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**ACTING/DEPUTY SECRETARY OF TRANSPORTATION JAMES B. BUSEY  
SPEECH LISTING**

<b>DATE</b>	<b>EVENT</b>
12/17/91	Council For Excellence In Government Washington, D.C.
12/18/91	Signing Of The Transportation Bill Euless, Texas
12/19/91	Dedication Of National Transportation Safety Board Headquarters Washington, D.C.
01/08/92	American Society for Public Administration Conference Washington, D.C.
01/09/92	Address To DOT Employees Washington, D.C.
01/14/92	DOT Recreation Association Awards Washington, D.C.
01/17/92	Armed Forces Communications And Electronics Association Tysons Corner, Virginia
01/28/92	State of The Union Trade Association Washington, D.C.
01/29/92	FY 1993 Budget Press Conference Washington, D.C.,
01/31/92	Savannah Airport PFC Ceremony Savannah, Georgia
02/03/92	The National Governors Association Washington, D.C.
02/04/92	Black History Month Opening Ceremony Washington, D.C.

02/05/92	Dedication Of The Lloyd E. Fletcher Room Washington, D.C.
02/07/92	FHWA Regional Administrators Meeting Washington, D.C.
02/11/92	Safe Kids Buckle Up News Conference Washington, D.C.
02/12/92	National Technology Initiative Cambridge, Massachusetts
02/14/92	Annual Valentine's Day Senior Citizen's Party Washington, D.C.
02/18/92	Testimony Before The House Appropriations Ssubcommittee On Transportation Washington, D.C.
02/18/92	The Modal Administrators On The Celebration Of Transportation's 25th Anniversary Celebration Washington, D.C.
02/25/92	Las Vegas Aairport PFC Announcement Las Vegas, Nevada
02/26/92	SES Development Program Washington, D.C.
02/28/92	Initial Entry Rotary Wings Course Graduation Fort Rucker, Alabama
02/28/92	Presenatation Of \$10 Million Check For Dog River Bridge Mobile, Alabama
03/04/92	Ceremony Opening Anti-Drug Information Center Okllahoma City, Oklahoma
03/04/92	National Technology Initiative Austin, Texas
03/14/92	Federal Managers Association Arlington, Virginia

03/16/92	American Association Of Airport Executives/ Airports Association Council International Washington, D.C.
03/18/92	Connecticut Maritime Association Stamford, Connecticut
03/20/92	Transportation Marketplace Miami, Florida
03/22-24/92	Heli-Expo '92 Video Las Vegas, Nevada
04/01/92	Great Lakes Consulting Group Washington, D.C.
04/03/92	Research And Special Programs Administration Annual Awards Ceremony Washington, D.C.
04/04/92	American Trucking Associations Foundation Key Largo, Florida
04/07/92	American Petroleum Institute Pipeline Conference Houston, Texas
04/08/92	Office Of Personnel Management And President's Council On Management Improvement Conference On Executive Succession Planning McLean, Virginia
04/14/92	National Air Transportation Association Orlando, Florida
04/16/92	Manassas Control Tower Dedication Manassas, Virginia
04/22/92	Aviation Week Aerospace Laurels Ceremony Washington, D.C.
04/23/92	DOT Secretary Of 1992 Essay Contest Program Washington, D.C.

05/05/92	McLelan Rotary Club McLean, Virginia
05/06/92	Asian Pacific American Heritage Month Washington, D.C.
05/11/92	Secretary's Executive Dinner Washington, D.C.
05/12/92	DOT 25th Anniversary Ceremony Washington, D.C.
05/12/92	Blue Ribbon Panel On Pilot And Aircraft Technical Shortages Washington, D.C.
05/12/92	Total Modal Technology Demonstration Washington, D.C.
05/13/92	The Future Starts Here Conference Washington, D.C.
05/14/92	DOT Volunteer Spring Carnival Washington, D.C.
05/14/92	White House Fellows Annual Meeting Washington, D.C.
05/15/92	Arizona Partnership For Air Transportation Phoenix, Arizona
05/20/92	Jepperson Sanderson International Airline Seminar Beaaver Creek, Colorado
05/20/92	National Aviation club Arlington, Virginia
05/29/92	Herriman Awards Ceremony Washington, D.C.
05/31/92	Dowling College Commencement Oakdale, New York

06/02/92 Gulfstream '92 Workshop  
Savannah, Georgia

06/13/92 Daedalions Awards  
Sacramento, California

ACTING SECRETARY OF TRANSPORTATION JAMES BUSEY  
COUNCIL FOR EXCELLENCE IN GOVERNMENT  
DECEMBER 17, 1991  
WASHINGTON, D.C.

Event: Informal roundtable discussion with 25 DOT Fellows. 5-7 minute opening remarks.

- Special thank you to Paul Weiss (DAS for Administration) for chairing the Department Advisory Committee.
- DOT FELLOWS is a very good example of the career development initiatives identified in NTP 2.
- You represent a select group of mid-level managers that are the Department's future; selected for your potential to lead the Department.
- Significant advantage of DOT FELLOWS is opportunity to work throughout the year with identified leaders from throughout the Department; the intermodal networking is invaluable.
- DOT FELLOWS provides you the vehicle for career development. It is up to you to seize the multitude of opportunities that the program affords you -- the contacts you make will serve you and the Department well, not only this year but in years to come.



- You will be exposed to effective management styles in both the FEDERAL and PRIVATE sectors. You should begin now to identify the management style that best suits you as an individual and apply what you learn during the year.
- Last month you had opportunity to visit FAA facilities at Dulles and Leesburg and discuss management styles as well as center operations with the FAA managers. FAA is making a tremendous effort to train their managers to be visionary leaders who can both accomplish the mission and support the personnel needs.
- Establish your own VISION - how do you see your organization, yourself and the Department? Work toward that VISION.
- Learn to work with PEOPLE. Put people in jobs they can do. Get them to buy into your ideas. Give them the authority and responsibility they need to do the job. Hold them accountable -- but stand out of the way and let them do it. Finally, give them the credit for reaching the goal.
- I would encourage you to select a mentor who will work with you throughout the year and beyond -- a leader that you respect and admire. Your mentor can help create new avenues for you to explore, expose

you to new areas, and simply let you tap the leadership potential within.

- The Council and the Department are excited about the DOT FELLOWS program. We are confident that it will be successful. And most of all we are confident that each of you here -- representing all modes within the Department -- will ensure the Department's CONTINUED success.

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ACTING SECRETARY OF TRANSPORTATION JAMES B. BUSEY  
SIGNING OF THE TRANSPORTATION BILL  
DECEMBER 18, 1991  
EULESS, TEXAS

- Good morning. Mr. President, Mr. Secretary, senators, congressman, administrators, and friends, it is my honor to welcome you to the inauguration of a new era for America's transportation system. My name is James Busey, the Acting Secretary of Transportation.
- This important event in America's transportation history would not be possible without many of you in the audience today. But it was you, Mr. President, who first charted the course for this historic effort, and on behalf of the Department of Transportation and those assembled here, we thank you for your leadership.
- I also want to single out another individual, whose management and determination in carrying out the President's marching orders has helped to bring us to this new day in American transportation, Sam Skinner.
- The enactment of this bill today builds on the Eisenhower legacy -- the Interstate System -- and it is my pleasure this morning to introduce a distinguished historian and novelist who will tell us more about the legacy of President Eisenhower. Dr. Theodore Friend has directed President Eisenhower Exchange

Fellowships, Incorporated, since 1984. Prior to that, Dr. Friend was president of Swarthmore College. Dr. Friend, I turn it over to you.

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ACTING SECRETARY OF TRANSPORTATION JAMES B. BUSEY  
DEDICATION OF NATIONAL TRANSPORTATION SAFETY BOARD HEADQUARTERS  
DECEMBER 19, 1991  
WASHINGTON, D.C.

Event: Ribbon cutting ceremony. 3-5 minute remarks. 200-300 attendance, news media expected.

- Thank you Jim Kolstad (Chairman, NTSB) for the kind introduction.
- Your original invitation may have been to former Secretary Skinner, but I'm delighted that this ceremony fell on my watch. Over the past three years, I have worked rather closely -- quite literally and figuratively -- with the National Transportation Safety Board. So while we congratulate you on your new home, we'll miss you in the FAA building.
- This ceremony celebrates not only your new headquarters, but your 25th anniversary as well.
- It has been a quarter of a century since the NTSB became the independent voice for transportation safety. In that time, we have witnessed dramatic safety improvements in all the various modes of transportation -- and I think you deserve a large share of the credit for many of these necessary and vital safety improvements be they on air, land or sea.
- The significance of your accomplishment lies in the fact that the NTSB has no regulatory authority. None of you here today engages in rulemaking. NTSB's

primary method of getting the job done is through detailed safety investigations and analysis, along with the gentle art of persuasion. And persuade, you have.

- In the NTSB's 25 years of existence, not only have you made nearly 8,000 recommendations, but over 80 percent of those recommendations have been accepted and acted upon.
- In the past couple of years I have noticed a new spirit of cooperation between the NTSB and the modal administrations of the Department of Transportation -- the genesis of which can, no doubt, be traced to you, Jim Kolstad, and to my predecessor, Sam Skinner.
- This new spirit of cooperation between the DOT and NTSB has given rise to a new sense of public confidence in transportation safety today -- a fact which needs to be underscored. So we and the American people are truly indebted to your ever watchful eye.
- In closing, let me again say how delighted I am to say happy birthday NTSB, and to participate in this ribbon cutting.
- Best wishes to everyone. Thank you.

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