

DEPUTY SECRETARY SPEECHES - 1986

January 9, 1986	Remarks for Retirement of Joe Welsch
February 1, 1986	Remarks for CPAC Panel Discussion on Privatization
February 6, 1986	Testimony before the Subcommittee on Aviation, Committee on Commerce, Science, and Transportation Concerning Operating Rights at High Density Traffic Airports
March 18, 1986	Remarks to the Harvard Law School Association of the District of Columbia
March 26, 1986	Opening statement on the FY 1987 Budget Before the Senate Appropriations Subcommittee on Transportation
April 18, 1986	Remarks for Junior Teague's Birthday Party, Burlington, North Carolina
May 13, 1986	Remarks for the Connecticut Transportation Week Dinner, East Windsor, Connecticut
May 15, 1986	Remarks for the Private Carrier Conference, Atlanta, Georgia
June 4, 1986	Remarks for High Point Central High School Commencement, High Point, North Carolina
August 13, 1986	Statement before the Subcommittee on Space Science and Applications, Committee on Science and Technology, House of Representatives, Washington, D.C.
September 18, 1986	Remarks for the Hispanic Heritage Week Celebration, Washington, D.C.
October 21, 1986	Remarks to North Carolina League of Municipalities, Charlotte, North Carolina
November 1, 1986	Remarks at Regimental Review, U.S. Merchant Marine Academy, Kings Point, New York
November 17, 1986	Remarks to the International Propeller Club, Toyko, Japan

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- 01 Remarks Prepared for Delivery by Deputy Secretary of Transportation
Jim Burnley Retirement of Joe Welsch, January 9, 1986
 - 02 Testimony of Jim Burnley Before the Subcommittee on Aviation Committee on
Commerce, Science, and Transportation Concerning Operating Rights at
High Density Traffic Airports - Feb. 6, 1986
 - 03 Remarks Prepared for Delivery by Deputy Secretary of Transportation
Jim Burnley to the Harvard Law School Association of the District
of Columbia - March 18, 1986 - Washington, D.C.
 - 04 Opening Statement of Jim Burnley, Deputy Secretary of Transportation,
on the FY 1987 Budget Before the Senate Appropriations Subcommittee
on Transportation, March 26, 1986
 - 05 Remarks Prepared for Delivery by Deputy Secretary Jim Burnley
Connecticut Transportation Week Dinner May 13, 1986 - East Windsor,
Connecticut
 - 06 Remarks Prepared for Delivery by Deputy Secretary Jim Burnley
Private Carrier Conference - Atlanta, Georgia - May 15, 1986
 - 07 Statement of James Burnley Deputy Secretary, U.S. Department of Transportation
before the Subcommittee on Space Science and Applications Committee on
Science and Technology - House of Representatives - August 13, 1986
 - 08 Remarks Prepared for Delivery By Deputy Secretary of Transportation
Jim Burnley Hispanic Heritage Week Celebration Sept. 18, 1986, Wash., DC
 - 09 Remarks Prepared for Delivery by Deputy Secretary of Transportation
Jim Burnley - North Carolina League of Municipalities - Charlotte,
North Carolina - Oct. 21, 1986
 - 10 Remarks Prepared for Delivery By Deputy Secretary Jim Burnley
Before the International Propeller Club - Tokyo, Japan
November 17, 1986

REMARKS PREPARED FOR DELIVERY BY
DEPUTY SECRETARY OF TRANSPORTATION JIM BURNLEY
RETIREMENT OF JOE WELSCH
JANUARY 9, 1986

THANK YOU VERY MUCH. I AM DELIGHTED TO HAVE THIS OPPORTUNITY TO EXPRESS MY HIGHEST REGARD AND THAT OF SECRETARY DOLE FOR THE OUTSTANDING JOB JOE HAS DONE AS INSPECTOR GENERAL FOR THE DEPARTMENT OF TRANSPORTATION.

ON THE WAY DOWN HERE TODAY, I WAS REMINDED OF A STORY I HEARD ABOUT JOE. TWO OR THREE YEARS AGO, JOE WAS SPEAKER AT AN IMPORTANT NATIONAL CONFERENCE IN ONE OF OUR BIG MIDWESTERN CITIES. I THINK JOE IS TRYING TO FORGET WHERE. HE CAUGHT THE PLANE FROM WASHINGTON WITH ONE OF THE BEST SPEECHES OF HIS LIFE IN HIS BRIEFCASE. HE HAD A TERRIFIC STORY AT THE BEGINNING TO REALLY WARM UP THE CROWD.

HE WAS SPEAKER AT THE AFTERNOON SESSION, SO HE SKIPPED THE MORNING SESSION AND WENT SHOPPING. WHEN HE SPOKE THAT AFTERNOON HIS TERRIFIC STORY DID NOT DRAW A RESPONSE. HE DID NOT HEAR A RIPPLE. NOT A SOUND WAS HEARD. HE LEARNED MUCH LATER THAT THE GOVERNOR OF THE STATE HAD TOLD THE SAME STORY AT THE MORNING SESSION. SO YOU CAN SEE WHY I ARRIVED EARLY AND LISTENED TO THE OTHER TWO SPEAKERS.

JOE, AS YOU HAVE ALREADY HEARD AND MANY OF YOU KNOW, IS ONE OF THE OUTSTANDING INSPECTORS GENERAL IN WASHINGTON. PART OF THE REASON IS HE QUESTIONS EVERYTHING. WHEN THE REGIONAL OFFICERS KNOW JOE IS COMING TO VISIT, THEY BURN THE MIDNIGHT OIL REVIEWING EVERYTHING POSSIBLE THAT HE MIGHT QUESTION. ONE DAY HE CALLED ON A REGIONAL OFFICE AND DID NOT ASK A SINGLE QUESTION. THE HOST REGIONAL OFFICIAL EXPRESSED DISAPPOINTMENT AND SAID, "YOU DON'T KNOW

HOW HARD I PREPARE TO ANSWER YOUR QUESTIONS." JOE REPLIED, "YOU DON'T KNOW HOW MUCH ENERGY IT TAKES TO THINK OF THOSE QUESTIONS."

IT IS HIS STYLE -- ALERT, QUESTIONING AND THOROUGH.

THE INSPECTOR GENERAL IS A UNIQUE AND DIFFICULT POSITION. HE REPORTS TO THE SECRETARY, BUT BY STATUTE HE IS ALSO REQUIRED TO REPORT TO CONGRESS ON A SEMI-ANNUAL BASIS.

THE OFFICE OF INSPECTOR GENERAL IS A PART OF SENIOR MANAGEMENT, YET AT THE SAME TIME AN INDEPENDENT WATCHDOG. THIS DELICATE BALANCE MUST BE MAINTAINED. THE INSPECTOR GENERAL MUST WORK COOPERATIVELY WITH DEPARTMENTAL ORGANIZATIONS TO ACCOMPLISH HIS MISSION, BUT HE CANNOT COMPROMISE HIS INDEPENDENCE. OF COURSE, WE WANT JOE AND HIS SUCCESSORS TO SUCCEED. WE WANT TO KNOW IF MISTAKES ARE BEING MADE OR IMPROVEMENTS ARE POSSIBLE.

JOE WELSCH HAS DONE AN EXCELLENT JOB AT ACHIEVING THE BALANCE THAT HAS MADE THE INSPECTOR GENERAL'S OFFICE A TREMENDOUS ASSET TO THE DEPARTMENT. HE HAS KEPT SECRETARY DOLE AND MYSELF FULLY INFORMED WITHOUT EVER ONCE COMPROMISING HIS INVESTIGATIONS OR HIS INDEPENDENCE. JOE'S ACHIEVEMENTS HAVE BEEN EXTRAORDINARY. YOU'VE ALREADY HEARD MANY OF THE DETAILS WHICH I WILL NOT REPEAT.

I JUST WANT TO RECOGNIZE HIM FOR SAVING THE GOVERNMENT BILLIONS OF DOLLARS THROUGH RECOVERIES FROM GRANTEES AND CONTRACTORS AND

THROUGH RECOMMENDATIONS FOR REDUCING PROGRAM EXPENDITURES AND IMPROVING EFFICIENCY OF OPERATIONS.

HE HAS CONFRONTED MANY SENSITIVE ISSUES SUCH AS BID-RIGGING, DRUG PROBLEMS INVOLVING AIR TRAFFIC CONTROLLERS AND "FRONT ORGANIZATIONS" ATTEMPTING TO MISUSE THE DISADVANTAGED BUSINESS ENTERPRISE AND WOMEN'S BUSINESS ENTERPRISE PROGRAMS HE DID HIS JOB AND AT THE SAME TIME KEPT THE SECRETARY INFORMED. SHE DID NOT HAVE TO READ IT IN THE POST.

JOE HAD A DISTINGUISHED CAREER BEFORE HE CAME TO DOT. HE HELD A VARIETY OF HIGH LEVEL MANAGEMENT POSITIONS IN BOTH THE PUBLIC AND PRIVATE SECTOR, INCLUDING VICE PRESIDENT FOR FINANCE WITH THE U.S. RAILWAY ASSOCIATION AND DEPUTY ASSISTANT SECRETARY OF DEFENSE FOR BOTH MANAGEMENT SYSTEMS AND AUDIT.

WE ALL WISH YOU THE VERY BEST IN YOUR NEW ENDEAVOR. NOW, MAY I PRESENT YOU WITH THIS 30-YEAR CERTIFICATE.

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