

NOTES PREPARED FOR  
SECRETARY OF TRANSPORTATION ELIZABETH HANFORD DOLE  
FOR THE HERITAGE FOUNDATION SEMINAR  
WASHINGTON, D.C.  
MAY 8, 1985

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BACKGROUND:

ON MAY 8, 1985, YOU ARE SCHEDULED TO SPEAK WITH ABOUT 20-25 HERITAGE ASSOCIATES. THE ASSOCIATES ARE A GROUP OF CHIEF EXECUTIVE OFFICERS AND PRESIDENTS OF MAJOR COMPANIES. THE EVENT WILL TAKE PLACE IN THE 7TH FLOOR CONFERENCE ROOM OF THE HERITAGE BUILDING AT 214 MASSACHUSETTS AVENUE, N.E. BEGINNING AT 9:30 A.M., ED FEULNER, PRESIDENT OF THE HERITAGE FOUNDATION WILL INTRODUCE YOU TO SPEAK FOR ABOUT 20 MINUTES. THIS WILL BE FOLLOWED BY 30 MINUTES OF QUESTIONS AND ANSWERS. ED MEESE WILL SPEAK BEFORE YOU AND SECRETARY OF ENERGY JOHN HERRINGTON WILL FOLLOW YOU ON THE PROGRAM. THE GROUP INDICATED AN INTEREST ON TWO ISSUES IN PARTICULAR: AMTRAK AND CONRAIL. HERITAGE'S MOST RECENT ISSUE OF POLICY REVIEW INCLUDES AN ARTICLE,

"THE 10 WORST REGULATIONS IN AMERICA." LISTED AMONG THE 10 ARE AIRBAGS. INCLUDED ARE A FEW REFERENCES TO HERITAGE'S INPUT ON DOT PROGRAMS YOU MIGHT WANT TO MENTION.

\* IT IS A PLEASURE TO WELCOME YOU TO THE DEPARTMENT OF TRANSPORTATION. I ALWAYS LOOK FORWARD TO TALKING WITH PEOPLE ASSOCIATED WITH THE HERITAGE FOUNDATION.

\* I VERY MUCH ENJOYED READING ED FEULNER'S (PRONOUNCED FULL-NER) COLUMN ON CONRAIL AND WE PARTICULARLY APPRECIATED HERITAGE'S FINE STUDY ON AMTRAK. THE STUDY CONTAINED NUMEROUS ARGUMENTS WE HAVE FOUND TO BE PARTICULARLY VALUABLE.

\* I AM PLEASED THAT IN THE PAST TEN YEARS, HERITAGE HAS TAKEN ITS RIGHTFUL PLACE AS A HIGHLY RESPECTED AND INFLUENTIAL PUBLIC POLICY RESEARCH ORGANIZATION. AND LIKE PRESIDENT REAGAN, I COUNT POLICY REVIEW AS ONE OF MY FAVORITE MAGAZINES.

\* WITHIN THE DEPARTMENT, WE CLAIM HERITAGE ALUMNI AS SOME OF OUR MOST VALUABLE EMPLOYEES.



\* I HAVE TAPPED THE EXPERTISE OF THE HERITAGE FOUNDATION SO OFTEN, I AM PLEASED TO BE ASKED TO BRIEF YOU TODAY ON TRANSPORTATION ISSUES.

\* (THE INTRODUCTION TO BE FOLLOWED BY YOUR DISCUSSION ON CONRAIL AND AMTRAK -- ISSUES IN WHICH THE GROUP IS PARTICULARLY INTERESTED.)

\* IN HIS RECENT TELEVISED SPEECH TO THE NATION, THE PRESIDENT SAID, "THERE IS NO MAGIC MONEY MACHINE. EVERY DOLLAR THE GOVERNMENT SPENDS COMES OUT OF YOUR POCKETS. EVERY DOLLAR THE GOVERNMENT GIVES TO SOMEONE HAS TO FIRST BE TAKEN AWAY FROM SOMEONE ELSE. SO IT IS OUR MORAL DUTY TO MAKE SURE THAT WE CAN JUSTIFY EVERY ONE OF YOUR TAX DOLLARS, THAT WE SPEND THEM WISELY AND CAREFULLY AND, JUST AS IMPORTANT, FAIRLY.... IS IT FAIR TO FORCE ALL TAXPAYERS TO SUBSIDIZE THE TRAVEL OF A FEW? OF COURSE NOT. SO OUR PLAN WILL CUT

FEDERAL SUBSIDIES TO AMTRAK, WHICH AT PRESENT COSTS TAXPAYERS \$35.00 PER PASSENGER EVERY TIME A TRAIN LEAVES THE STATION."