

SECRETARY OF TRANSPORTATION ANDREW CARD
PENN STATE CEREMONY
DECEMBER 17, 1992

President Thomas ... Congressmen Shuster and
Clinger ... faculty and students ... distinguished guests.

How better could I spend a portion of this day --
in this celebratory season -- than by celebrating
leadership and achievement. In just a few words I
want to recognize Congressman Bud Shuster's
contribution to this country's transportation enterprise
... and the contributions of great institutions of higher
education like Penn State.

Tomorrow will be the first anniversary of President
Bush's signing of the landmark Intermodal Surface
Transportation Efficiency Act of 1991. Our national
Transportation Policy Statement -- which was the road
map to the new law -- stated that our role is to:

Promote cooperative programs with universities in combination with public agencies and the private sector, to carry out ongoing exchange of knowledge and innovative ideas among professionals in the transportation field.

We are here to celebrate a milestone in achieving this goal. But with full recognition that it is being met in large part because Bud Shuster created in 1987 the University Transportation Centers Program ... and so engaged the creative energies of so many university faculty and students.

Just how the goal is being met takes a great story. Some 1000 students, at 70 universities and colleges are helping to solve transportation problems that press in on our society and the world.

And I am pleased today to announce that DOT's Research and Special Programs Administration (RSPA) -

- under the able direction of Doug Ham -- ~~will be~~ ^{has recently} ~~awarding~~^{ed} over one million dollars to Penn State for its University Transportation Center.

Research into our country's transportation needs is vital if we are to increase our efficiency, remain competitive internationally and meet future challenges.

Clearly it was visionary leadership on surface transportation legislation by Congressman Bud Shuster -- first in 1987 and then again in 1991 -- that positioned the U.S. to build a sounder transportation future ... to build dependably on the minds of dedicated young people.

I'd be remiss on this occasion and in this place not to speak also in celebration of America's great universities -- of places like Penn State.

Tom Larson has been an aggressive advocate for

you. Most recently, President Thomas, he shared with me your November 20 remarks made to the Penn State Board. I was struck by the similarities between your challenges and what I have so often witnessed in Washington.

- * Coping with change -- right sizing -- doing more with less.

- * Loss of confidence and respect in our institutions.

- * The changed -- and more hostile behavior -- by many within and without the institution.

- * The need to keep a steady course.

Mr. President, your words are apt. They describe the circumstance of many in government and business -- as well as institutions of higher education. They

made the case for leadership in creating programs like Mr. Shuster's University Transportation Centers Program. That do, in fact, unite your strengths with our needs ... that aim at keeping a steady, productive course.

So today, we celebrate great leadership and great universities working for a brighter future. To Penn State I say -- as President Thomas has so eloquently said -- we expect you to "move forward, returning what is good, adding what is better." Being, "not just critics of society, but builders and molders."

To Congressman Shuster -- who will be the ranking Republican member on the House Committee on Public Works and Transportation -- I say, ^{we} expect continuing bold, visionary leadership. Leadership to move America into the 21st century.

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