Saint Lawrence Seaway Development Corporation (SLSDC) today announced a series of events scheduled to occur in Massena, N.Y., this coming weekend, June 26-27, in commemoration of the Great Lakes St. Lawrence Seaway System's 40th anniversary.

Mr. Jacquez noted: "This is a very important milestone in the Seaway's history and I hope that many North Country citizens will participate in the many commemorative events that are open to the public. At the same time, I want to express my special thanks to the many local organizations and community leaders who have helped us organize such an exciting weekend of activities."

Guests invited to the events, in addition to the general public, include the eight Great Lakes State governors, members of the Great Lakes congressional delegation, officials of the Seaway shipping industry, local community leaders and SLSDC employees.

Events on Saturday, June 26, include: an anniversary pictorial cancellation activity sponsored by the U.S. Postal Service is open to the public at Eisenhower Lock from 10 a.m. to 2 p.m.; a Massena Old Car Club display of vintage autos, also open to the public, at the Eisenhower Lock Visitors' Center at 1 p.m.; and a Seaway 40th Anniversary Celebration Dinner at 6 p.m. at the Massena Country Club where local Congressman John McHugh will be the guest speaker.

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The highlight event of the weekend, which will start at 1 p.m., Sunday, will be the Seaway Rededication Ceremony at Eisenhower Lock (The public is invited.) This event commemorates the original dedication of the Seaway on the same day (June 27, 1959) and the same site where former Vice President Richard M. Nixon (a last-minute surrogate for the late President Eisenhower) and Queen Elizabeth II were the key participants. A focal point of the ceremony will be the unveiling of a plaque dedicated to the thousands of workers who helped construct the Seaway during the 1950s, followed by a reception. (Former Seaway construction workers are especially welcome to attend the event.)

The keynote speaker at Sunday's rededication ceremony will be Congressman James Oberstar of Minnesota. He has been a longtime Seaway supporter as an aide to one of the Seaway's founding fathers – the late Congressman John Blatnik, as a member of Congress representing a district that includes the largest U.S. Great Lakes port (Duluth), and as chairman of the Great Lakes Maritime Task Force.

Everyone attending the ceremony will receive a complimentary Seaway 40th anniversary booklet.

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Saint Lawrence
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FOR IMMEDIATE RELEASE
Thursday July 8, 1999

Contact: Rhonda Worden
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**SAINT LAWRENCE SEAWAY DEVELOPMENT CORPORATION
COMPLETES NAVIGATIONAL AID BATTERY REMOVAL PROGRAM IN ST.
LAWRENCE RIVER**

The Saint Lawrence Seaway Development Corporation completed Phase II of its navigational aid battery removal program for the St. Lawrence River. Phase II completes the battery retrieval program begun in the fall of 1998. The program was instituted to inspect for and retrieve batteries from the river bottom around Corporation fixed navigational aids.

Phase II of the program began on June 21, 1999 and was completed on June 29th with forty-four sites being inspected and a total of one hundred twelve batteries being retrieved from various sites between Cape Vincent, NY to just above Iroquois Lock near Lisbon, NY.

"The completion of the battery retrieval program demonstrates the Seaway's commitment to ensuring that environmental safety is a top priority," stated Seaway Administrator Albert Jacquez.

Phase I and II of the Corporation's battery retrieval program resulted in the removal of one hundred ninety seven batteries from the St. Lawrence River from sites below the Cornwall International Bridge to Cape Vincent, NY. All batteries removed from the River will be recycled.

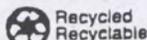
Prior to the late 1980's, fixed navigational aids were powered solely by batteries; today they operate under solar power.

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**Saint Lawrence
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FOR IMMEDIATE RELEASE
September 9, 1999

Contact: Dennis Deuschl
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**SEAWAY U.S. INTERNATIONAL CARGO UP 5%
MIDWAY THROUGH THE 1999 SHIPPING SEASON**

Close to the midpoint of the St. Lawrence Seaway's 1999 navigation season, U.S. international trade through the waterway exceeded last year's tonnage levels, according to preliminary statistics issued today by the U.S. Saint Lawrence Seaway Development Corporation (SLSDC).

As of July 31, 1999, total U.S. international trade had reached 3.252 million metric tons, 5 percent ahead of the total of 3.098 million metric tons at the same time last year.

SLSDC Administrator Albert S. Jacquez noted: "This is very encouraging news because we were able to accomplish the overall gain despite a 23 percent decline in imported cargo (mostly steel). Exports of mostly grain more than offset the lower imports by registering 1.837 million metric tons, or an increase of 47 percent. Within the grain category, corn was our biggest export commodity."

During the 1998 Seaway navigation season, U.S. international cargo through the waterway reached a near-record level, due mainly to record steel imports, which this year are down because of import limits agreed to by various U.S. trading partners. This year, bumper grain crops in the Midwest, low commodity prices and increased barge rates on the Mississippi River are believed to be among the reasons for the rise in Seaway grain exports. A significant portion of the Seaway's grain exports are shipped to the Mediterranean and North Africa region.

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**Saint Lawrence
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FOR IMMEDIATE RELEASE
Wednesday, September 29, 1999

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**EISENHOWER VISITORS CENTER WILL
REMAIN OPEN THROUGH OCTOBER 8**

The Saint Lawrence Seaway Development Corporation today announced that the Dwight D. Eisenhower Visitors Center will remain open through October 8, 1999, with limited hours of operation.

Beginning Oct. 1, 1999, the Visitors Center will be open daily from 9 a.m. to 5 p.m. The gift shop and food concession, which has been operated by the St. Lawrence Aquarium and Ecological Center, will close for the season on Sept. 30, 1999.

The Visitors Center features an observation deck, information booth, and the Eisenhower Exhibit that contains photographs and displays depicting the late president's role in creating the Seaway. The Center is accessible to the disabled.

To get to the Eisenhower Visitors Center, take Route 37 east to Route 131. Proceed on Route 131 to the Tunnel Road and turn just before the tunnel entrance. Look for the Visitors Center sign. For up-to-date information on estimated vessel times, call 315-769-2422.

Beginning Oct. 9, 1999, ships can be viewed from the north parking lot, which is located on the opposite side from the Visitors Center. Drive through the tunnel and take the first right turn.

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**Saint Lawrence
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FOR IMMEDIATE RELEASE
November 12, 1999

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**U.S. TRANSPORTATION SECRETARY TO HONOR 23 SEAWAY
CORPORATION EMPLOYEES WITH HIS TOP ANNUAL AWARDS**

Twenty-three employees of the Saint Lawrence Seaway Development Corporation (SLSDC), all but one based in Massena, N.Y., will be recognized with individual and/or team awards for their outstanding job performances by Secretary of Transportation Rodney E. Slater at special ceremonies November 18 in Washington, D.C.

SLSDC Administrator Albert S. Jacquez explained: "The number of our employees involved this year in the Secretary's annual award program is the highest total ever for our corporation. Most of our recipients contributed significantly to the notable progress we have made toward obtaining ISO 9002 certification for all of our corporation's key functions. ISO 9002 is the highest worldwide quality assurance recognition an organization can achieve through meeting the rigid standards set forth by the Geneva-based International Organization of Standardization."

He added: "This certification process has been a three-year undertaking and we are now on track to becoming, by next summer, the first federal agency ever to be so certified. This achievement will firmly demonstrate to our shipping customers that they can expect the very best quality service when they sail the St. Lawrence Seaway."

Individual Awards

Craig H. Middlebrook, Chief of Staff to the SLSDC Administrator, will be presented the Secretary's Award for Meritorious Service (Silver Medal). Mr. Middlebrook was cited for his tireless efforts in maintaining continuity at the corporate headquarters in Washington, D.C., during a period of several leadership transitions involving three Administrators. He was also praised for his thorough corporate legal preparations regarding a number of Equal Employment Opportunity cases, and for his excellent liaison work with the Vice President's office on matters related to the establishment of SLSDC as Performance Based Organization.

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Mr. Middlebrook has 11 years of service with federal government agencies in Washington, D.C. He joined SLSDC in 1995 as Attorney Advisor and previously served with the Interstate Commerce Commission. He holds a Juris Doctor degree from the Northwestern University School of Law, and a bachelor's degree in political science and French from Northwestern University. He and his wife, Amy, reside in Alexandria, Va.

Sandra Haggett, of Norfolk, N.Y., a program analyst in SLSDC's Massena Office of Maintenance and Marine Services will receive the Secretary's Award for Excellence. She is being recognized for her substantial contributions to her office's preparations for ISO 9002 certification. She was especially key to the completion of the ISO Procedural Manual for the Navigational Aids Program. Ms. Haggett first joined the corporation in 1985 as a clerk typist and has since earned several performance awards.

Team Awards

Four employee teams, each representing a key SLSDC functional area that has been certified by the ISO 9002 program, will receive the Secretary's new Excellence in Customer Service Award. Those areas, and their team members, follow:

Vessel Traffic Services: Patrick J. Broderick; Lori K. Curran; Christopher J. Ehrman; and Christopher L. Guimond.

Vessel Inspection Program: Lori K. Curran; Carol A. Fenton; and Terrance E. Jordan.

Office of Administration: Micheline P. Cappione; Rozalena K. Coulthart; Phyllis R. Derouchie; Charles T. Frego; Vicki J. Garcia; Jill M. Hamilton; Raoul K. Moquin; Christopher A. Phillips; and Jo-Anne Trippany.

Marine Services: Roger Beaudin; Danny B. Brabon; Andrew J. Cook; Gregory A. Good; Sandra M. Haggett; Ronald M. Hayes; James F. Houmiel; and Greg A. MacKinnon.

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Saint Lawrence
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FOR IMMEDIATE RELEASE
December 1, 1999

Contact: Dennis Deuschl
202-366-0110

**BRAZILIAN MINISTER OF TRANSPORT VISITING
TODAY WITH SEAWAY OFFICIALS IN MONTREAL**

Brazil's top transportation official, Eliseu Padilha, Minister of Transport of the Federative Republic of Brazil, today is in Montreal, Canada, to tour the Seaway's St. Lambert Lock and to participate at 1 p.m. in briefings by Albert S. Jacquez, Administrator of the Saint Lawrence Seaway Development Corporation (SLSDC), and by officials of the St. Lawrence Seaway Management Corporation that is headquartered in Cornwall, Ontario, Canada.

Administrator Jacquez explained: "Minister Padilha is visiting the Seaway as a result of conversations I had with him during a recent trip I made with U.S. Secretary of Transportation Rodney Slater to Brazil. The Minister, whose nation operates a large inland waterway system of its own – mainly for barges and tugboats, was especially interested in seeing how the Seaway works and in our special programs involving state-of-the-art vessel traffic control, the Automated Identification System we are developing for vessel tracking, and our emergency response plan for hazardous substance spills and vessel accidents."

Administrator Jacquez further noted that he had also invited the Brazilian Minister to see the U.S. Seaway operations in Massena, N.Y., as well, but the Minister's schedule did not allow this. Early tomorrow, Minister Padilha is expected to fly to New Orleans, Louisiana, to tour maritime operations there.

Mr. Jacquez also explained that Brazil is a significant Seaway customer. For example, during 1998, Brazil ranked third among the world nations using the Seaway, with a total of 811,981 metric tons of cargo.

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Saint Lawrence
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FOR IMMEDIATE RELEASE
December 10, 1999

Contact: Dennis E. Deuschl
202-366-0110

PORT OF GREEN BAY EARNS SEAWAY PACESETTER AWARD

Saint Lawrence Seaway Development Corporation Chief of Staff Craig H.

Middlebrook will present his agency's Seaway Port Pacesetter to officials of the Port of Green Bay (Wis.) an adjunct of the Brown County Port and Solid Waste Department, at Stadium View on Dec. 15 at 11:30 a.m. Accepting the award for the port will be Brown County Executive Nancy Nusbaum.

Middlebrook noted that: "The number of ports earning this year's award is the highest in history, and is reflective of the outstanding Seaway shipping season that concluded last December. It is also noteworthy that this is the fifth time in the award's seven-year history that Green Bay's seaport has earned the honor."

Green Bay was one of nine U.S. Great Lakes ports and seven port terminals selected for the honor this year. The award is presented each year to the U.S. Great Lakes ports and terminals that register international tonnage increases over the previous navigation season. Seaway officials noted that, for the first time this year, eligibility was extended to port terminals.

Green Bay was also an award winner last year, and previously had claimed the honor in 1993, 1995, and 1996. During the past shipping season, the Port of Green Bay handled 1,839,560 tons (+2%) of international cargo. Most of it was cement, salt, and pig iron.

Middlebrook also said: "Last year the Seaway recorded its best shipping results in a decade, with overall tonnage reaching 39.2 million metric tons. Much of the credit for this must go to the active marketing efforts and quality service provided by local port officials in Green Bay. This accomplishment reflects great credit on them and their outstanding management."

NOTE TO EDITORS: Members of the press are invited to cover this event and interview Mr. Middlebrook and the award recipients. If you plan to send a reporter, please call Mr. Haen at 920-492-4950 by Dec. 14.