

REMARKS PREPARED FOR DELIVERY BY
SECRETARY OF TRANSPORTATION ELIZABETH HANFORD DOLE
RAY KARAM FAREWELL PARTY
MAY 18, 1987

RAY...I JUST WANTED TO LET YOU KNOW HOW GLAD I AM FOR YOU AND YOUR LOVELY WIFE EMILY.

I ALSO WANT TO APOLOGIZE TO YOU EMILY. LIKE ALL OF US HERE...RAY PUT IN SOME LONG HOURS...AND IT'S ONE THING TO TAKE A LITTLE WORK HOME FROM THE OFFICE -- BUT WE'RE TALKING ABOUT SOMEONE WHOSE BRIEFCASE COMES WITH FOUR WHEELS AND A TURN SIGNAL.

OF COURSE, AROUND HERE, RAY IS KNOWN AS THE BUDGET EXPERT...BUT LET ME TELL YOU SOMETHING THAT HIS WIFE EMILY SHARED WITH ME. THIS HAS BEEN KEPT AS A KIND OF FAMILY SECRET UNTIL THIS PARTY. YOU ALL KNOW HOW TOUGH IT IS TO PAY FOR ALL THE PROGRAMS RAY WAS INVOLVED IN...LIKE NEW CAPITAL EQUIPMENT FOR THE COAST GUARD AND FAA. WELL, YOU CAN'T SPEND WHAT YOU DON'T HAVE AND RAY KNEW THAT BETTER THAN ANYONE. WELL, I'M TOLD THAT BECAUSE OF HIS PROFESSIONAL EXPERTISE, HIS DEGREE IN ADMINISTRATION FROM HARVARD, HIS LAW DEGREE AND HIS

POSITION WITH THE DEPARTMENT...RAY WAS OFFERED THE POST OF CUB SCOUT MASTER OF PACK 13. NOW...THAT JOB DOES TAKE A GREAT DEAL OF GOOD JUDGMENT, AND AN EYE FOR DOLLAR SIGNS. SO WHEN RAY KARAM GOT THE JOB OF ORGANIZING THE PINWOOD DERBY FOR THE CUB SCOUTS...EVERYONE WAS CONFIDENT. AND I'M TOLD IT WAS A GREAT SUCCESS. THE ONLY TROUBLE WAS THAT WHEN RAY WENT TO TURN IN HIS RECEIPTS FOR THE COUPLE OF HUNDRED DOLLARS HE SPENT TO PUT TOGETHER THE EVENT...HE WAS TOLD THERE WAS NO BUDGET.

ALL OF US IN THIS ROOM KNOW RAY FROM OUR OWN INVOLVEMENT WITH HIM. BUT WHILE OUR EXPERIENCES WITH RAY MAY BE DIFFERENT -- I SUSPECT THAT WE ALL AGREE ON ONE THING: RAY IS SOMEONE WHO HAS COMMITTED HIS LIFE TO SERVING HIS COUNTRY. IT'S THE RAY KARAMS WHO NOT ONLY MAKE GOVERNMENT WORK AND MAKE THIS COUNTRY WORK -- BUT WHO

GIVE GOVERNMENT A GOOD NAME.

WE'VE TAKEN ON A LOT OF CHALLENGES TOGETHER...THE BIGGEST, OF COURSE, BEING THE DOT BUDGET. ANOTHER CHALLENGE WE TOOK ON TOGETHER WAS THE PROBLEM OF DRUGS...RAY ADVISED ME ON DRUG LAW ENFORCEMENT MATTERS WHILE HE WAS OUR REPRESENTATIVE ON THE NATIONAL DRUG ENFORCEMENT POLICY BOARD ACTIVITIES.

HE WAS ALSO THE DEPARTMENT'S REPRESENTATIVE ON THE PENNSYLVANIA AVENUE DEVELOPMENT CORPORATION AND REPRESENTED ME ON THE UNION STATION REDEVELOPMENT AS WELL AS THE STUDY OF ALTERNATIVES FOR THE CONSTRUCTION OF AN OFFICE BUILDING ADJACENT TO THE U.S. COURTS. THAT'S THE BUILDING THAT WILL HOUSE THE OFFICES OF FORMER MEMBERS OF THE SUPREME COURT. AND I'M TOLD THAT RAY'S GOING TO HAVE AN OFFICE THERE, TOO. THAT GOES TO SHOW HOW MUCH CLOUT HE HAS AT HIS NEW JOB.

AND FOR THOSE OF YOU WHO ARE WONDERING ABOUT HOW RAY'S DOING ON HIS NEW JOB. WELL...LET ME GIVE YOU A LITTLE PERSPECTIVE. RAY KARAM IS A TOUGH MAN. TOUGH ENOUGH TO GET THROUGH WEST POINT. TOUGH ENOUGH TO SERVE AS A JET FIGHTER PILOT. BUT HE HAS DONE SOMETHING EVEN TOUGHER THAN THAT. HE SERVED UNDER TWO SECRETARY'S OF TRANSPORTATION IN THE SAME JOB...AND LET ME TELL YOU -- THAT'S TOUGH!

BUT THIS IS TRULY A BITTERSWEET OCCASION IN WHICH THE GOOD NEWS IS THE U.S. COURTS HAVE GOTTEN A GREAT MANAGER. AND THE BAD NEWS IS THAT THE DEPARTMENT OF TRANSPORTATION HAS LOST NOT ONLY A GREAT MANAGER, BUT A WONDERFUL COLLEAGUE, AND A DEAR FRIEND.

BEST WISHES TO YOU, RAY, AND TO YOUR WONDERFUL FAMILY.

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