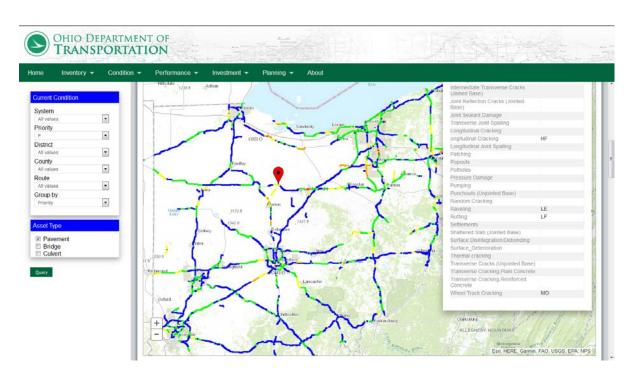
Development of Transportation Asset Management Decision Support Tools



Prepared by: Eddie Chou

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16. Abstract

This study developed a web-based prototype decision support platform to demonstrate the benefits of transportation asset management in monitoring asset performance, supporting asset funding decisions, planning budget tradeoffs, and optimizing resource allocations. The goal is to build consensus and gain senior management support for implementing asset management throughout the Department, which requires investments for data collection and integration, standardization of process and definition, and management information system acquisition and implementation. A centralized transportation asset database that integrates data from various sources was built to support the data-driven decision support tools. This allows reports/presentations to be generated quickly and enables what-if analyses to be performed. A total of 23 functions were developed in five categories: inventory, condition, performance, investment, and planning. The tradeoff analysis function is developed for evaluating funding levels versus performance and cross-asset budget allocation decisions.

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Prepared by:

Eddie Chou University of Toledo

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Prepared in cooperation with the Ohio Department of Transportation and the U.S. Department of Transportation, Federal Highway Administration

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The Ohio Department of Transportation

Office of Statewide Planning and Research Research Section

Development of Transportation Asset Management Decision Support Tools

Executive Summary

This research study has developed a web-based prototype decision support platform to help ODOT make sound transportation asset management and planning decisions based on reliable data and information. The platform is intended to support data-driven decisions at various levels, from statewide planning and rehabilitation policies, budget tradeoffs, district-level work plan development, to individual asset rehabilitation or replacement. The purpose of this study is to demonstrate the benefits of and to build consensus and gain senior management support for implementing asset management as the business process throughout the Department, which requires investments for data collection and integration, standardization of process and definition, and management information system acquisition and implementation.

A centralized transportation asset database that integrates data from various sources was built to support the data-driven decision support tools. This allows reports/presentations to be generated quickly and enables what-if analyses to be performed. A total of 23 functions were developed and grouped into five categories: inventory, condition, performance, investment, and planning. The tradeoff analysis function is developed for evaluating funding levels versus performance and cross-asset budget allocation decisions.

The decision support tools developed are intended to enable the Department to prudently allocate and efficiently utilize the limited resources available to maximize transportation asset performance. The various decision tools and methodologies developed in this study have been incorporated into the Transportation Asset Management Decision Support Tools Prototype (TAMDSTP) web site. This prototype web site provides a proving ground for ODOT to evaluate whether or not to adopt and to fully implement the data-driven approach of decision support.

INTRODUCTION

The Ohio Department of Transportation manages a transportation network that includes about 50,000 lane miles of highway pavements, approximately 12,700 bridges, more than 139,000 culverts, and over 5,600 miles of barriers as well as various other assets such as signs, lights, signals, and so on. Maintaining these transportation assets in a condition state of 'good repair' (in other words, "take care what we have") is of utmost importance in order for the Department to serve its mission of "providing easy movement of people and goods from place to place".

Transportation asset management (TAM) has been defined by AASHTO as: "a strategic and systematic process of operating, maintaining, upgrading, and expanding physical assets effectively throughout their lifecycle. It focuses on business and engineering practices for resource allocation and utilization, with the objective of better decision making based upon quality information and well defined objectives."

According to the Federal Highway Administration (FHWA), "an asset management decision-making framework needs to be guided by performance goals, cover an extended time horizon, draw from economics as well as engineering, and consider a broad range of assets. At its most basic level, Transportation Asset Management links user expectations for system condition, performance, and availability with system management and investment strategies. the focus is on performance of assets. The underlying goal of asset management is to take a broad approach to resource allocation and programming decisions that will provide greater value to the system and overall satisfaction for end users through improvements in program effectiveness and system performance."

"Transportation Asset Management provides for a fact-based dialogue among system users and other stakeholders, State government officials, and managers concerned with day-to-day operations. This dialogue results when relevant, objective, and credible information is made accessible to all participants in the decision-making process. As such, decisions can be based on detailed input regarding available resources, current system condition and performance, and

estimates of future performance. The information underlying asset management-sometimes raw data and at other times data generated from the analytical process-is fundamental to an improved understanding of the economic tradeoffs, return on investment, and potential value of the end product."

The core principles of transportation asset management, based on NCHRP Report 551, Performance Measures and Targets for Transportation Asset Management, Vol. I, Research Report, 2006, p. ii, are:

- **Policy-driven** Resource allocation decisions are based on a well-defined set of policy goals and objectives.
- **Performance-based** Policy objectives are translated into system performance measures that are used for both day-to-day and strategic management.
- Analysis of Options and Tradeoffs Decisions on how to allocate funds within and
 across different types of investments (e.g., preventive maintenance versus rehabilitation,
 pavements versus bridges) are based on an analysis of how different allocations will
 impact achievement of relevant policy objectives.
- **Decisions Based on Quality Information** The merits of different options with respect to an agency's policy goals are evaluated using credible and current data.
- Monitoring Provides Clear Accountability and Feedback Performance results are monitored and reported for both impacts and effectiveness.

The main objective of transportation asset management is to support the decision-making for allocating budget to different asset needs in order to maximize the benefits. The benefits of asset management as a decision support tool in making crucial funding decisions, planning budget trade-offs, monitoring asset performance, reducing asset life-cycle costs, and optimizing resource allocations may not be as apparent as the required investments in data collection and integration, process and definition standardization, and management information system acquisition and implementation, etc.

This research study was initiated to develop a prototype web-based platform that can demonstrate the benefits and capabilities of asset management as a decision support tool to the

senior management. The goal is to help build consensus and support for implementing asset management throughout the Department.

Existing literatures on asset management decision support tools were reviewed and a prototype platform that contains a set of enabling decision support tools and processes have been developed.

The decision support tools developed include: 1) Asset inventory report for pavement, bridges, culverts, and barriers. 2) Asset condition report for pavement, bridges, and culverts, including current condition, condition history, and predicted future conditions, 3) Asset performance report, including individual project performance and average performance of various treatment activities, 4) Investment on assets, including past capital and maintenance expenditures, and 5) Asset Planning tools, including work plan evaluation and tradeoff analysis for assessing the impact of changes in funding level, funding allocation, and treatment strategies on future asset conditions.

The developed decision support tools prototype is supported by a database that contains data provided by ODOT. Currently, the database includes data for pavement, bridge, culvert, and barrier.

Ohio's transportation assets support the state's economic development and the lifestyle of all Ohioans. The public demands greater accountability in the effective use of state funds and increased linkage of performance and funding. The developed decision support platform provides tools for ODOT officials to demonstrate such accountability and linkage. Senior management and staff at all levels within ODOT can easily access information regarding the condition and performance of major transportation assets, evaluate the impact of funding level change, and optimize funding decisions.

Potential benefits include: significant cost savings, better internal communications both vertically and horizontally, and clear and concise reporting to the public, legislatures, and state and federal governments. In addition, the prototype platform provides a proving ground for

concepts and ideas prior to committing major resources for the development of a full-blown implementation. In other words, it supports the 80/20 rule, that is, get 80% of the benefits from the first 20% of effort. It also helps to identify weaknesses of existing data and process in providing decision support, so that ODOT can focus efforts on addressing those areas to achieve quick, tangible results.

Existing Research Findings

Many transportation agencies are in various stage of implementing transportation asset management. Most agencies have similar basic decision support needs, but different degrees of sophistication in terms of data availability, performance modeling, etc. The research reviewed the existing literatures on using transportation asset management for decision support in order to learn the best practices before developing the decision support tools for ODOT.

The AASHTO Transportation Asset Management Guide: A Focus on Implementation (January 2011) provides a very detailed documentation on the enabling tools and processes for level-of-service planning, life-cycle management and asset preservation, and integrated cross-asset/cross-function decision making. It recommends a top-down approach to set outcome based goals and objectives as direct measurement of the degree to which the agency and its assets are accomplishing the agency's mission. The Guide also described in-detail a number of asset management implementation case studies including those at Colorado DOT, Missouri DOT, Wyoming DOT, Florida Turn Enterprise, and New Zealand Transport Agency. The research team reviewed the examples in this Guide and in other existing literatures to find the best practices in decision support tools for executive level asset management decisions.

Figure 1 shows the framework of a transportation asset management decision support system.

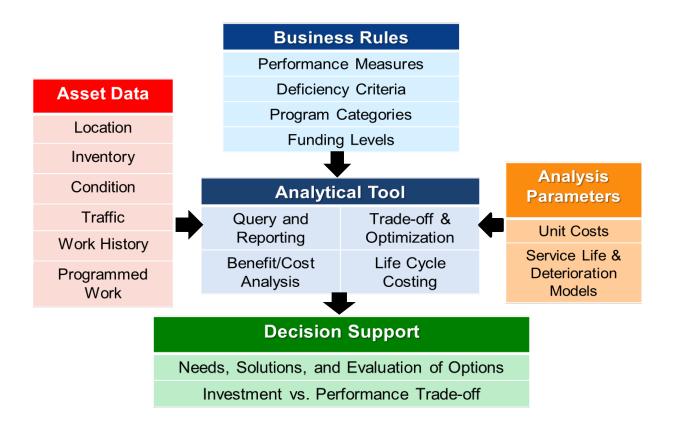


Figure 1: Context of Asset Management Decision Support Tool

(Adapted from AASHTO Transportation Asset Management Guide-A Focus on Implementation)

OBJECTIVES OF THE RESEARCH

The objectives of the original study are:

- 1. To develop a prototype platform that contains enabling decision support tools and processes for managing ODOT's transportation assets;
- 2. To develop an overall framework for the transportation asset database;
- 3. To develop a methodology and establish a generic criteria that allows ODOT to perform a cost/benefit analysis to determine whether or not time and efforts should be expended in data collection efforts on various assets/items;
- 4. To develop a framework for a work-order based process for updating asset inventory data.

The first addendum to the original study adds the following objectives:

- 5. To implement web-based asset management tools to support the transportation asset management and planning activities within ODOT with the ultimate goal of improving long-term asset performance.
- 6. To design and implement a centralized asset database that processes data from existing ODOT databases and from newly collected data to support the asset management tools.
- 7. To allow various ODOT Offices to access data and information in the asset database through the asset management tools via network connection.
- 8. To develop and implement a cross-asset optimization tool to minimize the whole life cost of preserving the major transportation assets under ODOT jurisdiction.

The objectives of the second addendum are:

- 9. To review existing literatures on methodologies for performing trade-off analysis.
- 10. To develop trade-off analysis tool for assisting transportation asset management decisions at ODOT.
- 11. To develop a data integration tool to combine transportation asset data from various sources within ODOT into a more uniform and searchable data set for supporting transportation asset management decisions.

GENERAL DESCRIPTION OF RESEARCH

The original research project consists of the following tasks:

Task 1: Review of Existing Literatures and Identify the Decision Support Tools Desired Task 2: Determine the Data Required and Availability of Data in Existing ODOT **Databases** Task 3: Design the Framework of a Centralized Asset Database Task 4: Develop and Validate the Decision Support Tools Task 5: Develop a Methodology for Benefit/Cost Analysis of Data Collection Efforts Task 6: Develop the Framework for a Work-Order Based Process to Update Asset **Inventories** Task 7: Prepare and Submit Draft Final Report

The first addendum added the following tasks:

- Task 8: Specification of the User Interface and Output Requirements
- Task 9: Design and Implement a Centralized Asset Database to Support Web-based Front End
- Task 10: Literature Search in the area of Cross Asset Optimization Models
- Task 11: Implementation of the Asset Management Software Tools

The second addendum added following tasks:

- Task 12: Literature Search on Trade-off Analysis Methodologies
- Task 13: Selection of Methodology for Implementation
- Task 14: Design and Implementing the Trade-off Analysis Tool
- Task 15: Development of the Data Integration Tool
- Task 16: Documentation and Training

The above tasks are further described in the following paragraphs.

<u>Task 1: Review of Existing Literatures and Identify the Decision Support Tools Desired</u>

A detailed literature review was conducted to identify the best practices among other transportation agencies on enabling asset management decision support tools. Table A1 in Appendix A summarizes the literature review results on asset management decision support tools.

In collaboration with the ODOT project technical liaisons, the research team then identified the tools that are most likely to be useful to ODOT. These tools include: 'Dash board' style monitoring of the condition and key performance indicators of major assets, projected future conditions based on known performance trends, projection of future asset maintenance and rehabilitation costs and the corresponding asset condition, identification of asset replacement needs within a given time frame, coordination of projects among multiple assets to achieve cost savings and minimizing traffic disruptions.

Task 2: Determine the Data Required and Availability of Data in Existing ODOT Databases

The data required and available in the existing ODOT pavement database to support the decision support tools identified in Task 1 were reviewed. With assistance from ODOT's Office of Technical Services, Office of Structure Engineering, and Information Technology, the research team obtained the following data files from various existing databases: roadway inventory, project history, pavement condition, bridge condition, culvert condition, and barrier inventory. Future work plans were also obtained from the Office of Program Management, and maintenance history data (TMS) were also provided by the Office of Technical Services.

These original data were provided in either flat data files or Excel spreadsheets. These data were processed by the research team initially into Microsoft Access database files. Later on, the Access database files were imported into Microsoft SQL Server database. The maximum amount of data that can be stored in a single Access database is 2 GB. SQL Server database doesn't have such size limitation. Currently, the SQL Server database has about 13 GB of data.

<u>Task 3: Design the Framework of a Centralized Asset Database</u>

It was envisioned that a centralized transportation asset database that contains all the data required by the decision support tools would be populated from existing databases. Such a database would be able to accommodate additional data, including data that have not been collected in the past. This centralized asset database may also support other future asset management activities beyond the scope of the proposed project. Figure 2 shows the framework of such a centralized asset database.

Task 4: Develop and Validate the Decision Support Tools

A set of decision support tools were designed and developed, based upon the results of Tasks 1, 2, and 3. A web-based prototype platform was designed to host the tools and to have a consistent user interface for user to generate graphical and/or tabular reports/presentations based either on data queried from the asset database or calculated through various analytic models.

The initial set of tools includes Asset Inventory, Current Condition and Condition History of Pavement and Bridge Assets, Project History, Project Performance, Average Performance of Treatment Activities, and Planned Work. Through two addendums to the original project, additional tools were added subsequently. The research team worked with the Project Technical Liaison in testing and adapting the developed tools, and made arrangement with ODOT's Information Technology Division to host the developed prototype decision support tools and the backend database on ODOT intranet server.

Figure 3 shows the opening screen shot of the prototype decision support tools web site. The ribbon menu at the top shows decision support tool functions have been group into several categories, including: Inventory, Condition, Performance, Investment, and Planning. A detailed description of each function within these categories can be found in Appendix B.

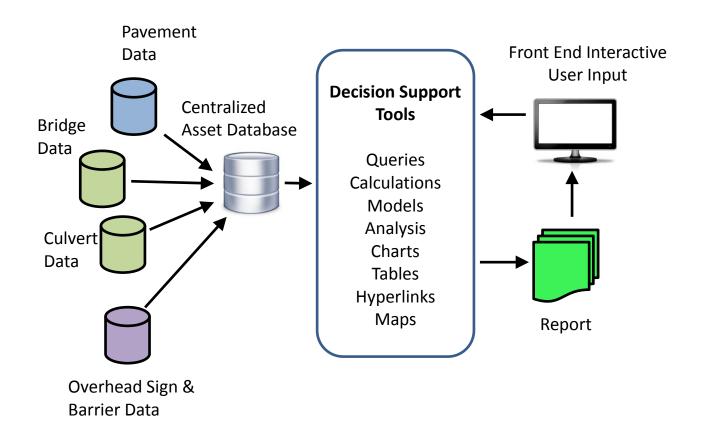


Figure 2: Framework of an Asset Management Decision Support System

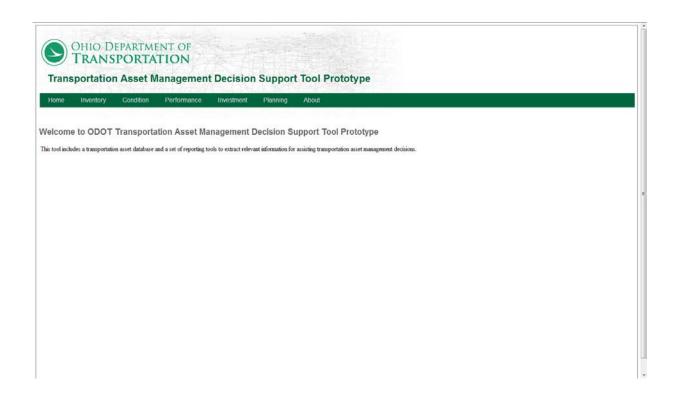


Figure 3: TAMDSTP Web Site Portal

<u>Task 5: Develop a Methodology for Benefit/Cost Analysis of Asset Data Collection Efforts</u>

In order to evaluate whether or not the resources required for a specific asset data collection effort are justified, a methodology for benefit/cost analysis of data collection efforts was developed. This methodology establishes a generic criterion for ODOT to follow in order to determine whether or not time and effort should be expended on collecting a specific asset data.

The cost of collecting a specific asset data may include data collection equipment costs, labor costs, software and data storage/processing, and data analysis costs, etc. The overall cost of data collection depends upon the type of data to be collected and the frequency of such collection. The benefits of asset data collection include maintenance and replacement cost savings as a result of better planning and more informed decision making due to availability of quality asset information, and improved safety due to condition monitoring of assets such as culverts, lightings, guardrails, overhead signs, etc. Some of the benefits are difficult to quantify accurately. Therefore, the annual benefits are estimated as a percentage of the annual expenditures on the specific asset.

An Excel spreadsheet has been developed to demonstrate the benefit/cost analysis methodology. The Net Present Value, Benefit-Cost Ratio, and Rate of Return on Investment can be calculated for a specific data collection effort when the estimated costs and benefits are given.

Task 6: Develop the Framework of a Work-Order Based Process to Update Asset Inventories

Accurate, up-to-date, and usable asset inventory data are required to support asset management decisions. However, collecting and constantly updating such data involve tremendous efforts, especially for assets that are replaced or relocated on a regular basis. A process that updates asset inventories based on work-order and verified work-performed is necessary to keep the asset inventory data updated. This task focused on sign and culvert assets, but the process can be applied to other assets. The research team worked with the Office of Technical Services staff to understand the current status of data governance within ODOT and developed a recommended framework for a work-order based process to update asset inventories.

Task 7: Prepare and Submit Draft Final Report

A draft final report documenting the findings of the above tasks has been prepared and submitted for ODOT review.

Task 8: Specification of the User Interface and Output Requirements

Meetings with ODOT Staff were held to determine the specific functional details of the tools and the detailed specifications of the user interface and input/output requirements. ODOT Staff evaluated the prototype as it was being developed and a number of modifications and improvements were made based on their comments and suggestions.

Task 9: Design and Implement a Centralized Asset Database to Support Web-based Front End

Based on currently available data for various assets and anticipated future needs, an asset database was designed to support asset management and planning activities. A Microsoft SQL database was created to incorporate the various data received. However, the research team found that the data received from various ODOT Offices have inconsistent terminology, format, and reference system. Therefore, the data received often require significant amount of processing and checking before the data can be incorporated into the asset database. ODOT has recognized this issue and is currently addressing the data standardization, coordination and integration through its Data Governance process. In the meantime, the research team proposed the development of a data integration tool to help reduce the data processing effort. This is discussed in Task 15.

Task 10: Literature Search in the area of Cross Asset Optimization Models

Existing literatures on cross-asset optimization methodologies were reviewed. The results are summarized in Table A2 of Appendix A. A network-level condition prediction and optimization tool for pavement asset was developed as a result of a previous research project. A similar condition prediction model was developed for bridge asset for this project. These

network-level condition prediction models lay the foundation for cross-asset coordination, optimization, or tradeoff analysis between the two major assets: pavement and bridges.

Task 11: Implementation of the Asset Management Software Tools

The software tools were implemented using Microsoft .NET Platform according to the specifications and requirements from Task 8. The front-end user interface is supported by a SQL Server database. A number of technical difficulties, most notably the displaying of dynamically generated condition map quickly, were encountered and eventually overcome and resolved by the research team. The tools developed were tested by the research team and ODOT staff, and revisions were made based on comments received.

Task 12: Literature Search on Tradeoff Analysis Methodologies

Existing literatures on tradeoff analysis were reviewed. Research documents, especially those documenting methodologies and/or practices at other transportation agencies for performing tradeoff analysis at various levels such as strategic level, system level, and project level were reviewed and summarized. Table A3 in Appendix A shows a summary of the literatures reviewed on tradeoff analysis methodologies. The more popular methodologies for Tradeoff Analysis include: Linear Programming, Goal Programming, Analytical Hierarchy Process, and Multiple-Attribute Utility Theory.

Task 13: Selection of Tradeoff Methodology for Implementation

Meetings with ODOT staff were held to discuss the specific needs within ODOT where tradeoff analysis would be most useful. The required functionalities of the trade-off analysis were determined. Two methodologies were selected as the tradeoff analysis methodologies for this study: the Linear Programming (LP) method and the Analytical Hierarchy Process (AHP) method. The LP method is the most widely used optimization technique, where a single linear objective function is maximized or minimized subject to a set of linear constraints. In order to use LP for Tradeoff Analysis among competing objectives, one main objective is selected as the objective function, and the other objectives are defined as constraints. The advantage of

this approach is that a defined LP problem can be solved very efficiently using widely available, robust solver. The disadvantages of the LP approach are that the objectives must be expressed quantitatively and the threshold values for those objectives defined as constraints must be given by the user.

In contrast, the AHP method can accommodate both quantitative and qualitative objectives/criteria. Therefore, since its development in 1980s, it has been widely used for multi-objective decision making. It's an intuitive approach and has been recommended for transportation management trade-off analysis by AASHTO. AHP uses pair-wise comparison to determine the relative weights among multiple criteria/objectives. A more detailed description of the AHP methodology can be found in Appendix C of this report.

Task 14: Design and Implementing the Trade-off Analysis Tool

Based on the results of Tasks 12 and 13, a tradeoff analysis tool was designed and implemented within the existing TAM Decision Support Tool Prototype under the category of Planning. The Tradeoff Analysis tool includes both a Network Level Tradeoff function and a Project Level Tradeoff function. The Network Level Tradeoff function allows decision makers to see the impact of different budget allocations, such as between pavement and bridge assets, on future asset conditions. The Project Level Tradeoff function allows decision makers to 'rank' future projects by multiple criteria, such as asset condition (PCR for pavement or GA for bridges, for example), safety (e.g., rut depth), traffic level (ADT), and economic impact (e.g., TADT). The user can change the relative importance of criteria and/or the thresholds of the parameter(s) used in each criterion. Some sample results are presented in the Findings section of this report.

Task 15: Development of the Data Integration Tool

A data integration tool was developed to facilitate updating the asset database. This tool helps to verify whether or not the new data received match all the attributes (item name, format, etc.) of the existing data in the database, so that the new data can be merged with the existing data.

Task 16: Documentation and Training

The developed asset management decision support tools prototype has been documented in a user's manual, which is included as Appendix B of this final report. A training course for ODOT Staff may be conducted at the ODOT Central Office before the conclusion of the project. Additional demonstrations/trainings may be performed if deemed necessary.

FINDINGS OF THE RESEARCH EFFORT

The major findings of this study are presented in this section. They include:

- I. Transportation asset management decision support tools prototype
- II. Network Level and Project Level Tradeoff Analyses
- III. Methodology for benefit-cost analysis of data collection effort
- IV. Framework of a work-order based asset inventory updating process
- V. Data Integration Tool

I. Transportation asset management decision support tools prototype

Implementing transportation asset management is a process of continuous improvement. The importance of senior management support cannot be overstated. The benefit of asset management as a decision support tool for making crucial funding decisions, planning budget trade-offs, monitoring asset performance, reducing asset life-cycle costs, and optimizing resource allocations may not be as apparent as the investments required for data collection and integration, process and definition standardization, and management information system acquisition and implementation, etc. An easily accessible platform that can demonstrate the benefits and capabilities of asset management as a decision support tool to the senior management is highly valuable in building consensus and support for implementing asset management throughout the Department.

A Transportation Asset Management Decision Support Tool Prototype has been developed as a result of this study to serve the purpose described above. Figure 5 shows an overview/outline of the tools/functions developed for this comprehensive, functioning Prototype. As shown, the decision support tools are grouped into five categories: inventory, condition, performance, investment, and planning. Each of the tools developed are described in this section. A detailed User Guide with example screen shots can be found in Appendix D of this report.

Inventory Condition **Performance Planning** Investment **Treatment Asset Work Plan** Asset **Current Condition** Inventory **Performance Expenditure Evaluation Planned Condition at Maintenance** Asset **Condition Maps Valuation Treatment History Expenditure Poor Condition** Rehab. Recommended **Project History Candidates** List **Treatment** Project **Ready to Pave Condition History Performance Sections Distress Poor Performing** Tradeoff **Distribution** List **Analysis Remaining Life**

Transportation Asset Management Decision Support Tool Prototype

Figure 4: Overview of the TAM Decision Support Tool Prototype

Predicted Condition

Inventory

Two functions: Asset Inventory and Asset Valuation are included in this category. Asset Inventory includes inventory information of four major assets: pavement, bridge, culvert, and barrier. They can be queried based on (1) System, i.e. Interstate routes (IR), US routes (US), or State routes (SR), (2) Priority, i.e., Priority, General, or Urban routes, (3) Districts, (4) County, and (5) Routes. A specific query will generate a summary bar chart, which is hyperlinked (i.e., 'clickable') to reveal the detailed inventories. The detailed inventory tables can be exported to an Excel spreadsheet. The query menu and the hyperlink feature are consistent for most of the other functions in the developed Decision Support Tool Prototype.

Asset Valuation function includes similar features of the Asset Inventory function, but the total value of the selected assets is estimated based on the user modifiable asset replacement unit costs. The default replacement costs for pavement and bridge assets are \$1,250,000 per lanemile of pavement and \$150 per square feet of bridge deck area.

Condition

The functions within this category include: (1) Current Condition, (2) Poor Condition List, (3) Condition History, (4) Distress Distribution, (5) Remaining Life, and (6) Predicted Condition.

The Current Condition function shows the current conditions of selected pavement, bridge, and culvert assets, in a color-coded GIS map and summarized the result in a bar chart. The User can drill down more details by clicking on a color-coded roadway segment (or bridge or culvert) in the map to bring up a pop-out window that shows the location and identification information such County, Route, Log, and detailed distresses. If the user clicks on a portion of the color-coded bar chart, a list of assets in that specific condition category will be displayed below the GIS map.

The Poor Condition List will generate a list of assets meeting the (poor) condition criteria given by the user.

The Condition History function shows the PCR history plot of any pavement segment selected by the user, given the County, Route, and Log points.

The Distress Distribution function allows the user to select a group of pavement segments, and then shows the percentages of pavements affected by each distress. The resulting bar graph is color-coded to show the extent and severity of each individual distress. A table below shows the detailed breakdown of distresses.

The Remaining Life function shows the remaining life of selected pavements in either a pie chart or a bar chart, grouped into categories of: zero remaining life, 1-5 years, 6-10 years, 11-15, years, 16-20 years, and 20+ years of remaining life.

The Predicted Condition function shows the predicted condition of selected pavements or bridges in a bar chart, categorized by condition states of Excellent, Good, Fair, Poor, and Very Poor. The predicted Average PCR values are also shown. Similar to Current Condition, the bar chart is hyperlinked to a list of pavements in the specific condition state. The predicted PCRs for a pavement segment in future years are displayed and if the user clicks on a PCR value, the corresponding distresses will be displayed. The condition prediction for pavement was developed as a result of a previous research study, Pavement Forecasting Models. However, the bridge condition prediction was developed in the current study.

Performance

The functions within Asset Performance category includes: (1) Treatment Performance, (2) Condition at Treatment, (3) Project History, (4) Project Performance, and (5) Poor Performing List.

The treatment performance function shows the average performance of a pavement treatment activity for a selected grouped pavements, such as for average performance of asphalt overlay on Priority system pavements in a District.

The Condition at Treatment function shows the average pavement condition (PCR) and distresses prior to a selected treatment activity in each District. This helps to explain differences in treatment performance among Districts and allows assessment of treatment timing decisions.

The Project History function shows all the previous pavement and bridge project performed on a stretch of highway. Pavement projects are shown color-coded line segments with different color denoting different treatment activities and bridge projects are shown as black dots. The resulting diagram is similar to ODOT's straight-line-diagram, but with the added benefits that when a specific pavement or bridge project are clicked upon, the details of that specific project will be displayed.

The Project Performance function allows the user to search for a specific project by its Project Number (PN) or Project ID (PID) and sees the pavement conditions (PCRs) trend after that project.

The Poor Performing List function will display a list of poor performing pavement sections based on the deterioration rates (PCR drops) and the number of rehabilitation treatments performed during a time period. The criteria for 'poor performing' can be modified by the user.

Investment

The Asset Investment functions include: (1) Asset Expenditure, (2) Maintenance History, and (3) Rehabilitation Candidates.

The Asset Expenditure function shows all the capital as well as maintenance expenditures that have been invested on a selected highway or groups of highways, such as for an entire District. The expenditure includes both pavement and bridge project costs.

The Maintenance History function shows a summary of maintenance expenditure for a selected pavement or a group of highways. Detailed maintenance expenditure and work performed are hyperlinked and can be displayed with a single click.

The Rehabilitation Candidates function will display a list of candidate pavement sections for rehabilitation based on ODOT's pavement rehabilitation treatment decision logic.

Planning

The Asset Planning category includes: (1) Work Plan Evaluation, (2) Planned Expenditure, (3) Recommended Treatment, (4) Ready-to-Pave Sections, and (5) Tradeoff Analysis.

The Work Plan Evaluation function allows the user to see the impact of the current work plan on predicted future network-level pavement and bridge conditions. The user can modified the current work plan by adding or removing planned projects and the effect on future pavement and bridge network conditions can be evaluated.

The Planned Expenditure function shows the planned capital expenditure on both pavement and bridge for a group of highways such as for all General system highways within a District according to the current work plan.

The Recommended Treatment function shows the recommended rehabilitation treatment activities for a group of pavements such as for all Priority system pavements within a District. The recommendations are based on ODOT's pavement rehabilitation treatment decision logic.

The Ready-to-Pave function displays the pavement sections that are planned for rehabilitation within the next few years, so that the Districts may perform only temporary or short-term fixes to these pavements.

The Tradeoff Analysis function is a major function developed in this study. It includes both a Network Level Tradeoff function and a Project Level Tradeoff function. The Network Level Tradeoff comprises tradeoff between funding level and future network condition. The Project Level Tradeoff involves ranking of proposed projects based multiple competing needs. The two tradeoff analyses are described in detail in the next section.

II. Network Level and Project Level Tradeoff Analyses

Tradeoff analysis is an important part of transportation asset management, particularly in a constrained budget environment such as now. The available asset preservation funds are usually insufficient to keep every asset component at the ideal condition level. Therefore, tradeoffs must be made for budget level versus asset performance, budget allocation between assets, and among competing projects.

This study developed tradeoff analysis functions to perform the following types of trade-offs analysis:

- Tradeoff between budget and asset performance. This helps decision maker evaluate the budget invested on an asset (such as the Priority system pavements) versus its performance.
- 2. Tradeoff between different types of assets. This allows decision makers to evaluate the impact of different budget allocations between pavement and bridge assets on their future performance.
- Tradeoff among competing projects. This ranks the competing projects based on multiple objectives such as asset preservation, safety improvement, congestion reduction, and economic development.

Tradeoff analysis generally involves multiple criteria – for example, cost and performance are often the two most common competing criteria. Different performance criteria often must be considered simultaneously before making a decision. Various multiple criteria decision-making methodologies have been develop to help with tradeoff analysis. This research study reviewed the existing research literatures on tradeoff analysis, and developed a tradeoff analysis tool customized for ODOT's needs.

At the network level, the impact of investment decisions on the two major asset categories: pavement and bridge on future asset condition levels can be determined. The optimal resource allocation among these two assets can be found by maximizing the selected performance measures resulting from the resource allocation, subject to budgetary constraints. The minimum

budget required to maintain the pavement and bridge assets at the desired level of condition can also be determined.

At the project level, asset rehabilitation needs (i.e., proposed projects) are prioritized based on multiple criteria, and the work plan can be evaluated or modified as a result of changing budget level scenarios and tradeoffs can be evaluated.

A. Network Level Tradeoff Analysis

The Network Level Tradeoff Analysis generally comprises of tradeoff between funding level and future network condition. For pavement network and bridge network, respectively, the amount of budget invested directly affects future network conditions. Therefore, for a given total budget, the amounts allocated to pavement asset and to bridge asset will impact the future network condition of each asset.

It is assumed that the budgets allocated to both pavement and bridge assets will be spent prudently to achieve the highest possible overall network condition for each asset category. This is achieved through an underlying optimization model which uses Markov Condition Transition and Linear Programming optimization technique. The pavement network optimization model was developed and documented in a previous ODOT research study entitled: "Benefit Cost Models to Support Pavement Management Decisions". The bridge network optimization model uses a similar approach and was developed based on the bridge condition prediction model developed during this study.

In this research study, pavement network and bridge networks are optimized separately for the given budget allocation. The pavement network optimization model is described below:

Objective function:

The objective is to maximize the overall pavement network condition given a budget.

Maximize overall pavement network condition:

$$\sum_{t=1}^{T} \left[\sum_{m=1}^{M} \sum_{i=1}^{I} \sum_{g=1}^{G} X_{mig} * PCR_{i} \right]$$
 ... (1)

where $PCR_i = \text{mid-value}$ of the PCR range for the pavement condition state i

M = Pavement Type (Flexible, Rigid, Joint Concrete)

I = Pavement Condition States (Excellent, Good, Fair, Poor, very Poor)

G = Pavement treatment types (Do Nothing, Preventive, Thin Overlay, Minor, Major)

T = Number of Analysis years

 X_{mig} = Percentage of pavement type m at condition i receiving the treatment type g

Constraints:

a) Sum of decision variables is one for each year. This constraint ensures that the decision variables in the optimization model represent the whole selected network.

$$\sum_{m=1}^{M} \sum_{i=1}^{I} \sum_{g=1}^{G} X_{mig} = 1 \text{ for all } t = 1, ..., T$$
 ... (2)

b) Initial condition constraints assign the current condition distribution of the network to the optimization model.

$$\sum_{n=1}^{G} X_{1mig} = P_{mi} \text{ for all } m = 1, \dots, M \text{ ; } i = 1, \dots, I \qquad \dots (3)$$

where P_{mi} = percentage of pavement type m in state i in current year

c) State transition constraints to assign the Markov prediction model

$$\sum_{g=1}^{G} X_{tmig} = \sum_{i=1}^{I} \sum_{g=1}^{G} X_{m(t-1)ig} * P_{pmgik} \text{ for all } m=1, ..., M; t=2, ..., T; k=1, ..., I ... (4)$$

where P_{pmgik} = probability of pavement type m receiving treatment g moves from state i to k

d) Budget Constraints

$$\left[\sum_{m=1}^{M}\sum_{i=1}^{I}\sum_{g=1}^{G}X_{mig}*Unit_Cost_{mg}*Total_LaneMiles\right] \leq pBudget for \ all \ t=1, \ldots, T \ldots (5)$$

where pBudget is the annual allocated budget for pavement network

e) Allowable Treatment constraints

$$X_{migt} = 0$$
 for all $t = 1, ..., T$; Selected m, i, g ... (6)

f) Non-negativity constraints

$$X_{migt} \ge 0$$
 for all m,i,g and t ...(7)

g) Deficiency Constraint (Poor and Very Poor) (optional)

The condition states *I* and *I-1* represent Poor and Very Poor condition states for pavement.

$$\sum_{m=1}^{M} \sum_{i=l-1}^{I} \sum_{g=1}^{G} X_{mig} \le deficiency_{pt} for \ all \ t=2, \dots, T$$
 \dots (8)

Where $deficiency_{pt}$ = deficit target for pavement at the year t (i.e. sum of percentage pavement in poor and very poor condition)

The model in this report considers three pavement types, namely flexible, rigid and jointed concrete, each with its unique average deterioration trends. The pavement network condition is classified by five condition states: excellent, good, fair, poor, and very poor. Currently, the model includes five treatment categories for pavement: do nothing, preventive maintenance, thin overlay, minor rehabilitation, and major rehabilitation.

The bridge network optimization model has similar formulation to the pavement network model, except that separate deterioration trends for three different materials: (1) metal (steel) bridge, (2) reinforced concrete bridge, (3) timber bridge are determined using historical bridge General Appraisal (GA) scores.

Figure 5 shows the user interface for changing or updating (1) the available budget, (2) the average unit cost of treatment, and (3) allowable treatment types. The example shown is for Priority system highways.

1) Tradeoff between Budget Level and Performance Indices

Given a set of average unit cost and allowable treatments for pavements and bridges in the Priority and General systems (the default values are shown in Figure 6), the average Pavement conditions after 10 years for both Priority and General systems with different annual budgets are shown in Figure 7. The average unit cost of various treatments and the allowable treatment can be revised by the user.

Figure 7 shows that, as an example, based on the assumed average unit costs of treatment and the historical deterioration trends, the statewide Priority system pavement network would need an annual budget of approximately \$280 million (in 2016 dollars) to maintain the average PCR at its 2016 level (Average PCR about 86) ten years from now. The General system pavement network has an average PCR of 81.5 in 2016. The annual budget level required to maintain the average PCR at 81.5 ten years from now is approximately \$385 million (in 2016 dollars). Note that these

required budgets are based on the assumptions shown in Figure 6 where thin overlays are allowed on Priority system pavements when the condition is Good (PCR between 84 and 75) or Fair (PCR between 74 and 65), while Chip Seals are not allowed on General system pavements. These assumptions can be changed by the user and would lead to different results.

Different time frames can be chosen by the user. This tool enables decision makers to evaluate the impact of investment level on future network condition. The network chosen may be a single District, in order to determine the required District budget.





Figure 5: Interface for changing or updating (1) the available budget, (2) the average unit cost of treatment, and (3) allowable treatment types for Priority system highways

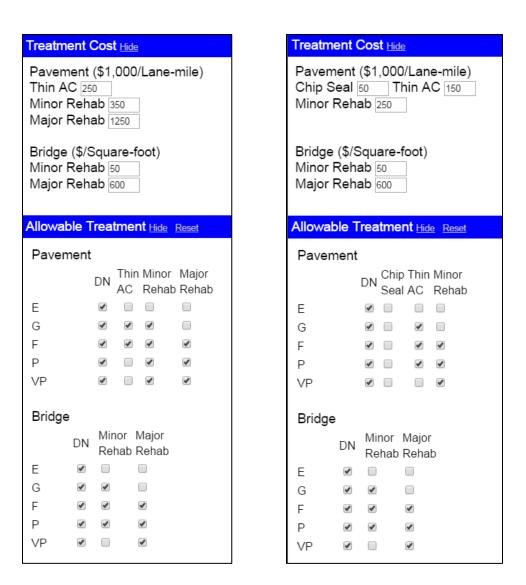


Figure 6: Default values for treatment unit cost and allowable treatments for Priority and General systems respectively

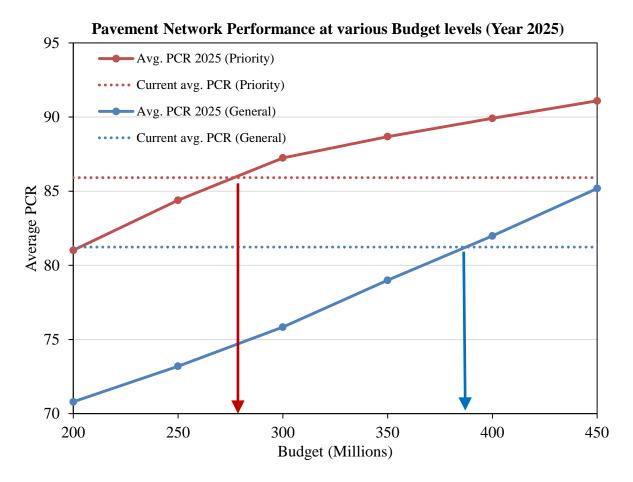


Figure 7: Average PCR score of the pavement network after 10 years at various budget levels for both Priority and General Systems

Pavement network condition can also be summarized by the percentage of pavements within the network that are 'deficient' – in this study 'deficiency' is defined as in Poor or Very Poor conditions. Note that throughout this report, a pavement in Excellent condition means its PCR is from 85 to 100, Good condition means PCR is from 75 to 84, Fair (65-74), Poor (55-64), and Very Poor is 54 or below. Therefore, "deficient' means PCR below 65.

Figure 8 shows that in 2016, about 1.7% of the pavements in the Priority system are considered as 'deficient', whereas about 7.7% of the pavements in the General system are deemed 'deficient'. As the annual budget increases, the percentage of pavements that will be deficient ten years from now decreases. To keep the deficiency level at or below its current level, the Priority system requires about \$270 million of annual budget, and the General system requires about \$390 million of annual budget. Both are in constant 2016 dollars.

The budget levels required to maintain the average PCR score are fairly close to the budget levels required to maintain the deficiency level (\$280 M versus \$270 M and \$385 versus \$390, respectively for Priority and General systems, even though the two condition indicators are not exactly the same.

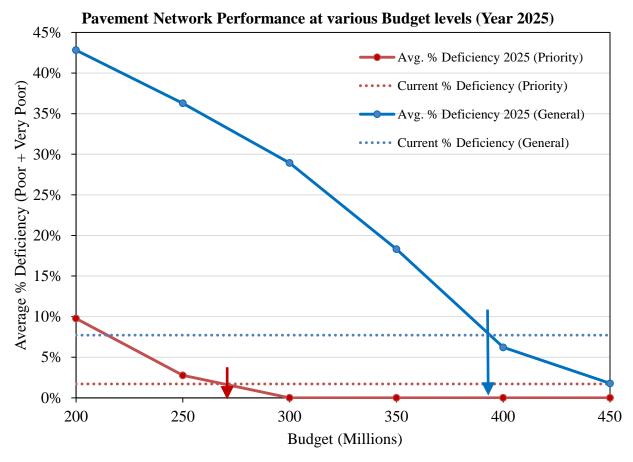


Figure 8: Average % deficiency for pavement network after 10 years at various budget levels for Priority and General Systems

2) Tradeoff for Budget Allocations between Asset Classes

The developed Network Level Tradeoff function enables the user to apply different budget allocations between pavement and bridge assets and view the resulting future network condition for each asset. Through this iterative process, an optimal allocation can be determined. Other important parameters that can be set by the user include: (1) overall budget available, (2) allowable treatment activities at a particular asset condition level, (3) unit cost of treatment activities.

Given an assumed total annual budget of \$400M for Priority system and with the given allowable treatments and rehabilitation treatment unit costs as shown in Figure 6, Figure 9 shows the current conditions of Priority system pavement and bridge assets and a tradeoff bar allowing the user to apply different allocations of the available annual budget. The current average PCR of the Priority system pavements is about 86 and the current average GA is 6.5. In this hypothetical example, an allocation of \$340 M to the pavement assets and \$60 M to the bridge assets is assumed. Figure 10 shows how these allocated budgets would be spent to achieve the maximum network conditions. In this example, pavement asset is allocated a lot more budget than bridge assets, due to pavement deteriorates much faster than bridge, therefore, with a 10 year analysis period, the impact of funding levels is more pronounced for pavement asset than for bridge asset.

Figures 11 and 12 show the predicted network conditions of the pavement and bridge assets, respectively.

Figures 13-19 show a similar example of budget tradeoff between pavement and bridge assets for the General system. The total available budget is assumed to be \$420 M.

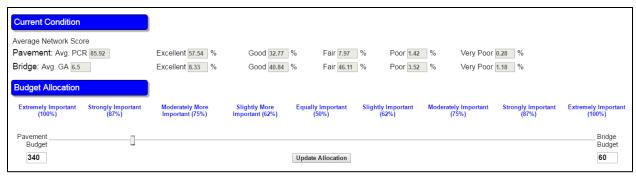


Figure 9: Current condition of Priority system and trade-off bar

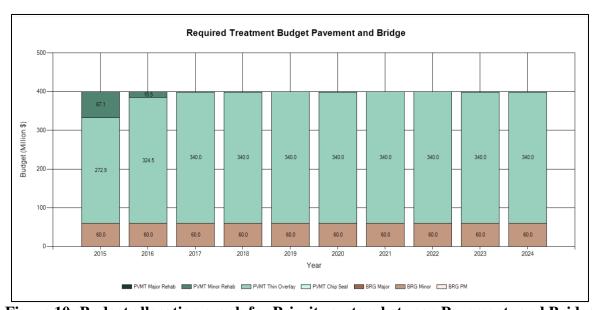


Figure 10: Budget allocation graph for Priority system between Pavements and Bridge

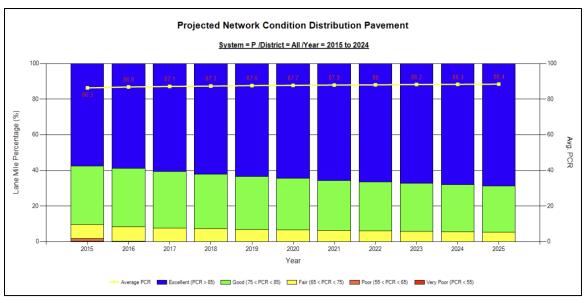


Figure 11: Priority system predicted condition distribution bar chart for Pavement network

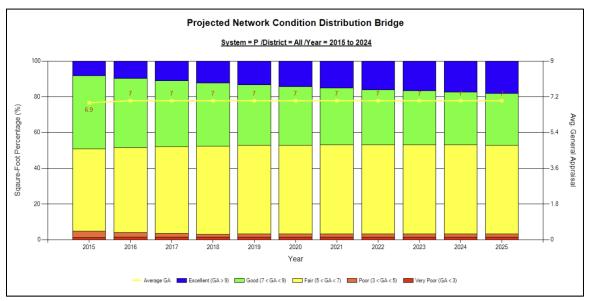


Figure 12: Priority system predicted condition distribution bar chart for Bridge network

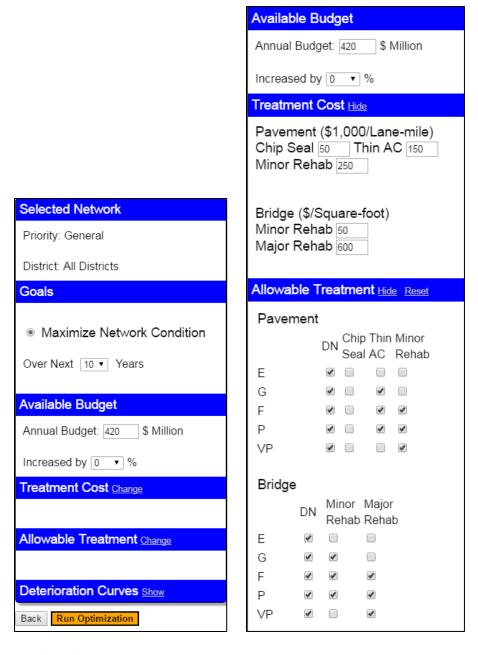


Figure 13: Interface for changing or updating (1) the available budget, (2) the average unit cost of treatment, and (3) allowable treatment types for General system highways

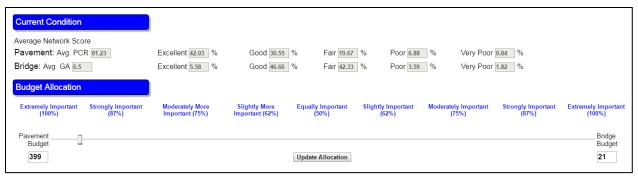


Figure 14: Current condition of General system and trade-off bar

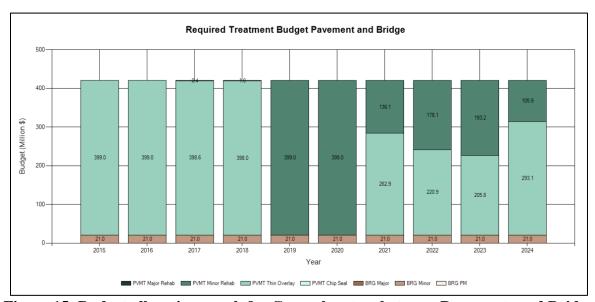


Figure 15: Budget allocation graph for General system between Pavements and Bridge

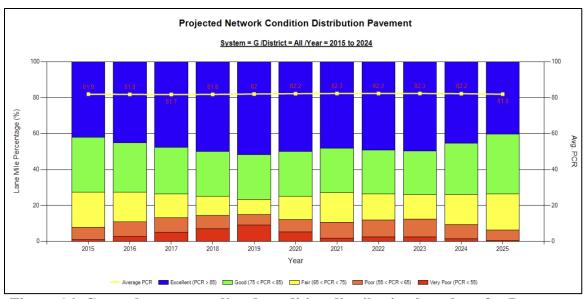


Figure 16: General system predicted condition distribution bar chart for Pavement network

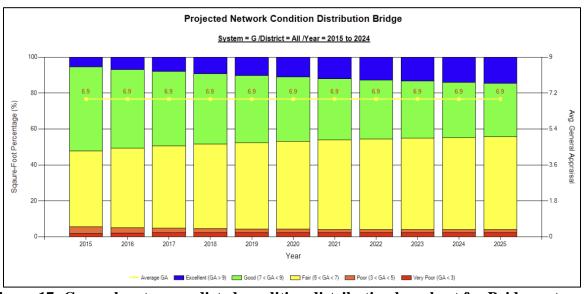


Figure 17: General system predicted condition distribution bar chart for Bridge network

3) Tradeoff Analysis for Evaluating Different Treatment Strategies

For illustration, Figure 18 shows the comparison of two different treatment policies or strategies for Priority system of allowing thin overlay on Good and Fair pavements versus only allowing minor rehabilitation.

As can be seen from Figure 18, allowing thin overlays as treatment option can significantly reduce the required budget. Obviously, this result is dependent upon the assumptions shown in Figure 7 that for Priority system pavements, the average thin overlay cost (\$250 K per lane mile) is significantly less than the average cost of minor rehabilitation (\$350 K per lane mile).

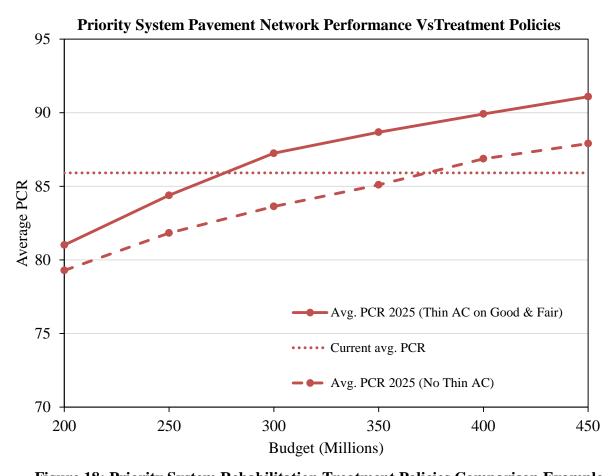


Figure 18: Priority System Rehabilitation Treatment Policies Comparison Example

Figure 19 compares the two different allowable treatment policies: allowing Chip Seal as a treatment option on General system pavements versus not allowing Chip Seal as a treatment. Based on the assumption shown in Figure 7 that on General system pavements, the average chip seal cost (\$50 K per lane mile) is significantly less than the average thin overlay cost (\$150 K per lane mile), allowing chip seal as treatment option on General system pavements can result in very significant reduction in required budget (about \$90 M for the entire State).

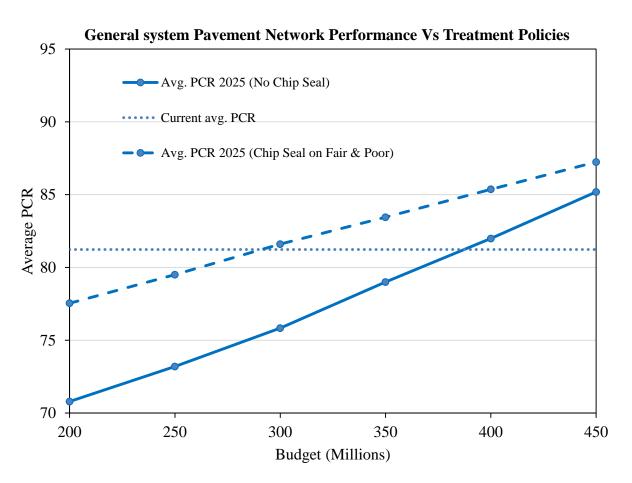


Figure 19: General System Rehabilitation Treatment Policies Comparison Example

The two examples above illustrate that different treatment strategies can be evaluated based on predicted future network conditions and budget needs. However, it should be cautioned that these are hypothetical cases and may represent the upper bounds of possible savings resulting from performing thin overlay for Priority system pavements or chip seals on General system pavements. Actual savings are likely less, as actual situations may not allowed thin overlay or chip seals to be performed on all pavements that are eligible.

B. Project Level Tradeoff Analysis

Tradeoff analysis at the Project Level can be considered as prioritization of different projects based on a set of competing objectives. This section describes the approach used to develop the project level prioritization with multiple objectives. A multi-objective decision making methodology called Analytical Hierarchy Process (AHP) is employed to determine the relative weights of different objectives for pavement and bridge separately and ultimately a combined weight is determined for each project for ranking of the projects. A brief description of the AHP methodology can be found in Appendix C of this report.

The AHP methodology uses a pairwise comparison to determine the relative weights of each objective. The more important object will have a higher weight. Given there are n objectives, the total number of pairwise comparison equals $\frac{n!}{2(n-2)!}$.

For example, for pavement asset, a rehabilitation project may have one or more of the following objectives:

- (1) Asset Preservation,
- (2) Congestion Mitigation,
- (3) Safety Improvement, and
- (4) Economic development.

The relative importance of each objective can be determined by using pairwise comparison.

Since there are four objectives, the number of pairwise comparison equals
$$\frac{4!}{2(4-2)!} = 6$$

Figure XX shows an example of such pairwise comparisons. In this example, Asset Preservation is deemed moderately more important than Congestion Mitigation. Asset Preservation is deemed slightly more important than Safety Improvement. Asset Preservation is strongly more important than Economic Development. Safety Improvement is slightly more important than Congestion Mitigation. Congestion Mitigation is slightly more important than Economic Development. And lastly, Safety Improvement is between slightly and moderately more important than Economic Development.



Figure 20: Pairwise Comparison of Objectives

For this study, the Asset Preservation objective is accomplished through improvement of the pavement condition (PCR). A pavement section with a low PCR score has higher potential for improvement than a pavement section that has a higher PCR score. Therefore, rehabilitating this lower PCR pavement section would help to achieve the Asset Preservation objective more than rehabilitating a pavement section with higher PCR score.

It is also assumed that rehabilitating a pavement section with higher traffic volume in term of average daily traffic (ADT) would have higher potential to help achieve the Congestion Mitigation objective than rehabilitating a pavement section with lower ADT.

For the Safety Improvement objective, this study uses the rutting distress as a representation, because it is readily available in the asset database. Rehabilitating a pavement section that has a high rutting distress will help to achieve the Safety Improvement objective than rehabilitating a pavement section that has lower rutting distress. Currently, the asset database does not include traffic crash data. If crash data are available, they can be used as a measure for Safety Improvement instead.

For the Economic Development objective, this study uses the Truck Average Daily Traffic (TADT) as a measure. It is assumed that a pavement section with a high TADT would have a higher impact on Economic Development than a pavement with a lower TADT.

Through the pairwise comparison process, the relative weight for each objective can be calculated using the AHP method as described in Appendix D. For this example, since there are four objectives, a 4x4 matrix is formed based on the pairwise comparison above:

	PCR	ADT	Rutting	$ADTT^{-}$
PCR	1	5	3	7
ADT	1/5	1	1/3	3
Rutting	1/3	3	1	5
ADTT	1/7	1/3	1/5	1

Multiply the above matrix by itself results in:

-	PCR	AADT	Rutting	ADTT
PCR	4	21.33	9.07	44
AADT	0.94	4	1.87	9.07
Rutting	1.98	9.33	4	21.33
ADTT	0.42	1.98	0.94	4

Table ZZZ shows the calculations involved in the weight calculation. Figure YY shows the calculated relative weights (i.e., importance) based on the pairwise comparison in Figure XX.

TABLE 1: Process of the weight calculation

			20 2 2 0 0 0 0 0	01 0110 110	agair care	11441011	
	PCR	ADT	Rutting	ADTT	Sum	Weight	Remarks
						78.4/138.26	PCR
PCR	4.00	21.33	9.07	44.00	78.40	= 0.561	Weight
						15.87/138.26	ADT
ADT	0.94	4.00	1.87	9.07	15.87	=0.119	Weight
							Rut
Rutting	1.98	9.33	4.00	21.33	36.65	0.26	Weight
							ADTT
ADTT	0.42	1.98	0.94	4.00	7.34	0.06	Weight
		·	·	Total	138.26		

Weight Distribution(Pavement)

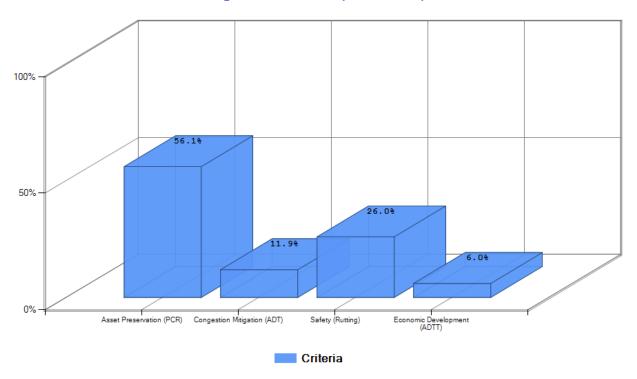


Figure 21: The Relative Weight for Each Objective as Determined by AHP

For each pavement section, its relative importance (weight) in accomplishing each objective is estimated based on the default values shown in Table YYY. These default weight values can be modified by the user as desired.

The overall priority weight for a specific pavement section can then be determined based on its PCR, rutting distress deduct, ADT, and ADTT. For example, a pavement section with a current PCR of 62, a rutting distress deduct of 6, an ADT of 9,600 and ADTT of 850 would have an overall weight of (0.561x0.75 + 0.119x0.75 + 0.26x0.8 + 0.06x0.75 = 0.763. In contrast, a second pavement section with a current PCR of 59, a rutting distress of 6, an ADT of 4,200 and ADTT of 220 would have an overall weight of (0.561x0.75 + 0.119x0.20 + 0.26x0.8 + 0.06x0.20) = 0.665. Therefore, the first pavement section has higher priority weight due to higher traffic volume and truck traffic.

TABLE 2: Default Weights for Individual Pavement Section

(a) Asset Preservation Objective

Pavement Asset			
Condition	PCR Range	Weight	
Good	80~100	0.05	
Fair	66~79	0.20	
Poor	0~65	0.75	

(b) Congestion Mitigation Objective

Traffic Volume			
	ADT Range	Weight	
High	> 5,000	0.75	
Medium	1,000 - 5,000	0.20	
Low	0 - 999	0.05	

(c) Safety Improvement Objective

Pavement Rutting	Rutting Distress Deduct	Weight
Acceptable	< = 5	0.20
Not Acceptable	> 5	0.80

(d) Economic Development Objective

Truck Traffic			
Volume	ADTT Range	Weight	
High	> 750	0.75	
Medium	75 - 750	0.20	
Low	0 - 74	0.05	

Similarly, a priority weight can be determined for each bridge rehabilitation project based on a single objective or multiple objectives.

Many proposed projects include both pavement and bridge work and involve multiple pavement sections and multiple bridges. When a project includes multiple pavement sections, the priority weights for every individual pavement sections are determined separately, and then averaged to be the overall pavement priority weight for that project. Similarly, an average bridge priority weight is calculated for a project including multiple bridges.

Projects may be prioritized based on their pavement priority weight or bridge priority weight or a combination of the two weights. For instance, a project's overall priority weight may be the higher of the pavement and bridge weights. Alternatively, the project weight may be determined by taking the average of its pavement and bridge weights, if both weights are present. If a project includes only work on one type of asset, say, pavement, then the overall project weight equals its pavement priority weight. The former approach is currently implemented.

Table 2 shows the results for the project prioritization for district 2 in 2017. Projects with tied priority weights are further sorted based on their PCR or GA scores, with lower PCR/GA ranked higher on the priority list. If the PCR and GA scores are also tied, then higher traffic sections receive higher priority.

Table 3: Prioritized List of Projects for District 2 in 2017 (Top 20 shown)

Rank	PID	Year	District	#Bridges	Lane	Avg	Avg	Avg	Avg	Avg	Pavement	Bridge	Project
					Miles	PCR	Rutting	\overrightarrow{GA}	ADT	ADTT	Weight	Weight	Weight
1	93918	2016	2	0	6.84	46	5.6	0	12796	802	0.763	0	0.763
2	92127	2016	2	1	19.2	60.3	5.23	7	9614	1359	0.763	0.242	0.763
3	97011	2019	2	0	2.42	61	6	0	12843	903	0.763	0	0.763
4	85266	2018	2	1	0	0	0	4	30990	2060	0	0.749	0.749
5	101327	2020	2	1	0	0	0	4	27911	1879	0	0.749	0.749
6	92095	2015	2	1	0	0	0	4	17807	2347	0	0.749	0.749
7	92331	2016	2	1	0	0	0	4	14930	1011	0	0.749	0.749
8	101556	2019	2	1	0	0	0	4	14930	1011	0	0.749	0.749
9	79901	2021	2	1	0	0	0	4	14350	970	0	0.749	0.749
10	79991	2016	2	3	0	0	0	4.3	47873	4067	0	0.749	0.749
11	85269	2016	2	1	23.62	58.4	6.53	7	6299	561	0.73	0.196	0.73
12	92361	2020	2	0	6.04	65	5.6	0	6010	720	0.73	0	0.73
13	97012	2018	2	2	5.54	63	3.9	4.5	6170	380	0.574	0.703	0.703
14	95792	2021	2	0	20.74	58.6	6.09	0	3288	661	0.665	0	0.665
15	95793	2017	2	1	19.01	60	6.09	6	3497	415	0.665	0.2	0.665
16	101281	2018	2	1	13.78	62	5.49	5	1927	215	0.665	0.2	0.665
17	88513	2015	2	0	5.12	64	5.6	0	3430	560	0.665	0	0.665
18	92128	2019	2	0	12.16	65	6	0	1410	167	0.665	0	0.665
19	84079	2017	2	1	7.58	40	6	5	420	30	0.638	0.159	0.638
20	99869	2018	2	0	1.68	51	4.2	0	25233	1705	0.607	0	0.607

III. A Methodology for Benefit Cost Analysis of Data Collection Effort

A critical role of an asset database is to provide decision makers with reliable asset inventory and condition data in order to support asset management decisions such as estimating the required maintenance/replacement costs to maintain the asset at a desirable condition. However, collecting asset-related data usually requires valuable resources such as costs for equipment, manpower, etc. that are also in demand elsewhere. Therefore, the benefits of a specific data collection effort need to be evaluated versus the cost and resources required to justify such effort.

A benefit-cost analysis is a systematic evaluation of the economic advantages (benefits) and disadvantages (costs) of a set of investment alternatives. Typically, a "Base Case" is compared to one or more Alternatives (which have some significant improvement compared to the Base Case). The analysis evaluates incremental differences between the Base Case and the Alternative(s). In other words, a benefit-cost analysis tries to answer the question: What additional benefits will result if this Alternative is undertaken, and what additional costs are needed to bring it about?

The objective of a benefit-cost analysis is to translate the effects of an investment into monetary terms and to account for the fact that benefits generally accrue over a long period of time while capital costs are incurred primarily in the initial years, in other words, it has two main purposes: 1) to determine if an investment or decision is sound, and 2) to provide a basis for comparing projects which involves comparing the total expected cost of each option against its total expected benefits.

A methodology for benefit/cost analysis of data collection efforts has been developed in this study. This methodology establishes a generic criterion for ODOT to follow in order to determine whether or not time and effort should be expended in data collection efforts on various assets or items.

The cost of asset data collection can be broken down to annualized equipment costs, labor costs, etc. The benefits of asset data collection include cost savings as a result of better planning and more informed decision making due to availability of quality asset information. These benefits may be difficult to quantify into dollar amounts. Therefore, they may be expressed as a percentage of the annual expenditures on the asset.

The Benefit Cost Analysis involves the following steps:

- 1. List alternatives (in this case, collecting versus not collecting a specific asset data).
- 2. Determine the analysis time frame (say, for example, at least as long as the typical life span of the asset of interest).
- 3. Estimate the interest rate or discount rate, which is the nominal interest rate minus the inflation rate.
- 4. Estimate all costs associate with data collection effort such as the equipment costs (including initial acquisition and subsequent maintenance/replacement), annual labor costs, data processing and management costs, etc.
- 5. Estimate all the benefits that will result from the information the collected data provide. This may include improved planning and cost savings due to additional information about an asset's inventory and/or condition.
- 6. Convert all costs and benefits into dollar amounts.
- 7. Calculate the Net Present Values of each alternative
- 8. Calculate the Internal Rate of Return of each alternative
- 9. Perform sensitivity analysis
- 10. Make recommendation

Costs of Data Collection Effort:

The costs required for a specific asset data collection effort generally include:

- 1) Equipment to Collect Data for Inventories: devices such as cameras, sensors, counters, computers and etc.
- 2) Personnel: number of personnel x work hours. The number of personnel and hours depends on the specific type and amount of data to be collected.
- 3) Data management: The collected data need to be processed, stored, and updated regularly. This requires software and data specialists such as programmers for writing codes to process and incorporate the collected data and analysts to turn the collected into useful information.

Benefits of Collected Data:

Benefits that likely will result from the information provided by the collected data may include:

- 1) Savings results from better planning of the maintenance and replacement of the asset,
- 2) Potential safety improvement due to less down time of the asset,
- 3) Potential travel time savings due to less down time of the asset, and
- 4) Improved driving public satisfaction due to less down time of the asset.

Many of the benefits are difficult to quantify accurately. Therefore, in this study, instead of attempting to quantify every benefit and translate it into dollar amount, the total annual benefit of the data collection effort is estimated as a percentage of the annual expenditure on the asset of interest. This means that the data collection effort potential will result in savings of a percentage (for example, 10 percent) of the annual expenditure on the asset.

An important factor which can affect the benefit cost analysis is the time frame of time period considered. In this study, given the perpetual nature of most transportation assets (i.e., most assets are replaced or rehabilitated at the end of their current life span), a 30 year time frame is assumed. If an asset has a life span longer than that (e.g., culverts and bridge typically lasted 75 years or longer), then a time frame equal to the asset life span may be used.

Three measures are often used for benefit cost analysis:

- 1) Net Present Value (NPV),
- 2) Benefit-Cost Ratio, and
- 3) Internal Rate of Return (or simply called Rate of Return)

A Microsoft Excel spreadsheet program was created to calculate these measures, given the input of initial capital cost, annual costs, and annual benefits. Figure ZZZ shows an example, where data collection effort is being considered on an asset that has a current annual expenditure of \sim \$10 million dollars. An Interest Rate of 5% and Inflation Rate of 3% is assumed in this case (resulting in a Discount Rate or 'true interest rate' of 5% - 3% = 2%). The data collection effort requires an initial capital investment on equipment of \$500,000 and

annual costs (such as personnel and equipment maintenance) of \$200,000 for the current year. It is assumed that the equipment will be replaced after 10 years. Assuming the benefits of this data collection effort would result in 3% of savings of the annual asset expenditure and this saving would be realized after 3 years. That is, no benefits in the first 3 years.

Based on the above, it can be seen in Figure ZZZ that this particular hypothetical data collection effort will result in NPV of savings of \$92,739 over a 30 year period. The Benefit Cost ratio is 1.07 and the Rate of Return on Investment is 2.5%.

When a 3.3% of savings of annual asset expenditure is assumed while all other parameters remain the same as the above example, the NPV of savings becomes \$944,699 over 30 years, the B/C ratio increases to 1.18 and the Rate of Return is 6.3%. Conversely, when a 2.7% of savings of annual asset expenditure is assumed, the NPV becomes negative \$759,221 (i.e., losing this amount over 300 years), the B/C ratio reduces to 0.97 and the rate of return becomes negative 3%. Therefore, the benefits estimate as a percentage of asset expenditure is a crucial parameter in determining whether or not a specific data collection effort would be worthwhile.

Depending on the specific data that would be collected, the resulting benefits may result in savings of perhaps one or two percentages of the annual expenditure on that asset. If this is true, than the above example data collection effort would not be justified.

This spreadsheet tool provides a quick and easy way to perform a generic benefit cost analysis for any data collection efforts. A sensitivity analysis is recommended, especially on the benefits estimate parameter.

Interest Rate =	5%	Year	Capital Costs	Annual Costs	Total Costs	Total Benefits	
Inflation rate =	3%	1	\$ 500,000	\$ 200,000	\$ 700,000	0	\$ (700,000)
Annual Asset Expenditure =	\$ 10,000,000	2		\$ 206,000	\$ 206,000	0	\$ (206,000)
Benefit Percentage =	3.00%	3		\$ 212,180	\$ 212,180	0	\$ (212,180)
		4		\$ 218,545	\$ 218,545	\$ 300,000	\$ 81,455
Discount Rate =	2%	5		\$ 225,102	\$ 225,102	\$ 309,000	\$ 83,898
		6		\$ 231,855	\$ 231,855	\$ 318,270	\$ 86,415
		7		\$ 238,810	\$ 238,810	\$ 327,818	\$ 89,008
		8		\$ 245,975	\$ 245,975	\$ 337,653	\$ 91,678
		9		\$ 253,354	\$ 253,354	\$ 347,782	\$ 94,428
Net Present Value of Savings =	\$92,739	10		\$ 260,955	\$ 260,955	\$ 358,216	\$ 97,261
		11	\$ 671,958	\$ 268,783	\$ 940,741	\$ 368,962	\$ (571,779)
Benefit/Cost Ratio =	1.07	12		\$ 276,847	\$ 276,847	\$ 380,031	\$ 103,184
		13		\$ 285,152	\$ 285,152	\$ 391,432	\$ 106,280
Rate of Return on Investment =	2.5%	14		\$ 293,707	\$ 293,707	\$ 403,175	\$ 109,468
		15		\$ 302,518	\$ 302,518	\$ 415,270	\$ 112,752
		16		\$ 311,593	\$ 311,593	\$ 427,728	\$ 116,135
		17		\$ 320,941	\$ 320,941	\$ 440,560	\$ 119,619
		18		\$ 330,570	\$ 330,570	\$ 453,777	\$ 123,207
		19		\$ 340,487	\$ 340,487	\$ 467,390	\$ 126,904
		20		\$ 350,701	\$ 350,701	\$ 481,412	\$ 130,711
		21	\$ 903,056	\$ 361,222	\$ 1,264,278	\$ 495,854	\$ (768,424)
		22		\$ 372,059	\$ 372,059	\$ 510,730	\$ 138,671
		23		\$ 383,221	\$ 383,221	\$ 526,052	\$ 142,831
		24		\$ 394,717	\$ 394,717	\$ 541,833	\$ 147,116
		25		\$ 406,559	\$ 406,559	\$ 558,088	\$ 151,530
		26		\$ 418,756	\$ 418,756	\$ 574,831	\$ 156,075
		27		\$ 431,318	\$ 431,318	\$ 592,076	\$ 160,758
		28		\$ 444,258	\$ 444,258	\$ 609,838	\$ 165,580
		29		\$ 457,586	\$ 457,586	\$ 628,133	\$ 170,548
		30		\$ 471,313	\$ 471,313	\$ 646,977	\$ 175,664
		Total =	\$ 2,075,014	\$ 9,515,083	\$ 11,590,097	\$ 12,212,890	\$ 622,793

Figure 22: Benefit Cost Analysis Spreadsheet Example

IV. Framework of a Work-Order Based Asset Inventory Updating Process

Accurate, current, and usable asset inventory data are essential to support asset management decisions. However, given the size of the asset inventories, to keep the data updated is a tremendous task. For example, there are hundreds of thousands of signs and culverts in the State highway system. Thousands are replaced or relocated each year with many new ones installed by various jurisdictions. Therefore, without a systematic process, it's difficult to ensure the asset inventories are reliably updated.

ODOT currently is undertaking a data governance initiative to standardize, coordinate, and integrate existing and future data sources, applications, and reporting at the Department. A key concept is to treat data as a highly valuable asset and therefore needs to be managed through established policy, standards, and procedures. This is a continuous process that requires participation and collaboration throughout the agency.

The desired data flow starts with data collected by each asset stake holder based on a set of standardized attributes and stored in an inventory system. Such data are validated against the enterprise data set (i.e., Roadway Inventory and Linear Referencing System) to ensure accuracy of locations. Corrections are required if discrepancies are found. The validated inventory and work history data are then sent and stored in an enterprise data warehouse to be used by various applications/users such as the pavement/maintenance management systems, the mapping system (TIMS), the decision support tools, and other business processes to produce a work plan. The approved work plan is executed and based on actual work performed on both capital and maintenance projects, the inventories are updated.

A work-order based process to update asset inventories has been proposed after reviewing existing literatures and consultation with the Office of Technical Services Staff. Figure 23 shows the framework for such a process. This proposed process requires an on-line work flow that links and shares data among different stakeholders within the Department. Therefore, data standardization and location reference reconciliation are essential. Once this process is implemented, asset inventories (and also asset condition and work history) would be updated automatically, after each work order has been completed and verified.

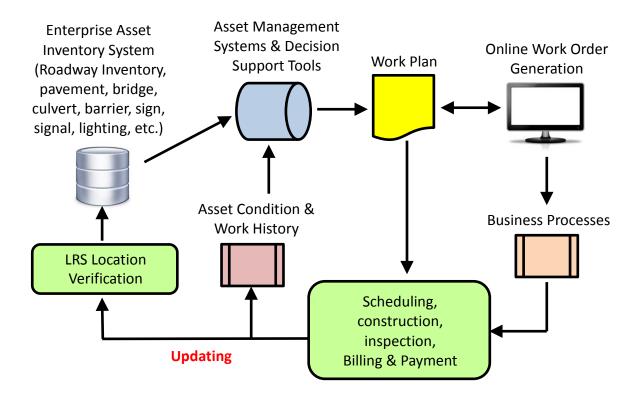


Figure 23: Framework of a Work-Order Based Asset Inventory Updating Process

V. Data Integration Tool

Currently, asset data are collected, stored, and managed by different Offices. The asset data from different Offices or databases often don't have the same field name spelling, data format, or consistent fields. This makes it difficult to integrate them into a 'searchable' centralized database. ODOT is embarking on a data governance effort to address this problem.

In the meantime, a data integration tool was developed as part of this study to facilitate the incorporation of asset data from existing ODOT data sources maintained by various ODOT Offices. It also checks for consistency of data items and format in the data received in different years, and alerts the user for any discrepancies before the data are incorporated into the asset database.

The SQL asset database that supports the web decision support tools is consist of a number of tables which can be categorizes as look-up tables and data tables. Look-up tables are for information purposes such as to translate the activity codes to the activity names. These tables usually do not need to be updated or changed. For the data tables, there are of two kinds: 1) tables directly updated, including roadway inventory, work plan, maintenance data file (i.e., tms), and data for bridges, culverts, and other assets; 2) tables generated each year by processing pavement condition data, project history data, and roadway inventory data using a window-based applications. Inconsistency may occur with the new data received each year. For example, tms data table has Route name "075" whereas DATA_ODOT has the Route name "075R". Thus, the data integration tool is developed to ensure the updated data will be in the same format as in the database.

The "Data Integration" tool takes the new data in an Excel file (.xls and .xlsx) and adds the new data into a specified table in the SQL database. The columns in each table which are used in database queries are named as "key columns" which include: Priority, System, District, County, Route, and NLFID. Database table to be updated is selected using the dropdown menu and the tool detects the "key columns" present in that particular database table.

After selecting an Excel file, the tool looks for the "key columns" from the database table in the Excel file. If any of the "key columns" are not found, such as Priority, System, Route, or County, the tool can generate these using the other found "key columns". For example, the column NLFID contains information for the columns "County", "Route", and "System"; if "County", "Route", and/or "System" are not present in the Excel file, the tool can generate these columns automatically if NLFID is present.

For all the other columns, each column in the Excel file must be assigned to a column from the selected database table if they do not automatically match. This prevents error in inserting records that have inconsistent column names. The tool also prevents any Excel columns from being inserted into the database table if the Excel column has a data type that is invalid for the database table's column. For example, if the Excel column "County" with a data type of string with length 3 is assigned to the column "District" with an integer data type, the tool will detect this and prevent the insertion/replacement process from occurring.

Once all of the Excel columns have been assigned to a database column and all "key columns" (*) are assigned, the user may proceed with the database query. The user may choose to insert the data into the database table, or to replace the database table entirely with data from the Excel table.

Table 4 shows a list of the tables in the asset database separated by their data source.

Figure 24 shows the user interface for data integration tool. The dropdown menu lists the data tables from the existing asset database. In this example it shows the "Work Plan" table is to be updated. The "Choose File" button is used to select the Excel file which has the latest data or the data to be updated. For the database columns that match the name exactly in the Excel file, the tool automatically updates the corresponding drop down. The user needs to manually assign the corresponding columns for the ones that don't match.

Table 1: List of tables in the asset database separated by data sources

Data Source Table Names		Remarks	
a)	Look-up tables		
	Maintenance Activity		
	Pavement Distress Code		
	Highway Functional Class		
	Markov Family Distress (Pavement)		
	Markov Family PCR (Pavement)		
	Rehabilitation Cost		
	Repair Logic and Limits		
	Pavement Deterioration Slope		
	Structural Number (Bridge)		
		Consistent	
b)	Data tables	in format	
	Pavement Condition Data (DATA_ODOT)		
	Pavement Initial Condition		
	Bridge Initial Condition		
	Bridge Markov Transition		
	Bridge GIS Data		
	Culvert Deterioration		
	Culvert Markov Transition		
	Estimated Remaining Life		
	Project List Detail		
Ç;	on and Lighting Inventory		
	•	Inconsisten	
	-	in format	
	e	m minat	
	ork Plan (Project List)		
	a) Sig Ba Br Br Tr	a) Look-up tables Maintenance Activity Pavement Distress Code Highway Functional Class Markov Family Distress (Pavement) Markov Family PCR (Pavement) Rehabilitation Cost Repair Logic and Limits Pavement Deterioration Slope Structural Number (Bridge) b) Data tables Pavement Condition Data (DATA_ODOT) Pavement Initial Condition Bridge Initial Condition Bridge GIS Data Culvert Deterioration Culvert Markov Transition Estimated Remaining Life Project List Detail Sign and Lighting Inventory Barrier and Pavement Inventory Bridge Condition Data Bridge Project History Treatment Activity Details (TMS)	

Add Data to Table						
Select Table from Data	abase: Work_Plan	•				
Choose Excel file: Choose File test.xlsx						
Add Replace Add data to table						
District*	District	▼				
Award Date	Award Date					
FiscalYear	FiscalYear					
PID	PID	▼				
Estimate	Estimate	▼				
Sale Amount	Sale Amount	▼				
NLFID*	NLFID	▼				
Blog*	Blog	▼				
Elog*	Elog	▼				
MAX Pvmt Treat Cat	MAX Pvmt Treat Cat	▼				
Pvmt TreatType	Pvmt TreatType	▼				
SFN	SFN	▼				
MAX Brdg Treat Cat	MAX Brdg Treat Cat	▼				
Imp PCR	Imp PCR	▼				
System*	System	▼				
Priority*	Priority	•				

Figure 24: Data integration tool user interface

SUMMARY, CONCLUSIONS AND RECOMMENDATIONS

Summary

"Taking care what we have" is a top priority for ODOT. It means ODOT must maintain and upkeep the existing transportation assets in a state of good repair in order to achieve overall user satisfaction. This research study has developed a web-based prototype decision support platform to help ODOT make sound transportation asset management and planning decisions based on reliable data and information.

The purpose of this study is to demonstrate the benefits of transportation asset management as a decision support tool in monitoring asset performance, supporting asset funding decisions, planning budget tradeoffs, and optimizing resource allocations. The goal is to build consensus and gain senior management support for implementing asset management throughout the Department, which requires investments for data collection and integration, standardization of process and definition, and management information system acquisition and implementation.

A centralized transportation asset database that integrates data from various sources was built to support the data-driven decision support tools. This allows reports/presentations to be generated quickly and enables what-if analyses to be performed. A total of 23 functions were developed in five categories: inventory, condition, performance, investment, and planning. The tradeoff analysis function is developed for evaluating funding levels versus performance and cross-asset budget allocation decisions.

The decision support tools developed are intended to enable the Department to prudently allocate and efficiently utilize the limited resources available to maximize transportation asset performance. The various decision tools and methodologies developed in this study have been incorporated into the Transportation Asset Management Decision Support Tools Prototype (TAMDSTP) web site as discussed in this report. Additional descriptions of the decision support tools can be found in the TAMDSTP manual in Appendix B of this report. This

prototype web site provides a proving ground for ODOT to evaluate whether or not to adopt and to fully implement the data-driven approach of decision support.

The TAMDSTP can be used by ODOT staff at all levels. However, the work plan evaluation and tradeoff analysis tools would be most useful to the senior management for budget planning, funding allocation, or treatment policy determination purposes.

The anticipated benefits of this project include: significant cost savings in maintaining and renewing ODOT's vast transportation assets, better internal communications both vertically and horizontally on the benefits of asset management, and clear and concise reporting to the public, legislatures, and state and federal governments regarding the condition and performance of the state transportation system.

The primary beneficiaries of the research results are ODOT decision-makers and engineers involved with transportation asset management. The secondary beneficiaries may include other ODOT engineers, other highway agencies, politicians and legislatures, and the general public.

Conclusion

Based on the findings of this research study, the following conclusions can be made:

- 1. The various functions and methodologies developed in this study have been incorporated into the Transportation Asset Management Decision Support Tools Prototype (TAMDSTP) web site. This prototype demonstrates that such data-driven tools can be very useful to senior management in making asset management and planning decisions. The predicted future conditions and the graphical display of the consequences of different funding levels enable the decision makers to make investment and allocation decisions to achieve the desired goal and objectives.
- 2. The web-based platform and the structured, menu-style user interface allow easy access and exploration of a large amount of transportation asset data and to find the specific

- information of interest to the user. It can be used to support both network level and project level decisions.
- 3. The network-level tradeoff analysis tool developed in this study can be used to evaluate the impact of various budget scenarios on future asset conditions. It can also be used to evaluate different budget allocations and/or treatment policies or strategies.
- 4. The project-level tradeoff analysis tool enables the prioritization of projects based on consideration of multiple objectives. Other tools such as the project performance tool enable the investigation of the performance of a particular pavement section.
- 5. The resulting graphical figures, maps, and tables are useful for internal and external communications. All the tables generated can be exported to Excel spreadsheet for reporting or further analysis.
- 6. The quality of the data in terms of accuracy and consistency is very important for the user to have confidence in the result. Therefore, it is essential that the data in the asset database be carefully verified, standardized, and kept up-to-date.

The following recommendations are made based on the findings of this study:

- It is recommended that ODOT implement an agency-wide data governance process to ensure accurate, consistent, and reliable asset data are collected, processed, stored, and updated in standardized formats and procedures.
- 2. ODOT can use the prototype decision support platform to evaluate the various tools developed for their potential for full implementation in an enterprise decision support system.
- 3. It is recommended that demonstrations and trainings on how to use the prototype tools be conducted to staff at various ODOT Offices and Districts. Feedbacks and comments should be collected for potential improvements.
- 4. The web-based platform enables the developed tools to be modified and additional tools and functions to be added relatively easily. Therefore, based on the feedback of ODOT users, continuous improvements of the decision support tools are recommended.

APPENDIX A. SUMMARY OF LITERATURE REVIEWS

Table A1: Summary of Literature Review and Current State of Practice in Decision Support Tools for Transportation Asset Management

Title/State	Author/Publication	Year	Brief Summary
MnDOT State of Minnesota	MnDOT website http://www.dot.s tate.mn.us/assetm anagement/>	2017	MnDOT asset management considers the asset classes as pavements, bridges, highway culverts, deep storm water tunnels, overhead sign structures, and high-mast light tower structures. For pavement data inventory, Highway Pavement Management application (HPMA) is used which has pavement deterioration model and project selection models. Pontis/ Bridge Replacement and Improvement Management (BRIM) is used for bridge inventory and analysis. Risk management analysis, life-cycle cost consideration (LCCA), and performance gap are used as decision making tool to be considered while making the financial plan and investment strategies.
Annual Report State of Virginia	Virginia Department of Transportation http://www.virginiadot.org/projects/resources/VDOT_Annual_Report_2015_Final_Feb_18_2016.pdf	2016	VDOT uses the continuing digital imaging and automated crack detection technology for pavement condition monitoring. Critical Condition Index (CCI) is developed using the assessment. VDOT uses Pontis software to record the bridge condition data for each structure. Optimization to determine the total cost covering an optimal mix of maintenance strategies from preservation to major rehabilitation is done using the pavement management software. In addition to the condition index, it takes into account the traffic volume, maintenance history, structural and subgrade strength. Similarly, for bridge needs assessment, unit cost of repair, deterioration curves, action-effectiveness models and simulation rules & thresholds along with the condition rating are used in the Pontis software to list the recommended actions and cost per structure.

Title/State	Author/Publication	Year	Brief Summary
SHOPP	California	2016	Caltrans have developed a prioritization model by
Project	Department of		analyzing and prioritizing the projects under State
Prioritization;	Transportation		Highway Operation and Protection Program
Caltrans			(SHOPP). It uses a quantitative basis for decision
	http://www.dot.c		making based on the objective, data-driven values
State of	a.gov/assetmgmt/		and cost consideration. Multi-attribute value
California	documents/SHOP		theory (MAVT) approach is used for the
	P_2016_ProjectPr		prioritization. Weights for the different objectives
	ioritizationPilotPh		are determined and a linear additive multi-
	ase2.pdf>		attribute value function is then used to combine the products of weighted values to determine the
			overall weight of the project. Finally, the
			portfolios of projects are analyzed for sensitivity
			to changes which provides insight in decision
			making.
Montana's	Revenue and	2015	The Performance Programming Process (P3)
Approach to	Transportation		serves as the asset management system for MDT
Asset	Interim		with objectives of optimal funding allocation and
Management	Committee		investment plan based on system performance
			goals.
The State of	Transportation		
Montana	Asset		Pavement Management System manages
	management Plan		pavement condition data with condition ratings as
	http://www.mdt .		riding index (RI), rut index (Rut), alligator crack index (ACI), and miscellaneous crack index
	mt.gov/publicatio		(MCI). Based on P3 method, the future pavement
	ns/docs/plans/201		conditions are projected considering the
	5-tamp-		treatments and life-cycle cost. Bridge inventory
	report.pdf>		contains structure condition, deck condition, and
	1 1		structural deficiency as performance measures.
			Future bridge conditions are determined using a
			direct relationship between funding levels, bridge
			conditions, and overall performance level. Risk
			management and performance gap assessment
			help in the decision making for allocating the
			funds and developing investment strategies.

Title/State	Author/Publication	Year	Brief Summary
Transportation	Colorado DOT	2015	Colorado DOT has been practicing a risk-based
Asset			asset management plan with goals to make the
Management	https://www.cod		transportation system most cost-effective and safe
Case Studies:	ot.gov/programs/t		to move people, goods and information. The plan
The Colorado	am>		includes eleven assets programs; surface
Experience			treatment, bridges, maintenance, buildings,
	https://www.fhw		intelligent transportation system (ITS), road
State of	a.dot.gov/infrastr		equipment, culverts, geohazards, tunnels, traffic
Colorado	ucture/asstmgmt/		signals, and walls. The plan documents current
	dico05.cfm>		and predicted asset conditions, performance
			goals, procedure for data analysis and decision
			making, investment strategies recommended for
			the lowest life-cycle costs, and a framework for
			risk inclusion in the decisions. Asset Investment
			Management System (AIMS) is developed to
			predict the long-term performance of each asset
			with different budget scenarios. The following
			software are used for various asset systems;
			DTMIS CT (pavement analysis), BrM (bridge
			condition, culverts), SAP (maintenance LOS,
			Fleet, ITS, buildings), and geo-hazards
			management plan (geo-hazards).
			The Colorado experience (2015) discussed the
			data integration framework. AASHTO's Pontis is
			used as a database for bridge inventory and
			condition information. PMS is based on the
			current condition and performance goals,
			estimates the future needs and recommends most
			cost effective pavement surface treatments.
			Maintenance management system (MMS) tracks
			the expenditures and accomplishment by
			activities. Budget and financial management
			system provides the information regarding the
			true cost of activities. Finally, a GIS based
			interface is used for displaying and analyzing
			environmental impacts, mapping maintenance
			needs for decision making etc.

Title/State	Author/Publication	Year	Brief Summary
GEORGIA	GEORGIA DOT	2012	GDOT uses highway maintenance management
DOT	RESEARCH		system (HMMS) to track and inspect the
RESEARCH	PROJECT 09-03		maintenance works, and develop a work program
PROJECT	FINAL REPORT		according to the equipment costs, labor costs and
09-03			material costs. This results an annual needs-based
FINAL	http://www.dot.		budget, annual work program and a comparison
REPORT	ga.gov/BuildSmar		of actual versus estimated costs. Pavement
	t/research/Docum		condition evaluation system (PACES) rates each
State of	ents/0903_Asset_		road-mile every year based on the assessment
Georgia	Mgt.pdf>		survey data and provides overall network
			condition, determines treatment activity types,
			predicts future condition for given budget, and
			determines the cost of works that need to be done.
			Pipe Inventory provides condition assessment of
			pipes and recommends the treatment activities.
			Bridge information management system (BIMS)
			stores bridge inspection data and generates
			deficiency reports, determines necessary repairs
			for budgeting and funding decisions. Life cycle
			cost analysis (LCCA) tool is used to compare
			lifecycle costs of different pavement types to
			make the decisions between construction and
			rehabilitation. Highway performance monitoring
			system (HPMS) stores a variety of road inventory
			as mandated by FHWA data consisting of 98
			items which is used for allocating the funds by
			Federal Government. Benefit/Cost (B/C) tool is
			used in project prioritization process as part of
			decision making process.

Title/State	Author/Publication	Year	Brief Summary
Title/State Managing and Maintaining Roadway Assets The Utah Journey	Author/Publication U.S. Department of Transportation Federal Highway Administration ><a href="http</td><td>Year 2012</td><td>UDOT manages its roadside assets with the use of a performance-based data-driven approach in decision making. UDOT has also explored the use of Lidar and High Definition Imagery to get a perfect inventory of approximately nineteen roadway assets. The DOT has been using Maintenance Management Quality Assurance (MMQA) programs since 1997for the infrastructure maintenance and the effectiveness of maintenance activities. MMQA+ which is an enhanced MMQA program, was developed in 2003 providing the for refined and enhanced decision support. The software gives a rating from A to F for the level of maintenance. The MMQA+ system also helped the agency to implement a zero based budget instead of previous incremental process where the budget for next year is assigned based on system condition, available funds and target performance with the zero baseline. This made Utah DOT achieve a significant progress in</td></tr><tr><td>Comprehensive transportation asset management: The North Carolina Experience, Part Two</td><td>FHWA https://www.fhw a.dot.gov/asset/hif 12006/hif12006.p df>	2012	The NCDOT has Asset Management with the objective of "take care of existing assets". A thirty year long range state transportation plan (LRSTP) is developed furcating the revenue and spending. This results in a more detailed 10 year transportation program and resource plan which is used to develop a work plan with span of 5 years. With updates in PMS, BMS, and maintenance management system, agency is able to conduct trade-off within and across the assets.

Title/State	Author/Publication	Year	Brief Summary
Statewide	New Jersey	2011	The 10 Year Statewide Capital Investment
Capital	Department of		Strategy (SCIS) is a decision-making tool used by
Investment	Transportation,		State of New Jersey to develop investment
Strategy	NJ TRANSIT,		options for transportation program categories
	New Jersey		based upon goals, objectives, and performance
State of New	Turnpike		measures. The goal of the SCIS is to develop an
Jersey	Authority, and		annual spending level that can achieve the
	South Jersey		performance objectives of the NJDOT, NJT,
	Transportation		NJTA and SJTA. The SCIS report clearly depicts
	Authority.		the current and future condition of New Jersey's
			transportation system; outlines recommended
	http://www.nj.g		investment patterns, based on alternative funding
	ov/transportation/		scenarios; presents an analysis that documents the
	capital/cis/pdf/sci		investments required to address needed
	s_full.pdf>		transportation improvements over the next ten
			years; makes clear policy and action
			recommendations; and represents a consensus of
			SCIS partner transportation agencies.
Asset	Oregon	2010	Oregon Transportation Management System
Management	department of		(OTMS) helps the decision makers in selecting
	Transportation		cost-effective programs and projects. The
State of			function of OTMS is to inventory roadway and
Oregon	http://www.oreg		other transportation assets; collect, analyze, and
	on.gov/ODOT/T		summarize data; identify and track performance
	D/asset_mgmt/M		measures; identify needs and help determine
	anagementSystem		strategies and actions to address those needs; and
	s.shtml>		monitor and evaluate the effectiveness of
			strategies and actions that are implemented.
			There are nine managing systems included in the
			OTMS: Future Assets, Bridges, Pavements,
			Freight & Intermodal, Congestion,
			Environmental, Safety, Maintenance, and Traffic.
			This system enables each asset class and
			operational data source individuality and the
			freedom to choose its asset-specific tools, while
			remaining part of the overall performance-based
			TAM system.

Title/State	Author/Publication	Year	Brief Summary
Visualization	M.T.Darter, T.A.	2010	Use geobrowsers such as Google Earth, Bing
of	Lasky, and		Maps, ArcGIS explorer, and World Wind to
Transportation	B.Ravani		transforms data into images for interpretation;
Assets with			thus, increase the effectiveness of decision
Geo-browsers:			making, communication, and planning.
Cost Effective			
Tools for			
Exploration,			
Interaction, and			
Decision			
Making			
110		2009	The report provides guidance on implementing an
Management to	Report 632,		asset management approach for the IHS, taking
the Interstate	Transportation		into account the basic motives for
Highway	Research Board		implementation, the focus area, previous
System			approaches, and the internal and external
			stakeholders involved in the implementation. By
			taking advantage of best practices in asset management and risk management, highway
			system owners and operators can identify and
			combat the effects of deteriorating infrastructure,
			minimize costly system disruptions, and keep the
			national highway system running.
Management	FHWA	2009	As the transportation community moves from a
Systems:	111 11 11	2007	program philosophy of being reactive and
Driving			utilizing the worst-first approach, to that of
Performance A	http://www.fhw		developing a more strategic approach to asset
Glance at Data-	a.dot.gov/asset/if0		management, more State transportation agencies
Driven	9021/index.cfm>		are using many of the TAM principles to preserve
Decision			the system and maximize its performance. TAM
making			relies on data and data analysis to optimize the
Practices			planning, preservation, improvement, and
			replacement of assets. Instead of simply
			accounting for existing infrastructure and a series
			of individual projects, TAM looks at the whole
			network and makes strategic decisions as to how
			specific resources-money and staff-should be
			deployed.

Title/State	Author/Publication	Year	Brief Summary
U. S. Domestic Scan Program: Best Practices in Transportation Asset Management State of Utah		2007	The asset management system (AMS) has been implemented within a commercially available off-the-shelf software package called dTIMS CT. The AMS allows for a "stovepipe" type analysis for any asset and allows for a "cross-asset analysis and optimization". UDOT utilizes the cross asset analysis and optimization functionality of the dTIMS CT asset management system using condition performance measures and Remaining Service Life (RSL). This strategic-level analysis uses an incremental benefit/cost optimization approach to determine strategic funding levels among asset groups. Data and model results from each of the lower-level asset-specific management systems are fed into the strategic-level analysis.
Asset Management at the Vermont Agency of Transportation State of Vermont	Vermont Agency of Transportation, Policy & Planning Division 		

Title/State	Author/Publication	Year	Brief Summary
Highway	U.S. Department	2006	InDOT is moving towards the use of highway
Economic	of Transportation,		economic requirement system (HERS) - state
Requirement	FHWA		version from the customized one. With this
s System-			software, InDOT develops project-specific long-
State: The	https://www.fhw		range plan using the tools such as Indiana
Indiana	a.dot.gov/infrastr		Statewide Travel Demand Model (ISTDM) which
Experience	ucture/asstmgmt/c		provides analytical framework for system
	sin06.pdf>		performance and deficiency analysis, Traffic
State of			Forecasting Tool (TFT) which provides relation
Indiana			of forecasted volume, available capacity and level
			of service, Major Corridor Investment Benefit
			Analysis System (MCIBAS) which offers benefit-
			cost analysis of alternatives showing the direct
			impact of highway improvements on future traffic
			volume, speeds and distances. Thus, InDOT is
			able to develop Fiscally-Constrained Long-Range
			Transportation Plan (LRTP) with 25 year of span,
			Route Concept Reports which have major
			reconstruction projects, Planning Studies which
			have system-wide impacts to various highway
			facilities.

Title/State	Author/Publication	Year	Brief Summary
Asset	Hendren, P.	2005	Several tools were developed by Maryland State
Management	Transportation		Highway Administration for its TAM. Most of
in Planning	Research Circular		the system data are stored in a GIS database. A
and	E-C076		variety of other tools have been developed that
Operations:			allow for access to construction history data,
A Peer	http://onlinepubs		pavement and bridge condition information,
Exchange	.trb.org/onlinepub		bridge inventory information, and traffic and
	s/circulars/ec076.		accident data. The majority of these tools are
State of	pdf>		database systems that allow for user queries and
Maryland			data reporting, however, some of the systems are
			text and graphic reports that are updated on a
			regular basis. PONTIS is used to rate the
			condition of bridges and large structures, whereas
			a scoring system based on various factors
			(primarily community requests) is used to identify
			and prioritize urban revitalization projects. A
			project- and life-cycle-based system driven by
			needs and age prioritization is used for drainage
			projects. A project-based system driven by needs
			identification is used by the Congestion Relief
			and Safety programs. A network-based system
			driven by optimization is used for pavement
			management. An in-house developed system is
			used to evaluate various funding strategies to
			maintain and improve the pavement network.
			The system utilizes an optimization approach to
			maximize program benefits while operating under
			budgetary and policy constraints. An investment
			strategy is developed to establish outcome- and
			output-based targets for District offices. District
			offices attempt to develop resurfacing programs
			that will achieve these targets using an in-house
			developed project selection tool.

Title/State	Author/Publication	Year	Brief Summary
Asset	Hendren, P.	2005	A street-oriented system (SIS) based on 1990
Management	Transportation		FHWA pavement management system (PMS)
in Planning	Research Circular		requirements is utilized by District of Columbia
and	E-C076		as a decision support tool for transportation asset
Operations:			management. The system has a fully developed
A Peer	http://onlinepubs		geographic information system (GIS) link to
Exchange	.trb.org/onlinepub		allow mapping and the analysis of program
	s/circulars/ec076.		decisions against other factors, projects, and
District of	pdf>		programs such as lighting improvements,
Columbia			development activities, or utility investments.
			The AM system works off the SIS and makes an
			initial attempt to allocate resources. The AM
			system favors maintenance activities. Data are
			collected by an automated distress survey van.
			Tunnel, retaining wall, and culvert management
			systems and a PONTIS upgrade to enhance its
			usefulness to D.C. are being pursued. The goal is
			to connect all systems with the SIS through a
			unified, GIS-linked database. Future
			enhancements to allow what-if exercises, shifting
			between programs, will be processed manually.
Analytical	NCHRP. NCHRP	2005	This report presents two tools developed to
Tools for	Report 545,		support tradeoff analysis for transportation asset
Asset	Transportation		management. These software tools and the
Management	Research Board		accompanying documentation are intended for
			state departments of transportation (DOTs) and
			other transportation agencies to help them
	.trb.org/onlinepub		improve their ability to identify, evaluate, and
	s/nchrp/nchrp_rpt		recommend investment decisions for managing
	_545.pdf >		the agency's infrastructure assets. A gap analysis
			conducted in the first phase of the study revealed
			that many existing asset management systems are
			not being used to their full potential. A need was
			identified for tools that could be integrated with
			existing systems to improve an agency's ability to
			analyze and predict the impacts of investments at
			the network and program levels on overall system
			performance. This report and software will be
			very useful tools for analysts and decision-makers
			in three major functional areas within state DOTs:
			(1) policy, planning, and program development;
			(2) engineering (construction, maintenance, and
			operations); and (3) budget and finance.

Title/State	Author/Publication	Year	Brief Summary
Asset Management Overview: Current Practices in TAM	FHWA <https: 8008="" a.dot.gov="" amo_06.cfm="" asset="" if0="" www.fhw=""></https:>	2004	State of Maryland DOT has an AM with the goal of "maximize the effectiveness of existing systems" under State Highway Administration (SHA). Following the primary objective, SHA determines the funding strategies such that the highway network health is maximum within the funding constraints. This procedure consists of five steps; condition assessment, network-level planning, project selection, project advertisement, and construction. Linear programming model used to develop the investment strategies with the specific objective and constraints of budget. The model lists the lane miles of each five conditions with the recommended treatment type but doesn't specify the particular highway. Then, grouping the pavement and treatments, model can generate the performance scenarios to predict the future performances, cost and benefits across the network. Project selection tool (PST) developed by SHA, linked to inventory let the user to access roadway condition, traffic level, goals of the district, and recommended number of lane-miles for treatment data. District and pavement division afterwards list the potential projects with cost estimates then PST compares effectiveness of individual project towards meeting the goals. This AM approach is known for using formal performance measures, cooperation between central leaders and districts, and long term optimization.
Asset Management Overview: Current Practices in TAM	FHWA <https: 8008="" a.dot.gov="" amo_06.cfm="" asset="" if0="" www.fhw=""></https:>	2004	Michigan DOT mandated the AM by law and has established transportation asset management council (TAMC). TAMC produces annual budget in response to the overall system needs or priorities. The major three performance measures out of 100 are bridge condition, pavement condition and customer satisfaction. Bridge inspection frequency is 2 years with National Bridge Inventory (NBI), pavement condition is evaluated on the basis of ride smoothness, cracking, and rutting, and customer satisfaction through the survey and feedbacks. Thus, DOT is developing data collection and management systems for long-range plan with optimization.

Title/State	Author/Publication	Year	Brief Summary
Best	Midwest	2004	This report assembles a set of tools, based on the
Practices for	Regional		experiences and best practices in a diverse set of
Linking	University		states, for linking strategic goals to resource
Strategic	Transportation		allocation. Based on detailed documentation of
Goals to	Center		the practices in five states—Florida, Maryland,
Resource			Michigan, Montana, and Pennsylvania—a
Allocation			synthesis of best practice of strategic planning,
and			asset management, and the linkage between the
Implementati			two was developed.
on Decisions			

Title/State	Author/Publication	Year	Brief Summary
Asset	FHWA	2004	As an asset management system, Florida DOT has
Management			"program and policy planning" process which
Overview:	https://www.fhw		links policies with financial planning,
Current	a.dot.gov/asset/if0		programming, and performance monitoring
Practices in	8008/amo_06.cfm		continuously. It begins with a 20-year long
TAM	> _		policy framework plan and a 10-year long
			detailed program and resource plan. Based upon
Asset			which, a 5-year long work plan (i.e. listing of
Management	http://www.fdot.		projects) is developed and reviewed annually. The
Plan : Florida	gov/planning/TA		budget is allocated in the proportion of district's
DOT (2015)	MP/TAMP -		proportion of deficient lane-miles and bridges.
	2015.pdf>		Considering the preservation of the existing
State of	_		system first, three inventory-driven and
Florida			performance-based systems- PMS, BMS and
			maintenance rating program- are developed.
			Annual pavement condition survey evaluates ride
			quality, crack severity, and average depth of
			wheelpath ruts of which a rating of below 6 in a
			scale of 10 is recommended for treatment. Life-
			cycle cost analysis determines the most cost
			effective treatment type. Bridges are inspected
			every 2 year and identified whether it needs
			preventive maintenance, minor or major repair
			works. The overall maintenance condition is
			calculated based on the sampling of roadway,
			roadside, vegetation and aesthetics, traffic
			services, and drainage three times a year.
			Threshold of the rating is 80 for acceptance. Half
			of the remaining budget is then allocated for the
			strategic system which ensures the goals of
			mobility and economic prosperity. Improvement
			needs are based on pavement condition,
			congestion, safety, intermodal connectivity, and
			economic development whereas the performance
			measures for quantity and quality of the service
			are level of service, vehicle miles traveled, and
			percentage of system heavily congested. The
			whole process is a bottom-up gathering inputs
			from many MPOs.
		_	
Project	Texas	2003	This document explains the funding allocation
Selection	Department of		and project-selection process followed by the
Process	Transportation		Texas Department of Transportation. Five steps
			are considered in the project-selection process:
State of			identify needs, consider funding, planning, project
Texas			development, and construction.

Title/State	Author/Publication	Year	Brief Summary
Transportatio	FHWA. USDOT,	2003	NYSDOT has developed an analysis tool, the
n Asset	Publication No.		TAM Tradeoff Model, which provides a technical
Management	FHWA-IF-05-024		platform for making tradeoffs at the program
Case Studies:			level. Four pre-existing management systems that
Economics in	http://www.fhw		support the department's goal areas—pavements,
Asset	a.dot.gov/infrastr		bridges, safety, and mobility—provide input to
Management:	ucture/asstmgmt/		this new tool. The TAM Tradeoff Model could
The New	dinytoc.cfm>		compare investment candidates selected by one
York			stovepipe management system to those selected
Experience			by others. This model draws available economic
			and performance data from almost 2,000
State of New			investment candidates identified by the separate
York			management systems. The tradeoff model ranks
			these projects both within and among program
			areas based on benefit-cost ratios. Implementing
			projects with the highest benefit-cost ratios
			maximizes benefits to highway users. The power
			of the TAM Tradeoff Model is its ability to assess
			the cost-effectiveness of treating groups of assets
			taken together, such as facilities in a corridor.
			Such a tool is important for allocating resources
			to appropriate goal areas so as to maximize
			benefits to the public.

Title/State	Author/Publication	Year	Brief Summary
Integrating	SOLON F.	1999	The departments of transportation of California,
Bridge	BLUNDELL		Michigan, and Mississippi have developed
Management	Cambridge		general transportation management systems
Systems into	Systematics, Inc.		(TMS) that incorporate the Pontis bridge
the Business	JERRY SMITH		management system (BMS) developed by the
Process and	Mississippi		American Association of State Highway and
Software	Department of		Transportation Officials. The technical and
Environment	Transportation		business challenges presented by these efforts
of the State	ROBERT		have been numerous and complex: identifying the
DOT: Three	KELLEY		users of the systems and the data they require to
States'	Michigan		do their jobs effectively; defining the database
Experiences:	Department of		structure of the TMS; arranging for the transfer of
	Transportation		data among the various systems with which the
California,	MIKE		TMS must interact; establishing business
Michigan,	JOHNSON		processes and workflows; establishing ownership
and	California		and responsibility for data; establishing data
Mississippi	Department of		validation protocols; arranging for the input of
	Transportation		data from field inspections; arranging for the
			integration of data that may be collected at
			disparate times and places. This paper shares
			some of the experiences of these three states,
			focusing on the interaction between the BMS and
			the other systems and processes with which it
			collaborates within the framework of the broader
			TMS.

Table A2: Summary of Literature Review and Current State of Practice in Cross-Asset Optimization Models for Transportation Asset Management

Title/State	Author/Publication	Year	Brief Summary
Cross-Asset Optimization at Colorado DOT State of Colorado	http://onlinepubs.trb.org/onlinepubs/conferences/2012/assetmgmt/presentations/OtherAssets-Richrath.pdf	2012	Beyond just pavement and bridge, to maintain the level of service, fleet and intelligent transportation systems (ITS), CDOT is practicing cross-asset optimization. The objective of the optimization is to maximize the life and utility of interconnected assets at network level and coordinate the construction and maintenance activities at project level.
Cross Asset Analysis and Optimization State of Utah	http://www.cpe.v	2010	Cross-Asset optimization is conducted at strategic level for pavements, bridges and safety. The effect of shifting budgets from pavement to bridge asset can be studied with the help of optimization results.
Cross-Assets Trade-off Analysis: Why are we still talking about it?	Mrawira & Amador 2009	2009	A linear programming model developed for the cross-asset optimization using the TAMWORTH software which is a geo-spatial strategic linear programming matrix generator and interpreter. This software is capable of generating the investment scenarios for assets using inventory data and treatment effects. The objective of the optimization is to maximize the benefit to overall average condition or minimize the agency costs for a given target condition.
			The database in the case study is from NBDOT, Canada, consists of pavement and bridge asset. At network-level, the goal of strategic long-term investment planning (SLTIP) is to generate realistic future needs for the network at a specified level of service. For a given investment scenario, the model optimizes the network condition.

Title/State	Author/Publication	Year	Brief Summary
Goal	Ravirala & Grivas	1995	Both at the network and project level,
Programming	1995		optimization model is developed by goal
Methodology			programming formulation for bridge and
for Integrating	Journel of		pavement sections. The overall goal is to
Pavement and	Transportation		optimizing those sections for maintenance and
Bridge	Engineering		repair (M&R) works. Bridge and pavement
Programs			sections where M&R works can be implemented
			simultaneously are grouped as "Integrable unit"
			and are considered along with the pavement and
			bridge assets in the optimization model. The
			objective of the optimization model is minimizing
			the deviations from the total M&R expenditure of
			each class and maximizing the benefits of implementing the M&R works on an "Integrable
			unit". The model consists of various such 15
			goals.
			gouis.
Integration of	Grivas & Schultz.	1994	Cross-asset optimization is employed with a goal
pavement and	1994		programming based formulation for capital
bridge			program development at network level. The goals
management	Conference		are specified condition levels for bridge and
systems: a	Proceedings		pavement with the objective of minimal
case study			deviations from the targets. Lane miles of
			pavement at certain state that receiving particular
			type of treatment in a given year is the decision
			variable for pavement and for bridge, square feet
			of deck area in each span type receiving each type
			of treatment in a given year is the decision
			variable. Further, grouping the pavement, bridge
			and auxiliary items as the "planning section", the optimization model has broader scope in long-
			term highway needs analysis and develop multi-
			year economic programs.
			Jean constine programs.

Table A3: Summary of Literature Review and Current State of Practice in Trade-off
Analysis for Transportation Asset Management

Title/State	Author/Publication	Year	Brief Summary
A Hybrid	Bai et al. 2015	2015	Evaluating the set of projects in terms of network
Pareto	Dai et al. 2013	2013	performance measures, corresponding network
Frontier	Computer-Aided		level performance is determined. The model has
Generation	Civil and		the objective of minimization the total cost for
Method for	Infrastructure		cost versus performance measure trade-off
Trade-off	Engineering		whereas maximization of network level
Analysis in			performance measures for trade-off between two
Transportation			objectives given the budget and performance
Asset			constraints. A hybrid method computes the
Management			solution of the formulation.
			The case study in the research considers IRI, BCR, RSL, average travel speed and crash rate as the performance measures to evaluate the overall impact of project implementation. A set of "Pareto frontier" i.e. solution sets are graphed to conduct the trade-off between cost versus performance measure and in between the performance measures.
Cross-Asset	Dehghani et al.	2013	Based on functional, structural and environmental
Resource	2013		performance indices, an optimal resource
Allocation Framework	TRB 2361		allocation framework is developed. The
for Achieving	1KD 2301		framework can study the impacts of various parameters in resource allocation by conducting
performance			sensitivity analysis. For the initial resource
sustainability			allocation, experts' opinion is exercises and
Sustamuemity			optimal resource allocation is obtained by
			updating the scenario multiple times. The optimal
			maintenance strategy maximizes the performance
			over time, minimizes the cost and reduce the
			impacts on environment over the life. Even in a
			similar class of assets, best maintenance treatment
			are selected for each asset based on the available
			budget. Individual asset performance measures
			such as IRI, cracking, bridge condition states in a scale of 0 to 10, later being the best condition.
			These performance indices are converted into
			asset health indices (AHI) and their integration
			gives corridor health index (CHI). The overall
			corridor health index (OCHI) are compared to the
			set goals and the objectives.

Title/State	Author/Publication	Year	Brief Summary
Decision Methodology for Allocating Funds across Transportation Infrastructure Assets	Gharaibeh et al. 2006 Journel of Infrastructure Systems	2006	A sample highway network in Champaign County, Illinois is considered to implement the proposed methodology. Each asset is evaluated based on the performance indicators, efficiency and asset adequacy, and pre-specified threshold values. The relationship between the expenditure and overall performance for each class is established from the regression analysis. Using the multi-attribute utility theory (MAUT), utility function for all asset class are developed. Then four funding allocation scenarios; maximizing the efficiency, maximizing the percent adequate, maximize the utility and a manual allocation are evaluated.
Economics in Asset Management — The New York Experience State of New York	FHWA <https: a.dot.gov="" asstmgmt="" cture="" din="" infrastru="" www.fhw="" y06.cfm=""></https:>	2003	NYDOT considers PMS, BMS, safety management and mobility as the major area for the economic analysis at asset class-level and project-level for evaluation of investment candidates. Trade-off model ranks candidate projects based on the benefit-cost ratio such that implementing projects with highest benefit-cost ratio maximizes benefits to highway users. The measure for the benefit is "excess user cost".
Development of Prototype Highway Asset Management System	Gharaibeh et al. 1999 Journel of Infrastructure Systems	1999	A case study in Champaign County based on spatial and statistical analysis of pavement condition, safety and congestion management using GIS based software "InfraManage" found the asset integration critical in urban areas. Pavements, bridges, culverts, signs, and intersections are evaluated using the performance measure indices, namely, efficiency and asset adequacy to integrate the assets. Efficiency relates current vehicle mile travelled (VMT) for linear assets while traffic volume for the point assets compares to the values at unlimited funding condition. While asset adequacy is based on threshold values of asset condition, accident rate and volume-to-capacity ratios which can be prespecified by the agencies. Relationship between investment level and efficiency is established by regression analysis which facilitates the model to perform trade-off among the alternative investments with the objective of maximizing the performance within the given budget.

Title/State	Author/Publication	Year	Brief Summary
Optimization	Sinha et al. 1981	1981	Using the Indiana Highway System, a goal
Approach for			programming technique model for optimum
Allocation of	TRB 826		allocation of State and Federal funds for
funds for			improvement and maintenance of the existing
manitenance			highway system. An example with six
and			improvement activities, four routine maintenance
preservation of			activities and four system objective is presented
the existing			in the research, and model is studied for in-depth
highway			study of the trade-off involved under various
system			scenarios.
(Abridgement)			

APPENDIX B. REFERENCES

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APPENDIX C. ANALYTIC HIERACHY PROCESS (AHP)

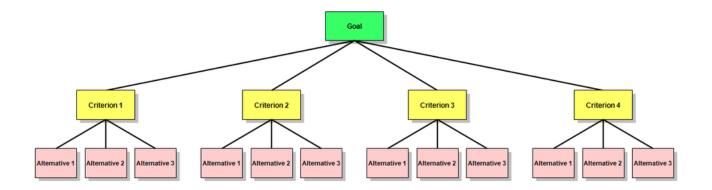
The analytic hierarchy process (AHP) is a technique for analyzing multi-objective decision-making problems. It has been used widely in many fields and can be used to organize very complex decision problems. AHP has unique advantages when important elements of the decision are difficult to quantify.

Decision situations to which the AHP can be applied may include, but are not limited to:

- Choice The selection of one alternative from a given set of alternatives, usually where there are multiple decision criteria involved.
- Prioritization Determining the relative merit of members of a set of alternatives,
 as opposed to selecting a single one or merely ranking them
- Resource allocation Apportioning resources among a set of alternatives

The first step in the analytic hierarchy process is to model the problem as a *hierarchy*, consisting of an overall *goal*, a group of options or *alternatives* for reaching the goal, and a group of factors or *criteria/objectives* that relate the alternatives to the goal. The criteria/objectives can be further broken down into sub-criteria/objective, sub-sub-criteria/objective, and so on, in as many levels as the problem requires. A criterion/objective may not apply uniformly, but may have graded differences wherein a little sweetness is enjoyable but too much sweetness can be unpleasant. In that case the criterion is divided into sub-criteria indicating different intensities of the criterion: e.g. low, medium, high and these intensities are prioritized through comparisons under the parent criterion, sweetness. A civil engineering example you may be familiar with is the asphalt binder content in asphalt concrete mixtures. Not enough asphalt binder content would cause the mixtures to develop premature cracking, but too much asphalt binder could cause too much flow of the mixture which leads to pavement rutting.

Constructing a hierarchy typically involves significant discussion, research, and discovery by those involved. Even after its initial construction, it can be changed to accommodate newly-thought-of criteria/objectives or criteria/objectives not originally considered to be important; alternatives can also be added, deleted, or changed.



First, the goal, criteria, and alternatives of a decision problem are identified. The relative importance of each criterion versus other criteria in achieving the goal can be evaluated using pairwise comparison. The results are expressed as a 'criteria comparison' matrix.

Each alternative is then compared with other alternatives using one criterion at a time, also through pairwise comparison. The results are expressed as 'alternative comparison' matrices, one for each criterion. The core of the AHP method is to determine the relative weights, i.e., the relative importance of the different criteria and the relative rank of the alternatives under each criteria. The relative 'weights' are determined by multiplying the matrix by itself, then sum the rows, then 'normalize' the resulting vector by dividing each element by the column total to obtain the 'eigenvector'. Iterate the matrix multiplication process until the differences between two consecutive eigenvectors are negligible.

The Fundamental Scale for Pairwise Comparisons								
Definition	Explanation							
Equal importance	Two elements contribute equally to the objective							
Moderate importance	Experience and judgment slightly favor one element over another							
Strong importance	Experience and judgment strongly favor one element over another							
Very strong importance	One element is favored very strongly over another; its dominance is demonstrated in practice							
Extreme importance	The evidence favoring one element over another is of the highest possible order of affirmation							
	Definition Equal importance Moderate importance Strong importance Very strong importance							

Intensities of 2, 4, 6, and 8 can be used to express intermediate values. Intensities 1.1, 1.2, 1.3, etc. can be used for elements that are very close in importance.

For example, under Criteria 1: Alternative A1 is moderately more desirable than A2, and A1 is extremely more desirable than A3. A2 is strongly more desirable then A3. The resulting matrix is:

Multiply the matrix by itself to find the eigenvector:

$$\begin{bmatrix} 1 & 3 & 9 \\ 1/3 & 1 & 5 \\ 1/9 & 1/5 & 1 \end{bmatrix} \begin{bmatrix} 1 & 3 & 9 \\ 1/3 & 1 & 5 \\ 1/9 & 1/5 & 1 \end{bmatrix} = \begin{bmatrix} 3 & 7.800 & 33 \\ 1.222 & 3 & 13 \\ 0.289 & 0.733 & 3 \end{bmatrix} = \begin{bmatrix} 43.800 \\ 17.222 \\ 4.022 \end{bmatrix} = > \begin{bmatrix} 43.8/65.044 \\ 17.222/65.044 \end{bmatrix} = \begin{bmatrix} 0.673 \\ 0.265 \\ 0.062 \end{bmatrix}$$

$$\Sigma = 65.044 \qquad \Sigma = 1.000$$

Do the same for all other criteria.

If the decision problem has 5 criteria and 6 alternatives, then the criteria comparison matrix would be a 5x5 matrix, and there would be a total of five 6x6 alternatives comparison matrices, one for each criterion.

APPENDIX D. TAMDSTP USER MANUAL

1. Home

The home button briefly describes the web tool.



Figure D-1: Home screen in the web tool

2. Inventory

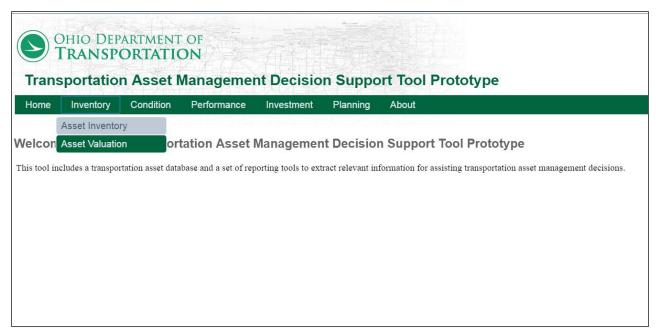
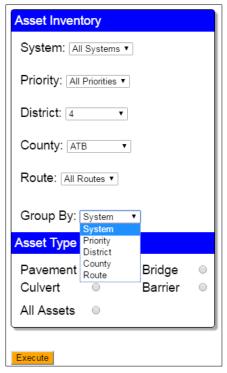


Figure D-2: Sub-menu under the "Inventory" menu

2.1. Asset Inventory



The Asset Inventory tool helps to show user the present inventory of various assets across the state. The inventory can be filtered by system, priority, district, county or route. The result can be grouped according to the system, priority, district, county or route.

Figure D-3 shows the selection for inventory of pavement in District 4, Ashtabula (ATB) County where the asset inventory is grouped according to system. Figure D-4 and D-6 show the chart showing the pavement and bridge asset respectively for the selection made.

Figure D-3: Asset inventory selection panel

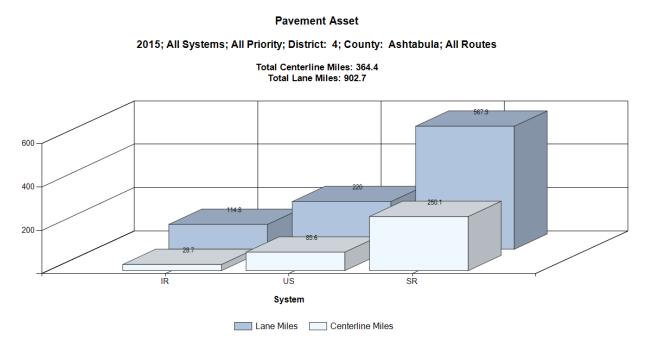


Figure D-4: Pavement Asset Inventory grouped by system

<u>Hyperlink</u>: Clicking on any chart area gives the detail about the pavement sections in the very selection. Figure D-5 shows the details of the selection from the output inventory chart in US system for the centerline miles in district 4, Ashtabula County.

Home	Invent	ory	Con	ditio	n	Performan	е	Investmer	nt F	Planning	Abo
		1									
Export to Excel	Bad	k to Rep	ort								
NLFID	District	County	Route	Blog	Elog	Section Length	Lanes	Surface Width	Priority		
SATBUS00006*DC	4	ATB	006D	0	0.06	0.1	4	63	G		
SATBUS00006*FC	4	ATB	006F	0	0.08	0.1	2	20	G		
SATBUS00006**C	4	ATB	006R	0	2.63	2.6	2	20	G		
SATBUS00006**C	4	ATB	006R	2.63	17.47	14.8	2	24	G		
SATBUS00006**C	4	ATB	006R	17.47	21.9	4.4	2	21	G		
SATBUS00006**C	4	ATB	006R	21.9	22.37	0.5	2	24	G		
SATBUS00006**C	4	ATB	006R	22.37	22.4	0.0	4	60	G		
SATBUS00006**C	4	ATB	006R	22.4	22.47	0.1	4	50	G		
SATBUS00006**C	4	ATB	006R	22.47	22.53	0.1	4	58	G		
SATBUS00006**C	4	ATB	006R	22.53	22.56	0.0	4	63	G		
SATBUS00006**C	4	ATB	006R	22.56	29.95	7.4	2	24	G		
SATBUS00006**C	4	ATB	006R	29.95	32.6	2.6	2	18	G		
SATBUS00020**C	4	ATB	020R	0	2.01	2.0	4	40	G		
SATBUS00020**C	4	ATB	020R	2.01	2.06	0.0	4	40	U		
C 4 TD1 IC0000000**C	4	ATD	กวกท	200	วาก	4.7	2	24	- 11	l	

Figure D-5: Details of the pavement asset in the selection

Similarly, Figure D-6 shows the bridge inventory for the selections as shown. Clicking on the chart area gives the details of the selection. Figure D-7 shows the details of the IR System bridges from the resulting chart where deck area is between 5000 and 10000 sq. ft.

Bridge Asset

2015; All Systems; All Priority; District: 4; County: Ashtabula; All Routes

Total Number of Bridges: 187
System IR: 17 US: 42 SR: 128

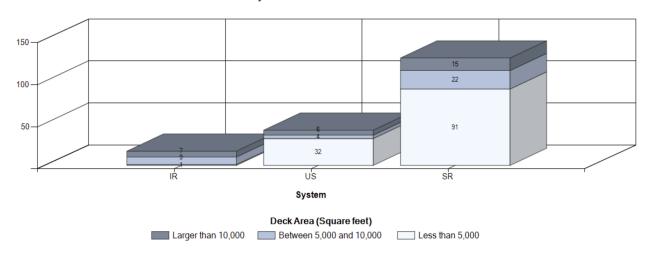


Figure D-6: Bridge Asset Inventory grouped by system

Export to Excel Back to Report NLFID District County Route		port									
		strict	County	Route	Blog	Elog	Priority	Latitude	Longitude	Deck_Area	General_Appraisal
SATBIR00090**C	4		ATB	90R	9.31	9.34	Р	41.798587	-80.834771	6071	5
SATBIR00090**C		4	ATB	90R	9.31	9.34	Р	41.798587	-80.834771	6684	5
SATBIR00090**C		4	ATB	90R	14.5	14.53	Р	41.829605	-80.748774	8600	9
SATBIR00090**C		4	ATB	90R	22.72	22.74	Р	41.899411	-80.622981	5016	6
SATBIR00090**C		4	ATB	90R	22.72	22.74	Р	41.899411	-80.622981	5016	6
SATBIR00090**C		4	ATB	90R	27.7	27.72	Р	41.929243	-80.535474	5156	6
SATBIR00090**C		4	ATB	90R	27.7	27.72	Р	41.929243	-80.535474	5156	6
SATBIR00090**C		4	ATB	90R	28.39	28.43	Р	41.9348	-80.524263	8837	6
SATBIR00090**C		4	ATB	90R	28.39	28.43	Р	41.9348	-80.524263	8837	6

Figure D-7: Details of the bridge asset from the selection

Similarly, we can get the inventory details for culvert and barrier too.

2.2. Asset Valuation

Asset Valuation is found under "Inventory" menu. User can enter the unit cost of replacement per lane for pavements and per square ft. of the deck area for bridge which ultimately gives the replacement cost of the pavement and bridge separately. Figure D-8 shows an example for the estimated replacement cost of the assets for selected all systems, all priorities, district 2, Lucas County, route 075R with average unit cost of replacement for pavement as \$1,250,000 per lane mile and for bridge as \$120 per square ft.

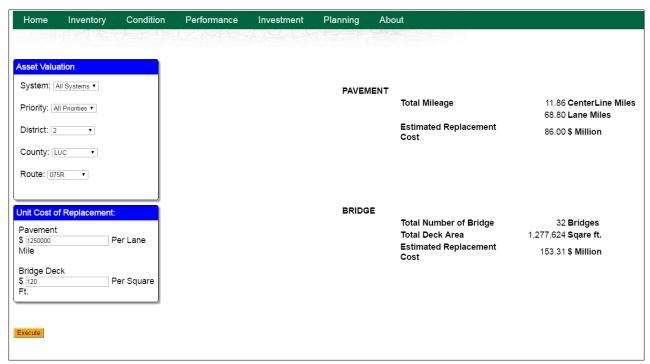


Figure D-8: Asset valuation for the selected network and unit cost of replacement

3. Asset Condition

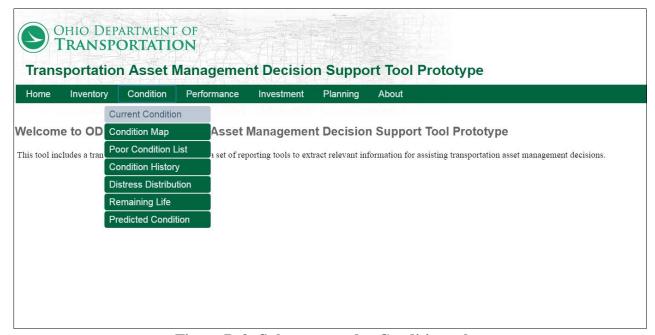


Figure D-9: Sub-menu under Condition tab

3.1. Current Condition

Current condition tool helps to display and visualize the current condition of various assets. Suppose we want current condition of all the priority roads in district 2. Select "All values" in System, "P" in Priority, "2" in District, "All Values" in County and "All values" in Route. Let us group it by "Priority". Check on "Pavement" in asset type for the pavement condition and check "Bridge" for bridge condition.



Figure D-10: Selection panel for current condition

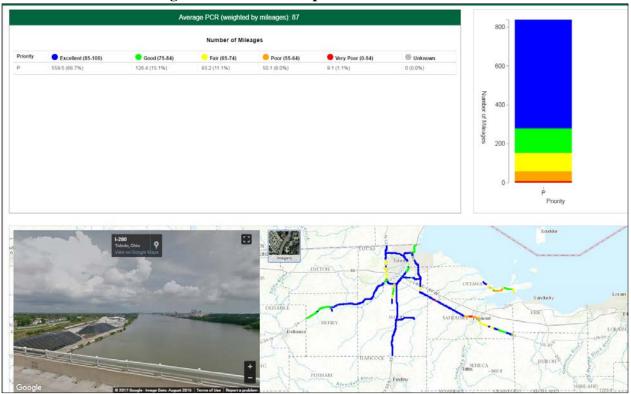


Figure D-11: Current condition of pavement for the selected area and priority

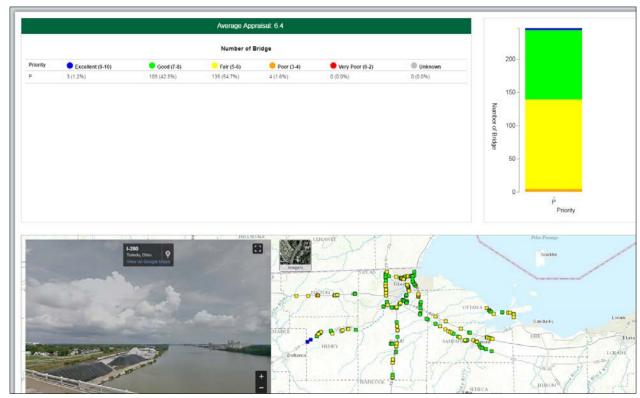


Figure D-12: Current condition of bridge for the selected area and priority

We can check the condition of individual asset or all assets at once. Clicking on any pavement section as shown in google maps shows the google street view image and details of that pavement section.

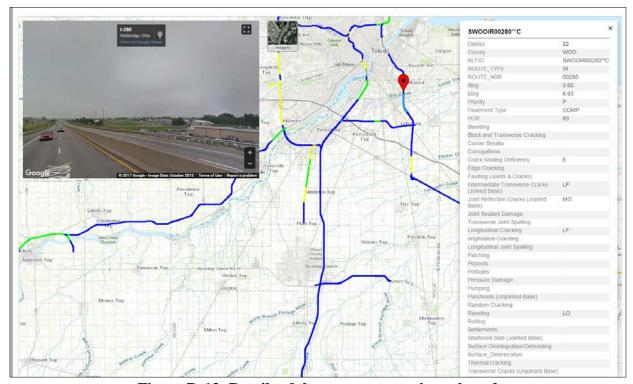


Figure D-13: Details of the pavement section selected

Similarly, clicking on any bridge shown in google maps displays the google street view image of that bridge as well as details of the bridge.

District	02
County	WOO
NLFID	SWOOIR00280**C
ROUTE_TYPE	IR
ROUTE_NBR	00280
Blog	3.60
Elog	6.63
Priority	Р
Pavement Type	COMP
PCR	89
Bleeding	
Block and Transverse Cracking	
Corner Breaks	
Corrugations	
Crack Sealing Deficiency	E
Edge Cracking	
Faulting (Joints & Cracks)	
Intermediate Transverse Cracks (Joined Base)	LF
Joint Reflection Cracks (Jointed Base)	MO
Joint Sealant Damage	
Transverse Joint Spalling	
Longitudinal Cracking	LF

Figure D-14: Details of pavement section selected



Figure D-15: Details of the bridge selected with google image

7228392		,
Nlf_ld	SSANIR00080*KC	
Priority	Р	
District	2	
County	SAN	
Route	80K	
Appraisal	6	
Latitude	41.486586	
Longitude	-83.360342	
SFN	7228392	
Blog	1.85	

Figure D-16: Details of the bridge selected

3.2. Condition Map

To see the condition of pavement or bridge, following steps are performed in the screen:

- 1) Click select district button in the top right corner below the full screen option which will list the districts. Select one of the districts or select all to view condition map all over the state.
- 2) Click on "Pavement" button to view the pavement condition or "Bridge" button to view the bridge condition.

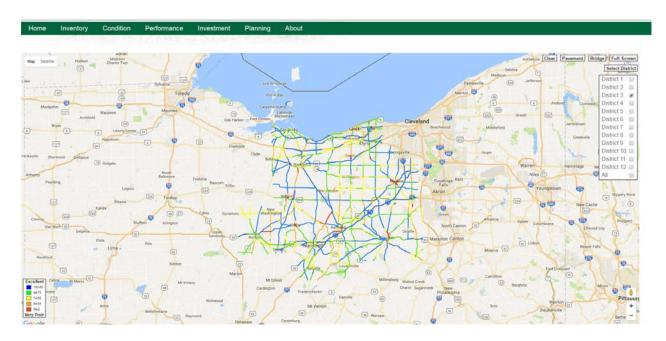


Figure D-17: Pavement condition in District 3

3) Use the clear button to clear the selection and start over with the new selection.

To see the condition map in detail, the "Current Condition" tool as described in 3.1 can be used.

3.3. Poor Condition List

For the poor condition list, a threshold PCR for pavement, GA for bridge and GA for culverts is used. User can enter the value for the minimum value of PCR for poor condition list of the pavements and the list of the pavement sections is displayed for the given selection.

For example, if a user wants to display list of pavement sections performing poor in "All systems", "general (G)" priority, district 1, "All counties" and "All routes" with the threshold PCR as 60, it will display the following result as shown in figure D-18.

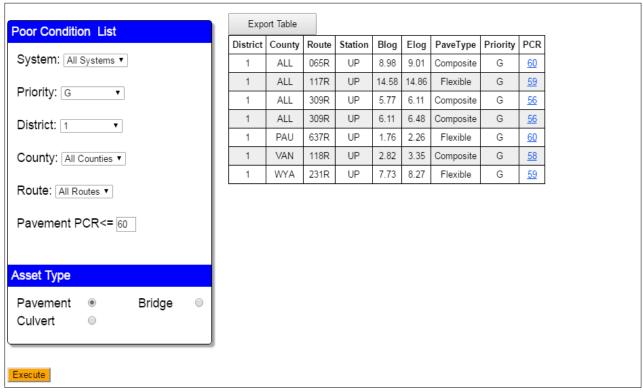


Figure D-18: Poor pavement condition list

Similarly, we can list the poor performing bridges and culverts too.

<u>Hyperlink:</u> The process involved or the deductions made while calculating the PCR in the resulting table can be further seen by clicking the underlined blue PCR value in the table.

Figure D-19 shows the detail calculation of PCR for the first row of the result in figure D-18.

Back to Report									
ſ									
	District	County	Route	Station	Blog	Elog	Pavement Type	Priority	PCR

2015 Condition PCR:60

	Distress	Severity/Extent	Deduct
1	Raveling	MO	3
2	Bleeding		
3	Patching	НО	3
4	Surface Disintegration/Debonding		
5	Rutting	MO	4.2
6	Pumping	0	3
7	Shattered Slab (Jointed Base)		
8	Settlements		
9	Transverse Cracks (Unjointed Base)		
10	Joint Reflection Cracks (Jointed Base)	HF	9.6
11	Intermediate Transverse Cracks (Joined Base)	MF	3.8
12	Longitudinal Cracking	НО	2
13	Pressure Damage/Upheaval	MO	1.5
14	Crack Sealing Deficiency	E	5
15	Corrugations		
16	Corner breaks (Jointed Base)	НО	5
17	Punchouts (Unjointed Base)		

Total Deduct = 40

Figure D-19: Deductions to calculate the PCR of the selected section of pavement

3.4. Condition History

Condition history tool helps plotting the trend of different pavement parameters over the time. Parameters for each route can be plotted to give a pattern showing change in them over the history.



Figure D-20: Pavement parameters

For example, if we want to see the PCR history of route "475R" in "All systems", "All Priority", District 2, Lucas County from Year 1994 to 2015, the PCR history for every section of road in that particular route can be plotted. The tabulated PCR history for every road segment in the selected route is as shown in figure D-21.



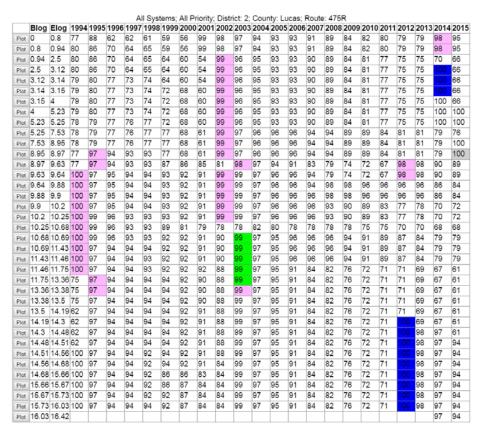


Figure D-21: PCR values for the selection

When plot Plot button in the table is clicked, it displays a graph showing the trend of PCR in the range of year selected. Figure D-22 shows the plot of PCR from the first row of the table in figure D-21.



Figure D-22: PCR history plot for the selection

3.5. Distress Distribution

Distress distribution shows the distribution of different types of distresses in the pavement section with the results showing the percentage of pavement affected with each type, severity and extent of distress.



Figure D-23: Selection panel for distress distribution

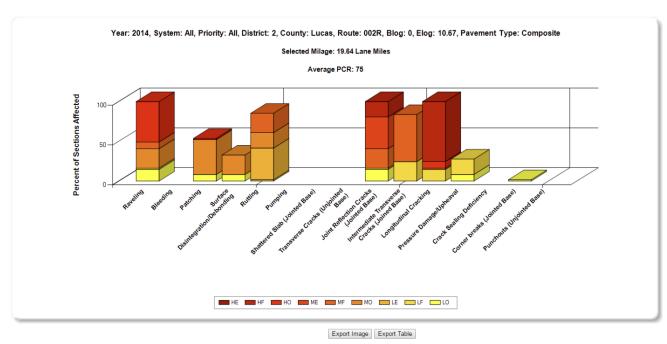


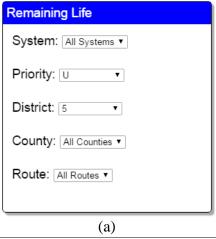
Figure D-24: Distress distribution for the selection

Figure D-24 shows the results for the selected pavement section distress distribution where Systems: "All Systems", Priority: "All Priorities", District: "2", County: "Lucas", Route: "002R" between the pavement section from Blog 0 to Elog 10.67. The distribution is for the composite pavement in year 2014. The execute button shows the result both in graphical and table format.

The export image button downloads image in .png format and the export table button downloads the data in excel format.

3.6. Remaining Life

The remaining life tool helps to show the pavement remaining life for the different selection as desired. Suppose we want the remaining life of pavement sections for Priority: "Urban (U)" roads in "All systems" for "All Counties" and "All routes" in District: "5". Clicking on the "Execute" button after all the selection will give the result as shown in figure D-25 (b) in a pie chart format.



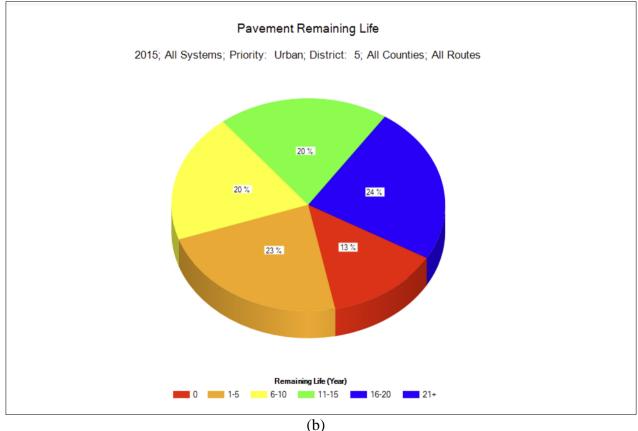


Figure D-25: (a) Remaining life selection panel (b) Pavement remaining life in a pie chart format

<u>Hyperlink</u>: Clicking on the pie chart area will produce a detail report with every pavement section with their PCR in it.

For example, if the yellow area (Rem Life 6-10) is clicked in the resulting pie chart above, it will yield the following result.

	Invento	•		dition			mance	Investr		Plan	About	
Export to Excel	Baci	k to Repo	ort									
NLFID	District	County	Route	Station	Blog	Elog	Pavement Type	Priority	System	RemLife	Current PCI	R
SCOSSR00016**C	5	COS	016R	DOWN	8.93	9.9	4	U	SR	8	<u>76</u>	
SCOSSR00016**C	5	COS	016R	UP	8.93	9.9	4	U	SR	8	<u>74</u>	
SCOSSR00083**C	5	COS	083R	UP	8.05	8.32	3	U	SR	6	77	
SFAIUS00022**C	5	FAI	022R	UP	15.35	18.05	3	U	US	6	<u>90</u>	
SFAISR00204**C	5	FAI	204R	UP	0	0.36	3	U	SR	8	<u>83</u>	
SFAISR00256**C	5	FAI	256R	UP	3.65	4.38	3	U	SR	9	<u>98</u>	
SGUEUS00022**C	5	GUE	022R	UP	7.37	8.23	4	U	US	8	<u>83</u>	
SGUEUS00022**C	5	GUE	022R	UP	8.41	8.69	4	U	US	9	<u>85</u>	
SGUEUS00040**C	5	GUE	040R	DOWN	9.25	9.35	4	U	US	10	<u>82</u>	
SGUEUS00040**C	5	GUE	040R	UP	8.23	9.25	4	U	US	9	<u>87</u>	
SGUESR00209**C	5	GUE	209R	UP	8.1	8.2	4	U	SR	9	<u>87</u>	
SKNOSR00013*DC	5	KNO	013D	UP	0.19	0.31	4	U	SR	6	<u>72</u>	
SKNOSR00229**C	5	KNO	229R	UP	8.48	9.51	4	U	SR	6	<u>72</u>	
SLICSR00013*DC	5	LIC	013D	UP	0.21	0.32	2	U	SR	10	<u>88</u>	
SLICSR00013**C	5	LIC	013R	UP	9.1	9.31	3	U	SR	7	<u>81</u>	
SLICSR00013**C	5	LIC	013R	UP	9.59	9.69	3	U	SR	7	<u>81</u>	
SLICSR00013**C	5	LIC	013R	UP	9.79	9.84	3	U	SR	9	<u>83</u>	
SLICSR00013**C	5	LIC	013R	UP	12.95	13.02	4	U	SR	9	<u>85</u>	
SLICSR00013**C	5	LIC	013R	UP	13.04	13.15	4	U	SR	9	<u>85</u>	
SLICSR00013**C	5	LIC	013R	UP	13.22	13.36	4	U	SR	9	<u>85</u>	
SLICSR00013**C	5	LIC	013R	UP	13.43	13.45	4	U	SR	9	<u>85</u>	
SLICSR00013**C	5	LIC	013R	UP	13.5	13.54	4	U	SR	9	<u>85</u>	
SLICSR00013**C	5	LIC	013R	UP	13.56	13.97	4	U	SR	9	<u>85</u>	
SLICSR00016**C	5	LIC	016R	UP	2.78	3.02	3	U	SR	9	<u>87</u>	
SLICSR00016**C	5	LIC	016R	UP	5.06	5.44	3	U	SR	10	<u>89</u>	
SLICUS00040**C	5	LIC	040R	UP	0	0.36	4	U	US	8	<u>82</u>	
	-											$\overline{}$

Figure D-26: Details of the pavement section

The hyperlink for the PCR in the blue underlined values generates the table for the deductions involved in the calculation of PCR. Figure D-27 shows the PCR details for the first row in figure above.

Distress Condition PCR:76

	Distress	Severity/Extent	Deduct
1	Raveling	MO	3
2	Bleeding		
3	Patching	LO	0.9
4	Surface Disintegration/Debonding		
5	Rutting	LO	1.8
6	Pumping		
7	Shattered Slab (Jointed Base)		
8	Settlements		
9	Transverse Cracks (Unjointed Base)		
10	Joint Reflection Cracks (Jointed Base)	HF	9.6
11	Intermediate Transverse Cracks (Joined Base)		
12	Longitudinal Cracking	HF	4
13	Pressure Damage/Upheaval	LO	1
14	Crack Sealing Deficiency	F	4
15	Corrugations		
16	Corner breaks (Jointed Base)		
17	Punchouts (Unjointed Base)		

Total Deduct = 24

Figure D-27: Details of deductions in PCR for the pavement section selected

The results can be displayed in a bar chart too.

Click on the "Show bar chart" Show Bar Chart button to display results in a bar chart. The hyperlink i.e. clicking the bar chart will show same details as from pie chart. We can go back to pie chart format by clicking the "Show Pie Chart" button.

Pavement Remaining Life

2015; All Systems; Priority: Urban; District: 5; All Counties; All Routes

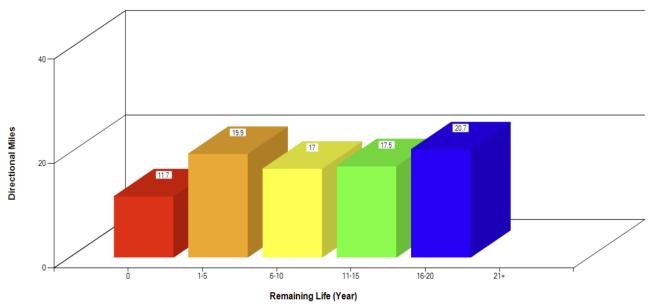
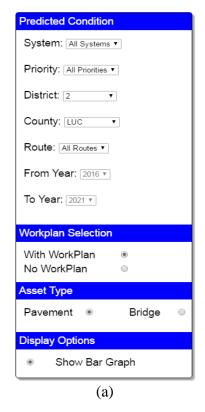


Figure D-28: Pavement remaining life in a bar chart

3.7. Predicted Condition

The predicted condition tab predicts the pavement and bridge condition up to 2021. There are two options: (i) with work plan & (ii) without work plan.

Suppose if we want to display the predicted condition for Lucas County in District 2 considering the work plan. Select "All systems", "All priorities", District "2", County "Lucas", "All routes". Click on the "Execute" button. This will produce a bar graph showing the weighted average PCR and condition of the pavement sections in lane mile percentage through 2021. The result for pavement predicted condition with work plan is shown in figure D-29 (b).



Projected Network Condition Distribution

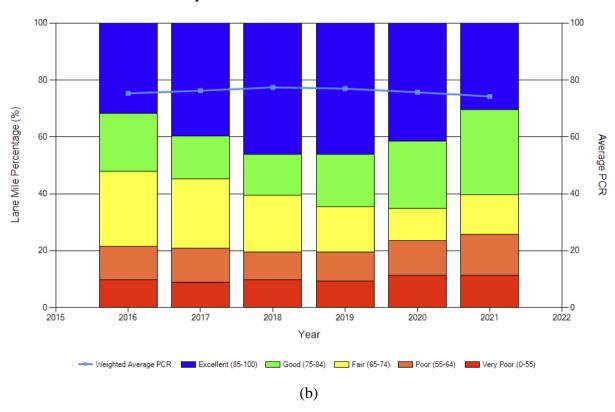


Figure D-29: (a) Predicted condition selection panel (b) Projected pavement network condition

<u>Hyperlink</u>: Clicking on any area of the bar graph will give the details of the predicted values of PCR from the selected years. Suppose, if we click on the green part (very good) of the graph in the year 2018, it will yield the resulting table as shown in figure D-30.

The hyperlinks in the PCR values generate a table for distress deduction details as described previously in other tools. With work plan will generate the predicted values considering the work plan maintenance plans so that there would be some changes in the PCR and GA values after the maintenance and rehabilitation for a year is encountered whereas without work plan will show the continuous deterioration trend.

Back to Report																			
NLFID	District	County	Route	Blog	Elog	Station	System	Priority	Pavement Type	lanes	PCR_2016	PCR_2017	PCR_2018	PCR_2019	PCR_2020	PCR_2021	ActivityYear	Activity Code	Activity_Name
SLUCIR00280**C	2	LUC	280R	4.5	4.67	DOWN	IR	Р	Jointed Concrete	7	89	86	83	80	77	74			
SLUCIR00280**C	2	LUC	280R	4.67	4.77	DOWN	IR	Р	Jointed Concrete	7	<u>85</u>	<u>81</u>	77	<u>73</u>	<u>69</u>	<u>65</u>			
SLUCIR00280**C	2	LUC	280R	4.77	4.9	DOWN	IR	Р	Jointed Concrete	7	89	86	83	80	27	74			
SLUCIR00280**C	2	LUC	280R	4.9	4.99	DOWN	IR	Р	Jointed Concrete	7	89	86	83	80	77	74			
SLUCIR00280**C	2	LUC	280R	4.99	5.09	DOWN	IR	Р	Jointed Concrete	7	89	86	<u>83</u>	80	27	<u>74</u>			
SLUCIR00280**C	2	LUC	280R	5.09	5.2	DOWN	IR	Р	Jointed Concrete	7	85	81	777	73	69	65			
SLUCIR00280**C	2	LUC	280R	5.2	5.45	DOWN	IR	Р	Jointed Concrete	7	85	81	777	73	69	65			
SLUCIR00280**C	2	LUĈ	280R	5.45	5.75	DOWN	IR	Р	Jointed Concrete	4	85	<u>81</u>	27	<u>73</u>	<u>69</u>	65			
SLUCIR00280**C	2	LUC	280R	1.69	2.05	UP	IR	Р	Jointed Concrete	6	90	87	84	81	78	75			
SLUCIR00280**C	2	LUC	280R	2.05	2.07	UP	IR	Р	Jointed Concrete	6	90	87	84	<u>81</u>	<u>78</u>	<u>75</u>			
SLUCIR00280**C	2	LUC	280R	2.07	2.72	UP	IR	Р	Jointed Concrete	6	90	87	84	81	<u>78</u>	<u>75</u>			
SLUCIR00280**C	2	LUC	280R	2.72	2.82	UP	IR	Р	Jointed Concrete	6	90	87	84	81	78	75			
SLUCIR00280**C	2	LUC	280R	5.09	5.2	UP	IR	Р	Jointed Concrete	7	89	85	81	27	73	70			
SLUCIR00280**C	2	LUĈ	280R	5.2	5.45	UP	IR	Р	Jointed Concrete	7	89	85	81	77	73	70			
SLUCIR00280**C	2	LUC	280R	5.45	5.75	UP	IR	Р	Jointed Concrete	4	89	85	81	77	73	70			
SLUCSR00002**C	2	LUC	002R	11.79	13.62	UP	SR	U	Asphalt	4	89	86	83	80	277	74			
SLUCSR00002**C	2	LUC	002R	13.62	13.78	UP	SR	U	Asphalt	4	89	86	83	80	27	74			
SLUCSR00002**C	2	LUC	002R	22.39	22.52	UP	SR	U	Asphalt	4	83	81	79	77	75	73			
SLUCSR00002**C	2	LUC	002R	22.52	25.49	UP	SR	U	Asphalt	4	83	<u>81</u>	<u>79</u>	77	<u>75</u>	<u>73</u>			
SLUCSR00002**C	2	LUC	002R	25.49	27.25	UP	SR	U	Asphalt	4	83	<u>81</u>	<u>79</u>	77	<u>75</u>	<u>73</u>			
SLUCSR00002**C	2	LUC	002R	27.25	27.26	UP	SR	G	Asphalt	4	85	82	80	777	74	71			
SLUCSR00002**C	2	LUC	002R	27.26	27.5	UP	SR	G	Asphalt	4	85	82	80	777	74	71			
SLUCSR00002**C	2	LUC	002R	27.5	27.69	UP	SR	G	Asphalt	4	85	82	80	77	74	<u>71</u>			
SLUCSR00002**C	2	LUC	002R	27.69	27.8	UP	SR	G	Asphalt	4	85	82	80	77	74	71			
SLUCUS00020*AC	2	LUC	020A	2.23	2.24	UP	US	G	Asphalt	2	<u>91</u>	88	84	<u>81</u>	277	93	2021	38	Fine Graded Polymer AC Overla
SLUCUS00020*AC	2	LUC	020A	2.24	3.48	UP	US	G	Asphalt	2	91	88	84	<u>81</u>	77	93	2021	38	Fine Graded Polymer AC Overla
SLUCUS00020*AC	2	LUC	020A	3.55	3.97	UP	US	G	Asphalt	2	91	88	84	81	77	93	2021	38	Fine Graded Polymer AC Overla
SLUCUS00020*AC	2	LUC	020A	3.97	4.92	UP	US	G	Asphalt	2	91	88	84	<u>81</u>	77	93	2021	38	Fine Graded Polymer AC Overla

Figure D-30: Predicted detail network condition for pavements

Similarly, the network condition for bridges can be displayed. Click on the "Bridge" asset type and for the desired selection we get the results for the prediction. Suppose, the similar selection as above for bridge is taken. It will give the following result.

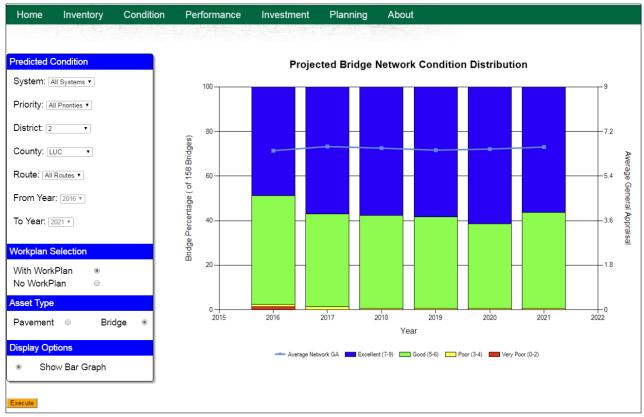


Figure D-31: Predicted bridge network condition for the selection

<u>Hyperlink</u>: Clicking anywhere in the bar graph shows the details of all the bridges with their predicted values through 2021. For example, clicking on the blue part (excellent condition) of the graph in 2018 will yield the following tabulated result.

	Back to Report															
	SFN	District	County	Route	Blog	System	Priority	Туре	Deck Area	GA_2016	GA_2017	GA_2018	GA_2019	GA_2020	GA_2021	Year of First Activity
1	<u>4800095</u>	2	LUC	002R	8.43	SR	G	CONCRETE	3886	7	6.9	6.8	6.7	6.6	6.5	2016
2	<u>4800133</u>	2	LUC	002R	9.46	SR	G	CONCRETE	11604	7	7	6.9	6.8	6.7	6.6	2017
3	<u>4800184</u>	2	LUC	002R	10.26	SR	G	STEEL	26749	7	7	6.8	6.7	6.6	6.5	2017
4	<u>4800222</u>	2	LUC	002R	16.58	SR	U	STEEL	5909	8	7.8	7.7	7.6	7.5	7.4	
5	<u>4800249</u>	2	LUC	002R	18.15	SR	U	STEEL	19063	7	6.8	6.7	6.6	6.5	6.4	
6	<u>4800303</u>	2	LUC	002R	18.62	SR	U	STEEL	237960	8	7.8	7.7	8	7.8	7.7	2016
7	<u>4800370</u>	2	LUC	002R	24.87	SR	U	CONCRETE	1281	8	7.9	7.8	7.7	7.6	7.5	
8	<u>4800389</u>	2	LUC	002R	25.24	SR	U	STEEL	31528	7	6.8	6.7	6.6	6.5	6.4	
9	<u>4800419</u>	2	LUC	002R	26.5	SR	U	CONCRETE	958	8	7.9	7.8	7.7	7.6	7.5	
10	<u>4800966</u>	2	LUC	020A	1.11	US	G	CONCRETE	5673	7	6.9	6.8	6.7	6.6	6.5	
11	<u>4800982</u>	2	LUC	020A	7.26	US	G	CONCRETE	366	8	7.9	7.8	7.7	7.6	7.5	
12	<u>4801008</u>	2	LUC	020A	9.46	US	G	PRESTRESSED CONCRETE	5317	7	6.9	6.8	6.7	6.6	6.6	
13	<u>4800478</u>	2	LUC	020R	1.94	US	G	CONCRETE	420	8	7.9	7.8	7.7	7.6	7.5	
14	<u>4800559</u>	2	LUC	020R	6	US	G	CONCRETE	3122	7	6.9	6.8	6.7	6.6	6.5	2016
15	<u>4800605</u>	2	LUC	020R	9.54	US	G	STEEL	22314	6	7	6.8	6.7	6.6	6.5	2015
16	<u>4800796</u>	2	LUC	020R	15.3	US	U	PRESTRESSED CONCRETE	10807	7	6.9	6.8	6.7	6.6	6.6	
17	<u>4800923</u>	2	LUC	020R	19.07	US	U	STEEL	65930	7	6.8	6.7	6.6	6.5	6.4	
18	<u>4801083</u>	2	LUC	023R	10.06	US	Р	STEEL	9892	7	6.8	6.7	6.6	6.5	6.4	
19	<u>4801113</u>	2	LUC	023R	10.06	US	Р	STEEL	11625	7	6.8	6.7	6.6	6.5	6.4	
20	<u>4801148</u>	2	LUC	023R	10.74	US	Р	STEEL	8191	7	6.8	6.7	6.6	6.5	6.4	
21	<u>4801172</u>	2	LUC	023R	10.74	US	Р	STEEL	8191	7	6.8	6.7	6.6	6.5	6.4	

Figure D-32: Predicted bridge network condition for excellent bridges

Clicking on the hyperlink in SFN of bridge will give the details about that specific bridge. For example, if the SFN in the first row of the result above i.e. SFN: "4800095" is clicked, it will yield the following result.

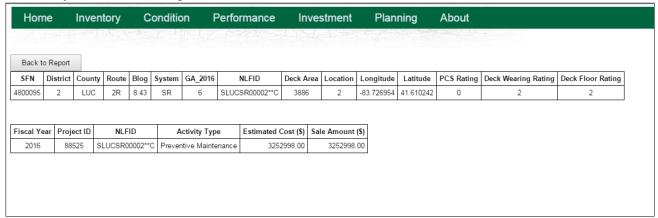


Figure D-33: Bridge details for the specific bridge selected

4. Performance

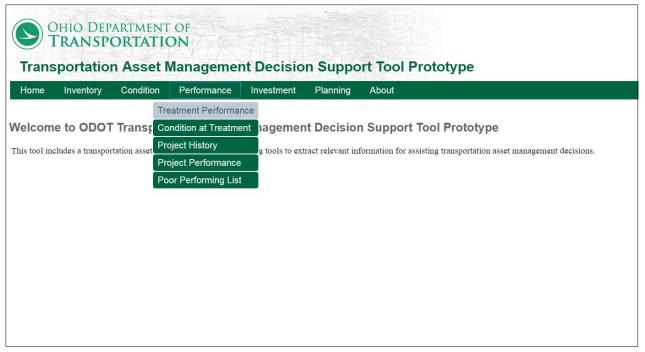


Figure D-34: Sub-menu under Performance tab

4.1. Treatment Performance

The treatment performance tool helps to see the performance of the maintenance activities applied in the pavement condition. The treatment performance is governed by the selection of the "Activity code" from the selection panel. User has to select at least one activity for the results. Results can be generated as per the pavement type and grouped by: pavement type, activity code, system, priority, district or county. The results can be seen for the years from 1985 to 2015. For example: if the user wants to show the treatment performance with activity code

"10", "20", "30", "50" and "60" with the System: "IR", Priority: "P", District "3", Pavement type: "All", From year: "2000", To year: "2015" and the results to be grouped by "Pavement type", it will yield the following results after clicking the "Execute" button.

Treatment Performance
System: IR •
Priority: P
District: 3 ▼
County: All Counties ▼
Route: All Routes •
Activity Code 10: Reactive Maintenance 15: Reactive Maintenance, Non-Contract 20: Crack Sealing
Pavement Type All Pavement Types
Group By Pavement Type ▼
From Year: 2000 ▼
To Year: 2015 ▼
Asset Type
Pavement
(a)

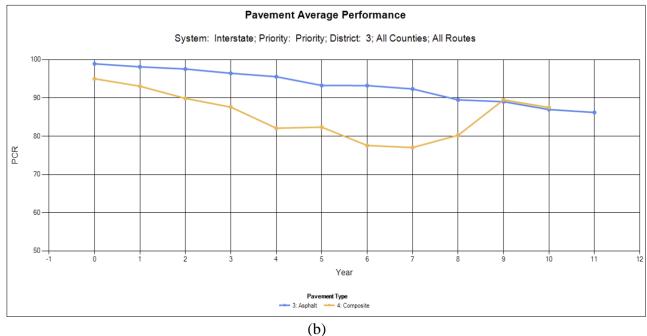


Figure D-35: (a) Treatment performance selection panel (b) Treatment performance with selected activities

4.2. Condition at Treatment

Condition at treatment allows user to determine the average pavement condition at which the maintenance activities listed as activity codes are performed in all districts.

User has to select at least one activity code relevant to the pavement type selected.

For example, if the user wants to know the condition at treatment with "Activity code 60: AC overlay with repairs" in "IR System", "Priority P" and "Composite pavement" type, it will yield the following result.

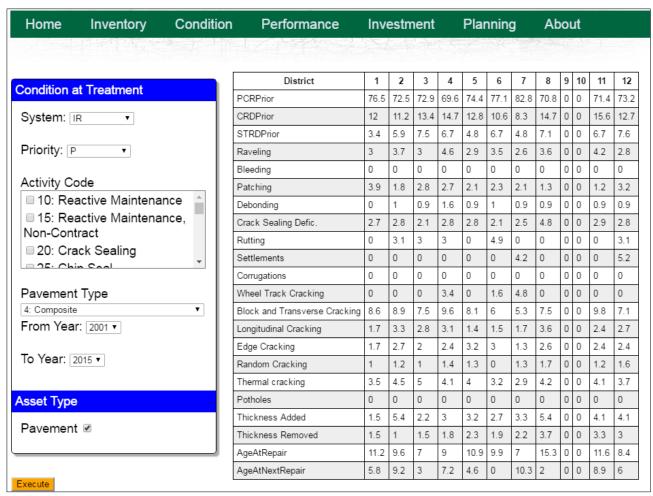


Figure D-36: Pavement condition at treatment for all districts

4.3. Project history

Project history shows all the projects performed in a particular segment of road. User has to enter a route to see the results.

Suppose, we want the project history of I475 in district 2, Lucas County from 1994 to 2015, then the following selections should be made.

"IR" System, "P" Priority, District "2", County "Lucas", Route "475R", "All sections" in Blog, "All sections" in Elog, From Year "1994", To Year "2015"



Asset Project History Chart

Interstate Highways, Priority System, District: 2, Lucas County, Route: 475R

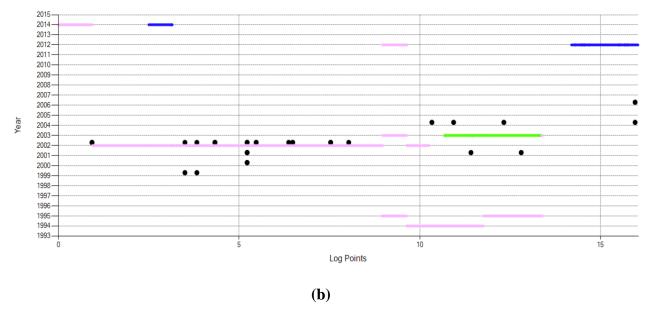


Figure D-37: (a) Project history selection panel (b) Asset Project History for the selected route

<u>Hyperlink</u>: The small dots in the graphs represent bridges and the lines represent pavement sections. Clicking on the dot will give details of the bridge project performed and clicking on the line gives the details about the pavement in the project.

Asset Project History Chart

Interstate Highways, Priority System, District: 2, Lucas County, Route: 475R

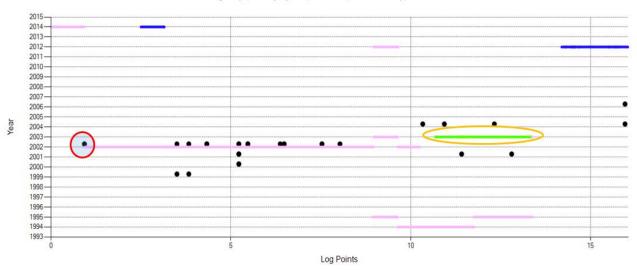


Figure D-38: Showing a bridge and pavement section in a project

Clicking on the bridge shown as a black dot in the red circle gives the details about the bridge as shown below.



Figure D-39: Details of a bridge in the project

Similarly, clicking on the green line inside the orange area as shown in figure gives the detail about that particular segment in the project.

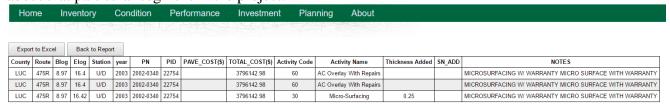


Figure D-40: Details of the pavement section selected

4.4. Project Performance

The performance of the projects can be shown by either the Project ID (PID) or the project number. For the PID, select a PID for which the data is required and click execute.

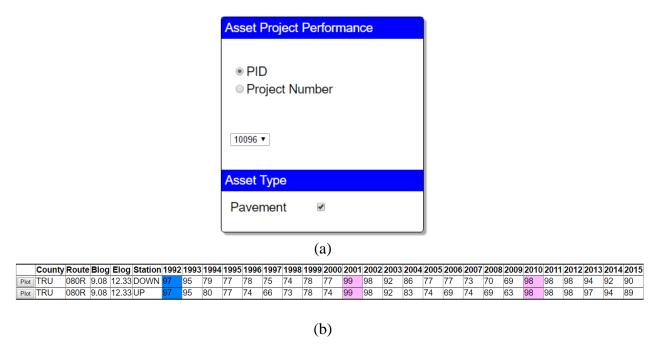


Figure D-41: (a) Asset Project performance selection panel (b) Project performance of selected PID

The plot button of the pavement performance further helps to display graphical representation of the effect of treatment type in project performance in the selected dates.

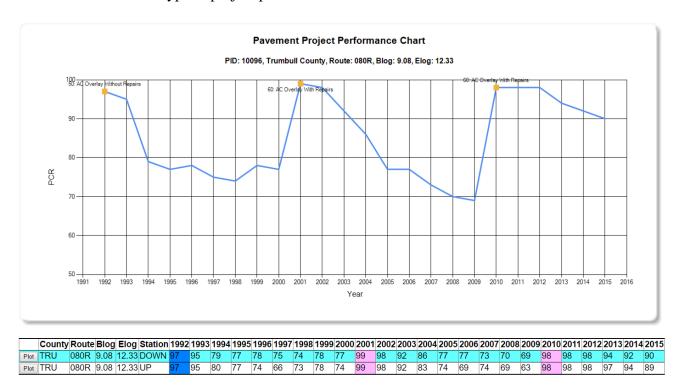


Figure D-42: Pavement project performance chart for the selected section

4.5. Poor Performing list

Poor performing list tool helps user identify the pavement sections which undergo more deterioration and/or those sections getting more treatments.

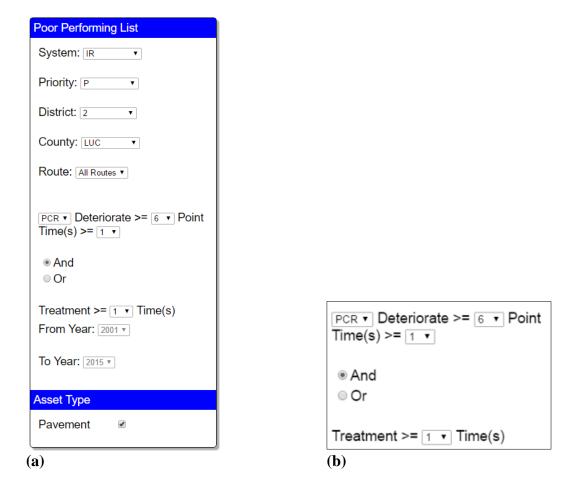


Figure D-43: (a) Poor Performing List selection panel (b) Criteria or conditions for poor performing pavement

Condition (i) The default values: PCR deteriorate > = 6 point time(s) > = 1 indicates the total deterioration of PCR for the pavement section is at least by 6 points more than once during the year 2001 - 2015.

Condition (ii) Treatment > 1 time(s) indicates that the pavement section got treatment at least one time during the year 2001- 2015.

Let us find the poor performing pavement list from the Lucas County in the interstate highways. Since the list can be generated by either making both condition to be met or making one of the conditions met. Let both conditions be met. Let the values in the condition are default values. Select "IR" System, "P" Priority, District "2", County "LUC" and Route "All Routes". Clicking the execute button gives the following result as in figure D-44.

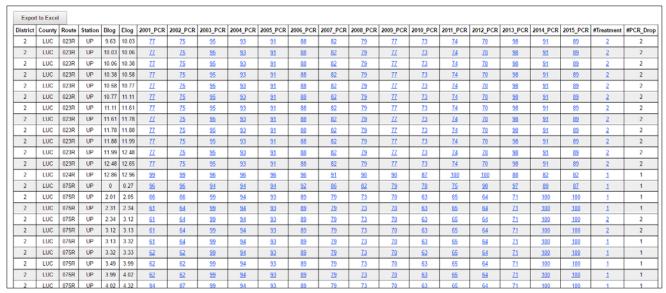


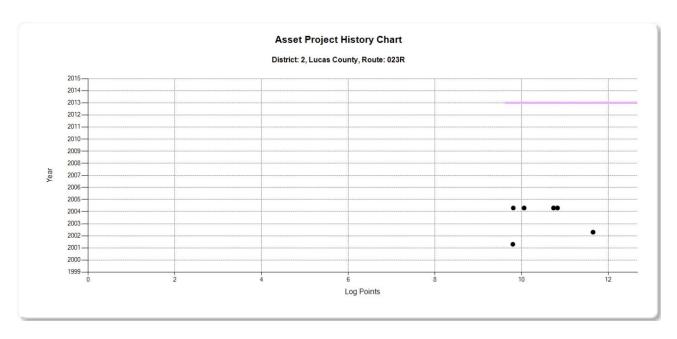
Figure D-44: Poor performing pavement list for the selection and condition

<u>Hyperlink</u>: Clicking on the hyperlink for "PCR_2015" in the first row yields following result.

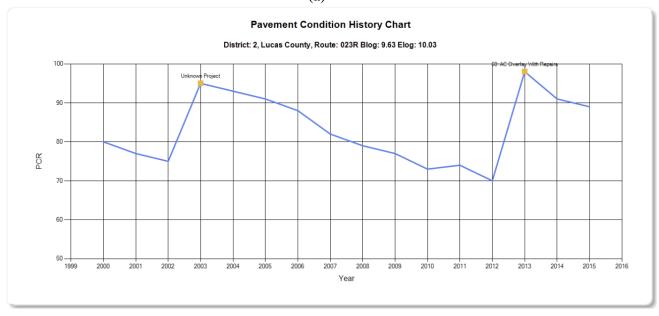
	2015 Distress Condition PCF	R:89	
	Distress	Severity/Extent	Deduct
1	Raveling	LF	2.4
2	Bleeding		
3	Patching		
4	Surface Disintegration/Debonding		
5	Rutting		
6	Pumping		
7	Shattered Slab (Jointed Base)		
8	Settlements		
9	Transverse Cracks (Unjointed Base)		
10	Joint Reflection Cracks (Jointed Base)	LE	2.4
11	Intermediate Transverse Cracks (Joined Base)		
12	Longitudinal Cracking	MO	1.2
13	Pressure Damage/Upheaval		
14	Crack Sealing Deficiency	Е	5
15	Corrugations		
16	Corner breaks (Jointed Base)		
17	Punchouts (Unjointed Base)		
	Total Deduct =	11	

Figure D-45: PCR details for the selected hyperlink

Hyperlink: Clicking on the hyperlink for the "#Treatment" in the first row gives following result.



(a)



(b)

Figure D-46: (a) Project history for the selected pavement section (b) Treatments performed in the pavement section

5. Investment



Figure D-47: Sub-menu under Investment tab

5.1. Asset Expenditure

Asset expenditure tool helps to find the capital project cost and the maintenance cost along with the average pavement condition every year.

Suppose, if we want the asset expenditure and the average pavement condition for whole road network in Lucas County from year 2000 to 2015.

Select "All systems", "All Priorities", District "2", "LUC" County, "All Routes", From Year "2000" and To Year "2015" in the selection panel and click execute. This yields a result showing Asset expenditure vs Condition graph as shown in figure.



Asset Expenditure vs. Condition

All Systems, All Priorities, District: 2, Lucas County, Route: All Routes

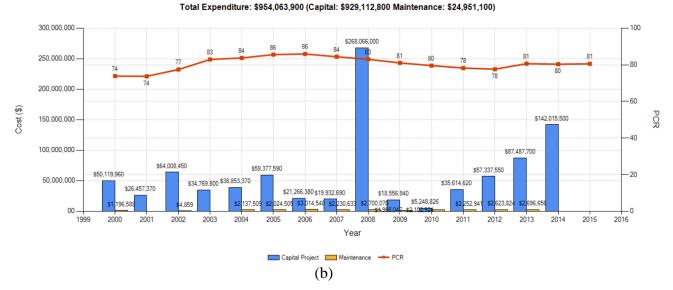


Figure D-48: (a) Asset Expenditure selection panel (b) Asset expenditure vs asset condition

<u>Hyperlink</u>: Clicking on the small square for average PCR gives the detail condition of all the pavement sections. For example, clicking on the PCR for 2013 gives following result.

Back	to Report						
Year	District	County	Route	Blog	Elog	Station	PCR
2013	2	LUC	051D	0	0.06	UP	98
2013	2	LUC	475R	0	0.09	DOWN	77
2013	2	LUC	475R	0	0.09	UP	79
2013	2	LUC	025D	0	0.1	UP	73
2013	2	LUC	295R	0	0.11	UP	79
2013	2	LUC	065R	0	0.17	UP	97
2013	2	LUC	246R	0	0.26	UP	81
2013	2	LUC	075R	0	0.27	DOWN	96
2013	2	LUC	075R	0	0.27	UP	97
2013	2	LUC	064R	0	0.32	UP	77
2013	2	LUC	051R	0	1.12	UP	79
2013	2	LUC	280R	0	1.61	DOWN	98
2013	2	LUC	280R	0	1.61	UP	98
2013	2	LUC	020A	0	2.23	UP	78
2013	2	LUC	080K	0	3.98	DOWN	67
2013	2	LUC	080K	0	3.98	UP	66
2013	2	LUC	020R	0	6.09	UP	66
2013	2	LUC	024R	0	6.19	DOWN	98
2013	2	LUC	024R	0	6.23	UP	98
2013	2	LUC	051D	0.06	0.12	UP	27
2013	2	LUC	475R	0.09	0.18	DOWN	77
2013	2	LUC	475R	0.09	0.18	UP	79
2013	2	LUC	025D	0.1	0.31	UP	91
2013	2	LUC	295R	0.11	2.47	UP	98
1							

Figure D-49: Condition for all segments from selection for 2013

Similarly, clicking on the bar graphs for the maintenance and Capital project for 2013 gives the results shown in Figure D-50.

Back to Report	
Asset Type	Maintenance Cost
Ancillary Activity	\$392,525
<u>Barrier</u>	\$34,502
<u>Berming</u>	\$0
<u>Bridge</u>	\$329,576
<u>Culvert</u>	\$0
<u>Drainage</u>	\$500,295
Highway Ancillary Activity	\$363,432
<u>Pavement</u>	\$673,080
Pavement Marking	\$0
Traffic Operation	\$401,963
<u>Other</u>	\$1,281
<u>Total</u>	\$2,696,655

(a)

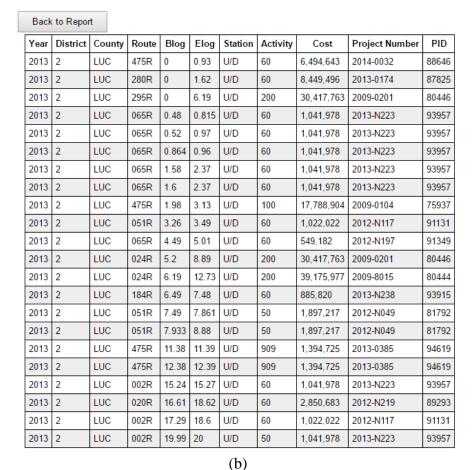


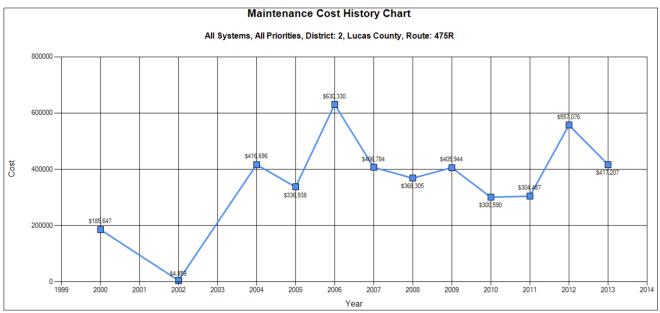
Figure D-50: (a) Maintenance cost details (b) Capital project details for 2013

5.2 Maintenance History

The Maintenance History tool helps to show the total cost and details of cost for maintenance activities carried out for all assets during a period of time.

For example, if we want the maintenance history for I475 in District 2, Lucas County from year 2000 to 2014, clicking the "Execute" button after all the selection gives the following result.





(b)
Figure D-51: (a) Maintenance history selection panel (b) Maintenance history for I475 in Lucas County

<u>Hyperlink</u>: Clicking on the small squares as shown in red circle for the maintenance cost gives the following result.

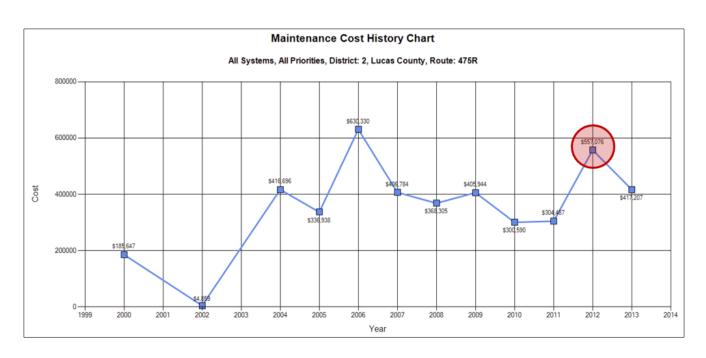


Figure D-52: Hyperlink for maintenance history

Back to Report	
Asset Type	Maintenance Cost
Ancillary Activity	\$59,520
<u>Barrier</u>	\$17,314
<u>Berming</u>	\$0
<u>Bridge</u>	\$187,243
<u>Culvert</u>	\$0
<u>Drainage</u>	\$26,175
Highway Ancillary Activity	\$171,785
<u>Pavement</u>	\$56,275
Pavement Marking	\$0
Traffic Operation	\$38,764
<u>Other</u>	\$0
<u>Total</u>	\$557,076

Figure D-53: Maintenance details for 2012 from the hyperlink

5.3 Rehabilitation Candidates

This tool helps in identifying the pavement sections needing rehabilitation. We can include the sections requiring no treatment too.

For example, if we desire to display the rehab candidates for all the interstate highways in Lucas county for 2015 without displaying the segments with no treatment. Figure D- 54 (a) shows the input for the desired results. Click on execute to show results.



| Cal | Rehabilitation Candidates List | Rehabilitation Candidates

NLFID	District	County	Route	Blog	Elog	Station	PRIORITY	System	Pavement Type	PCR	Structural Deduct	Total ADT	Truck ADT	RecTreat			
SLUCIR00075**C	2	LUC	075R	0.91	1.67	DOWN	Р	IR	Composite	77	4.92	69330	10320	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	0.91	1.67	UP	Р	IR	Composite	<u>73</u>	9.24	69330	10320	Bln P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	4.52	4.82	UP	Р	IR	Composite	74	5.92	87970	10640	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	4.69	4.82	DOWN	Р	IR	Composite	70	11.84	87970	10640	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	4.82	5.05	DOWN	Р	IR	Composite	<u>70</u>	11.84	90700	13764	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	4.82	5.05	UP	Р	IR	Composite	74	5.92	90700	13764	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	7.78	11.86	DOWN	Р	IR	Composite	<u>75</u>	6.84	67239	16026	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00075**C	2	LUC	075R	7.78	11.86	UP	Р	IR	Composite	77	7.32	67239	16026	Bin P6 Activity 60 (Overlay With Repairs)			
SLUCIR00475**C	2	LUC	475R	0.94	3.15	DOWN	Р	IR	Composite	<u>67</u>	7.2	63661	6505	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	0.94	3.15	UP	Р	IR	Composite	<u>66</u>	7.2	63661	6505	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	3.15	3.82	DOWN	Р	IR	Composite	<u>67</u>	7.2	68860	6730	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	3.15	3.82	UP	Р	IR	Composite	<u>66</u>	7.2	68860	6730	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	3.82	4	DOWN	Р	IR	Composite	<u>67</u>	7.2	68860	6730	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	3.82	4	UP	Р	IR	Composite	<u>66</u>	7.2	68860	6730	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	5.25	7.53	DOWN	Р	IR	Flexible	73	9.1	74950	6850	Bin P26 Activity 60 (Overlay With Repairs)			
SLUCIR00475**C	2	LUC	475R	5.25	7.53	UP	Р	IR	Flexible	76	7.15	74950	6850	Bin P26 Activity 60 (Overlay With Repairs)			
SLUCIR00475**C	2	LUC	475R	9.9	10.25	UP	Р	IR	Flexible	72	9.5	56080	5230	Bin P26 Activity 60 (Overlay With Repairs)			
SLUCIR00475**C	2	LUC	475R	9.94	10.25	DOWN	Р	IR	Flexible	68	12.65	56080	5230	Bin P26 Activity 60 (Overlay With Repairs)			
SLUCIR00475**C	2	LUC	475R	10.25	10.68	UP	Р	IR	Jointed Concrete	<u>68</u>	14	56080	5230	Bin P15 Activity Overlay With Repairs(60)			
SLUCIR00475**C	2	LUC	475R	10.68	11.46	DOWN	Р	IR	Flexible	<u>78</u>	8.9	55158	5215	Bin P24 Activity 30(Micro-Surfacing), 31(Double Application Micro-Surfacing),38(Fine Graded Polymer AC Overlay) or 50(AC Overlay Without Repairs)			
SLUCIR00475**C	2	LUC	475R	10.68	11.46	UP	Р	IR	Flexible	<u>79</u>	8.9	55158	5215	Bin P24 Activity 30(Micro-Surfacing), 31(Double Application Micro-Surfacing),38(Fine Graded Polymer AC Overlay) or 50(AC Overlay Without Repairs)			
SLUCIR00475**C	2	LUC	475R	11.46	14.48	DOWN	Р	IR	Composite	<u>59</u>	14.8	62538	5478	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			
SLUCIR00475**C	2	LUC	475R	11.46	14.48	UP	Р	IR	Composite	<u>61</u>	13.8	62538	5478	Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)			

(b)

Figure D-54: (a) Selection panel (b) Rehabilitation candidates for the selection

The "Show Summary Table" button Show Summary Table displays the summary of the rehabilitation candidates displaying total miles of network treated.

Rehabilitation Candidates List Summary
Year: 2015, Interstate Highways; Priority. Priority, District: 2; County: Lucas

Recommended Treatment

All Treatment:
Bin P1 Activity 77(Rubblize And Roll), 90(Unbonded Concrete Overlay), New Flexible Pavement(100) or New Rigid Pavement(110)

12.16
Bin P6 Activity 60 (Overlay With Repairs)

10.57
Bin P26 Activity 60 (Overlay With Repairs)

5.22
Bin P24 Activity 30(Micro-Surfacing), 31(Double Application Micro-Surfacing),38(Fine Graded Polymer AC Overlay) or 50(AC Overlay Without Repairs)

1.56

0.43

Figure D-55: Rehabilitation Candidates List Summary

The hyperlink for the PCR (underlined blue value) shows the details of the deductions made from the distress in PCR calculation as discussed in the previous tools.

6. Planning

Bin P15 Activity Overlay With Repairs(60)

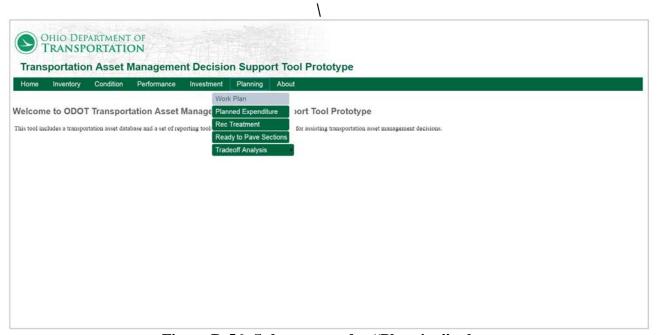


Figure D-56: Sub-menu under "Planning" tab

6.1 Work plan

"Download the Stored Work Plan" button downloads the present stored work plan in the database in the excel format.

A stored trial work plan can be uploaded with the "Upload the Trial Work Plan" button. The trial work plan is valid in that particular session only. User can upload the Work Plan by choosing their file from "Choose File" button.

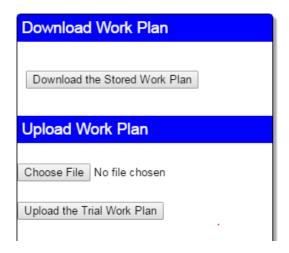


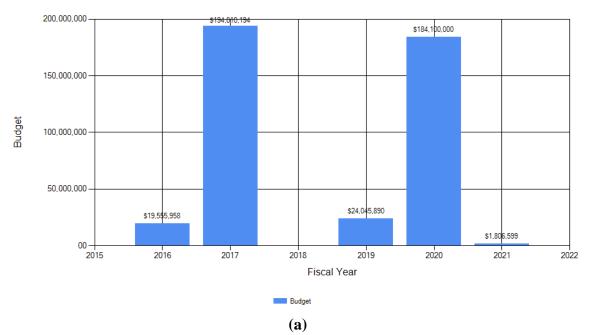
Figure D-57: Work plan selection options

Suppose we want the planned expenditures and the predicted condition of the assets (Pavement & Bridge) in Lucas County for all the interstate roads in it. Select "IR" System, "P" Priority, District "2", "Lucas" County and "All Routes" from the selection panel. The years in work plan are fixed from 2016 to 2021. Click on the "Planned Expenditure and Predicted Conditions" button Planned Expenditures and Predicted Conditions to show the results. Results for the expected expenditures, projected pavement and bridge network condition are displayed as shown in figures D-58.

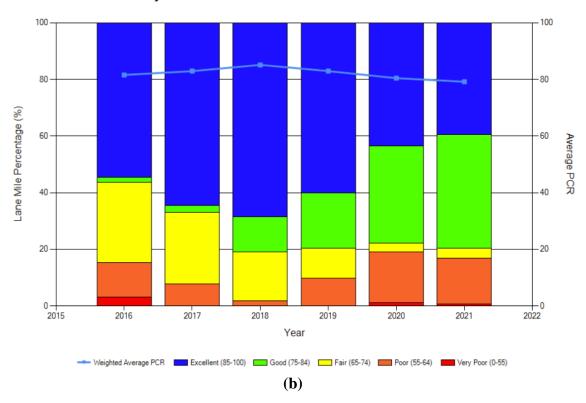
Expected Expenditures According to Work Plan

Total Amount: \$423,518,641

Interstate Highways, Priority System, District: 2, Lucas County, Route: All Routes



Projected Pavement Network Condition Distribution



Projected Bridge Network Condition Distribution

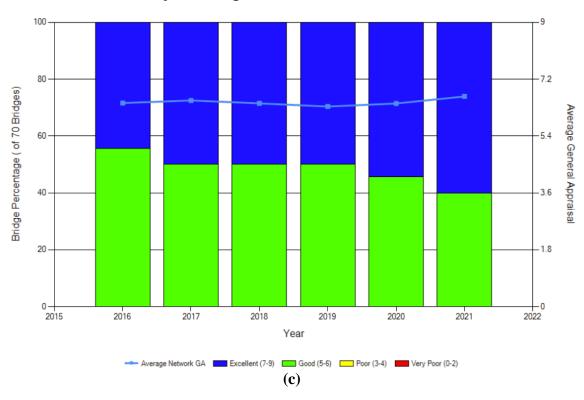


Figure D- 58: (a) Expected expenditures, (b) projected pavement network condition and (c) projected bridge network condition

<u>Hyperlink</u>: Clicking on the hyperlink i.e. the bar charts in the results give the details of the expenditure for that specific year. Similarly, the clicking on the bar chart area in the projected pavement and bridge network condition gives the details of the condition of those assets for the results of the year clicked.

Expected Expenditures According to Work Plan

Total Amount: \$423,518,641

Interstate Highways, Priority System, District: 2, Lucas County, Route: All Routes

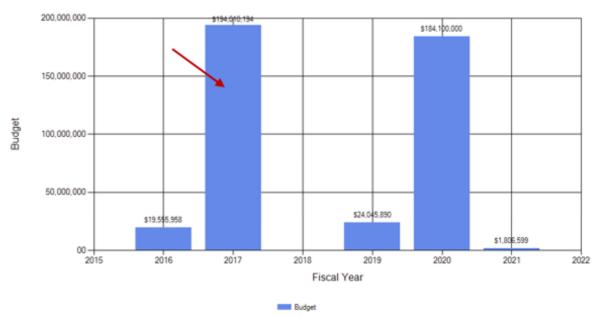


Figure D-59: Showing the hyperlink for expenditure details in 2017

Back t	to Report										
System	Priority	District	FiscalYear	PID	Estimate	NLFID	Blog	Elog	SFN	MAX Pvmt Treat Cat	Pvmt TreatType
IR	Р	2	2017	93416	2,961,200	SLUCIR00475**C	0.97	3.09		Minor Rehabilitation	60 - AC Overlay with Repairs
IR	Р	2	2017	93416	2,961,200	SLUCIR00475**C	3.35	4.33		Preventive Maintenance	38 - Fine Graded Polymer AC Overlay
IR	Р	2	2017	93416	2,961,200	SLUCIR00475**C	4.38	5.05		Minor Rehabilitation	38 - Fine Graded Polymer AC Overlay
IR	Р	2	2017	93416	2,961,200	SLUCIR00475**C	5.54	6.05		Minor Rehabilitation	60 - AC Overlay with Repairs
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.1	2.75		Major Rehabilitation	60 - AC Overlay with Repairs
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.3		4802853		
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.39		4802888		
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.68		4802942		
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.68		4802977		
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.88		4802950		
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	1.99		4803000		
IR	Р	2	2017	93594	188,186,794	SLUCIR00075**C	2.33		4803094		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	2.82		4805844		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	2.87		4805836		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	2.95		4806018		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	2.96		4805992		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	3.72		4806107		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	3.76		4806115		
IR	Р	2	2017	100170	2,062,200	SLUCIR00280**C	4.25		4805860		
IR	Р	2	2017	102066	200,000	SLUCIR00280**C	3.76		4806115		
IR	Р	2	2017	102116	600,000	SLUCIR00280**C	3.76		4806115		

Figure D-60: Details of the expected expenditures for 2017

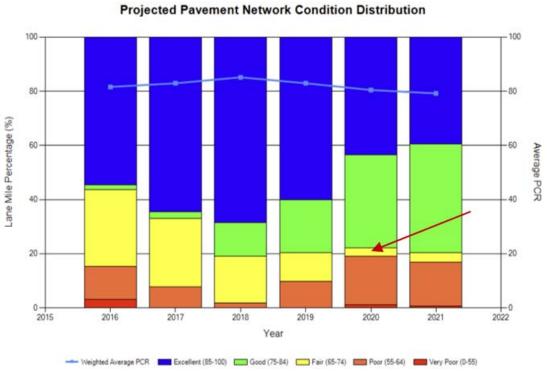


Figure D-61: Showing the hyperlink for projected "Fair" pavement condition details in 2020

Back to Report																			
NLFID	District	County	Route	Blog	Elog	Station	System	Priority	Pavement Type	lanes	PCR_2016	PCR_2017	PCR_2018	PCR_2019	PCR_2020	PCR_2021	ActivityYear	Activity Code	Activity_Name
SLUCIR00280**C	2	LUC	280R	4.67	4.77	DOWN	IR	Р	Jointed Concrete	7	<u>85</u>	<u>81</u>	77	<u>73</u>	<u>69</u>	<u>65</u>			
SLUCIR00280**C	2	LUC	280R	5.09	5.2	DOWN	IR	Р	Jointed Concrete	7	<u>85</u>	<u>81</u>	77	<u>73</u>	<u>69</u>	<u>65</u>			
SLUCIR00280**C	2	LUC	280R	5.2	5.45	DOWN	IR	Р	Jointed Concrete	7	<u>85</u>	<u>81</u>	<u>77</u>	<u>73</u>	<u>69</u>	<u>65</u>			
SLUCIR00280**C	2	LUC	280R	5.45	5.75	DOWN	IR	Р	Jointed Concrete	4	<u>85</u>	<u>81</u>	77	<u>73</u>	<u>69</u>	<u>65</u>			
SLUCIR00280**C	2	LUC	280R	5.09	5.2	UP	IR	Р	Jointed Concrete	7	<u>89</u>	<u>85</u>	<u>81</u>	<u>77</u>	<u>73</u>	<u>70</u>			
SLUCIR00280**C	2	LUC	280R	5.2	5.45	UP	IR	Р	Jointed Concrete	7	<u>89</u>	<u>85</u>	<u>81</u>	<u>77</u>	<u>73</u>	<u>70</u>			
SLUCIR00280**C	2	LUC	280R	5.45	5.75	UP	IR	Р	Jointed Concrete	4	<u>89</u>	<u>85</u>	<u>81</u>	<u>77</u>	<u>73</u>	<u>70</u>			

Figure D-62: Details of the projected "Fair" condition pavements in 2020

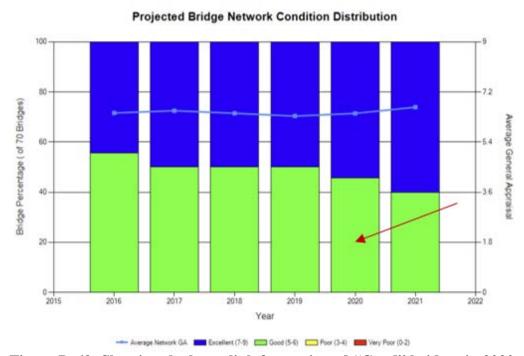


Figure D-63: Showing the hyperlink for projected "Good" bridges in 2020

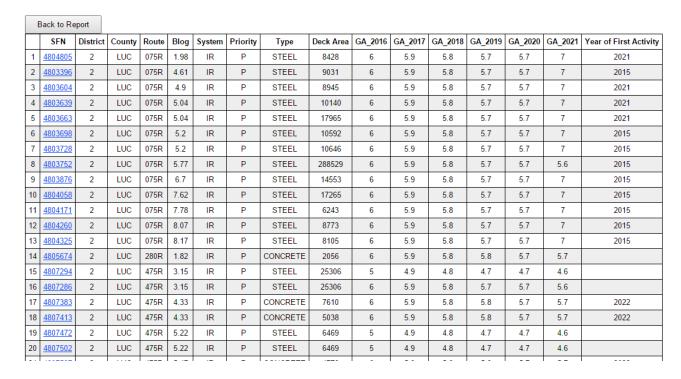


Figure D-64: Details of the projected "Good" bridges in 2020

The hyperlink for the bridge further show the details about that specific bridge. Clicking on the hyperlink for SFN in the first row of the results gives the following details.



Figure D-65: Details of the bridge with SFN "4804805"

6.2 Planned Expenditure

Planned expenditures function shows the expected expenditures in the pavement and bridge network according to the work plan.

Suppose, to show the expected expenditures in I475 in Lucas County from 2017 to 2022, we select District "2", County "LUC", Route "475R", From Year "2017" and To Year "2022". Click on "Execute" to show the results. Results from the selection are shown in figure D-66.

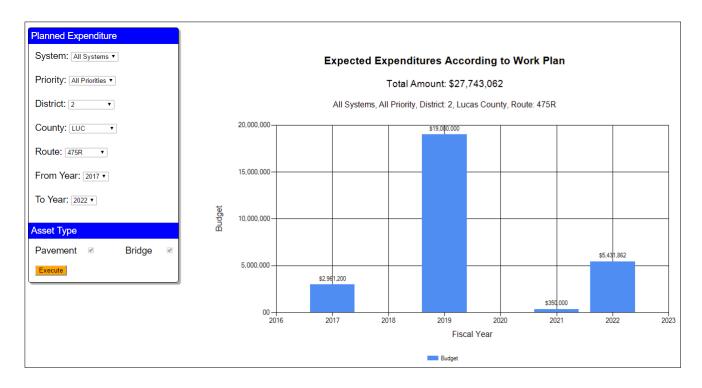


Figure D-66: Expected expenditures for the selected network

Clicking the bar graph for 2019 in the above result gives the details of the project from workplan.



Figure D-67: Project details for 2019

6.3 Recommended Treatment

Recommended Treatment tool helps to recommend a treatment type according to the pavement condition.

Suppose we want to show the recommended treatment for the Interstate highways I475 for year 2016 to 2023 in Lucas County, District 2. Select "IR" Priorities, "P" Priority, District "2", "Lucas" County, "475R" Route, From Year "2016" and To Year "2023". Clicking the "Execute" button gives the following result.

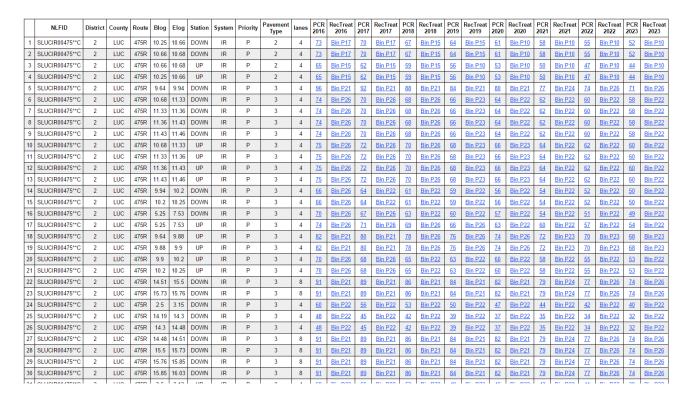


Figure D-68: Recommended treatment for the pavement section selected

Clicking the hyperlink for the treatment type shows the type of treatment shown in the code.

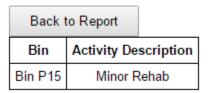


Figure D-69: Details of the recommended treatment type Bin P15

6.4 Ready to Pave Sections

Ready to Pave Sections tool helps to see the pavement sections and bridge ready to get a maintenance or rehabilitation in the desired year.

Suppose we want to see the pavement sections and bridge in 2017 for Interstate highways in Lucas County. Select "IR" System, "P" Priority, District "2", County "LUC", "All Routes" and Year "2017". Clicking the execute button shows the result for the selection.

No.	Year	PID	District	Estimate	NLFID	Blog	Elog	MAX Pvmnt Trt Cat	Pvmnt Trt Type	SFN	MAX Bdge Trt Cat	System	Priority
1	2017	93416	2	\$2,961,200.00	SLUCIR00475**C	0.97	3.09	Minor Rehabilitation	60 - AC Overlay with Repairs			IR	Р
2	2017	93416	2	\$2,961,200.00	SLUCIR00475**C	3.35	4.33	Preventive Maintenance	38 - Fine Graded Polymer AC Overlay			IR	Р
3	2017	93416	2	\$2,961,200.00	SLUCIR00475**C	4.38	5.05	Minor Rehabilitation	38 - Fine Graded Polymer AC Overlay			IR	Р
4	2017	93416	2	\$2,961,200.00	SLUCIR00475**C	5.54	6.05	Minor Rehabilitation	60 - AC Overlay with Repairs			IR	Р
5	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.1	2.75	Major Rehabilitation	60 - AC Overlay with Repairs			IR	Р
6	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.3				4802853	New Construction	IR	P
7	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.39				4802888	New Construction	IR	P
8	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.68				4802942	New Construction	IR	Р
9	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.68				4802977	New Construction	IR	P
10	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.88				4802950	New Construction	IR	P
11	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	1.99				4803000	New Construction	IR	P
12	2017	93594	2	\$188,186,794.00	SLUCIR00075**C	2.33				4803094	New Construction	IR	Р
13	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	2.82				4805844	Preventive Maintenance	IR	Р
14	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	2.87				4805836	Preventive Maintenance	IR	Р
15	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	2.95				4806018	Preventive Maintenance	IR	Р
16	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	2.96				4805992	Preventive Maintenance	IR	Р
17	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	3.72				4806107	Preventive Maintenance	IR	Р
18	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	3.76				4806115	Preventive Maintenance	IR	Р
19	2017	100170	2	\$2,062,200.00	SLUCIR00280**C	4.25				4805860	Preventive Maintenance	IR	Р
20	2017	102066	2	\$200,000.00	SLUCIR00280**C	3.76				4806115	Reactive Maintenance	IR	Р
21	2017	102116	2	\$600,000.00	SLUCIR00280**C	3.76				4806115	Preventive Maintenance	IR	Р

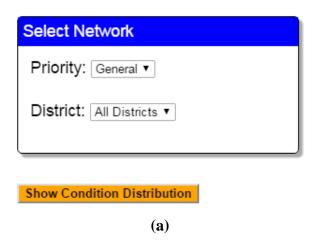
Figure D-70: Details of the project for the selection

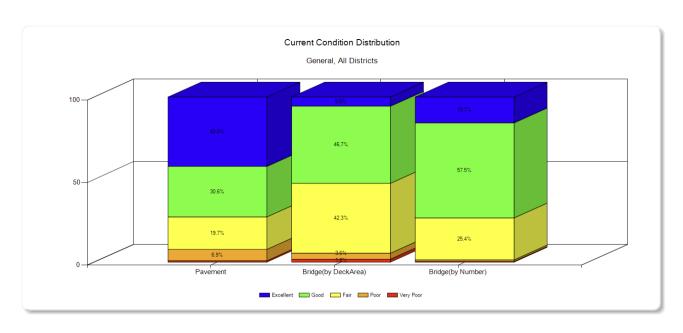
6.5 Trade-off Analysis

Trade-off analysis is done in two different levels: (i) Network Level & (ii) Project Level.

6.5.1 Network Level Tradeoff

The network level trade-off tool helps to maximize the network condition and recommend the treatments for the future with given budget, unit costs for treatment and allowable treatments.



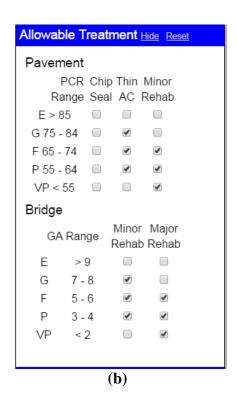


	Quantity	Value
Pavement	29,880(Lane-mile)	37,350(\$Million)
Bridge Area	22,873,050(by DeckArea)	2,745(\$Million)
Bridge Number	7,571(by Number)	2,745(\$Million)

(b)
Figure D-71: Distribution of network (a) Network selection (b) Condition distribution for pavement and bridge

Suppose, the user wants to run the optimization for "General" priority roads in "All Districts" to maximize network condition over next 10 years.





Treatment Cost Hide							
Pavement (\$1,000/Lane-mile) Chip Seal 50 Thin AC 150 Minor Rehab 250							
Bridge (\$/Square-foot) Minor Rehab 50 Major Rehab 600							
(c)							

Figure D-72: Optimization parameters (a) User input panel (b) Allowable treatments for pavement & bridge conditions under change button (c) Unit treatment costs under change button

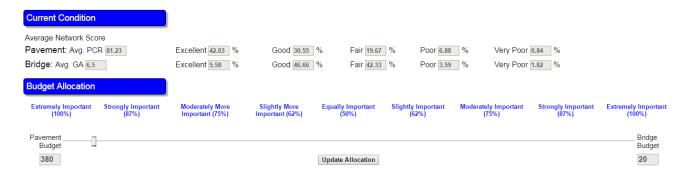
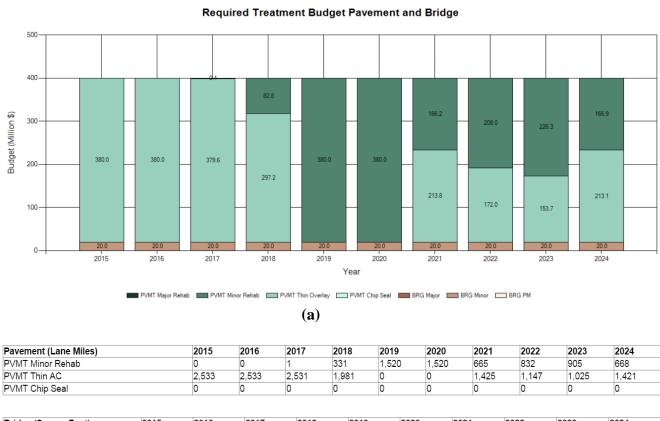


Figure D-73: Current condition for the selected network and budget allocation for the optimization

Suppose, we allocate the total annual budget constant at \$ 400 Million and the allowable treatment and treatment costs to be default as shown in figure D-72. Let the budget allocation be \$380 Million for pavement and \$20 Million for bridge. The "Run Optimization" button shows the results showing required treatment budget every year and the projected network condition distribution for pavement and bridge.

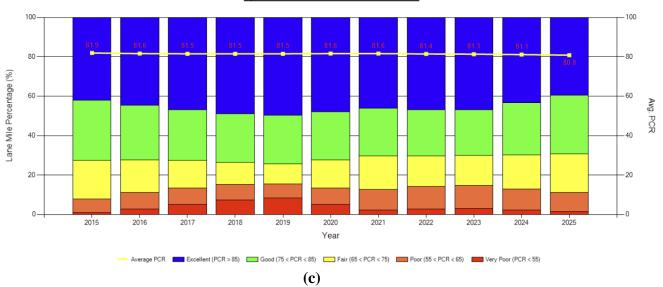


Bridge (Square Foot) 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 BRG Major Rehab 0 0 0 0 0 0 BRG Minor Rehab 400,000 400,000 400,000 400,000 400,000 400,000 400,000 400,000 400,000 400,000

(b)

Projected Network Condition Distribution Pavement

System = G /District = All /Year = 2015 to 2024



Projected Network Condition Distribution Bridge

System = G /District = All /Year = 2015 to 2024

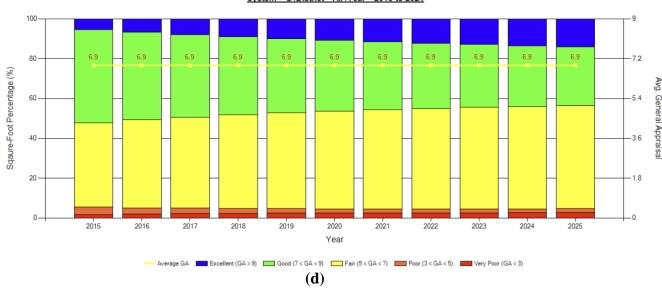


Figure D-74: Optimization results (a) treatment budget for pavement and bridge (b) Total lane miles and deck area treated for pavement and bridge respectively (c) projected network condition for pavement (d) projected network condition for bridge

6.5.2 Project Level Tradeoff

The project level trade-off tool helps prioritizing the projects assigned in the work plan according to various pavement and bridge criteria. The prioritization can be done for each district and year.

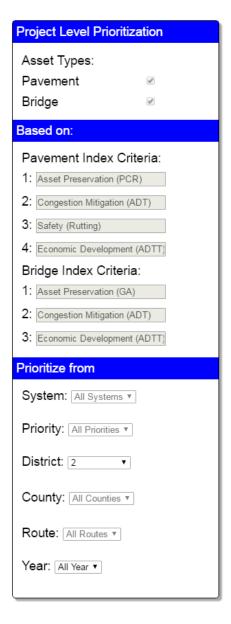


Figure D-75: Selection panel for project level prioritization

Suppose we want to prioritize the all the projects in the work plan for district 2. The first step is the pairwise comparison of the pavement and bridge criteria separately. The sliders can be moved to enter the relative importance of criteria.

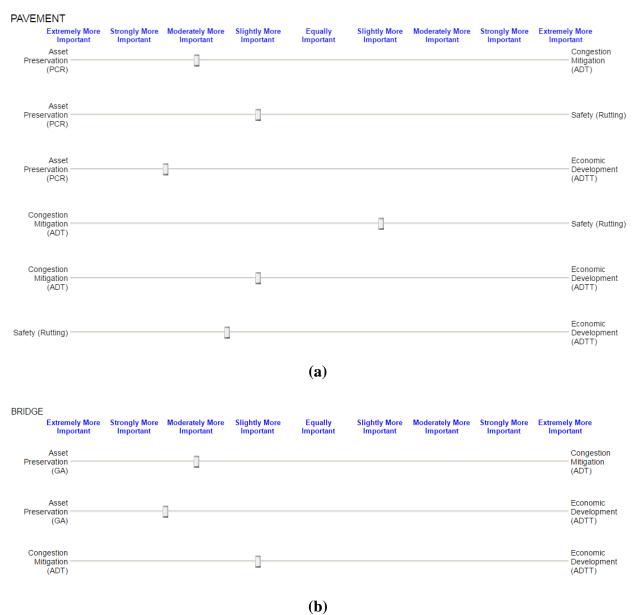
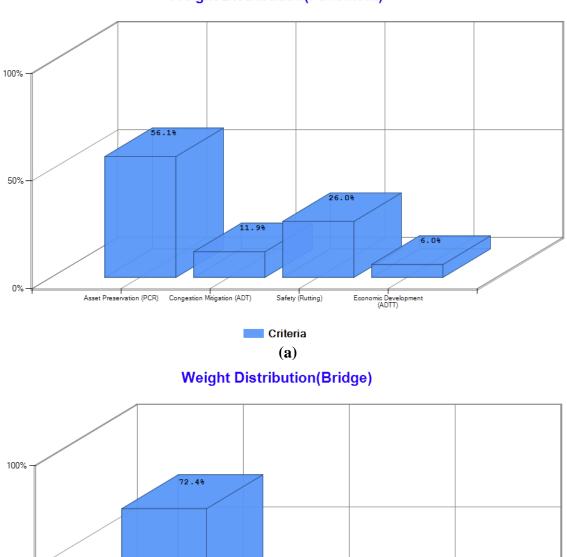


Figure D-76: Pairwise comparison of the asset criteria: (a) Pavement criteria (b) Bridge criteria

The "Show weight chart" button displays the weights of different criteria for pavement and bridges separately.

Weight Distribution(Pavement)



Asset Preservation (GA) Congestion Mitigation Economic Development (TADT)

Criteria

(b)

50%

Figure D-77: Weight distribution from the pairwise comparison: (a) Pavement criteria weights (b) Bridge criteria weights

The "Next" button takes us to the next page showing the criteria range and weight for condition or level of criteria in project assets.

Criteria Range and Weight for Project Assets

PAVEMENT

Condition	Asset Preservation(PCR) (0-100)	Weight (0-1)	Condition	Safety (Rutting) (0-10)	Weight (0-1)
Very Good	> = 80	0.05	Not- Acceptable	>= 5	0.8
Fair	66 79	0.20	Acceptable		
Poor	0 - 65	0.75	Acceptable	0 - 4.9	0.2

BRIDGE

Condition	Asset Preservation(GA) (0-9)	Weight (0-1)
Very Good	>= 7	0.05
Fair	5 6.9	0.20
Poor	0 - 4.9	0.75

TRAFFIC DATA (For both pavement and bridge)

Level	AADT	Weight (0-1)	ADTT	Weight (0-1)
High	> 5000	0.75	> 750	0.75
Medium	1000 - 5000	0.20	75 - 750	0.20
Low	0 - 999	0.05	0 - 74	0.05

Change Weight

Figure D-78: Criteria range and weight for different project assets

The values in this page are default. The weights can be changed by clicking the "Change Weight" button in the bottom. This enables the weight text boxes and user can change the weight for different level or condition of the criteria. User have to make sure that the sum of weights is equal to one for every criteria.

BRIDGE

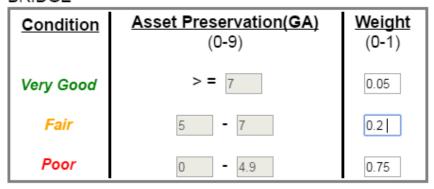


Figure D-79: Changing the condition weight of GA

Back to Report Export to Excel

Prioritized project list for District: 2; Year: All Year

Rank	PID	Year	District	#Bridges	Lane_Miles	Avg_PCR	Avg_Rutting	Avg_GA	Avg_ADT	Avg_ADTT	Pavement Weight	Bridge Weight	Project Weight
1	93918	2016	2	0	6.84	46	5.6	0	12796	802	0.763	0	0.763
2	92127	2016	2	1	19.2	60.3	5.23	7	9614	1359	0.763	0.242	0.763
3	<u>97011</u>	2019	2	0	2.42	61	6	0	12843	903	0.763	0	0.763
4	<u>85266</u>	2018	2	1	0	0	0	4	30990	2060	0	0.749	0.749
5	101327	2020	2	1	0	0	0	4	27911	1879	0	0.749	0.749
6	92095	2015	2	1	0	0	0	4	17807	2347	0	0.749	0.749
7	<u>92331</u>	2016	2	1	0	0	0	4	14930	1011	0	0.749	0.749
8	<u>101556</u>	2019	2	1	0	0	0	4	14930	1011	0	0.749	0.749
9	<u>79901</u>	2021	2	1	0	0	0	4	14350	970	0	0.749	0.749
10	<u>79991</u>	2016	2	3	0	0	0	4.3	47873	4067	0	0.749	0.749
11	85269	2016	2	1	23.62	58.4	6.53	7	6299	561	0.73	0.196	0.73
12	<u>92361</u>	2020	2	0	6.04	65	5.6	0	6010	720	0.73	0	0.73
13	97012	2018	2	2	5.54	63	3.9	4.5	6170	380	0.574	0.703	0.703
14	<u>95792</u>	2021	2	0	20.74	58.6	6.09	0	3288	661	0.665	0	0.665
15	<u>95793</u>	2017	2	1	19.01	60	6.09	6	3497	415	0.665	0.2	0.665
16	<u>101281</u>	2018	2	1	13.78	62	5.49	5	1927	215	0.665	0.2	0.665
17	<u>88513</u>	2015	2	0	5.12	64	5.6	0	3430	560	0.665	0	0.665
18	<u>92128</u>	2019	2	0	12.16	65	6	0	1410	167	0.665	0	0.665
19	84079	2017	2	1	7.58	40	6	5	420	30	0.638	0.159	0.638
20	<u>99869</u>	2018	2	0	1.68	51	4.2	0	25233	1705	0.607	0	0.607
21	95676	2017	2	0	2.33	55.3	1	0	17954	1213	0.607	0	0.607
22	<u>96344</u>	2015	2	0	5.01	56.6	4.72	0	26119	1738	0.607	0	0.607
23	<u>85271</u>	2016	2	1	10.08	64	2.4	7	6440	1360	0.607	0.242	0.607
24	<u>99991</u>	2020	2	1	0	0	0	4	4730	123	0	0.598	0.598
25	<u>101340</u>	2022	2	1	0	0	0	4	3060	240	0	0.598	0.598

Figure D-80: Prioritized project list with top 25 projects in District 2

The resulting table can be exported in the excel format by clicking the export to excel button. <u>Hyperlink</u>: Clicking on the hyperlink for PID gives the details of the project. Suppose, clicking the PID "92127" in the second row displays the following result.

Bad	k to Rep	ort										
Year	PID	District	Estimate	NLFID	Blog	Elog	MAX Pvmnt Trt Cat	Pvmnt Trt Type	SFN	MAX Bdge Trt Cat	System	Priority
2016	92127	2	\$3,860,000.00	SLUCUS00020**C	0	8	Minor Rehabilitation	60 - AC Overlay with Repairs			US	G
2016	92127	2	\$3,860,000.00	SLUCUS00020**C	6				4800559	Preventive Maintenance	US	G

Figure D-81: Details of the selected project