# **Fleet Management Performance Monitoring**

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by

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# **Executive Summary**

The principle goal of this project was to enhance and expand the analytical modeling methodology previously developed as part of the "Fleet Management Criteria: Disposal Points and Utilization Rates" project completed in 2010. The enhanced and expanded methods were focused on the management and analysis of equipment, usage, costs, and optimal life cycle for equipment in the NCDOT equipment fleet. Most important, a strategic goal was to develop, test, and refine a flexible and capable analytical model which can serve the long term management needs of the Fleet and Material Management Unit.

This executive summary segments results into three areas. Those related to the analytical model, points related to the analysis of the class codes, and finally those involving more general operational recommendations. The following improvements to the analytical model provide the ability to make data driven decisions in the management of the fleet and significantly reduce the analytical effort.

- Although utilization is an important metric of performance, it is limited in ability to reflect the actual wear and tear experienced by equipment in the various classes. Consequently, model options were provided which reflect both utilization and equipment usage (hours or miles per year) since this parameter more directly reflects operating costs (fuel, maintenance and repairs) and cost related trends. In the long term, it is likely utilization will become a less important measurement tool and more emphasis will be given to actual equipment usage.
- A second approach to economic life modeling, based on dividing the present value of the life-to-date cost by usage (cost/mile or cost/hour) was also integrated into the analytical capability, in addition to the equipment analysis model employing equivalent uniform annual cost. This rate model provides a second economic measure which presents an alternative perspective for the optimal life of some classes with high data variability in the NCDOT fleet.
- An additional technique was developed to determine optimal life for NCDOT classes which have no usage data (odometer or hour meter), such as various attachments. These classes are analyzed on an annual cost basis.
- To provide a flexible and efficient approach to modeling depreciation, a method was developed to model decline in value based on the sum of the years' digits depreciation.
- The management analysis capabilities of the model have been expanded and automated. The developed modeling application automates basic steps such as development of utilization and fleet age histograms and also automates calculations of economic life based on both the EUAC and rate models. Most importantly, it provides management with the capability to examine "what if" scenarios based on various levels of fleet reduction.

This project conducted economic analyses on all equipment class codes based on data from the 2011 calendar year. Additionally, a subset of class codes was studied for multiple years, including the six classes studied in the original report. The following conclusions are based on analysis of the raw data and the results of the economic analyses.

- NCDOT maintains a large and substantial data base that allows for the development of the economic models for most classes of equipment. For some classes, the number of pieces of equipment is too low to draw a statistically significant conclusion regarding the economic performance of that class.
- There is significant variability of the cost and usage data for some classes of equipment. The variability is from equipment to equipment, year to year, and across functional location for classes which contain multiple functional locations.
- Given the variability of the data, management may explore the "what if" analysis capabilities provided and use both the equivalent uniform annual cost and the rate model to make decisions regarding reduction of the fleet size. The EUAC model and rate model provide consistent results for classes in which the variability in annual usage is low.
- An economic life was determined for a majority of the NCDOT equipment class codes. However, for equipment for which usage was not measured in hours or miles, and therefore was analyzed with usage based on a year, a majority of these classes did not have a determinable economic life.

Several general recommendations involving broad aspects of operations are made.

- There are several equipment class codes with multiple functional locations. Often these represent significantly different usage and cost patterns. These classes should be separated by functional location and, from an economic standpoint, analyzed by functional location.
- Given the variability of the usage and operating cost data within a class code from year to year, a cumulative cost model should be explored. Using the capability of the NCDOT data base to accumulate usage hours, miles, and costs may improve the ability of the model to identify optimal disposal points.
- The automated modeling capabilities developed by this project provide NCDOT a powerful tool to consider many economic aspects of equipment fleet management, including owning costs, operating costs, economic life, fleet age, usage, and utilization as well as "what if" studies to understand the ramifications of fleet size reduction. NCDOT can employ this model to develop equipment management strategies that incorporate the economic data analysis along with operational requirements and constraints in order to more effectively manage their equipment fleet.

# **1 Project Introduction and Overview**

This project was completed in support of the primary mission of the Fleet and Material Management Unit to provide a cost effective fleet of equipment in good working order and available for use when needed. In performing this mission, the unit is responsible for the acquisition and maintenance of the North Carolina Department of Transportation (NCDOT) fleet, comprised of approximately 24,000 pieces of heavy construction and ancillary support equipment.

## 1.1 Goals and Objectives

The principle goal of this project was to enhance and expand the analytical modeling methodology previously developed as part of the "Fleet Management Criteria: Disposal Points and Utilization Rates" project completed in 2010. The enhanced and expanded methods were focused on the management and analysis of equipment, usage, costs, and optimal life cycle for equipment in the NCDOT equipment fleet. Two project objectives were established from this goal. First, monitor and evaluate the analytical models developed for the six classes examined in the previous project by evaluating them with additional data for 2010 and 2011. The second objective was to apply the expanded methods to the equipment classes that were not included in the first study.

To accomplish the general objectives and goal, three tasks were identified:

- *Task 1 Literature review:* Identify developments noted in the literature and determine if new methods and approaches are available and appropriate for the expanded and enhance modeling methods.
- *Task 2 Integrate new data into existing models:* Update the methods employed in the first study and integrate operational data from 2010 and 2011. Improve and expand the basic model parameters for use in evaluating the additional classes.
- Task 3 Provide improved analytical tools for determining depreciation rate, usage, costs, utilization, age, and disposal point (optimal life) for the remaining equipment classes not covered by the previous research: Apply the improved methodology to the entire fleet and evaluate the remaining classes. Develop automated methods and management tools to improve the continued and data driven analysis of the fleet operation and size.

This report addresses these goals and tasks and begins with a brief overview of the results of the first project which examined six equipment classes.

## 1.2 Initial Project Overview

The primary goal of the initial study was to develop a methodology for evaluating aging (or depreciation), disposal points, and overall utilization for the six classes of equipment that represent the greatest capital investment. The equipment classes included were pickup trucks, single axle dump trucks, flat bed and miscellaneous trucks, backhoe loaders, motor graders, and front end loaders.

The findings and recommendations of the initial project covered four categories: 1) Operational perspectives; 2) Data accuracy and information system considerations; 3) Equipment utilization

targets; 4) Long term recommendations to implement the findings of this study or identify improved approaches. Details of the findings and recommendations can be found in NCDOT Report 2010-04.

## 1.3 Current Project Overview

The team for this project consisted of investigators representing East Carolina University engineering and UNC Charlotte construction management. Graduate and undergraduate students in engineering, computer science, and construction management were also very involved in multiple aspects of the project. The project team originally planned to segment the analytical work based on equipment classifications, but found that a more integrated approach in which the combined team worked on improving the model and automating the data collection and analysis segments was more productive.

To provide context for the report, the following section provides a brief summary of changes and adjustments made to the original analytical model.

## 1.3.1 Analytical Model Adjustments and Improvements

The primary focus of the efforts was to develop, test, and refine a flexible and capable analytical model which can serve the long term management needs of the Fleet and Material Management Unit. With that focus, the project team provided several expanded options and modifications to the original model:

- Information was analyzed and provided that reflects both utilization and equipment usage (hours operated or miles driven per year), as this parameter better correlates with operating costs and cost related trends. While utilization is an important metric of fleet performance, it is limited in its ability to reflect the actual wear and tear experienced by equipment due to use. In addition to the previously developed equivalent uniform annual cost (EUAC) model, a second approach to economic life modeling, based on the present value of the average life-to-date rate (cost/mile or cost/hour) was developed. This rate model provides an economic measure that more accurately accounts for the significant decline in annual equipment usage and provides an alternative perspective for the optimal life.
- An additional technique was developed to determine optimal life for NCDOT classes which have no usage data (odometer or hour meter). These classes are analyzed on an annual cost basis.
- The depreciation model used in the original study was developed based on actual data from NCDOT salvage records and similar market information. This approach is labor intensive and also difficult to apply across a diverse equipment mix since there is limited historical information for depreciation for many equipment class codes. To address this issue, a more flexible method was developed based on the sum of the years' digits depreciation which can be implemented across all codes.
- The management analysis capabilities of the original model have been expanded and automated. The developed modeling application automates basic steps such as development of utilization and fleet age histograms and also automates calculations of

economic life based on both EUAC and rate models. Finally, it provides management capability to examine "what if" scenarios based on various levels of fleet reduction.

In general, this updated model provides the ability to make data driven decisions in the management of the fleet and significantly reduces the manual efforts required to develop economic models.

## 1.4 Report Organization

The remainder of the report presents the result of the current study and is organized along the general structure of the project and the analytical model.

- Chapter 2 presents the literature review and summarizes the annotated bibliography contained in Appendix A.
- Chapter 3 describes the data collection process and the procedures involved. A complete description is contained in Appendix B.
- Chapter 4 examines the economic optimization model and how it was applied to the remaining classes.
- Chapter 5 presents the automated data analysis application tool which was developed to accelerate the analytical capabilities of the model. A complete description is contained in Appendix C
- Chapter 6 presents the results of the analysis of the remaining equipment classes.
- Chapter 7 concludes the report with a summary and recommendations for next steps

# 2 Literature Search

At the initiation of this project, a comprehensive search of applicable literature was conducted. A large volume of publications address the issues of fleet management. However, the number relating to the specific fleet management project requirements related to this project and the needs of NCDOT are a small subset of the larger literature. Consequently, the literature search provided general benchmarks for examining various analytical approaches in the project. The next paragraphs highlight the literature most related to this project and addresses this literature in four areas: general models, operations research models, technology related models, and system based models. Appendix A contains a complete annotated bibliography of the most important literature.

## 2.1 General Models

The general model area involved analytical models broadly applicable to fleet management. One of the more common areas for model literature related to the traditional fleet management involving rental car companies or similar general fleets. Cho et al. (2010) is an example of this type of work and it evaluated the issues of steep depreciation and the related loss in fleet value, a particular issue relevant to the pickup truck equipment in NCDOT. Fork truck and material handling fleet management issues are also well studied, as evidenced by Drickhamer et al. (2005). Finally, another area of general models involves replacement of standby or back up equipment and the implications on optimal cost. The article by Yeh (1995) is an example of this type of analysis. Mitchell et al. (2011) describe models for heavy equipment based on cumulative costs and present a methodology for developing cumulative cost models from period cost data, which is similar to the methodology employed in this project. Finally, Sussams (1984) examines a number of depreciation methods including sum of the years' digits and applies several of the same cost parameters applied in this report.

The literature covering general models provided general validation that the employed methods in this project are consistent with those currently used.

## 2.2 Operations Research and Statistical Models

This section presents the findings related to operations research optimization and statistical models. In general, operations research methods explore optimization techniques, such as integer programming, goal programming, and linear programming, which attempt to find optimal solutions for replacement. Typical of these models is Goghrod et al. (2003) which applied goal programming to maximize the qualitative goals of the fleet manager. Another example is Simao et. al. (2011). This paper applied dynamic programming to minimize the number of non-productive miles driven by a class of equipment given duty hours and various location constraints. Weissman et al. (2003) apply a model in this category to examine the needs of the Texas DOT to prioritize units for replacement. Although these models are useful in many ways in examining and optimizing fleet issues, they are not applicable to the current problem due to their general nature. Fan et al. (2011) provided a comprehensive literature review of operations research models used for transportation replacement optimization.

Statistical models apply a form of probabilistic analysis to examine optimal policies and the related risk issues. For example, Chen and Lin (2006) applied a Weibull distribution survival model to fleet management decisions.

Operations research and statistical models are very useful for strategic planning and for risk analysis but do not provide a set of tools which are broadly adaptable to the diverse set of equipment classes which NCDOT manages.

## 2.3 Technology Related Models

Several models for fleet management examined the use of technology advances to improve data collection and utilization. In general, these models are more tactical in the sense of determining optimal routes and the required vehicle fleet to support these prescribed routes. Ireland (2000) provides an example of a technology model. He examined the use of GPS technology in route management and the related cost trades in fleet size and route development. Technology models were not found with immediate application to the specific direction of this project.

## 2.4 System Based Models

System based models typically explored life cycle and indirect, or unallocated, costs using analytical tools covering a complex range of fleet impact areas. For example, Harbuck (2009) explored life cycle concepts in transportation projects in general. Lin et al. (2008) investigated replacement models which looked at integration of emissions benefits in fleet replacement. Similarly, Kim et al. (2003) studied optimal replacement cycles based on overall environmental impact and cost. These system oriented models include cost factors generally beyond the scope or objectives of the current project.

# 3 Data Collection and Assembly

This section provides a brief overview of the process for collection and assembly of data from the SAP system. A complete instruction manual is contained in Appendix B and the following paragraphs summarize the key steps from that document. Although the analysis process has been automated, there are still a number of specific steps which must be completed manually in order to assemble the data for the analysis. It should be noted that the procedure described in Appendix B is the procedure used by the project team, which describes data collection via remote access to the SAP data base using Citrix client software.

- Logging In and Downloading Application: This section provides screen captures and information for the steps needed both by individuals outside the NCDOT computer system (using Citrix client) and those inside.
- Creation of the Equipment Identification Sheet: Once into the SAP BSIP system, this section describes the steps to access the data elements needed for the analysis step.
- Importing / Setting Up the Excel Spreadsheet: The data obtained in the previous step must be transferred into an Excel spreadsheet for the analysis application.
- Utilization Data from the Business Warehouse: Additional data fields must be obtained from the Business Warehouse area of SAP. This section details those steps and integration of this information into the master excel workbook.
- Equipment Rental Income Information: This section describes the steps involved in obtaining the equipment rental and cost information along with integrating that into the master excel spreadsheet
- Creating the Report Layout: this section provides the final details in creating the report layout after the data extraction process described above is completed.

# 4 Economic Model Description

This section provides a description of the economic analysis model used to analyze the optimal equipment life cycle. Economic models to estimate the annual costs over the life of operational equipment include both owning and operating costs. Owning costs reflect the expense of purchasing equipment and keeping it in the fleet on an annual basis. Operating costs are related to use of the equipment to perform tasks and are experienced for each hour of operation or mile driven. The following report elements cover a description of these costs (owning and operating) and the overall economic model.

## 4.1 Owning Costs

The cost of equipment ownership primarily results from the decrease in machine value as the machine ages, but may also include other annual costs such as licenses, insurances, taxes, etc. NCDOT does not directly incur these other annual costs and the ownership cost for this project was defined as the difference between the purchase price and the estimated resale value of the machine over time. The annual owning cost in a specific year of equipment life was the loss in resale value in that year. Thus, it was necessary to estimate the relationship between estimated resale value and machine age.

There are several methods for estimating the resale value of a machine. Estimates based on historical data are generally most preferred, but several other accounting methods are also acceptable options. Like the original study<sup>1</sup>, historical equipment resale data from NCDOT auctions and public commercial auctions were examined.

Exponential regression models were developed to reflect market value decline of equipment assets over machine age. Two issues were noted leading to the decision to explore alternative methods. First, the available auction data primarily reflected older equipment at the end of equipment life and data regarding relatively young assets were not generally available. Second, due to the nature of the auction disposal process, there was substantial variability in the data. Therefore, it was necessary to adopt a more flexible model which can be more consistently applied to all equipment types and better estimate asset values for newer equipment.

## 4.1.1 Market Value Model

During the course of this study, several methods were examined and an improved market value modeling approach using the sum of years' digits method was selected. As the original exponential model did, this method produces a non-uniform annual loss in value schedule, where the loss in value is greatest in the first year and gradually decreases thereafter to a minimum resale value at a set point in the machine life<sup>2</sup>. The advantage to this approach is that it is more easily adapted to the various equipment classes, requiring only the selection of the minimum resale value (long term residual value) and the depreciation term, which is the machine age at which this minimum value is reached. Using the sum of the years' digits approach, the annual loss in machine value is calculated using equation 1.

<sup>&</sup>lt;sup>1</sup> See NCDOT report 2010-04, Fleet Management Criteria: Disposal Points and Utilization Rates, Chapter 3, pp 55-57 for a detailed description of the original market value decline model.

<sup>&</sup>lt;sup>2</sup> Nunnally, S. (2007). *Construction Methods and Management*. 7<sup>th</sup> ed., Pearson-Prentice Hall, Upper Saddle River, NJ.

$Dn = \frac{1}{Sun}$	Year Digit n of Years' Digits * Amount to be Depreciated	Equation 1
Where:	Dn = Annual loss in machine value	
	<i>Year Digit</i> = Particular year digit taken in <u>inverse</u> order	
	Sum of Years' Digits = Sum of the years' digits for the depreciation t	erm
	Amount to be Depreciated = Purchase price less minimum resale val	ue

The minimum resale value and deprecation term were estimated separately for each equipment class based on current NCDOT parameters and data published by the US Army Corps of Engineers (USACE).<sup>3</sup> Minimum resale value was defined as a percentage of the purchase price and the salvage values (percentages) published by USACE for various equipment types were used to estimate this value for each NCDOT equipment class. Depreciation term was determined considering both the period currently used by NCDOT and equipment life published by USACE. Since the USACE defines life in terms of hours of operation, the published life was converted to years by dividing the life in hours by 1,984 hours per year, which is the number of hours a machine is available for use in a year per NCDOT utilization guidance. Engineering judgment was used to determine a depreciation term to be included in the economic models that was in agreement with both the NCDOT and USACE values. An example of several classes is provided in Table 1 and the complete data is contained in Appendix C.

		NCDOT		USA	CE	Modeled
		Depreciation	Life	e	Salvage Value	Depreciation
Class	Description	Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
0200	TRUCK,MISC SPCL USE 5000 GVW	5	8,000	4.0	20%	5
0201	TRUCK,PICKUP 5000 GVW	5	8,000	4.0	20%	5
0202	TRUCK,PICKUP 7500 GVW	5	8,000	4.0	20%	5
0203	TRUCK,UTILITY BODY 15000 GVW	5	10,000	5.0	20%	5
0204	TRUCK,CREW CAB	5	8,000	4.0	20%	5
0205	TRUCK,DUMP 33000 GVW	8	12,000	6.0	20%	7
0206	TRUCK,MISC 32000 GVW	8	12,000	6.0	20%	7
0207	TRUCK, MAP 5,000/7500 GVW, EXT. CAB	4	8,000	4.0	20%	4

Table 1: Excerpt of Depreciation Term by Equipment Class

For example from Table 1, equipment in the 0200 class has a five year depreciation term per NCDOT procedures and a four year term based on 8,000 hours of use per USACE, with an

<sup>&</sup>lt;sup>3</sup> USACE (2011). Construction Equipment Ownership and Operating Expense Schedule – Region III. Report EP 1110-1-8, Nov 2011.

ultimate residual value of 20 percent of the purchase price. Consequently, a depreciation term of five years and the residual value of 20 percent were selected. Table 2 provides the depreciation schedule details based on this plan for equipment in the 0200 class. Sensitivity study shows that the results of the economic analysis are very insensitive to the value selected for the depreciation life (as long as economic life is greater than depreciation life, there is almost no sensitivity).

Age	Year Digit	Sum of Years' Digits	Depreciation Factor	Annual Depreciation	Estimated Resale Value
1	5	15	33%	27%	73%
2	4	15	27%	21%	52%
3	3	15	20%	16%	36%
4	2	15	13%	11%	25%
5	1	15	7%	5%	20%
	Total afte	er 5 years	100%	80%	

Table 2: 0200 Equipment Class Depreciation Schedule

### 4.1.2 Capital Cost

Ownership cost was calculated over equipment life by using the capital recovery cost in each year to purchase the machine at the beginning of year 1 and sell the machine at the end of each year for the estimated resale value. The capital recovery (CR) cost is expressed as an EUAC and is calculated using equation 2.

$$CR = P(A/P, i, n) - S(A/F, i, n)$$

**Equation 2** 

Where: CR = Capital recovery EUAC P = Purchase price

S = Estimated resale value

i = Interest rate

n = Number of years

Terms such as (A/P, i, n) represent the standard engineering economic factors to convert values to present (P), future (F), or annual worth (A) amounts based on a given interest rate (i) and the number of compounding periods (n). Throughout this study, a value of three percent was used for the interest rate to represent the time value of money.

Estimates of market (or resale) value of a machine throughout its life are expressed as a percentage of purchase price. An average purchase price was estimated for each class based on acquisition value adjusted to the current economic basis (2011\$) using the consumer price index (CPI) value published by the US Bureau of Labor Statistics.

## 4.2 Operating Costs

The costs of operating equipment include items such as the costs for fuel, preventive maintenance (PM) supplies (oil, filters, etc.), repair parts, tires, and the labor required to perform maintenance and repair actions. Similar to the first study, operating cost was defined as the sum of the following SAP database items: PM labor, repair labor, PM parts, repair parts, fuel, oil, and tires. These costs result from operating the equipment and are commonly expressed as the operating rate in terms of cost per hour operated or cost per mile driven. Since the operating rate

generally increases as the machine ages, it is necessary to define the relationship between operating rate and machine age. The equation best fitting the average annual operating rate and age of equipment in each class was determined through least squared error techniques. The average annual operating rate for each machine was the total annual operating cost for the machine divided by the total hours operated or miles driven in the year. Machine age, in years, was calculated by determining the number of days between the start-up date for each machine and the end date of the year being evaluated and dividing by 365.25 days per year.

#### 4.2.1 Average Annual Operating Rate

Following previous NCDOT research<sup>4</sup>, the exponential relationship between average annual operating rate (AAOR) and machine age used as represented in equation 3.

#### $AAOR = ke^{xt}$ Equation 3

Where: *AAOR* = Average annual operating rate (cost per hour or mile)

x = Machine age in years

k = Regression parameter representing the initial operating rate

t = Regression parameter representing the annual increase in operating rate

As noted above, least squared error regression techniques were used to develop the equation describing the relationship between annual average cost per mile or hour and age for each equipment class. In the original study, outliers were not eliminated, with the exception of those which were obviously an error. Management was interested in a thorough reflection of all data in the models developed. In this study, SAP data collected for all machines in a class was used to develop an initial model, which was then refined by paring the population of machines where AAOR was more than three standardized residuals from the estimated rate (the value on the equation line). The final AAOR model was used to estimate the operating rate of machines at any age. The AAOR model for equipment class 0314 BACKHOE, TRACTOR LOADER is provided as an example in Figure 1.

<sup>&</sup>lt;sup>4</sup> This information is found in chapter 4, pp. 69-71 of the original study

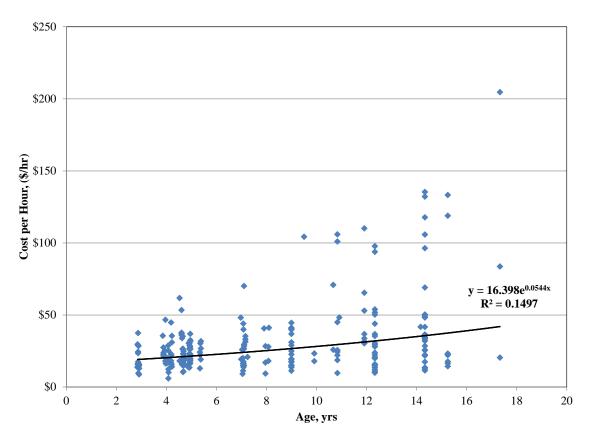


Figure 1: Class 0314 Average Annual Operating Rate Model based on data from 2011

As noted in the equation in Figure 1, the *k* regression parameter (noted in Eq. 3 above) in the AAOR model for class 0314 was 16.40, which represents that the AAOR for a new machine (age 0) in this class was estimated to be \$16.40 per hour. Also, the *t* parameter (also in Eq. 3 above) was 0.0544, which can be shown to correspond to a 5.6 percent annual increase in AAOR.<sup>5</sup>

#### 4.2.2 Annual Equipment Use

Annual operating cost is the product of the estimated operating rate per hour or mile calculated using equation 3 and the number of hours operated or miles driven in a given year. As a result, it was necessary to model equipment use throughout the life of the asset classes. Again following previous NCDOT research<sup>6</sup>, the linear relationship between annual use and equipment age in equation 4 was applied to model the decline in usage over time for the various classes.

#### AU = mx + b Equation 4

Where: AU = Annual machine use (hours or miles)

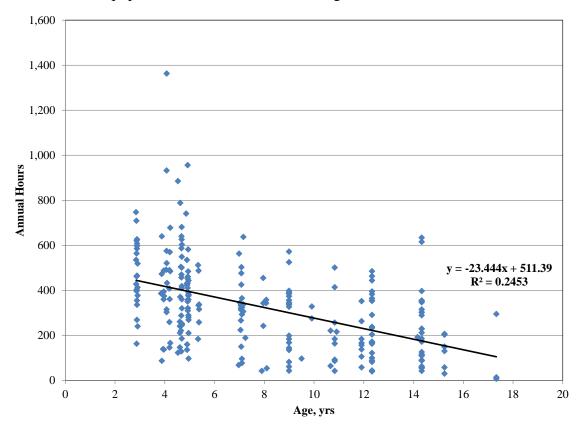
m = Annual change in machine use (hours or miles per year)

x = Machine age in years

b = Initial machine use (hours or miles)

<sup>&</sup>lt;sup>5</sup> The development of this conversion from the t parameter to annual percent increase is described on page 70 of the original report.

<sup>&</sup>lt;sup>6</sup> These decline in use models are developed in chapter 4, pp. 71-78 in the original report.



The AU model for equipment class 0314 is shown in Figure 2.

Figure 2: Class 0314 Annual Use Model Based on Data from 2011

As noted in the equation in Figure 2, the *b* regression parameter in the AU model is 511, which indicates that a new machine (age 0) in this class is estimated to operate 511 hours per year initially. Also, the *m* slope parameter was -23 indicating that the annual use declines by 23 hours each year as the machine ages.

It is important to clarify that a machine is not expected to operate *b* hours (or miles) during the first year it is in service. This is because *b* represents the level of use at age 0 and the average age of a machine during its first service year is 0.5 years. Thus, machine use in the first year was estimated as (b + 0.5m) and then declined by *m* hours (or miles) each year.

Modeling AU in this manner results in an age at which annual use can theoretically decline to less than zero, which is not realistic. The age at which this occurs varies depending on the magnitude of the m and b parameters. Therefore, the economic models developed for each class extended only to an age of 30 years maximum or the age at which annual use remains positive. Combining equations 3 and 4, the annual cost of operating equipment is described by equation 5.

$$AOC = AU * AAOR * (1 + i)^n$$
 Equation 5

Where: AOC = Annual operating cost AU = Annual use (hours or miles) AAOR = Average annual operating rate (cost per hour or mile) i = Estimated rate of inflation n = Machine age (years) Throughout this study, an estimated inflation rate of 2.4 percent was used based on an aggregation of long term inflation estimates and engineering judgment.

As an example of applying equation 5, the estimated annual use for equipment in the 0314 class, along with the estimated average annual operating rate and estimated annual operating cost is provided in Table 3. For the 0314 class, annual use in the first year is 500 hours and declines steadily to 7 hours when the machine has aged 22 years. The average annual operating rate is \$17.73 per hour in the first year and increases to \$91.39 at age 22 years, which correspond with annual operating costs of \$8,859 and \$672, respectively.

	Annual	Average Annual Operating Rate	Annual Operating
Age	Use (hrs)	(\$/hr)	Cost
1	500	\$ 17.73	\$ 8,859
2	476	\$ 19.17	\$ 9,129
3	453	\$ 20.73	\$ 9,385
4	429	\$ 22.41	\$ 9,622
5	406	\$ 24.23	\$ 9,835
6	382	\$ 26.20	\$ 10,020
7	359	\$ 28.33	\$ 10,169
8	336	\$ 30.63	\$ 10,277
9	312	\$ 33.11	\$ 10,336
10	289	\$ 35.80	\$ 10,336
11	265	\$ 38.71	\$ 10,268
12	242	\$ 41.86	\$ 10,120
13	218	\$ 45.26	\$ 9,881
14	195	\$ 48.93	\$ 9,537
15	171	\$ 52.90	\$ 9,071
16	148	\$ 57.20	\$ 8,467
17	125	\$ 61.85	\$ 7,704
18	101	\$ 66.87	\$ 6,762
19	78	\$ 72.30	\$ 5,617
20	54	\$ 78.17	\$ 4,240
21	31	\$ 84.52	\$ 2,603
22	7	\$ 91.39	\$ 672

 Table 3: Class 0314 Annual Use and Operating Cost Schedule

### 4.3 Economic Model Description

Using the cost information developed in the previous section, economic models were developed for each equipment class to estimate owning, operating, and total equipment costs throughout the life of equipment.<sup>7</sup> Also, the total life-to-date (LTD) cost assuming purchase in year 0 and disposal in each year was estimated on both the basis of EUAC and an average LTD rate so that an economic life for each class could be estimated. Economic life is the period that ends when the average total cost rate reaches a minimum.<sup>8</sup> Table 4 shows the cost calculations for equipment class 0314 (loader-backhoe). Details of each column in table 4 are described below.

<sup>&</sup>lt;sup>7</sup> Derivation and details of the equivalent annual cost models employed are contained in Chapter 5, pp. 80-82 of the original report.

<sup>&</sup>lt;sup>8</sup> Vorster, M. (2009). Construction Equipment Economics. Pen Publications, Christiansburg, VA

The initial project analyzed six classes and determined economic life based on a minimum LTD total cost EUAC. During this project, it was observed that equipment in many classes experienced significant variability in annual use (hours operated or miles driven). This reduced usage is detrimental in forcing the EUAC model to converge to a minimum. In fact, as will be seen in Chapter 6, many classes of equipment do not converge to a minimum EUAC. Consequently, the use of a rate model was employed as an alternative means of identifying economic life. In Table 4, estimated life cycle costs are shown both on the basis of EUAC (column 8) and using an average LTD rate (column 11).

For context in analyzing Table 4, the key data for equipment 0314 is listed below:

- Purchase price of \$77,614
- Depreciation term of 7 years
- Minimum resale value of 25 percent
- Initial use of 511 hours per year
- Annual decline in use of 23 hours per year
- Initial operating rate of \$16.40 per hour
- Annual operating rate factor of 0.0544
- Interest rate (time value of money) of 3 percent
- Inflation rate of 2.4 percent

Referencing the column numbers along the top of Table 4, the model estimates the following for each year of machine life:

- (1) **Year** Represents each year of operation and indicates the machine age at the end of the period.
- (2) **Market Value** The estimated resale value of the machine; calculated using the sum of the years' digits method based on the depreciation term and minimum resale value; note that after the depreciation term the estimated resale value remains the minimum resale (or residual) value.
- (3) **Owning EUAC** Capital recovery cost expressed as a uniform annual cost experienced from year 1 through each calculated year; for example, the capital cost of purchasing a machine for \$77,614 in year 0 and reselling it for \$25,640 in year 5 is equivalent to paying \$12,118 annually from year 1 through year 5.
- (4) **Annual Use** The use of the machine based on the linear model of annual use.
- (5) **Operating Cost** The estimated cost (in the calculated year) of operating the machine the number of hours (or miles) indicated in column (4); calculated as the product of annual use and the estimated average annual operating rate adjusted for inflation.
- (6) **Operating Cost PV** The present value of the estimated operating cost in column (5); expressed in year 0 (2011) dollars; for example, an operating cost of \$9,835 in year 5 is equivalent to \$8,484 in year 0.
- (7) **Operating Cost EUAC** The uniform annual cost of all operating costs estimated from year 1 through each calculated year; for example, the sum of operating cost PV through year 5 is \$42,827 and is equivalent to paying \$9,352 annually from year 1 through year 5.
- (8) **LTD Total EUAC** The uniform annual cost of estimated owning and operating costs from year 1 through each calculated year; the sum of the Owning EUAC and Operating EUAC.

- (9) **LTD Age** Cumulative age of the machine (in hours or miles) based on operating the machine the number of hours in column (4)
- (10) **LTD Total PV** The present value of the sum of estimated owning and operating costs from year 1 through each calculated year expressed in year 0 (2011) dollars; for example, the total cost of owning and operating a machine through year 5 is equivalent to \$98,324 paid in year 0.
- (11) LTD Rate The average life-to-date total rate expressed in year 0 (2011) dollars to own and operate a machine through each calculated year; calculated as the LTD Total PV divided by the LTD Age; for example, owning a machine through year 5 and operating it 2,264 hours at a PV cost of \$98,324 produces an average rate of \$43.43 per hour.

From Table 4, the economic life for equipment class 0314 was estimated at 14 years based on the minimum LTD total rate of \$36.11 per hour. While a minimum LTD total EUAC of \$12,881 was calculated based on a life of 22 years, this value was the smallest EUAC value calculated and is not a minimum. Rather, it is the result of a decreasing annual operating cost due to a decreasing level of use and is calculated for the last year in which use is greater than zero. It is important to note that for equipment classes where annual use is relatively consistent throughout the life of the machine, the economic life estimated based on minimum LTD total EUAC is meaningful and provides validation for the economic life estimated based on minimum LTD total EUAC is rate.

It is also important to note that while the minimum LTD total rate calculated was in year 14, the rate of \$36.11 per hour was less than a cent lower than the rate in year 15 and only a few cents less than the rates calculated in years 13 through 16. This indicates that the economic life should not be considered a singular point in time, but rather a small range of machine age where it is most advantageous to remove the machine from the fleet.

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
Year	Market Value	Owning EUAC	Annual Use (hrs)	Operating Cost	Operating Cost PV	Operating EUAC	LTD Total EUAC	LTD Age (hrs)	LTD Total PV	LTD Rate (\$/hr)
0	\$77,614									
1	\$63,062	\$16,881	500	\$ 8,859	\$8,601	\$8,859	\$25,740	500	\$ 24,991	\$ 50.01
2	\$50,588	\$15,642	476	\$ 9,129	\$8,605	\$8,992	\$24,634	976	\$ 47,137	\$ 48.30
3	\$40,193	\$14,435	453	\$ 9,385	\$8,588	\$9,119	\$23,555	1,429	\$ 66,627	\$ 46.64
4	\$31,877	\$13,261	429	\$ 9,622	\$8,549	\$9,239	\$22,500	1,858	\$ 83,635	\$ 45.01
5	\$25,640	\$12,118	406	\$ 9,835	\$8,484	\$9,352	\$21,469	2,264	\$ 98,324	\$ 43.43
6	\$21,482	\$11,006	382	\$10,020	\$8,391	\$9,455	\$20,461	2,646	\$110,842	\$ 41.88
7	\$19,404	\$ 9,925	359	\$10,169	\$8,269	\$9,548	\$19,473	3,005	\$121,325	\$ 40.37
8	\$19,404	\$ 8,875	336	\$10,277	\$8,113	\$9,630	\$18,505	3,341	\$129,897	\$ 38.88
9	\$19,404	\$ 8,058	312	\$10,336	\$7,921	\$9,700	\$17,758	3,653	\$138,265	\$ 37.85
10	\$19,404	\$ 7,406	289	\$10,336	\$7,691	\$9,755	\$17,161	3,942	\$146,389	\$ 37.14
11	\$19,404	\$ 6,873	265	\$10,268	\$7,418	\$9,795	\$16,668	4,207	\$154,227	\$ 36.66
12	\$19,404	\$ 6,430	242	\$10,120	\$7,098	\$9,818	\$16,248	4,449	\$161,733	\$ 36.35
13	\$19,404	\$ 6,056	218	\$ 9,881	\$6,729	\$9,822	\$15,878	4,667	\$168,858	\$ 36.18
14	\$19,404	\$ 5,735	195	\$ 9,537	\$6,305	\$9,805	\$15,541	4,862	\$175,548	\$ 36.11
15	\$19,404	\$ 5,458	171	\$ 9,071	\$5,822	\$9,766	\$15,224	5,033	\$181,744	\$ 36.11
16	\$19,404	\$ 5,216	148	\$ 8,467	\$5,276	\$9,701	\$14,918	5,181	\$187,383	\$ 36.16
17	\$19,404	\$ 5,003	125	\$ 7,704	\$4,661	\$9,610	\$14,613	5,306	\$192,396	\$ 36.26
18	\$19,404	\$ 4,815	101	\$ 6,762	\$3,972	\$9,488	\$14,303	5,407	\$196,710	\$ 36.38
19	\$19,404	\$ 4,646	78	\$ 5,617	\$3,203	\$9,334	\$13,980	5,485	\$200,245	\$ 36.51
20	\$19,404	\$ 4,495	54	\$ 4,240	\$2,348	\$9,144	\$13,639	5,539	\$202,915	\$ 36.63
21	\$19,404	\$ 4,358	31	\$ 2,603	\$1,399	\$8,916	\$13,275	5,570	\$204,627	\$ 36.74
22	\$19,404	\$ 4,235	7	\$ 672	\$ 351	\$8,646	\$12,881	5,577	\$205,282	\$ 36.81

 Table 4: Class 0314 Economic Model based on data from 2011

#### **Spreadsheet Analysis and Modeling Application** 5

One of the major improvements from the original study was a spreadsheet application developed to apply the analytical and modeling methods in an efficient and consistent manner to the data for each equipment class. The Fleet Analysis & Economic Modeling Application is a Microsoft Excel workbook containing the market value model parameters, CPI data, and VBA code necessary to develop the economic models for an equipment class from a set of data collected from the SAP and Business Warehouse databases. In addition to applying the economic models described previously, the application was designed to separately develop economic models based on equipment class fleets of a reduced size and a user defined annual decline in use. This Forward Analysis allows for evaluating the impact of fleet size reductions and/or consistent use levels on the timing (years) and magnitude (cost) of economic life. This is a powerful management tool as the Fleet Management Unit works to right size the equipment complement.

The application workbook consists of a Main worksheet and 3 supporting worksheets. The Main *Worksheet* is the beginning point for a user to analyze data and is shown in Figure 3.

Model	nalysis and Modeling Parameters		
E	Analyze data from year <b>conomic Parameters</b> Time Value of Money	2011	
View Instructions	Inflation Rate Inflation Rate quipment Use Parameters Model historical measured use or limited annual usage decline Limit annual usage decline to	2.4% Limited Decline 2%	
Summarize Results	research was funded by the North Carolina Department of Transpo	ortation	

Figure 3: Main Worksheet of the Analysis and Modeling Application

UNC CHARLOTTE

The worksheet provides three buttons along the left side to initiate various functions and an area in the center for the user to define the analysis and modeling parameters.

- The Analyze and Model button begins the fleet modeling process by prompting the user to select the raw data file on which analysis will be performed based on the provided analysis and modeling parameter values.
- The View Instructions button causes the Instructions worksheet to appear, which provides the user with brief instructions and information regarding the equipment analysis and results.

• The *Summarize Results* button creates a separate summary workbook of all analyzed files in a user selected folder.

## 5.1 Preparation for Analysis

Prior to performing the data analysis, four key parameters should be reviewed by the user and entered into the center screen on the main worksheet:

- 1. Analysis and modeling parameter values
- 2. CPI data and base year
- 3. Market value model data
- 4. Raw data format

These elements are described in detail in the following sections.

### 5.1.1 Analysis and Modeling Parameter Values

Analysis and modeling is based on the following economic and equipment use parameters set by the user, and as shown in Figure 3:

Analyze data from year – The calendar year for which equipment data has been collected.

*Time Value of Money* – The annual rate at which the value of money is discounted.

Inflation Rate – The annual rate at which costs, in general, increase.

Model historical measured use or limited annual usage decline –Either "Measured Use" or "Limited Decline"; the method for modeling annual equipment use in the Forward Analysis.

Measured Use – Annual equipment use is based solely on the historical data provided.

<u>Limited Decline</u> – Annual equipment use is adjusted to limit the year-over-year decline in use to the specified value.

*Limit annual usage decline to* – The year-over-year decrease in equipment use specified as a percentage of the initial annual use.

### 5.1.2 CPI Data and Base Year

CPI data is stored on the *CPI* worksheet and must be updated annually with data from the US Bureau of Labor Statistics. This data is used to convert equipment acquisition costs to an equivalent value in the year for which data is being analyzed. Additionally, the *Base Year* set on the CPI worksheet must be set to the year for which data has been collected and is being analyzed, as shown in Figure 4.

In Figure 4(a), the annual average CPI value of 229.594 for 2012 has been entered into the CPI column and the ratio of the CPI in 2012 to the value in the base year (2011) is shown as 0.98. In Figure 4(b), the base year has been set to 2012 and the ratio shown for 2012 is 1.00. Default rates for interest and inflation are set on this worksheet as well, but the values set by the user in the Analysis and Modeling Parameters on the *Main* worksheet are used in the analysis and modeling application.

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	Α	В	С	D	E		Α	В	С	D	E
1	Base Year	2011				1	Base Year	2012			
2	Interest Rate	3.0%				2	Interest Rate	3.0%			
3	Inflation Rate	2.4%				3	Inflation Rate	2.4%			
4	Age	Year	CPI	Ratio		4	Age	Year	CPI	Ratio	
5	45	1966	32.400	6.943		5	46	1966	32.400	7.086	
6	44	1967	33.400	6.735		6	45	1967	33.400	6.874	
7	43	1968	34.800	6.464		7	44	1968	34.800	6.598	
8	42	1969	36.700	6.129		8	43	1969	36.700	6.256	
9	41	1970	38.800	5.797		9	42	1970	38.800	5.917	
47	3	2008	215.303	1.045		47	4	2008	215.303	1.066	
48	2	2009	214.537	1.048		48	3	2009	214.537	1.070	
49	1	2010	218.056	1.032		49	2	2010	218.056	1.053	
50	0	2011	224.939	1.000		50	1	2011	224.939	1.021	
51		2012	229.594	0.980		51	0	2012	229.594	1.000	
52		2013				52		2013			
53		2014				53		2014			
		2015				54		2015			

#### (a) Before Updating

#### (b) After Updating

Figure 4: Updated CPI Data to 2012

#### 5.1.3 Market Value Model Data

The market value model parameters are contained on the *MV Model* worksheet and include information necessary to model equipment depreciation. An example of this data is provided in Figure 5.

А	В	С	D	E	F
Class	Depreciation Term	Residual Value	Usage Metric	Maximum Age	Description
0200	5	20%	Miles	13	TRUCK, MISC SPCL USE 5000 GVW
0201	5	20%	Miles	13	TRUCK, PICKUP 5000 GVW
0202	5	20%	Miles	13	TRUCK, PICKUP 7500 GVW
0203	5	20%	Miles	13	TRUCK, UTILITY BODY 15000 GVW

#### Figure 5: Market Value Model Data

Specifically, the data contained on the worksheet includes:

Class - Equipment class code

Depreciation Term – The period in years over which equipment value is depreciated

Residual Value - The minimum resale value expressed as a percentage of the purchase price

Usage Metric – Units of measure for use of the equipment (hours, miles, or years)

Maximum Age – Approximately 2.5 times the depreciation term and the maximum age of equipment included in the analysis

Description - NCDOT description of the equipment class

Only equipment classes included on the *MV Model* worksheet can be analyzed. Additional equipment classes may be added, but must be added prior to analyzing data. Therefore, it is important that users review the list and confirm the data prior to initiating analysis.

#### 5.1.4 Raw Data Format

The contents and format of the raw data collected from the SAP system should be verified prior to initiating analysis. The raw data file must have 3 separate worksheets:

- 1. Equipment Identification
- 2. Equipment Rental Income
- 3. Equipment Utilization

Each work sheet must be precisely named and contain the appropriate data. The processes for collecting the raw data are described in the *Procedure Manual for Assembling NCDOT Fleet Performance Data for Economic Analysis* in Appendix B.

### 5.2 Performing the Analysis and Modeling

Analysis and modeling is initiated by selecting the *Analyze and Model* button on the *Main* worksheet. The user is prompted to select the raw data file to be analyzed, and the analysis and modeling is automatically performed. The processes consist of processing the raw data and analyzing the data. A dialog box will appear to show the progress through the processes.

Ana	alysis Progress			X
	Processing Data	43	percent complete	
	Analyzing Data	0	percent complete	
	Processing data			

Figure 6: Analysis Progress Indicators

When analysis is complete, the user is prompted to save the workbook containing the analysis and results. The default filename is the filename of the raw data file appended with "Analyzed".

### 5.3 Analysis and Modeling Results

Results of the analysis and modeling are presented in multiple forms, including tables, charts, histograms, mathematical models, and economic models. The makeup of results for equipment classes with use measured in miles or hours are slightly different than for classes measured in years. An analyzed workbook contains the following worksheets (ordered from right to left in the workbook and listed generally in the order created during analysis):

1. Master – Combined raw data for all machines in the class

- 2. *Excluded Data* Data for machines excluded from the analysis
- 3. *Analyzed Data* Data for machines included in the analysis
- 4. *Data Summary* Data regarding machine acquisitions and data used to develop the histograms
- 5. *Process Summary* Summary of the equipment class; including a count of equipment by class code and functional code, and a count of equipment excluded by exclusion criteria
- 6. Usage Model Chart of annual use versus equipment age, including the mathematical model for annual use (not included for equipment use measured in years)
- 7. *Operating Rate Model* Chart of average annual operating rate versus equipment age, including the mathematical model for estimating annual operating rate
- 8. Usage Histogram Histogram of annual equipment use for analyzed equipment (not included for equipment use measured in years)
- 9. Utilization Histogram Histogram of equipment utilization for analyzed equipment
- 10. Age Histogram Histogram of equipment age for analyzed equipment
- 11. *Forward Analysis* Economic model and results of analyses considering reduced fleet sizes and/or limited decline in annual use
- 12. Current Analysis Economic model and analysis results for the analyzed equipment fleet
- 13. Analyses Summary Summary of analyzed equipment class, economic analysis of current fleet, and forward analyses considering reduced fleet sizes

These worksheets are organized based on content and are characterized as:

- Data worksheets
- Equipment fleet summaries
- Fleet models
- Fleet histograms
- Analysis worksheets

### 5.3.1 Data Worksheets

The data worksheets include the Master, Excluded Data, and Analyzed Data worksheets.

The *Master* worksheet contains the data for all machines in the equipment class, and is the raw data combined into a single worksheet. The purpose of this worksheet is to provide historical documentation of the original data on which the analyses were performed.

The *Excluded Data* worksheet contains the data for each machine in the equipment class that was excluded from the analysis. Each machine record is tagged with the reason for exclusion from the analysis, and machines may be excluded based on the following criteria:

- 1. Annual use (hours or miles) is NULL or 0
- 2. Machine age is greater than the maximum age or less than 1
- 3. Total cost (annual operating cost) is NULL, 0, or not included in the data
- 4. Date of machine acquisition is not included in the data
- 5. Annual operating rate is significantly different relative to other machines in the class. Rates are considered significantly different if the standardized residual is less than -3 or greater than 3.

The *Analyzed Data* worksheet contains the data for each machine in the equipment class that was included in the analysis.

### 5.3.2 Equipment Fleet Summaries

The equipment fleet summaries include the Data Summary and Process Summary worksheets.

The *Data Summary* worksheet contains data regarding the acquisition of the analyzed machines and the adjustment of acquisition value to the current year (year for which data is analyzed). This worksheet also contains the data required to develop the annual usage, utilization, and age histograms.

The *Process Summary* worksheet is a snapshot summary of the analyzed machines of the equipment class in the year analyzed. The fleet is summarized in terms of number, use, age, utilization, operating cost, and adjusted acquisition value. Also included is a list and count of machines by class code, functional class, and exclusion criteria. An example of the *Process Summary* worksheet is provided as Figure 7.

	А	В	С	D	E	F	G	Н	1	J	K
1	Year	2011		Class Code	Count		Functional Class	Count		Exclusion Criteria	Count
2	Number of Units	329		0210	57		GIMAPT	57		Zero Use	16
3	Average Miles/Year	18,408		0220	171		TRUCK1	269		Null or Blank Use	0
4	Total Miles	6,056,288		0202	101		GMCHST	2		Age Over 20	19
5	Average Age of Fleet at Year End	6.1					PAINTM	1		Age Less Than 1	12
6	Average Utilization	82								Zero Cost	0
7	Average Cost per Mile	\$ 0.41								Null Cost	0
8	CPI Corrected Acquisition Value	\$ 27,367								Blank Cost	0
9										<b>Outlying Operating Rate</b>	29
10										No Acquisition Date	0

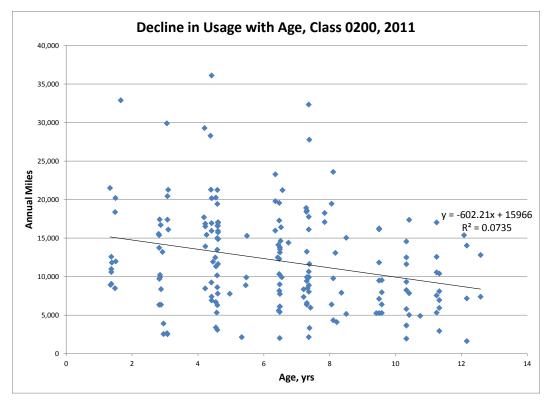
Figure 7: Process Summary Worksheet

### 5.3.3 Fleet Models

The fleet models include the Usage Model and the Operating Rate Model worksheets.

The *Usage Model Worksheet* is a chart of the annual use versus age for the analyzed equipment. The linear model fit to the data and used to estimate annual machine use throughout machine life is also shown. An example of the annual usage data and model is provided as Figure 8.

The *Operating Rate Model* worksheet is a chart of the average annual operating rate versus age for the analyzed equipment. The exponential model fit to the data and used to estimate the average annual operating rate throughout machine life is also shown. An example of the average annual operating rate data and model is provided as Figure 9.





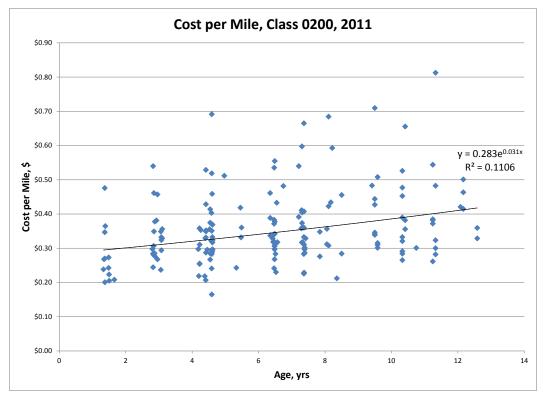
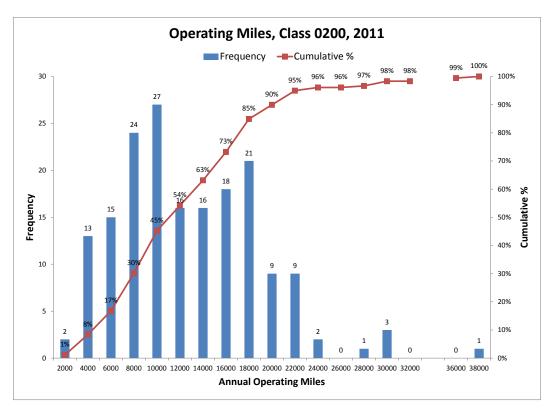


Figure 9: Average Annual Operating Rate Data and Model

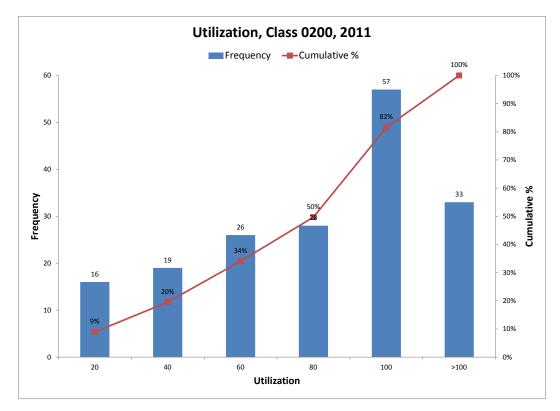
#### 5.3.4 Fleet Histograms

The fleet histograms include the Usage Histogram, Utilization Histogram, and Age Histogram worksheets. The Usage Histogram worksheet is a histogram chart depicting the distribution of annual use for the machines analyzed, as shown in Figure 10.



#### Figure 10: Usage Histogram

The *Utilization Histogram* worksheet is a histogram chart depicting the distribution of equipment utilization for the machines analyzed, as shown in Figure 11. The *Age Histogram* worksheet is a histogram chart depicting the distribution of equipment ages for the machines analyzed, as shown in Figure 12.





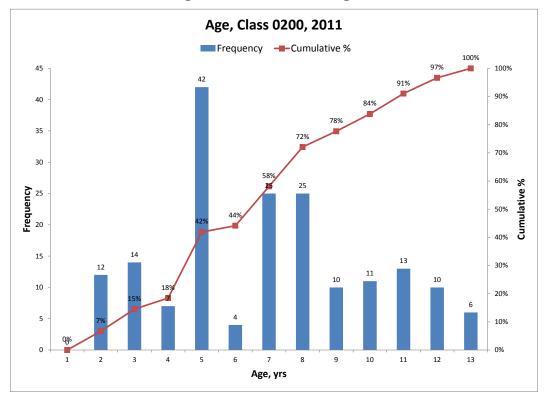


Figure 12: Age Histogram

#### 5.3.5 Analysis Worksheets

The analysis worksheets include the *Current Analysis*, *Forward Analysis*, and *Analyses Summary* worksheets. The *Current Analysis* worksheet contains the economic model for a machine in the analyzed equipment class, the parameters on which the model is based, and charts of the LTD total EUAC and LTD total rate versus machine age. An example of the model and parameters is provided as Figure 13 and examples of the cost versus age charts is provided as Figure 14.

The economic lives estimated based on minimum LTD EUAC and LTD rate are highlighted. From Figure 13, the economic life based on LTD total EUAC is 18 years, the minimum EUAC is \$31,623, the economic life based on LTD total rate is 28 years, and the minimum rate is \$1.46 per mile.

Interest Rate	3%										
Initial MV	\$ 91,606										
Depreciation Term	7										
Sum of Years	28										
Residual Value	20%										
Initial Miles	18,172										
Mile Decline	-214										
Cost/Mile	\$ 1.11					Min	\$ 31,623	per year		\$ 1.46	per Mile
Annual Cost Factor	0.0151				Ec	conomic Life	16	years		28	years
Inflation Rate	0.024										
Year	Market Value	Owning EUAC	Miles	Operating Cost	Operating Cost PV	Operating EUAC	LTD EUAC	LTD Miles	LTD PV	LTD Rate (\$/Mile)	
0	\$ 91,606										
1	\$ 73,285	\$ 21,069	18,065	\$ 20,938	\$ 20,329	\$ 20,938	\$ 42,008	18,065	\$ 40,784	\$ 2.26	
2	\$ 57,581	\$ 19,509	17,851	\$ 21,508	\$ 20,274	\$ 21,219	\$ 40,729	35,917	\$ 77,933	\$ 2.17	
3	\$ 44,495	\$ 17,990	17,637	\$ 22,090	\$ 20,216	\$ 21,501	\$ 39,491	53,554	\$ 111,706	\$ 2.09	
4	\$ 34,025	\$ 16,512	17,423	\$ 22,685	\$ 20,155	\$ 21,784	\$ 38,296	70,977	\$ 142,349	\$ 2.01	
5	\$ 26,173	\$ 15,073	17,209	\$ 23,292	\$ 20,092	\$ 22,068	\$ 37,141	88,186	\$ 170,095	\$ 1.93	
6	\$ 20,939	\$ 13,673	16,995	\$ 23,912	\$ 20,026	\$ 22,353	\$ 36,026	105,180	\$ 195,162	\$ 1.86	
7	\$ 18,321	\$ 12,312	16,781	\$ 24,544	\$ 19,956	\$ 22,639	\$ 34,951	121,961	\$ 217,757	\$ 1.79	
8	\$ 18,321	\$ 10,990	16,566	\$ 25,189	\$ 19,884	\$ 22,926	\$ 33,915	138,527	\$ 238,075	\$ 1.72	
9	\$ 18,321	\$ 9,962	16,352	\$ 25,846	\$ 19,809	\$ 23,213	\$ 33,175	154,879	\$ 258,305	\$ 1.67	
10	\$ 18,321	\$ 9,141	16,138	\$ 26,516	\$ 19,730	\$ 23,501	\$ 32,642	171,018	\$ 278,445	\$ 1.63	
11	\$ 18,321	\$ 8,470	15,924	\$ 27,199	\$ 19,649	\$ 23,790	\$ 32,260	186,941	\$ 298,491	\$ 1.60	
12	\$ 18,321	\$ 7,912	15,710	\$ 27,894	\$ 19,564	\$ 24,079	\$ 31,991	202,651	\$ 318,440	\$ 1.57	
13	\$ 18,321	\$ 7,441	15,496	\$ 28,601	\$ 19,476	\$ 24,369	\$ 31,809	218,147	\$ 338,291	\$ 1.55	
14	\$ 18,321	\$ 7,037	15,282	\$ 29,321	\$ 19,385	\$ 24,659	\$ 31,696	233,429	\$ 358,039	\$ 1.53	
15	\$ 18,321	\$ 6,688	15,067	\$ 30,054	\$ 19,290	\$ 24,949	\$ 31,637	248,496	\$ 377,682	\$ 1.52	
16	\$ 18,321	\$ 6,384	14,853	\$ 30,798	\$ 19,192	\$ 25,239	\$ 31,623	263,349	\$ 397,217	\$ 1.51	
17	\$ 18,321	\$ 6,116	14,639	\$ 31,554	\$ 19,091	\$ 25,529	\$ 31,645	277,988	\$ 416,640	\$ 1.50	
18	\$ 18,321	\$ 5,878	14,425	\$ 32,322	\$ 18,986	\$ 25,819	\$ 31,697	292,413	\$ 435,949	\$ 1.49	
19	\$ 18,321	\$ 5,666	14,211	\$ 33,101	\$ 18,877	\$ 26,109	\$ 31,775	306,624	\$ 455,139	\$ 1.48	
20	\$ 18,321	\$ 5,476	13,997	\$ 33,891	\$ 18,765	\$ 26,399	\$ 31,874	320,621	\$ 474,208	\$ 1.48	
21	\$ 18,321	\$ 5,304	13,783	\$ 34,692	\$ 18,649	\$ 26,688	\$ 31,992	334,403	\$ 493,152	\$ 1.47	
22	\$ 18,321	\$ 5,148	13,568	\$ 35,503	\$ 18,529	\$ 26,977	\$ 32,125	347,972	\$ 511,968	\$ 1.47	
23	\$ 18,321	\$ 5,006	13,354	\$ 36,324	\$ 18,405	\$ 27,265	\$ 32,271	361,326	\$ 530,651	\$ 1.47	
24	\$ 18,321	\$ 4,877	13,140	\$ 37,155	\$ 18,278	\$ 27,552	\$ 32,429	374,466	\$ 549,200	\$ 1.47	
25	\$ 18,321	\$ 4,758	12,926	\$ 37,995	\$ 18,146	\$ 27,838	\$ 32,597	387,392	\$ 567,609	\$ 1.47	
26	\$ 18,321	\$ 4,649	12,712	\$ 38,842	\$ 18,011	\$ 28,124	\$ 32,773	400,104	\$ 585,874	\$ 1.46	
27	\$ 18,321	\$ 4,548	12,498	\$ 39,698	\$ 17,872	\$ 28,408	\$ 32,956	412,602	\$ 603,993	\$ 1.46	
28	\$ 18,321	\$ 4,455	12,284	\$ 40,560	\$ 17,728	\$ 28,691	\$ 33,146	424,885	\$ 621,962	\$ 1.46	
29	\$ 18,321	\$ 4,369	12,069	\$ 41,429	\$ 17,580	\$ 28,973	\$ 33,342	436,954	\$ 639,775	\$ 1.46	

Figure 13: Economic Model on the Current Analysis Worksheet

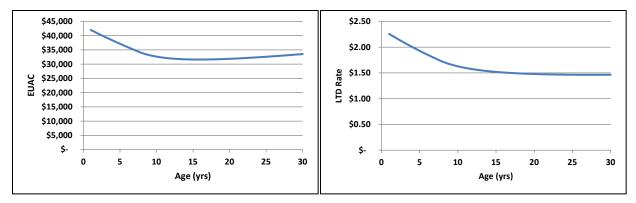


Figure 14: LTD Total EUAC and LTD Total Rate versus Machine Age

The *Forward Analysis* worksheet is an economic model of a machine in the equipment class where the number of machines in the fleet has been reduced and/or the decline in annual use has been limited. The principal goal of the forward analysis is to evaluate the impacts on the timing (years) and magnitude (cost) of economic life.

A reduction in fleet size requires modification to the usage model developed from the analyzed data. The principal constraint placed on the analysis is that the total fleet usage (total hours or miles worked in the year by all machines in the fleet) must be held constant. The parameters of the usage model are adjusted to consider a reduced number of machines and/or a limited year-over-year decline in annual usage.

The adjusted usage is mapped to the current usage and modeled to calculate an effective age modeled, as shown in Figure 15. The operating rate model is applied based on the effective machine age.

A number of scenarios are modeled and the results are summarized on the *Forward Analysis* worksheet, as shown in Figure 16. One parameter used to adjust the usage model is the planned life for machines in the equipment class, which is the period for which the machine is planned to remain a productive member of the class. Viable solutions to the forward analysis are considered to be those solutions where the planned life and economic life reasonably agree. For example, it would not be reasonable to plan to keep machines in the fleet for a life of 6 years when the modeled economic life is 12 years. It would be reasonable to plan for a machine life of 14 years when the modeled economic life is 13 years. The viable solutions are highlighted in green and the presented results are economic life (years), machine age at economic life (miles or hours), and total owning and operating rate at economic life (cost per mile or hour).

Life	20		Decline	-834		a	0.0429101					
Fleet Size	37		Initial	41,700		b	1.9075394					
Year	Market Value			Age (Mile)	Eff Age (yrs)	Eff Age Model (yrs)	Operating Cost	Operating Cost PV	Operating EUAC	Total EUAC	Total PV	Total Rate
C	\$ 91,606											
1	\$ 73,285	\$ 21,069	41,283	41,283	2.30	1.95	\$ 48,538	\$ 47,125	\$ 48,538	\$ 69,608	\$ 67,580	\$ 1.64
2	\$ 57,581	\$ 19,509	40,449	81,732	4.62	3.99	\$ 50,216	\$ 47,333	\$ 49,364	\$ 68,874	\$ 131,788	\$ 1.61
3	\$ 44,495	\$ 17,990	39,615	121,347	6.96	6.11	\$ 51,996	\$ 47,584	\$ 50,216	\$ 68,206	\$ 192,929	\$ 1.59
4	\$ 34,025	\$ 16,512	38,781	160,128	9.32	8.32	\$ 53,885	\$ 47,876	\$ 51,093	\$ 67,605	\$ 251,293	\$ 1.57
5	\$ \$ 26,173	\$ 15,073	37,947	198,075	11.71	10.61	\$ 55,889	\$ 48,210	\$ 51,996	\$ 67,069	\$ 307,157	\$ 1.55
e	\$ 20,939	\$ 13,673	37,113	235,188	14.12	12.99	\$ 58,015	\$ 48,586	\$ 52,927	\$ 66,600	\$ 360,785	\$ 1.53
7	\$ 18,321	\$ 12,312	36,279	271,467	16.55	15.46	\$ 60,269	\$ 49,004	\$ 53,885	\$ 66,197	\$ 412,428	\$ 1.52
8	\$ 18,321	\$ 10,990	35,445	306,912	19.02	18.01	\$ 62,658	\$ 49,463	\$ 54,871	\$ 65,861	\$ 462,324	\$ 1.51
9	\$ 18,321	\$ 9,962	34,611	341,523	21.52	20.64	\$ 65,190	\$ 49,963	\$ 55,887	\$ 65,849	\$ 512,709	\$ 1.50
10	\$ 18,321	\$ 9,141	33,777	375,300	24.06	23.37	\$ 67,873	\$ 50,504	\$ 56,933	\$ 66,074	\$ 563,621	\$ 1.50
11	\$ 18,321	\$ 8,470	32,943	408,243	26.65	26.18	\$ 70,714	\$ 51,086	\$ 58,009	\$ 66,479	\$ 615,104	\$ 1.51
12	\$ 18,321	\$ 7,912	32,109	440,352	29.28	29.07	\$ 73,723	\$ 51,708	\$ 59,116	\$ 67,028	\$ 667,197	\$ 1.52
13	\$ 18,321	\$ 7,441	31,275	471,627	31.98	32.05	\$ 76,907	\$ 52,370	\$ 60,255	\$ 67,696	\$ 719,941	\$ 1.53
14	\$ 18,321	\$ 7,037	30,441	502,068	34.74	35.12	\$ 80,275	\$ 53,071	\$ 61,427	\$ 68,464	\$ 773,375	\$ 1.54
15	\$ 18,321	\$ 6,688	29,607	531,675	37.58	38.27	\$ 83,835	\$ 53,811	\$ 62,632	\$ 69,320	\$ 827,539	\$ 1.56
16	\$ 18,321	\$ 6,384	28,773	560,448	40.51	41.51	\$ 87,598	\$ 54,588	\$ 63,870	\$ 70,254	\$ 882,470	\$ 1.57
17	\$ 18,321	\$ 6,116	27,939	588,387	43.56	44.83	\$ 91,571	\$ 55,402	\$ 65,143	\$ 71,259	\$ 938,204	\$ 1.59
18	\$ 18,321	\$ 5,878	27,105	615,492	46.74	48.24	\$ 95,762	\$ 56,250	\$ 66,451	\$ 72,329	\$ 994,777	\$ 1.62
19	\$ 18,321	\$ 5,666	26,271	641,763	50.11	51.73	\$ 100,179	\$ 57,131	\$ 67,794	\$ 73,460	\$ 1,052,221	\$ 1.64
20	\$ 18,321	\$ 5,476	25,437	667,200	53.71	55.31	\$ 104,831	\$ 58,042	\$ 69,172	\$ 74,648	\$ 1,110,567	\$ 1.66
21	\$ 18,321	\$ 5,304	24,603	691,803	57.65	58.98	\$ 109,722	\$ 58,981	\$ 70,586	\$ 75,890	\$ 1,169,844	\$ 1.69
22	\$ 18,321	\$ 5,148	23,769	715,572	62.09	62.73	\$ 114,857	\$ 59,943	\$ 72,036	\$ 77,184	\$ 1,230,074	\$ 1.72
23	\$ 18,321	\$ 5,006	22,935	738,507	67.42	66.57	\$ 120,240	\$ 60,925	\$ 73,521	\$ 78,528	\$ 1,291,277	\$ 1.75
24	\$ 18,321	\$ 4,877	22,101	760,608	74.98	70.50	\$ 125,872	\$ 61,921	\$ 75,042	\$ 79,919	\$ 1,353,468	\$ 1.78
25	\$ 18,321	\$ 4,758	21,267	781,875	#NUM!	74.51	\$ 131,750	\$ 62,924	\$ 76,597	\$ 81,355	\$ 1,416,655	\$ 1.8
26	\$ 18,321	\$ 4,649	20,433	802,308	#NUM!	78.60	\$ 137,868	\$ 63,929	\$ 78,186	\$ 82,836	\$ 1,480,838	\$ 1.85
27	\$ 18,321	\$ 4,548	19,599	821,907	#NUM!	82.79	\$ 144,216	\$ 64,925	\$ 79,808	\$ 84,357	\$ 1,546,010	\$ 1.8
28	\$ 18,321	\$ 4,455	18,765	840,672	#NUM!	87.05	\$ 150,779	\$ 65,902	\$ 81,462	\$ 85,917	\$ 1,612,153	\$ 1.9
29	\$ 18,321	\$ 4,369	17,931	858,603	#NUM!	91.41	\$ 157,532	\$ 66,848	\$ 83,144	\$ 87,513	\$ 1,679,234	\$ 1.96
	\$ 18,321	\$ 4,289	17,097	875,700	#NUM!	05.95	\$ 164,443	\$ 67,749	\$ 84,853	\$ 89,141	\$ 1,747,209	\$ 2.00

Figure 15: Forward Analysis Economic Model

	0	Р		Q		R		S		т		U		V		W		Х	
Ye	ar at Min	imum Total R	late																
	Portion	Count/Life		6		8		10		12		14		16		18		20	
	100%	73		30		30		30		30		30		30		29		27	
	90%	66		30		30		29		27		26		24		23		22	
	80%	58		24		23		22		21		20		19		18		18	
	70%	51		19		18		17		17		16		16		15		14	
	60%	44		15		14		14		13		13		13		12		12	
	50%	37		12		11		11		11		10		10		10		9	
Ag	ge at Mini	mum Total Ra	ate	te															
1	Portion	Count/Life		6		8		10		12		14		16		18		20	
	100%	73	37	7,640	38	5,770	3	94,410	40	3,620	41	2,980	42	2,520	42	4,734	41	6,489	
	90%	66	41	7,780	42	6,690	4	27,692	41	8,892	41	8,366	40	6,176	40	3,949	40	1,038	
	80%	58	41	2,896	40	9,573	4	05,746	40	1,142	39	5,920	38	9,852	38	3,076	39	2,652	
	70%	51	39	6,236	38	8,314	3	79,423	38	8,076	37	8,208	38	7,264	37	6,350	36	4,252	
	60%	44	38	0,483	36	7,108	375,326		360,503		368,966 37		37	377,702		361,284		370,320	
	50%	37	37	4,760	35	5,009	362,907		371,140		349,110		357,440		366,130		341,523		
M	inimum T	otal Rate																	
	Portion	Count/Life		6		8		10		12		14		16		18		20	
	100%	73	\$	1.46	\$	1.46	\$	1.46	\$	1.46	\$	1.46	\$	1.47	\$	1.47	\$	1.47	
	90%	66	\$	1.46	\$	1.47	\$	1.47	\$	1.47	\$	1.47	\$	1.48	\$	1.48	\$	1.48	
	80%	58	\$	1.48	\$	1.48	\$	1.48	\$	1.48	\$	1.49	\$	1.49	\$	1.49	\$	1.49	
	70%	51	\$	1.49	\$	1.49	\$	1.49	\$	1.49	\$	1.50	\$	1.50	\$	1.50	\$	1.50	
	60%	44	\$	1.50	Ş	1.50	\$	1.50	\$	1.50	\$	1.50	\$	1.50	\$	1.50	\$	1.50	
	50%	37	\$	1.50	Ş	1.50	\$	1.50	\$	1.50	\$	1.50	\$	1.50	\$	1.50	\$	1.50	

Figure 16: Forward Analysis Solutions

The *Analyses Summary* worksheet provides a single page summary of the current fleet, parameters and results of the economic model for the current fleet, and forward analyses solutions. A sample summary sheet is provided as Figure 17. The results are also flagged if any of the following conditions are observed:

- 1. *Increasing use with age* The slope parameter of the usage model (annual decline in use) is greater than zero, indicating that annual use increases with machine age.
- 2. *Negative Initial Use* The intercept parameter of the usage model (annual use in the first year) is less than zero.
- 3. *Decreasing Cost with age* The annual cost increase parameter of the operating cost model is less than zero, indicating that operating rate decreases with machine age.
- 4. *Very large increasing cost with age* The annual cost increase parameter of the operating cost model is greater than 0.1, indicating that the operating rate increases greatly with machine age.
- 5. *Very small increasing cost with age* The annual cost increase parameter of the operating cost model is less than 0.01, indicating that the operating rate only slightly increases with machine age.
- 6. *Small number of machines* The number of machines on which the analysis was based is less than 20.

	Ec	onomic Ana	ilyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0202						
Description:	TRUCK, 7500 G	w					
Functional Code:	All (4)						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011			- Very small	increasing cost	with age	
Number of units	329						
Average annual usage	18,408	Miles					
Total annual fleet usage	6,056,288	Miles/yr					
Average unit age at year end	6.1	yrs					
Average unit utilization	82.2 %						
Average operating rate	\$ 0.41	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 27,367						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.37	per Mile					
Annual operating rate factor	0.0096						
Analyses Results							
	Current Fleet			Reduced	Fleet Size		
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	329	329	296	263	230	197	16
Initial usage (Miles)	28,145		34,109	38,389	40,077	43,046	
Annual usage decline (Miles)	-1,609	-1,939	-1,950	-2,194	-2,291	-2,461	-2,93
Economic life (yrs)	No Min	16	15	14	13	11	
Age at economic life (Miles)		294,528	292,260	322,434		324,616	343,55
LTD total rate at economic life (\$/Miles)		\$ 0.47	\$ 0.47	Ś 0.47	Ś 0.47	\$ 0.47	Ś 0.47

#### Figure 17: Analyses Summary Worksheet

# 6 Results

The spreadsheet analysis and modeling application discussed in the previous chapter was utilized to analyze the NCDOT equipment fleet. This section examines the results for the most recent data set, the 2011 calendar year. The analysis involves two steps: 1) reduction of the fleet data to provide the economic model input parameters and 2) analysis to determine economic life, including the forward analysis.

## 6.1 2011 Results

Table 5 shows the model input parameters as determined from the existing fleet data, and the economic life results based on economic analysis of the current fleet. The input parameters include data coming directly from SAP, such as *Functional Code* and *Description*, and parameters provided by the user, such as *Class, Units of Use, Interest Rate, Inflation Rate*, and *Forward Analysis Annual Usage*. The remaining parameters are calculated based on the SAP data. For equipment that does not have usage measured with an odometer or hour meter, usage is analyzed based on one year of service. Therefore, *Average Annual Usage, Initial Usage*, and *Annual Usage Decline* are not calculated for this equipment. The column titled *Current Fleet* represents the economic life in years, the age at economic life (hours or miles), and the rate for equipment retained up to economic life (\$/hr, \$/mile, or \$/year) based on the 2011 data and the current fleet size and usage. Appendix E contains a more detailed summary of each class code.

The *Years Modeled* column of Table 5 shows the number of years for which the economic model was calculated and is the minimum of 30 years or the year prior to usage going negative based on decline in usage over the number of years. The tag *No Min* within the Current Economic Life column indicates that an economic life was not found within the *Years Modeled* time period. An economic life will never be determined when the *Annual Operating Factor* (increase in cost per mile or hour) is negative, indicating that operating costs are decreasing year over year. A negative *Annual Operating Factor* results in the longer the machine is owned, the less costly it becomes, and therefore, no minimum cost is achieved. An economic life is often not found when the *Annual Operating Factor* is positive, but very small, such as for class code 0202 (all) where the factor was determined to be 0.0096.

Tables 6 and 7 show a summary of the results for forward analysis of the NCDOT fleet for the 2011 calendar year. The data in Tables 6 and 7 is sorted by class code and arranged similar to Table 5 for easy reference. The columns titled *100%*, *90%*, *80%*, *70%*, *60%*, and *50% Fleet/Limited Decline* are the results of the forward analysis and contain the economic life, the age at economic life, and the rate (\$/hr, \$/mile, or \$/year) based on a reduced fleet size corresponding to the titled percentage. The difference between the *Current Fleet* column of Table 5 and the *100%* column of Table 6 is that the *100%* column has its usage decline set to 2%, whereas the *Current Fleet* column uses actual usage.

The tag of *No Match* within the *Forward Analysis Economic Life* columns of Tables 6 and 7 indicates that a match between the number of years owned (6, 8, 10, 12, 14, 16, 18, or 20) and the calculated economic life for the given fleet size did not match to within  $\pm 1$  year for the proposed fleet size. This is a result of the forward analysis and is explained in more detail in section 5.3.5.

### Table 5: Economic Life Model Input Parameters and Current Fleet Analysis Results

	Code		0		berating ()	iit	e	nual	erating	e	ige		Current I	leet	eled
Class	Functional Code	Description	Units of Use	Count	A verage Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Annual Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
0200	All (2)	TRUCK, MISCELLANEOUS	Miles	179	\$0.36	72%	6.4	12,116	0.031	15,966	-602	20	198,869	\$0.50	26
0201	All (5)	TRUCK, 5000 GVW	Miles	1,903	\$0.33	78%	6.3	13,237	0.037	17,653	-697	15	186,379	\$0.42	25
0202	TRUCK1	TRUCK, 7500 GVW	Miles	268	\$0.39	79%	6.5	14,570	0.027	18,075	-538	18	238,128	\$0.48	30
0202	GIMAPT	TRUCK, 7500 GVW	Miles	57	\$0.50	98%	3.8	37,155	-0.007	44,353	-1872	No Min			23
0202	All (4)	TRUCK, 7500 GVW	Miles	329	\$0.41	82%	6.1	18,408	0.01	28,145	-1609	No Min			17
0203	All (5)	TRUCK, 15000 GVW	Miles	345	\$0.74	83%	6.4	12,119	0.046	17,340	-819	12	149,122	\$0.83	21
0204	All (2)	TRUCK, 9000 - 10000 GVW	Miles	510	\$0.50	75%	6.5	15,053	0.021	17,893	-434	20	271,013	\$0.57	30
0205	TRKDMP	TRUCK, DUMP 33000 GVW	Miles	862	\$1.89	43%	9.1	7,553	0.048	13,185	-621	12	113,525	\$1.60	21
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	Miles	549	\$1.32	45%	10	6,916	0.038	10,914	-400	17	127,748	\$1.30	27
0206	All (15)	TRUCK, 20000 - 33000 GVW	Miles	116	\$1.45	40%	9.2	7,755	0.046	11,899	-451	15	127,762	\$1.43	26
0206	GFUELT	TRUCK, 20000 - 33000 GVW	Miles	95	\$1.15	104%	7.5	5,806	-0.002	7,171	-182	No Min			30
0206	GDIST1	TRUCK, 20000 - 33000 GVW	Miles	59	\$1.67	39%	7.8	4,897	0.043	6,339	-184	17	81,171	\$2.09	30
0206	GASPC1	TRUCK, 20000 - 33000 GVW	Miles	27	\$1.15	40%	7.8	8,804	0.002	14,407	-722	No Min			19
206	All (19)	TRUCK, 20000 - 33000 GVW	Miles	847	\$1.34	51%	9.4	6,819	0.031	9,991	-338	20	132,176	\$1.37	29
0212	TRKDMP	TRUCK, DUMP 50000 GVW	Miles	610	\$1.43	53%	7.8	12,127	0.045	17,412	-674	13	169,437	\$1.62	25
0217	TRUCK5	TRUCK, TRACTOR 60000 GVW	Miles	84	\$1.33	47%	8.2	8,820	0.033	11,639	-342	20	164,330	\$1.70	30
0227	TRUCK5	TRUCK, TRACTOR 70000 GVW	Miles	19	\$1.34	105%	9	12,234	-0.015	15,522	-367	No Min			30
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	Miles	23	\$4.38	21%	8	1,788	0.126	2,445	-82	14	26,168	\$5.07	29

	Code	_	a		perating ()	iit	e	mual	erating r	e	ige		Current I	Fleet	eled
Class	Functional Code	Description	Units of Use	Count	Average Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Annual Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	Miles	31	\$1.95	26%	9	2,510	-0.106	2,221	32	No Min			30
0230	All (5)	TRUCK, 35000 - 50000 GVW	Miles	72	\$3.05	28%	8	3,249	0.096	5,819	-320	13	48,617	\$3.33	18
0232	TRKDMP	TRUCK, DUMP 60000 GVW	Miles	73	\$1.27	63%	5.9	16,909	0.015	18,172	-214	28	424,885	\$1.46	30
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	Miles	59	\$0.58	86%	3.5	17,214	0.038	16,794	119	13	228,378	\$0.76	30
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	Miles	55	\$0.65	85%	5.3	21,478	0.028	33,875	-2360	11	229,838	\$0.72	14
0233	GMCHST	TRUCK, 17500 - 20000 GVW	Miles	21	\$0.68	105%	4.7	3,801	-0.032	3,876	-16	No Min			30
0233	GAER1A	TRUCK, 17500 - 20000 GVW	Miles	42	\$0.86	89%	5.6	18,935	0.038	21,912	-532	11	208,858	\$0.94	30
0233	All (7)	TRUCK, 17500 - 20000 GVW	Miles	183	\$0.67	86%	4.8	16,943	0.043	20,068	-646	11	181,685	\$0.81	30
0235	BUSBUS	BUS, PASSENGER	Miles	11	\$2.83	91%	8.1	11,198	0.207	19,631	-1041	1	19,111	\$0.82	18
0236	All (2)	UTILITY VEHICLE	Hours	18	\$23.85	59%	4.4	148	-0.283	-248	90	No Min			2
0300	All (7)	TRACTOR, WHEEL	Hours	464	\$27.54	27%	8.4	248	0.058	417	-20	15	3,992	\$29.35	20
0314	BCKHOE	BACKHOE, TRACTOR LOADER	Hours	247	\$31.02	48%	8.1	323	0.054	511	-23	14	4,862	\$36.11	21
0404	CRWTRM	CRAWLER TRACTOR	Hours	18	\$80.52	19%	11	143	0.027	238	-9	25	3,246	\$102.65	27
0900	GRADRM	MOTOR GRADER	Hours	374	\$51.48	33%	11.2	320	0.038	600	-25	17	6,568	\$52.20	23
1010	All (2)	ASPHALT PATCH MACHINE, TRAILER MTD	Years	32	\$2,710.98	27%	8		-0.039			No Min			30
1011	PAVERM	ASPHALT PAVER/ GRINDER	Hours	32	\$41.68	21%	6.2	197	0.094	327	-21	12	2,419	\$62.33	15
1012	All (2)	ASPHALT PATCHER, TRUCK MTD	Years	18	\$3,843.09	43%	5.8		-0.081			No Min			30
1014	LOADRM	LOADER, SKID STEER	Hours	51	\$59.37	25%	7.6	74	0.011	127	-7	No Min			18
1150	PAVERM	PAVER, ASPHALT	Hours	14	\$48.65	26%	7.1	212	0.125	321	-15	13	2,878	\$73.32	20
1300	TNKASP	ASPHALT TANK/KETTLE	Hours	18	\$120.04	48%	7.2	282	0.235	619	-47	7	3,183	\$41.50	13

	Code	_	а		perating t)	nit	ge	nnual	erating r	ge	ige		Current I	Fleet	eled
Class	Functional Code	Description	Units of Use	Count	Average Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Annual Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
1302	All (2)	DISTRIBUTOR, ASPHALT	Hours	42	\$50.17	34%	9.5	326	-0.032	192	14	No Min			30
1400	All (7)	BROOM	Years	89	\$16,761.25	25%	7.3		0.1			1		\$9,147.02	30
1404	SWEEPR	INTEGRAL SWEEPER	Hours	7	\$29.53	25%	10.6	147	-0.068	241	-9	No Min			26
1450	All (2)	PAINT MACHINE, SPECIAL MARKING	Years	17	\$7,957.76	56%	5.4		0.211			11		\$22,854	30
1453	All (3)	PAINT MACHINE, PRELINE	Years	7	\$615.58	14%	6		-0.107			No Min			30
1454	PAINTM	PAINT MACHINE, HAND TRAFFIC STRIPER	Years	11	\$186.41	34%	6.2		0.111			21		\$529.82	30
1457	All (2)	PAINT MACHINE, THERMOPLASTIC APPL.	Years	3	\$1,636.22	27%	4.8		0.229			11		\$3,403.88	30
1500	All (13)	COMPRESSOR, AIR	Years	291	\$383.43	75%	9		0.059			26		\$531.31	30
1600	CONVYR	CONVEYOR, SALT	Years	11	\$3,131.97	3%	6.3		0.391			10		\$7,318.06	30
1601	STBRNP	SYSTEM, SALT BRINE PRODUCTION	Years	28	\$829.12	1%	5.8		-0.292			No Min			30
1602	STBRNT	TANK, SALT BRINE STORAGE	Years	21	\$246.90	1%	4.9		-0.161			No Min			30
1603	STBRNS	STATION, SALT BRINE FILL	Years	62	\$351.75	1%	5.1		-0.02			No Min			30
1604	STBRNA	SYSTEM, SALT BRINE APPLICATOR	Years	176	\$1,038.79	2%	5.2		-0.03			No Min			30
1703	TRCATT	TRACTOR IMPLEMENT / ATTACHMENT	Years	6	\$1,082.25	59%	7.3		-0.081			No Min			30
1709	DRILLM	DRILL, AUGER	Hours	7	\$176.32	45%	8.5	147	0.166	287	-16	11	2,163	\$148.35	17
1720	All (2)	BREAKER ATTACHMENT	Years	14	\$68.62	38%	6.3		0.062			27		\$174.00	30
1802	All (2)	AERIAL DEVICE, TRUCK MTD	Years	79	\$1,461.17	59%	7.5		0.049			No Min			30
1803	GAER3A	AERIAL DEVICE, BRIDGE INSPECTION	Years	3	\$1,309.01	55%	3.4		-0.522			No Min			30
1805	All (2)	AERIAL WORK PLATFORM	Years	9	\$2,741.28	25%	8.5		-0.024			No Min			30
1806	AERDV2	AERIAL DEVICE, SELF PROPELLED	Years	14	\$1,757.64	95%	7		0.059			26		\$3,566.64	30

	Code	_	а		perating t)	nit	ge	nnual	erating r	ŝe	ige		Current I	Fleet	eled
Class	Functional Code	Description	Units of Use	Count	Average Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Annual Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
1815	All (2)	CRANE, 16-18 TON	Years	54	\$2,786.75	24%	8.6		-0.014			No Min			30
1822	All (4)	CRANE, MECHANIC	Years	266	\$712.13	90%	7.5		-0.025			No Min			30
1852	EXCAVC	EXCAVATOR, WHEEL	Hours	20	\$47.44	30%	8.7	279	0.11	384	-12	14	4,194	\$73.31	30
1853	All (2)	EXCAVATOR, TRACK 20 - 36 METRIC TON	Hours	40	\$27.47	43%	6.7	428	0.044	560	-20	19	7,089	\$41.32	28
1854	EXCAVC	EXCAVATOR, TRACK 12 - 18 METRIC TON	Hours	20	\$20.76	48%	6.9	509	0.048	638	-19	18	8,477	\$30.89	30
2002	LOADRM	LOADER, WHEEL 2 CY	Hours	184	\$33.75	68%	8.2	342	0.08	528	-23	13	4,950	\$39.31	23
2008	LOADRM	LOADER, CRAWLER	Hours	9	\$40.14	17%	8.6	166	0.099	246	-9	19	3,006	\$81.93	26
2013	All (2)	LOADER ATTACHMENT	Years	6	\$107.63	14%	6.4		-0.224			No Min			30
2101	GENRTR	GENERATOR/STANDBY POWER SYSTEM	Hours	89	\$105.05	131%	7.4	47	-0.017	51	-1	No Min			30
2115	LTPLNT	LIGHT PLANT	Hours	20	\$30.25	59%	6.9	64	0.314	104	-6	8	647	\$15.77	18
2205	MIXERM	MIXER, MASONRY/ASPHALT	Years	4	\$901.82	33%	10.3		-0.167			No Min			30
2215	All (2)	HYDRAULIC IMPACTOR	Years	4	\$1,152.72	60%	11.1		-0.042			No Min			30
2301	All (2)	A-BOOM MOWER ATTACHMENT	Years	3	\$876.69	34%	6.9		0.581			8		\$1,207.12	30
2308	All (3)	A-BOOM MOWER ATTACHMENT	Years	174	\$5,304.44	36%	8		-0.04			No Min			30
2310	MOWERM	RIDING MOWER	Hours	78	\$34.32	59%	7.3	85	0.056	144	-8	14	1,220	\$29.50	17
2502	ROLLRM	ROLLER, TANDEM, STATIC	Hours	15	\$29.00	18%	9.8	87	-0.098	33	5	No Min			30
2504	ROLLRM	ROLLER, RUBBER TIRE	Hours	9	\$31.60	24%	7.8	120	0.063	298	-23	12	1,939	\$40.69	13
2507	ROLLRM	ROLLER, VIBRATORY	Hours	94	\$20.26	27%	5.9	120	0.021	178	-10	17	1,615	\$39.34	18
2604	SCRPER	SCRAPER, SELF PROPELLED, 11 CY	Hours	17	\$118.96	23%	13.3	118	0.057	206	-7	24	3,035	\$121.57	30
2703	CRANEM	CRANE, TRACK MOUNTED	Hours	6	\$132.50	19%	15.9	98	-0.037	327	-14	No Min			22

	Code	_	9		perating t)	nit	ge	nnual	erating r	ge	age		Current I	Fleet	eled
Class	Functional Code	Description	Units of Use	Count	Average Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Annual Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
2850	SPRDRM	SPREADER, WIDENER	Hours	4	\$46.59	19%	9.4	139	0.028	15	13	No Min			30
2851	All (2)	SHOULDER MACHINE	Years	24	\$750.70	4%	7.8		-0.064			No Min			30
2853	SPRDRM	SPREADER, AGGREGATE	Hours	28	\$99.53	44%	7.7	245	0.002	370	-16	No Min			22
3151	GFUELT	FUEL AND LUBE TANK, TRUCK MTD	Years	98	\$507.40	104%	8.3		-0.029			No Min			30
3201	All (4)	TRAILER, LIGHT EQUIPMENT TRANSPORT	Years	650	\$1,173.70	38%	9.3		0.038			28		\$1,209.56	30
3202	TRALR3	TRAILER, HEAVY EQUIPMENT TRANSPORT	Years	76	\$2,530.43	58%	8.1		0.093			20		\$4,501.14	30
3203	TRALR4	TRAILER, MATERIAL TRANSPORT	Years	29	\$1,049.56	46%	10.5		-0.089			No Min			30
3205	TRALR5	TRAILER, SPECIAL PURPOSE	Years	9	\$878.95	148%	11.7		0.014			No Min			30
3214	All (6)	TRAILER, UTILITY	Years	245	\$400.62	49%	10		0.048			26		\$446.86	30
3221	MODULR	MODULAR OFFICE, SINGLE	Years	5	\$1,160.42	221%	4.6		-0.032			No Min			30
3230	All (8)	TRUCK MOUNT ATTENUATOR	Years	150	\$488.93	29%	6.6		0.03			No Min			30
3301	All (2)	BOAT, MOTOR, TRAILER	Years	34	\$376.64	31%	5.5		0.214			15		\$1,250.81	30
3500	All (2)	PUMP, WATER	Years	35	\$544.39	38%	6.9		-0.083			No Min			30
3980	SNWEQA	PLOW, SNOW 10'	Years	1,159	\$405.81	3%	11.1		-0.056			No Min			30
4102	BSHCPR	BRUSH CHIPPER	Hours	64	\$54.95	11%	8	69	0.106	101	-4	13	979	\$60.33	25
4103	CONFRM	CURB MACHINE	Years	7	\$368.32	1%	11.7		0.255			17		\$488.01	30
4104	All (2)	HYDRO-SEEDER ATTACHMENT	Hours	22	\$112.33	34%	6.1	134	0.264	314	-29	1	299	\$54.98	10
4106	All (5)	SPRAYER ATTACHMENT	Years	23	\$1,426.23	27%	8.8		0.128			26		\$3,267.69	30
4119	All (7)	WELDER/GENERATOR	Hours	115	\$23.00	91%	7.6	58	0.002	33	3	No Min			30
4122	All (4)	POST, PULLER, AUGER/TOOL KIT	Years	97	\$229.59	70%	6.2		-0.063			No Min			30

	Code	_	a		perating t)	nit	še	Annual	erating r	e	ıge		Current l	Fleet	eled
Class	Functional Code	Description	Units of Use	Count	Average Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Aı Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
4126	SPRTGM	SPREADER, TAILGATE MOUNT	Years	75	\$291.38	4%	5.9		0.017			No Min			30
4127	SPRIBA	SPREADER, 5CY IN BODY	Years	751	\$570.83	5%	6.4		0.018			No Min			30
4128	SNPLWA	PLOW, SNOW 10'	Years	317	\$388.97	4%	4.7		-0.063			No Min			30
4136	FRKLFT	FORKLIFT	Hours	86	\$19.78	102%	9.1	66	0.053	68	0	No Min			30
4145	All (3)	TRAFFIC CONTROL DEVICES	Years	290	\$484.06	74%	7.8		0.012			No Min			30
4154	All (2)	PILE DRIVER	Years	3	\$2,323.67	5%	8.7		0.076			23		\$6,042.78	30
4229	SPRIBB	SPREADER, 10CY IN BODY	Years	689	\$632.85	4%	5.8		0.057			22		\$692.29	30
4230	GSNWBL	SNOW BLOWER	Years	4	\$1,234.96	0%	9.8		0.214			23		\$14,876.60	30
4231	SNPLWB	PLOW, SNOW 8'	Years	41	\$204.01	2%	4.2		0.364			9		\$473.22	30
4233	SNPLWC	PLOW, SNOW 12'	Years	324	\$395.13	4%	4.3		0.101			15		\$528.91	30
4241	SWRROD	SEWER RODDER	Hours	15	\$42.00	15%	7.3	68	-0.031	74	-1	No Min			30
4248	TILLER	SOIL CONDITIONER	Years	8	\$181.79	11%	5.1		0.321			13		\$796.42	30
4254	All (2)	SKID STEER ATTACHMENTS	Years	11	\$57.42	3%	5		0.037			No Min			30
230R	All (4)	REAR MOUNT MOWER ATT	Years	115	\$1,293.93	22%	5.9		-0.076			No Min			30
230S	All (2)	SIDE/MID MOWER ATT	Years	83	\$2,041.31	20%	6.1		-0.036			No Min			30

### Table 6: Forward Analysis Results – 100 to 80 Percent of Fleet

			100% FI	eet / Limite	d Decline	90% Fle	et / Limited	l Decline	80% Fle	et / Limited	Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0200	All (2)	TRUCK, MISCELLANEOUS	17	203,592	\$0.50	15	199,733	\$0.50	13	194,890	\$0.50
0201	All (5)	TRUCK, 5000 GVW	14	185,290	\$0.42	13	189,007	\$0.42	11	180,015	\$0.42
0202	TRUCK1	TRUCK, 7500 GVW	16	233,120	\$0.48	14	226,814	\$0.48	12	218,940	\$0.48
0202	GIMAPT	TRUCK, 7500 GVW	No Match			No Match			No Match		
0202	All (4)	TRUCK, 7500 GVW	20	368,200	\$0.46	17	352,079	\$0.46	17	386,852	\$0.46
0203	All (5)	TRUCK, 15000 GVW	12	145,464	\$0.83	11	146,229	\$0.83	9	137,840	\$0.83
0204	All (2)	TRUCK, 9000 - 10000 GVW	17	259,038	\$0.57	15	247,958	\$0.58	13	241,787	\$0.58
0205	TRKDMP	TRUCK, DUMP 33000 GVW	15	111,930	\$1.58	13	110,351	\$1.59	12	113,256	\$1.59
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	19	129,742	\$1.29	17	129,107	\$1.29	14	121,100	\$1.30
0206	All (15)	TRUCK, 20000 - 33000 GVW	16	124,032	\$1.42	14	121,114	\$1.42	13	124,306	\$1.42
0206	GFUELT	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	GDIST1	TRUCK, 20000 - 33000 GVW	16	78,304	\$2.08	14	76,300	\$2.08	13	78,988	\$2.09
0206	GASPC1	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	All (19)	TRUCK, 20000 - 33000 GVW	19	128,041	\$1.37	17	127,398	\$1.37	15	126,315	\$1.38
0212	TRKDMP	TRUCK, DUMP 50000 GVW	14	169,778	\$1.61	12	161,700	\$1.62	11	164,885	\$1.63
0217	TRUCK5	TRUCK, TRACTOR 60000 GVW	18	158,778	\$1.69	16	156,000	\$1.70	14	154,826	\$1.71
0227	TRUCK5	TRUCK, TRACTOR 70000 GVW	No Match			No Match			No Match		
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	14	24,990	\$5.05	13	25,123	\$5.05	11	24,844	\$5.06
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	No Match			No Match			No Match		
0230	All (5)	TRUCK, 35000 - 50000 GVW	15	49,343	\$3.33	14	50,344	\$3.32	12	48,372	\$3.34
0232	TRKDMP	TRUCK, DUMP 60000 GVW	No Match			No Match			18	383,076	\$1.49
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	13	226,408	\$0.76	12	229,920	\$0.76	10	216,100	\$0.76
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	11	233,646	\$0.72	10	236,260	\$0.72	9	238,986	\$0.73
0233	GMCHST	TRUCK, 17500 - 20000 GVW	No Match			No Match			No Match		
0233	GAER1A	TRUCK, 17500 - 20000 GVW	11	205,959	\$0.93	10	209,290	\$0.92	9	208,211	\$0.92
0233	All (7)	TRUCK, 17500 - 20000 GVW	11	184,278	\$0.80	9	170,982	\$0.80	8	169,888	\$0.80
0235	BUSBUS	BUS, PASSENGER	9	99,707	\$0.88	8	98,536	\$0.88	6	82,122	\$0.88
0236	All (2)	UTILITY VEHICLE	No Match			No Match			No Match		
0300	All (7)	TRACTOR, WHEEL	16	3,952	\$29.21	14	3,892	\$29.31	13	3,998	\$29.45
0314	BCKHOE	BACKHOE, TRACTOR LOADER	15	4,860	\$36.02	14	5,054	\$36.09	12	4,836	\$36.16
0404	CRWTRM	CRAWLER TRACTOR	No Match			No Match			No Match		

			100% Fl	eet / Limite	ed Decline	90% Fle	et / Limited	l Decline	80% Fle	et / Limited	l Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0900	GRADRM	MOTOR GRADER	21	6,636	\$51.82	19	6,603	\$51.93	17	6,647	\$52.04
1010	All (2)	ASPHALT PATCH MACHINE, TRAILER MTD	30		\$2,231.87	30		\$2,183.07	30		\$2,127.61
1011	PAVERM	ASPHALT PAVER/ GRINDER	13	2,574	\$61.96	12	2,604	\$62.16	10	2,440	\$62.44
1012	All (2)	ASPHALT PATCHER, TRUCK MTD	30		\$3,111.02	30		\$2,988.31	30		\$2,855.11
1014	LOADRM	LOADER, SKID STEER	No Match			No Match			No Match		
1150	PAVERM	PAVER, ASPHALT	13	2,789	\$73.65	12	2,760	\$73.84	11	2,937	\$74.13
1300	TNKASP	ASPHALT TANK/KETTLE	11	3,080	\$41.29	10	3,170	\$41.34	9	3,222	\$41.48
1302	All (2)	DISTRIBUTOR, ASPHALT	No Match			No Match			No Match		
1400	All (7)	BROOM	1		\$9,147.02	1		\$9,225.25	1		\$9,324.58
1404	SWEEPR	INTEGRAL SWEEPER	No Match			No Match			No Match		
1450	All (2)	PAINT MACHINE, SPECIAL MARKING	11		\$22,854	10		\$24,822	10		\$26,035
1453	All (3)	PAINT MACHINE, PRELINE	30		\$1,633.45	30		\$1,605.50	30		\$1,605.50
1454	PAINTM	PAINT MACHINE, HAND TRAFFIC STRIPER	21		\$529.82	19		\$562.62	18		\$602.39
1457	All (2)	PAINT MACHINE, THERMOPLASTIC APPL.	11		\$3,403.88	11		\$3,403.88	8		\$4,521.29
1500	All (13)	COMPRESSOR, AIR	26		\$531.31	24		\$560.71	22		\$596.04
1600	CONVYR	CONVEYOR, SALT	10		\$7,318.06	10		\$7,893.17	9		\$8,559.90
1601	STBRNP	SYSTEM, SALT BRINE PRODUCTION	30		\$565.23	30		\$548.86	30		\$532.45
1602	STBRNT	TANK, SALT BRINE STORAGE	30		\$119.91	30		\$116.73	30		\$113.49
1603	STBRNS	STATION, SALT BRINE FILL	30		\$134.26	30		\$132.28	30		\$129.95
1604	STBRNA	SYSTEM, SALT BRINE APPLICATOR	30		\$669.83	30		\$655.73	30		\$640.21
1703	TRCATT	TRACTOR IMPLEMENT / ATTACHMENT	30		\$488.50	30		\$472.27	30		\$472.27
1709	DRILLM	DRILL, AUGER	15	2,228	\$149.93	13	2,197	\$149.76	13	2,197	\$149.76
1720	All (2)	BREAKER ATTACHMENT	27		\$174.00	26		\$181.01	23		\$198.16
1802	All (2)	AERIAL DEVICE, TRUCK MTD	30		\$3,142.35	29		\$3,317.18	26		\$3,532.47
1803	GAER3A	AERIAL DEVICE, BRIDGE INSPECTION	30		\$6,293.98	30		\$6,293.98	30		\$6,171.05
1805	All (2)	AERIAL WORK PLATFORM	30		\$5,031.54	30		\$4,965.88	30		\$4,886.56
1806	AERDV2	AERIAL DEVICE, SELF PROPELLED	26		\$3,566.64	24		\$3,705.15	21		\$4,044.45
1815	All (2)	CRANE, 16-18 TON	30		\$4,561.09	30		\$4,526.32	30		\$4,475.71
1822	All (4)	CRANE, MECHANIC	30		\$620.84	30		\$606.56	30		\$590.35
1852	EXCAVC	EXCAVATOR, WHEEL	15	4,185	\$72.70	13	4,089	\$72.82	12	4,176	\$72.58
1853	All (2)	EXCAVATOR, TRACK 20 - 36 METRIC TON	17	7,225	\$41.32	15	7,058	\$41.36	13	6,890	\$41.44
1854	EXCAVC	EXCAVATOR, TRACK 12 - 18 METRIC TON	16	8,160	\$30.78	14	7,938	\$30.72	13	8,216	\$30.90
2002	LOADRM	LOADER, WHEEL 2 CY	14	4,788	\$39.17	13	4,843	\$39.26	11	4,752	\$39.40
2008	LOADRM	LOADER, CRAWLER	18	3,006	\$82.41	16	3,040	\$82.26	14	2,982	\$82.19

			100% FI	eet / Limite	ed Decline	90% Fle	et / Limited	l Decline	80% Fle	et / Limited	l Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
2013	All (2)	LOADER ATTACHMENT	30		\$303.58	30		\$295.51	30		\$295.51
2101	GENRTR	GENERATOR/STANDBY POWER SYSTEM	No Match			No Match			No Match		
2115	LTPLNT	LIGHT PLANT	10	660	\$15.83	9	630	\$15.77	8	632	\$15.84
2205	MIXERM	MIXER, MASONRY/ASPHALT	30		\$2,890.68	30		\$2,890.68	30		\$2,746.56
2215	All (2)	HYDRAULIC IMPACTOR	30		\$1,274.30	30		\$1,274.30	30		\$1,227.78
2301	All (2)	A-BOOM MOWER ATTACHMENT	8		\$1,207.12	8		\$1,207.12	6		\$1,710.93
2308	All (3)	A-BOOM MOWER ATTACHMENT	30		\$3,598.13	30		\$3,454.06	30		\$3,279.34
2310	MOWERM	RIDING MOWER	15	1,260	\$29.38	13	1,235	\$29.44	11	1,221	\$29.57
2502	ROLLRM	ROLLER, TANDEM, STATIC	No Match			No Match			No Match		
2504	ROLLRM	ROLLER, RUBBER TIRE	21	2,489	\$38.53	19	2,594	\$38.29	17	2,550	\$38.57
2507	ROLLRM	ROLLER, VIBRATORY	No Match			21	2,825	\$32.77	19	2,850	\$32.99
2604	SCRPER	SCRAPER, SELF PROPELLED, 11 CY	No Match			No Match			No Match		
2703	CRANEM	CRANE, TRACK MOUNTED	No Match			No Match			No Match		
2850	SPRDRM	SPREADER, WIDENER	No Match			No Match			No Match		
2851	All (2)	SHOULDER MACHINE	30		\$1,246.34	30		\$1,233.44	30		\$1,212.05
2853	SPRDRM	SPREADER, AGGREGATE	No Match			No Match			No Match		
3151	GFUELT	FUEL AND LUBE TANK, TRUCK MTD	30		\$1,890.16	30		\$1,880.79	30		\$1,869.80
3201	All (4)	TRAILER, LIGHT EQUIPMENT TRANSPORT	28		\$1,209.56	26		\$1,264.29	24		\$1,329.63
3202	TRALR3	TRAILER, HEAVY EQUIPMENT TRANSPORT	20		\$4,501.14	18		\$4,796.59	17		\$5,112.06
3203	TRALR4	TRAILER, MATERIAL TRANSPORT	30		\$904.95	30		\$879.84	30		\$852.98
3205	TRALR5	TRAILER, SPECIAL PURPOSE	30		\$1,150.37	30		\$1,171.20	30		\$1,199.14
3214	All (6)	TRAILER, UTILITY	26		\$446.86	24		\$468.46	22		\$495.43
3221	MODULR	MODULAR OFFICE, SINGLE	30		\$1,294.84	30		\$1,294.84	30		\$1,249.67
3230	All (8)	TRUCK MOUNT ATTENUATOR	30		\$978.32	30		\$1,006.50	30		\$1,044.73
3301	All (2)	BOAT, MOTOR, TRAILER	15		\$1,250.81	14		\$1,338.46	12		\$1,486.12
3500	All (2)	PUMP, WATER	30		\$631.65	30		\$617.78	30		\$597.91
3980	SNWEQA	PLOW, SNOW 10'	30		\$240.37	30		\$230.43	30		\$219.35
4102	BSHCPR	BRUSH CHIPPER	15	990	\$60.06	13	962	\$60.26	11	946	\$60.52
4103	CONFRM	CURB MACHINE	17		\$488.01	15		\$551.06	15		\$551.06
4104	All (2)	HYDRO-SEEDER ATTACHMENT	10	1,340	\$57.17	9	1,319	\$57.29	8	1,296	\$57.42
4106	All (5)	SPRAYER ATTACHMENT	26		\$3,267.69	24		\$3,485.62	21		\$3,891.90
4119	All (7)	WELDER/GENERATOR	No Match			No Match			No Match		
4122	All (4)	POST, PULLER, AUGER/TOOL KIT	30		\$270.36	30		\$266.66	30		\$263.00
4126	SPRTGM	SPREADER, TAILGATE MOUNT	30		\$214.27	30		\$219.04	30		\$226.18

			100% FI	eet / Limite	ed Decline	90% Fle	et / Limited	l Decline	80% Fle	et / Limited	Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
4127	SPRIBA	SPREADER, 5CY IN BODY	30		\$487.08	30		\$497.44	30		\$511.04
4128	SNPLWA	PLOW, SNOW 10'	30		\$234.63	30		\$227.46	30		\$219.81
4136	FRKLFT	FORKLIFT	No Match			No Match			No Match		
4145	All (3)	TRAFFIC CONTROL DEVICES	30		\$539.87	30		\$545.47	30		\$552.68
4154	All (2)	PILE DRIVER	23		\$6,042.78	23		\$6,042.78	17		\$7,565.08
4229	SPRIBB	SPREADER, 10CY IN BODY	22		\$692.29	21		\$726.55	19		\$767.40
4230	GSNWBL	SNOW BLOWER	23		\$14,876.60	23		\$14,876.60	18		\$18,679.40
4231	SNPLWB	PLOW, SNOW 8'	9		\$473.22	8		\$510.66	7		\$558.69
4233	SNPLWC	PLOW, SNOW 12'	15		\$528.91	14		\$557.99	13		\$594.30
4241	SWRROD	SEWER RODDER	No Match			No Match			No Match		
4248	TILLER	SOIL CONDITIONER	13		\$796.42	11		\$885.60	10		\$1,000.88
4254	All (2)	SKID STEER ATTACHMENTS	30		\$216.93	30		\$222.22	30		\$229.32
230R	All (4)	REAR MOUNT MOWER ATT	30		\$479.88	30		\$457.01	30		\$429.97
230S	All (2)	SIDE/MID MOWER ATT	30		\$1,323.18	30		\$1,280.43	30		\$1,224.76

#### Table 7: Forward Analysis Results – 70 to 50 Percent of Fleet

			70% Fle	eet / Limite	d Decline	60% Flo	eet / Limite	d Decline	50% Flo	eet / Limite	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0200	All (2)	TRUCK, MISCELLANEOUS	11	188,705	\$0.50	9	184,464	\$0.51	8	192,776	\$0.51
0201	All (5)	TRUCK, 5000 GVW	9	172,098	\$0.42	8	176,440	\$0.43	7	183,243	\$0.43
0202	TRUCK1	TRUCK, 7500 GVW	11	225,907	\$0.48	9	215,924	\$0.48	7	206,192	\$0.49
0202	GIMAPT	TRUCK, 7500 GVW	No Match			No Match			No Match		
0202	All (4)	TRUCK, 7500 GVW	13	338,455	\$0.47	12	368,892	\$0.47	10	367,030	\$0.47
0203	All (5)	TRUCK, 15000 GVW	8	138,208	\$0.84	7	139,881	\$0.84	6	145,014	\$0.85
0204	All (2)	TRUCK, 9000 - 10000 GVW	11	233,904	\$0.58	10	250,850	\$0.58	8	240,856	\$0.59
0205	TRKDMP	TRUCK, DUMP 33000 GVW	10	107,960	\$1.60	9	112,095	\$1.61	7	104,626	\$1.62
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	13	127,056	\$1.30	11	125,565	\$1.31	9	122,922	\$1.31
0206	All (15)	TRUCK, 20000 - 33000 GVW	11	120,786	\$1.43	9	116,928	\$1.44	8	124,080	\$1.45
0206	GFUELT	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		

			70% Fleet / Limited Decline			60% Fl	eet / Limite	d Decline	50% Fleet / Limited Decline		
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0206	GDIST1	TRUCK, 20000 - 33000 GVW	11	76,643	\$2.10	9	73,508	\$2.11	8	77,064	\$2.13
0206	GASPC1	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	All (19)	TRUCK, 20000 - 33000 GVW	13	125,210	\$1.38	11	123,657	\$1.39	9	121,275	\$1.40
0212	TRKDMP	TRUCK, DUMP 50000 GVW	9	157,649	\$1.63	7	143,028	\$1.64	No Match		
0217	TRUCK5	TRUCK, TRACTOR 60000 GVW	12	150,720	\$1.71	11	161,200	\$1.72	9	157,055	\$1.73
0227	TRUCK5	TRUCK, TRACTOR 70000 GVW	No Match			No Match			No Match		
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	10	25,710	\$5.11	8	23,496	\$5.09	6	20,562	\$5.03
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	No Match			No Match			No Match		
0230	All (5)	TRUCK, 35000 - 50000 GVW	11	50,886	\$3.35	9	48,429	\$3.35	7	45,003	\$3.36
0232	TRKDMP	TRUCK, DUMP 60000 GVW	16	387,264	\$1.50	13	360,503	\$1.50	11	362,907	\$1.50
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	9	220,496	\$0.76	7	205,328	\$0.77	6	203,130	\$0.77
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	7	214,340	\$0.73	7	247,898	\$0.73	6	253,128	\$0.74
0233	GMCHST	TRUCK, 17500 - 20000 GVW	No Match			No Match			No Match		
0233	GAER1A	TRUCK, 17500 - 20000 GVW	7	189,935	\$0.93	6	190,866	\$0.94	No Match		
0233	All (7)	TRUCK, 17500 - 20000 GVW	7	167,773	\$0.80	6	169,122	\$0.82	No Match		
0235	BUSBUS	BUS, PASSENGER	No Match			No Match			No Match		
0236	All (2)	UTILITY VEHICLE	No Match			No Match			No Match		
0300	All (7)	TRACTOR, WHEEL	11	3,850	\$29.54	9	3,776	\$29.73	6	2,970	\$29.33
0314	BCKHOE	BACKHOE, TRACTOR LOADER	11	5,027	\$36.29	9	4,779	\$36.36	7	4,550	\$36.61
0404	CRWTRM	CRAWLER TRACTOR	No Match			18	4,158	\$96.50	14	3,962	\$96.71
0900	GRADRM	MOTOR GRADER	14	6,356	\$52.20	12	6,420	\$52.36	10	6,400	\$52.61
1010	All (2)	ASPHALT PATCH MACHINE, TRAILER MTD	30		\$2,041.03	30		\$1,964.53	30		\$1,876.04
1011	PAVERM	ASPHALT PAVER/ GRINDER	8	2,296	\$63.42	8	2,656	\$62.94	6	2,370	\$63.42
1012	All (2)	ASPHALT PATCHER, TRUCK MTD	30		\$2,784.49	30		\$2,635.31	30		\$2,476.31
1014	LOADRM	LOADER, SKID STEER	No Match			No Match			15	2,258	\$69.03
1150	PAVERM	PAVER, ASPHALT	9	2,687	\$74.48	7	2,632	\$75.33	6	2,550	\$74.65
1300	TNKASP	ASPHALT TANK/KETTLE	8	3,136	\$41.62	7	3,192	\$41.94	5	2,850	\$41.59
1302	All (2)	DISTRIBUTOR, ASPHALT	No Match			No Match			No Match		
1400	All (7)	BROOM	1		\$9,454.83	1		\$9,633.09	1		\$9,857.44
1404	SWEEPR	INTEGRAL SWEEPER	No Match			No Match			No Match		
1450	All (2)	PAINT MACHINE, SPECIAL MARKING	9		\$28,976	7		\$32,870	7		\$35,379
1453	All (3)	PAINT MACHINE, PRELINE	30		\$1,575.64	30		\$1,544.15	30		\$1,544.15
1454	PAINTM	PAINT MACHINE, HAND TRAFFIC STRIPER	16		\$649.87	14		\$710.33	13		\$787.36
1457	All (2)	PAINT MACHINE, THERMOPLASTIC APPL.	8		\$4,521.29	8		\$4,521.29	8		\$4,521.29

			70% Flo	eet / Limite	d Decline	60% Flo	et / Limite	d Decline	50% Flo	et / Limite	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
1500	All (13)	COMPRESSOR, AIR	20		\$639.62	18		\$695.23	15		\$768.61
1600	CONVYR	CONVEYOR, SALT	8		\$9,391.21	7		\$10,458	6		\$11,608
1601	STBRNP	SYSTEM, SALT BRINE PRODUCTION	30		\$521.49	30		\$505.06	30		\$488.68
1602	STBRNT	TANK, SALT BRINE STORAGE	30		\$110.21	30		\$106.88	30		\$103.53
1603	STBRNS	STATION, SALT BRINE FILL	30		\$126.61	30		\$123.04	30		\$118.57
1604	STBRNA	SYSTEM, SALT BRINE APPLICATOR	30		\$620.83	30		\$599.01	30		\$571.12
1703	TRCATT	TRACTOR IMPLEMENT / ATTACHMENT	30		\$453.96	30		\$453.96	30		\$433.66
1709	DRILLM	DRILL, AUGER	11	2,206	\$149.32	8	2,040	\$150.78	8	2,040	\$150.78
1720	All (2)	BREAKER ATTACHMENT	21		\$208.81	18		\$236.73	16		\$255.62
1802	All (2)	AERIAL DEVICE, TRUCK MTD	24		\$3,797.93	21		\$4,136.79	19		\$4,526.32
1803	GAER3A	AERIAL DEVICE, BRIDGE INSPECTION	30		\$6,171.05	30		\$6,171.05	30		\$6,171.05
1805	All (2)	AERIAL WORK PLATFORM	30		\$4,789.00	30		\$4,666.51	30		\$4,666.51
1806	AERDV2	AERIAL DEVICE, SELF PROPELLED	20		\$4,254.52	17		\$4,806.50	15		\$5,181.25
1815	All (2)	CRANE, 16-18 TON	30		\$4,423.63	30		\$4,344.38	30		\$4,258.30
1822	All (4)	CRANE, MECHANIC	30		\$570.24	30		\$546.76	30		\$516.71
1852	EXCAVC	EXCAVATOR, WHEEL	10	3,980	\$73.18	9	4,140	\$72.80	7	3,864	\$73.96
1853	All (2)	EXCAVATOR, TRACK 20 - 36 METRIC TON	11	6,798	\$41.57	10	7,130	\$41.72	8	6,840	\$41.87
1854	EXCAVC	EXCAVATOR, TRACK 12 - 18 METRIC TON	11	7,920	\$30.91	9	7,718	\$31.12	8	8,152	\$31.25
2002	LOADRM	LOADER, WHEEL 2 CY	10	4,880	\$39.42	8	4,600	\$39.55	6	4,104	\$39.76
2008	LOADRM	LOADER, CRAWLER	12	2,964	\$82.38	10	2,970	\$83.02	10	2,970	\$83.02
2013	All (2)	LOADER ATTACHMENT	30		\$287.37	30		\$287.37	30		\$279.19
2101	GENRTR	GENERATOR/STANDBY POWER SYSTEM	No Match			No Match			No Match		
2115	LTPLNT	LIGHT PLANT	7	630	\$15.96	5	545	\$15.47	No Match		
2205	MIXERM	MIXER, MASONRY/ASPHALT	30		\$2,746.56	30		\$2,598.12	30		\$2,598.12
2215	All (2)	HYDRAULIC IMPACTOR	30		\$1,227.78	30		\$1,161.62	30		\$1,161.62
2301	All (2)	A-BOOM MOWER ATTACHMENT	6		\$1,710.93	6		\$1,710.93	6		\$1,710.93
2308	All (3)	A-BOOM MOWER ATTACHMENT	30		\$3,089.10	30		\$2,855.42	30		\$2,598.43
2310	MOWERM	RIDING MOWER	11	1,293	\$29.58	9	1,256	\$29.92	7	1,197	\$30.02
2502	ROLLRM	ROLLER, TANDEM, STATIC	No Match			No Match			No Match		
2504	ROLLRM	ROLLER, RUBBER TIRE	14	2,534	\$38.30	12	2,592	\$37.95	12	2,592	\$37.95
2507	ROLLRM	ROLLER, VIBRATORY	17	2,890	\$32.76	14	2,800	\$32.92	11	2,701	\$33.12
2604	SCRPER	SCRAPER, SELF PROPELLED, 11 CY	19	3,154	\$121.48	15	3,023	\$121.95	14	3,136	\$121.88
2703	CRANEM	CRANE, TRACK MOUNTED	No Match			No Match			No Match		
2850	SPRDRM	SPREADER, WIDENER	No Match			No Match			No Match		

			70% Fle	eet / Limite	d Decline	60% Flo	eet / Limite	d Decline	50% Fl	eet / Limite	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
2851	All (2)	SHOULDER MACHINE	30		\$1,196.30	30		\$1,170.26	30		\$1,151.27
2853	SPRDRM	SPREADER, AGGREGATE	No Match			No Match			No Match		
3151	GFUELT	FUEL AND LUBE TANK, TRUCK MTD	30		\$1,858.15	30		\$1,842.72	30		\$1,823.92
3201	All (4)	TRAILER, LIGHT EQUIPMENT TRANSPORT	22		\$1,409.63	20		\$1,511.03	17		\$1,643.65
3202	TRALR3	TRAILER, HEAVY EQUIPMENT TRANSPORT	15		\$5,553.95	13		\$6,056.02	12		\$6,820.51
3203	TRALR4	TRAILER, MATERIAL TRANSPORT	30		\$824.38	30		\$794.13	30		\$773.16
3205	TRALR5	TRAILER, SPECIAL PURPOSE	30		\$1,238.53	30		\$1,298.08	30		\$1,298.08
3214	All (6)	TRAILER, UTILITY	20		\$527.22	18		\$569.26	16		\$622.81
3221	MODULR	MODULAR OFFICE, SINGLE	30		\$1,249.67	30		\$1,187.14	30		\$1,187.14
3230	All (8)	TRUCK MOUNT ATTENUATOR	30		\$1,099.32	28		\$1,181.23	25		\$1,291.73
3301	All (2)	BOAT, MOTOR, TRAILER	11		\$1,621.64	10		\$1,863.92	8		\$2,120.67
3500	All (2)	PUMP, WATER	30		\$581.95	30		\$559.29	30		\$541.34
3980	SNWEQA	PLOW, SNOW 10'	30		\$206.98	30		\$193.17	30		\$177.94
4102	BSHCPR	BRUSH CHIPPER	9	909	\$60.77	8	920	\$61.07	6	834	\$61.24
4103	CONFRM	CURB MACHINE	13		\$638.14	10		\$763.02	10		\$763.02
4104	All (2)	HYDRO-SEEDER ATTACHMENT	6	1,182	\$58.10	5	1,148	\$57.34	No Match		
4106	All (5)	SPRAYER ATTACHMENT	19		\$4,237.17	17		\$4,669.81	15		\$5,231.23
4119	All (7)	WELDER/GENERATOR	No Match			No Match			No Match		
4122	All (4)	POST, PULLER, AUGER/TOOL KIT	30		\$258.52	30		\$253.59	30		\$248.74
4126	SPRTGM	SPREADER, TAILGATE MOUNT	29		\$234.55	25		\$246.52	22		\$259.92
4127	SPRIBA	SPREADER, 5CY IN BODY	30		\$529.62	30		\$556.47	27		\$595.75
4128	SNPLWA	PLOW, SNOW 10'	30		\$211.11	30		\$201.55	30		\$191.44
4136	FRKLFT	FORKLIFT	20	1,980	\$34.66	18	1,926	\$34.73	15	1,973	\$34.86
4145	All (3)	TRAFFIC CONTROL DEVICES	30		\$562.33	30		\$575.87	30		\$596.23
4154	All (2)	PILE DRIVER	17		\$7,565.08	17		\$7,565.08	17		\$7,565.08
4229	SPRIBB	SPREADER, 10CY IN BODY	17		\$817.82	15		\$882.03	13		\$965.98
4230	GSNWBL	SNOW BLOWER	18		\$18,679	12		\$25,907	12		\$25,907
4231	SNPLWB	PLOW, SNOW 8'	6		\$608.68	5		\$660.41	4		\$713.49
4233	SNPLWC	PLOW, SNOW 12'	12		\$638.26	10		\$697.30	9		\$771.71
4241	SWRROD	SEWER RODDER	No Match			No Match			No Match		
4248	TILLER	SOIL CONDITIONER	10		\$1,000.88	8		\$1,167.37	7		\$1,396.17
4254	All (2)	SKID STEER ATTACHMENTS	30		\$239.26	30		\$254.08	28		\$276.69
230R	All (4)	REAR MOUNT MOWER ATT	30		\$403.18	30		\$371.73	30		\$340.97
230S	All (2)	SIDE/MID MOWER ATT	30		\$1,167.00	30		\$1,099.64	30		\$1,020.59

## 6.2 Current Economic Life Estimates

To provide additional insight to the 2011 analysis results, the data in Tables 5, 6 and, 7 was filtered by *Current Economic Life* and is presented in Tables 8, 9, and 10 for classes in which an economic life was determined. Equipment classes with a *Count* of less than 20 do not have enough data for statistical significant and should be discounted. An *Economic Life* of one year indicates that the minimum was found in the first year ownership and should not be viewed as a true economic life.

For comparison, Tables 11, 12 and 13 show equipment for which an economic life was not determined. As previously stated, the classes for which the model unable to determine an economic life are those with very low or negative *Annual Operating Rate Factors*. Interestingly, while 74% of equipment classes with usage measured in miles and 63% of equipment classes with usage measured in hours have a determinable economic life, only 39% of equipment classes with usage measured in years have determinable economic life. The cause of an undeterminable economic life is twofold. First, much of the equipment with usage measured in years are attachments or trailers that tend to have relatively low operating cost, hence a low or negative *Annual Operating Rate Factor*. Second, for equipment with measured usage, low usage generally results in low operating costs, and hence, a low or negative *Annual Operating Rate Factor*.

### Table 8: Summary of Results for Classes with Estimated Economic Life for Current Fleet

CI.	Functional			Units	Economic	Age at Economic	Rate
Class 0200	Code All (2)	Description TRUCK, MISCELLANEOUS	Count 179	of Use Miles	<b>Life</b> 20	Life 198,869	(\$/unit) \$0.50
0200	All (5)	TRUCK, 5000 GVW	1,903	Miles	15	198,809	\$0.30
0201	TRUCK1	TRUCK, 7500 GVW	268	Miles	13	238,128	\$0.42
0202	All (5)	TRUCK, 1500 GVW	345	Miles	12	149,122	\$0.48
0203	All (2)	TRUCK, 9000 - 10000 GVW	510	Miles	20	271,013	\$0.83 \$0.57
0204	TRKDMP	TRUCK, DUMP 33000 GVW	862	Miles	12	113,525	\$1.60
0205	All (15)	TRUCK, 20000 - 33000 GVW	116	Miles	15	127,762	\$1.00
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	549	Miles	17	127,748	\$1.30
0206	GDIST1	TRUCK, 20000 - 33000 GVW	59	Miles	17	81,171	\$2.09
0206	All (19)	TRUCK, 20000 - 33000 GVW	847	Miles	20	132,176	\$1.37
0212	TRKDMP	TRUCK, DUMP 50000 GVW	610	Miles	13	169,437	\$1.62
0212	TRUCK5	TRUCK, TRACTOR 60000 GVW	84	Miles	20	164,330	\$1.70
0230	All (5)	TRUCK, 35000 - 50000 GVW	72	Miles	13	48,617	\$3.33
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	23	Miles	13	26,168	\$5.07
0230	TRKDMP	TRUCK, DUMP 60000 GVW	73	Miles	28	424,885	\$1.46
0232	GTRFSV	TRUCK, 17500 - 20000 GVW	55	Miles	11	229,838	\$0.72
0233	GAER1A	TRUCK, 17500 - 20000 GVW	42	Miles	11	208,858	\$0.94
0233	All (7)	TRUCK, 17500 - 20000 GVW	183	Miles	11	181,685	\$0.81
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	59	Miles	13	228,378	\$0.76
0235	BUSBUS	BUS, PASSENGER	11	Miles	15	19,111	\$0.82
0300	All (7)	TRACTOR, WHEEL	464	Hours	15	3,992	\$29.35
0314	BCKHOE	BACKHOE, TRACTOR LOADER	247	Hours	13	4,862	\$36.11
0404	CRWTRM	CRAWLER TRACTOR	18	Hours	25	3,246	\$102.65
0900	GRADRM	MOTOR GRADER	374	Hours	17	6,568	\$52.20
1011	PAVERM	ASPHALT PAVER/ GRINDER	32	Hours	12	2,419	\$62.33
1150	PAVERM	PAVER, ASPHALT	14	Hours	13	2,878	\$73.32
1300	TNKASP	ASPHALT TANK/KETTLE	18	Hours	7	3,183	\$41.50
1400	All (7)	BROOM	89	Years	1	-,	\$9,147.02
1450	All (2)	PAINT MACHINE, SPECIAL MARKING	17	Years	11		\$22,854
1454	PAINTM	PAINT MACHINE, HAND TRAFFIC STRIPER	11	Years	21		\$529.82
1457	All (2)	PAINT MACHINE, THERMOPLASTIC APPL.	3	Years	11		\$3,403.88
1500	All (13)	COMPRESSOR, AIR	291	Years	26		\$531.31
1600	CONVYR	CONVEYOR. SALT	11	Years	10		\$7,318.06
1709	DRILLM	DRILL, AUGER	7	Hours	11	2,163	\$148.35
1720	All (2)	BREAKER ATTACHMENT	14	Years	27	_,	\$174.00
1806	AERDV2	AERIAL DEVICE, SELF PROPELLED	14	Years	26		\$3,566.64
1852	EXCAVC	EXCAVATOR, WHEEL	20	Hours	14	4,194	\$73.31
1853	All (2)	EXCAVATOR, TRACK 20 - 36 METRIC TON	40	Hours	19	7,089	\$41.32
1854	EXCAVC	EXCAVATOR, TRACK 12 - 18 METRIC TON	20	Hours	18	8,477	\$30.89
2002	LOADRM	LOADER, WHEEL 2 CY	184	Hours	13	4,950	\$39.31
2008	LOADRM	LOADER, CRAWLER	9	Hours	19	3,006	\$81.93
2115	LTPLNT	LIGHT PLANT	20	Hours	8	647	\$15.77
2301	All (2)	A-BOOM MOWER ATTACHMENT	3	Years	8		\$1,207.12
2310	MOWERM	RIDING MOWER	78	Hours	14	1,220	\$29.50
2504	ROLLRM	ROLLER, RUBBER TIRE	9	Hours	12	1,939	\$40.69
2507	ROLLRM	ROLLER, VIBRATORY	94	Hours	17	1,615	\$39.34
2604	SCRPER	SCRAPER, SELF PROPELLED, 11 CY	17	Hours	24	3,035	\$121.57
3201	All (4)	TRAILER, LIGHT EQUIPMENT TRANSPORT	650	Years	28	,	\$1,209.56
3202	TRALR3	TRAILER, HEAVY EQUIPMENT TRANSPORT	76	Years	20		\$4,501.14
3214	All (6)	TRAILER, UTILITY	245	Years	26		\$446.86

Class	Functional Code	Description	Count	Units of Use	Economic Life	Age at Economic Life	Rate (\$/unit)
3301	All (2)	BOAT, MOTOR, TRAILER	34	Years	15		\$1,250.81
4102	BSHCPR	BRUSH CHIPPER	64	Hours	13	979	\$60.33
4103	CONFRM	CURB MACHINE	7	Years	17		\$488.01
4104	All (2)	HYDRO-SEEDER ATTACHMENT	22	Hours	1	299	\$54.98
4106	All (5)	SPRAYER ATTACHMENT	23	Years	26		\$3,267.69
4154	All (2)	PILE DRIVER	3	Years	23		\$6,042.78
4229	SPRIBB	SPREADER, 10CY IN BODY	689	Years	22		\$692.29
4230	GSNWBL	SNOW BLOWER	4	Years	23		\$14,876.60
4231	SNPLWB	PLOW, SNOW 8'	41	Years	9		\$473.22
4233	SNPLWC	PLOW, SNOW 12'	324	Years	15		\$528.91
4248	TILLER	SOIL CONDITIONER	8	Years	13		\$796.42

#### Table 9: Summary of Forward Analysis Results for Classes with Estimated Economic Life – 100 to 80 Percent of Fleet

			100% Fleet / Limited Decline		d Decline	90% Fl	eet / Limite	l Decline	80% Fl	eet / Limite	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0200	All (2)	TRUCK, MISCELLANEOUS	17	203,592	\$0.50	15	199,733	\$0.50	13	194,890	\$0.50
0201	All (5)	TRUCK, 5000 GVW	14	185,290	\$0.42	13	189,007	\$0.42	11	180,015	\$0.42
0202	TRUCK1	TRUCK, 7500 GVW	16	233,120	\$0.48	14	226,814	\$0.48	12	218,940	\$0.48
0203	All (5)	TRUCK, 15000 GVW	12	145,464	\$0.83	11	146,229	\$0.83	9	137,840	\$0.83
0204	All (2)	TRUCK, 9000 - 10000 GVW	17	259,038	\$0.57	15	247,958	\$0.58	13	241,787	\$0.58
0205	TRKDMP	TRUCK, DUMP 33000 GVW	15	111,930	\$1.58	13	110,351	\$1.59	12	113,256	\$1.59
0206	All (15)	TRUCK, 20000 - 33000 GVW	16	124,032	\$1.42	14	121,114	\$1.42	13	124,306	\$1.42
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	19	129,742	\$1.29	17	129,107	\$1.29	14	121,100	\$1.30
0206	GDIST1	TRUCK, 20000 - 33000 GVW	16	78,304	\$2.08	14	76,300	\$2.08	13	78,988	\$2.09
0206	All (19)	TRUCK, 20000 - 33000 GVW	19	128,041	\$1.37	17	127,398	\$1.37	15	126,315	\$1.38
0212	TRKDMP	TRUCK, DUMP 50000 GVW	14	169,778	\$1.61	12	161,700	\$1.62	11	164,885	\$1.63
0217	TRUCK5	TRUCK, TRACTOR 60000 GVW	18	158,778	\$1.69	16	156,000	\$1.70	14	154,826	\$1.71
0230	All (5)	TRUCK, 35000 - 50000 GVW	15	49,343	\$3.33	14	50,344	\$3.32	12	48,372	\$3.34
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	14	24,990	\$5.05	13	25,123	\$5.05	11	24,844	\$5.06
0232	TRKDMP	TRUCK, DUMP 60000 GVW	No Match			No Match			18	383,076	\$1.49
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	11	233,646	\$0.72	10	236,260	\$0.72	9	238,986	\$0.73
0233	GAER1A	TRUCK, 17500 - 20000 GVW	11	205,959	\$0.93	10	209,290	\$0.92	9	208,211	\$0.92
0233	All (7)	TRUCK, 17500 - 20000 GVW	11	184,278	\$0.80	9	170,982	\$0.80	8	169,888	\$0.80
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	13	226,408	\$0.76	12	229,920	\$0.76	10	216,100	\$0.76
0235	BUSBUS	BUS, PASSENGER	9	99,707	\$0.88	8	98,536	\$0.88	6	82,122	\$0.88
0300	All (7)	TRACTOR, WHEEL	16	3,952	\$29.21	14	3,892	\$29.31	13	3,998	\$29.45
0314	BCKHOE	BACKHOE, TRACTOR LOADER	15	4,860	\$36.02	14	5,054	\$36.09	12	4,836	\$36.16
0404	CRWTRM	CRAWLER TRACTOR	No Match			No Match			No Match		
0900	GRADRM	MOTOR GRADER	21	6,636	\$51.82	19	6,603	\$51.93	17	6,647	\$52.04
1011	PAVERM	ASPHALT PAVER/ GRINDER	13	2,574	\$61.96	12	2,604	\$62.16	10	2,440	\$62.44
1150	PAVERM	PAVER, ASPHALT	13	2,789	\$73.65	12	2,760	\$73.84	11	2,937	\$74.13
1300	TNKASP	ASPHALT TANK/KETTLE	11	3,080	\$41.29	10	3,170	\$41.34	9	3,222	\$41.48
1400	All (7)	BROOM	1		\$9,147.02	1		\$9,225.25	1		\$9,324.58
1450	All (2)	PAINT MACHINE, SPECIAL MARKING	11		\$22,854	10		\$24,822	10		\$26,035

			100% Fleet / Limited Decline			90% Fl	eet / Limite	d Decline	80% Fl	eet / Limite	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
1454	PAINTM	PAINT MACHINE, HAND TRAFFIC STRIPER	21		\$529.82	19		\$562.62	18		\$602.39
1457	All (2)	PAINT MACHINE, THERMOPLASTIC APPL.	11		\$3,403.88	11		\$3,403.88	8		\$4,521.29
1500	All (13)	COMPRESSOR, AIR	26		\$531.31	24		\$560.71	22		\$596.04
1600	CONVYR	CONVEYOR, SALT	10		\$7,318.06	10		\$7,893.17	9		\$8,559.90
1709	DRILLM	DRILL, AUGER	15	2,228	\$149.93	13	2,197	\$149.76	13	2,197	\$149.76
1720	All (2)	BREAKER ATTACHMENT	27		\$174.00	26		\$181.01	23		\$198.16
1806	AERDV2	AERIAL DEVICE, SELF PROPELLED	26		\$3,566.64	24		\$3,705.15	21		\$4,044.45
1852	EXCAVC	EXCAVATOR, WHEEL	15	4,185	\$72.70	13	4,089	\$72.82	12	4,176	\$72.58
1853	All (2)	EXCAVATOR, TRACK 20 - 36 METRIC TON	17	7,225	\$41.32	15	7,058	\$41.36	13	6,890	\$41.44
1854	EXCAVC	EXCAVATOR, TRACK 12 - 18 METRIC TON	16	8,160	\$30.78	14	7,938	\$30.72	13	8,216	\$30.90
2002	LOADRM	LOADER, WHEEL 2 CY	14	4,788	\$39.17	13	4,843	\$39.26	11	4,752	\$39.40
2008	LOADRM	LOADER, CRAWLER	18	3,006	\$82.41	16	3,040	\$82.26	14	2,982	\$82.19
2115	LTPLNT	LIGHT PLANT	10	660	\$15.83	9	630	\$15.77	8	632	\$15.84
2301	All (2)	A-BOOM MOWER ATTACHMENT	8		\$1,207.12	8		\$1,207.12	6		\$1,710.93
2310	MOWERM	RIDING MOWER	15	1,260	\$29.38	13	1,235	\$29.44	11	1,221	\$29.57
2504	ROLLRM	ROLLER, RUBBER TIRE	21	2,489	\$38.53	19	2,594	\$38.29	17	2,550	\$38.57
2507	ROLLRM	ROLLER, VIBRATORY	No Match			21	2,825	\$32.77	19	2,850	\$32.99
2604	SCRPER	SCRAPER, SELF PROPELLED, 11 CY	No Match			No Match			No Match		
3201	All (4)	TRAILER, LIGHT EQUIPMENT TRANSPORT	28		\$1,209.56	26		\$1,264.29	24		\$1,329.63
3202	TRALR3	TRAILER, HEAVY EQUIPMENT TRANSPORT	20		\$4,501.14	18		\$4,796.59	17		\$5,112.06
3214	All (6)	TRAILER, UTILITY	26		\$446.86	24		\$468.46	22		\$495.43
3301	All (2)	BOAT, MOTOR, TRAILER	15		\$1,250.81	14		\$1,338.46	12		\$1,486.12
4102	BSHCPR	BRUSH CHIPPER	15	990	\$60.06	13	962	\$60.26	11	946	\$60.52
4103	CONFRM	CURB MACHINE	17		\$488.01	15		\$551.06	15		\$551.06
4104	All (2)	HYDRO-SEEDER ATTACHMENT	10	1,340	\$57.17	9	1,319	\$57.29	8	1,296	\$57.42
4106	All (5)	SPRAYER ATTACHMENT	26		\$3,267.69	24		\$3,485.62	21		\$3,891.90
4154	All (2)	PILE DRIVER	23		\$6,042.78	23		\$6,042.78	17		\$7,565.08
4229	SPRIBB	SPREADER, 10CY IN BODY	22		\$692.29	21		\$726.55	19		\$767.40
4230	GSNWBL	SNOW BLOWER	23		\$14,876.60	23		\$14,876.60	18		\$18,679.40
4231	SNPLWB	PLOW, SNOW 8'	9		\$473.22	8		\$510.66	7		\$558.69
4233	SNPLWC	PLOW, SNOW 12'	15		\$528.91	14		\$557.99	13		\$594.30
4248	TILLER	SOIL CONDITIONER	13		\$796.42	11		\$885.60	10		\$1,000.88

#### Table 10: Summary of Forward Analysis Results for Classes with Estimated Economic Life – 70 to 50 Percent of Fleet

			70% Fleet / Limited Decline			60% Fl	eet / Limitee	d Decline	50% Fl	eet / Limitee	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0200	All (2)	TRUCK, MISCELLANEOUS	11	188,705	\$0.50	9	184,464	\$0.51	8	192,776	\$0.51
0201	All (5)	TRUCK, 5000 GVW	9	172,098	\$0.42	8	176,440	\$0.43	7	183,243	\$0.43
0202	TRUCK1	TRUCK, 7500 GVW	11	225,907	\$0.48	9	215,924	\$0.48	7	206,192	\$0.49
0203	All (5)	TRUCK, 15000 GVW	8	138,208	\$0.84	7	139,881	\$0.84	6	145,014	\$0.85
0204	All (2)	TRUCK, 9000 - 10000 GVW	11	233,904	\$0.58	10	250,850	\$0.58	8	240,856	\$0.59
0205	TRKDMP	TRUCK, DUMP 33000 GVW	10	107,960	\$1.60	9	112,095	\$1.61	7	104,626	\$1.62
0206	All (15)	TRUCK, 20000 - 33000 GVW	11	120,786	\$1.43	9	116,928	\$1.44	8	124,080	\$1.45
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	13	127,056	\$1.30	11	125,565	\$1.31	9	122,922	\$1.31
0206	GDIST1	TRUCK, 20000 - 33000 GVW	11	76,643	\$2.10	9	73,508	\$2.11	8	77,064	\$2.13
0206	All (19)	TRUCK, 20000 - 33000 GVW	13	125,210	\$1.38	11	123,657	\$1.39	9	121,275	\$1.40
0212	TRKDMP	TRUCK, DUMP 50000 GVW	9	157,649	\$1.63	7	143,028	\$1.64	No Match		
0217	TRUCK5	TRUCK, TRACTOR 60000 GVW	12	150,720	\$1.71	11	161,200	\$1.72	9	157,055	\$1.73
0230	All (5)	TRUCK, 35000 - 50000 GVW	11	50,886	\$3.35	9	48,429	\$3.35	7	45,003	\$3.36
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	10	25,710	\$5.11	8	23,496	\$5.09	6	20,562	\$5.03
0232	TRKDMP	TRUCK, DUMP 60000 GVW	16	387,264	\$1.50	13	360,503	\$1.50	11	362,907	\$1.50
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	7	214,340	\$0.73	7	247,898	\$0.73	6	253,128	\$0.74
0233	GAER1A	TRUCK, 17500 - 20000 GVW	7	189,935	\$0.93	6	190,866	\$0.94	No Match		
0233	All (7)	TRUCK, 17500 - 20000 GVW	7	167,773	\$0.80	6	169,122	\$0.82	No Match		
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	9	220,496	\$0.76	7	205,328	\$0.77	6	203,130	\$0.77
0235	BUSBUS	BUS, PASSENGER	No Match			No Match			No Match		
0300	All (7)	TRACTOR, WHEEL	11	3,850	\$29.54	9	3,776	\$29.73	6	2,970	\$29.33
0314	BCKHOE	BACKHOE, TRACTOR LOADER	11	5,027	\$36.29	9	4,779	\$36.36	7	4,550	\$36.61
0404	CRWTRM	CRAWLER TRACTOR	No Match			18	4,158	\$96.50	14	3,962	\$96.71
0900	GRADRM	MOTOR GRADER	14	6,356	\$52.20	12	6,420	\$52.36	10	6,400	\$52.61
1011	PAVERM	ASPHALT PAVER/ GRINDER	8	2,296	\$63.42	8	2,656	\$62.94	6	2,370	\$63.42
1150	PAVERM	PAVER, ASPHALT	9	2,687	\$74.48	7	2,632	\$75.33	6	2,550	\$74.65
1300	TNKASP	ASPHALT TANK/KETTLE	8	3,136	\$41.62	7	3,192	\$41.94	5	2,850	\$41.59
1400	All (7)	BROOM	1		\$9,454.83	1		\$9,633.09	1		\$9,857.44
1450	All (2)	PAINT MACHINE, SPECIAL MARKING	9		\$28,976	7		\$32,870	7		\$35,379
1454	PAINTM	PAINT MACHINE, HAND TRAFFIC STRIPER	16		\$649.87	14		\$710.33	13		\$787.36
1457	All (2)	PAINT MACHINE, THERMOPLASTIC APPL.	8		\$4,521.29	8		\$4,521.29	8		\$4,521.29

			70% Fleet / Limited Decline			60% Fl	eet / Limitee	d Decline	50% Fleet / Limited Decline		
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
1500	All (13)	COMPRESSOR, AIR	20		\$639.62	18		\$695.23	15		\$768.61
1600	CONVYR	CONVEYOR, SALT	8		\$9,391.21	7		\$10,458	6		\$11,608
1709	DRILLM	DRILL, AUGER	11	2,206	\$149.32	8	2,040	\$150.78	8	2,040	\$150.78
1720	All (2)	BREAKER ATTACHMENT	21		\$208.81	18		\$236.73	16		\$255.62
1806	AERDV2	AERIAL DEVICE, SELF PROPELLED	20		\$4,254.52	17		\$4,806.50	15		\$5,181.25
1852	EXCAVC	EXCAVATOR, WHEEL	10	3,980	\$73.18	9	4,140	\$72.80	7	3,864	\$73.96
1853	All (2)	EXCAVATOR, TRACK 20 - 36 METRIC TON	11	6,798	\$41.57	10	7,130	\$41.72	8	6,840	\$41.87
1854	EXCAVC	EXCAVATOR, TRACK 12 - 18 METRIC TON	11	7,920	\$30.91	9	7,718	\$31.12	8	8,152	\$31.25
2002	LOADRM	LOADER, WHEEL 2 CY	10	4,880	\$39.42	8	4,600	\$39.55	6	4,104	\$39.76
2008	LOADRM	LOADER, CRAWLER	12	2,964	\$82.38	10	2,970	\$83.02	10	2,970	\$83.02
2115	LTPLNT	LIGHT PLANT	7	630	\$15.96	5	545	\$15.47	No Match		
2301	All (2)	A-BOOM MOWER ATTACHMENT	6		\$1,710.93	6		\$1,710.93	6		\$1,710.93
2310	MOWERM	RIDING MOWER	11	1,293	\$29.58	9	1,256	\$29.92	7	1,197	\$30.02
2504	ROLLRM	ROLLER, RUBBER TIRE	14	2,534	\$38.30	12	2,592	\$37.95	12	2,592	\$37.95
2507	ROLLRM	ROLLER, VIBRATORY	17	2,890	\$32.76	14	2,800	\$32.92	11	2,701	\$33.12
2604	SCRPER	SCRAPER, SELF PROPELLED, 11 CY	19	3,154	\$121.48	15	3,023	\$121.95	14	3,136	\$121.88
3201	All (4)	TRAILER, LIGHT EQUIPMENT TRANSPORT	22		\$1,409.63	20		\$1,511.03	17		\$1,643.65
3202	TRALR3	TRAILER, HEAVY EQUIPMENT TRANSPORT	15		\$5,553.95	13		\$6,056.02	12		\$6,820.51
3214	All (6)	TRAILER, UTILITY	20		\$527.22	18		\$569.26	16		\$622.81
3301	All (2)	BOAT, MOTOR, TRAILER	11		\$1,621.64	10		\$1,863.92	8		\$2,120.67
4102	BSHCPR	BRUSH CHIPPER	9	909	\$60.77	8	920	\$61.07	6	834	\$61.24
4103	CONFRM	CURB MACHINE	13		\$638.14	10		\$763.02	10		\$763.02
4104	All (2)	HYDRO-SEEDER ATTACHMENT	6	1,182	\$58.10	5	1,148	\$57.34	No Match		
4106	All (5)	SPRAYER ATTACHMENT	19		\$4,237.17	17		\$4,669.81	15		\$5,231.23
4154	All (2)	PILE DRIVER	17		\$7,565.08	17		\$7,565.08	17		\$7,565.08
4229	SPRIBB	SPREADER, 10CY IN BODY	17		\$817.82	15		\$882.03	13		\$965.98
4230	GSNWBL	SNOW BLOWER	18		\$18,679	12		\$25,907	12		\$25,907
4231	SNPLWB	PLOW, SNOW 8'	6		\$608.68	5		\$660.41	4		\$713.49
4233	SNPLWC	PLOW, SNOW 12'	12		\$638.26	10		\$697.30	9		\$771.71
4248	TILLER	SOIL CONDITIONER	10		\$1,000.88	8		\$1,167.37	7		\$1,396.17

### Table 11: Summary of Results for Classes without Estimated Economic Life for Current Fleet

Class	Functional Code	Description	Count	Units of Use	Economic Life	Age at Economic Life	Rate (\$/unit)
202	GIMAPT	TRUCK, 7500 GVW	57	Miles	No Min		
202	All (4)	TRUCK, 7500 GVW	329	Miles	No Min		
206	GFUELT	TRUCK, 20000 - 33000 GVW	95	Miles	No Min		
206	GASPC1	TRUCK, 20000 - 33000 GVW	27	Miles	No Min		
227	TRUCK5	TRUCK, TRACTOR 70000 GVW	19	Miles	No Min		
230	GCRAN1	TRUCK, 35000 - 50000 GVW	31	Miles	No Min		
233	GMCHST	TRUCK, 17500 - 20000 GVW	21	Miles	No Min		
236	All (2)	UTILITY VEHICLE	18	Hours	No Min		
1010	All (2)	ASPHALT PATCH MACHINE, TRAILER MTD	32	Years	No Min		
1012	All (2)	ASPHALT PATCHER, TRUCK MTD	18	Years	No Min		
1014	LOADRM	LOADER, SKID STEER	51	Hours	No Min		
1302	All (2)	DISTRIBUTOR, ASPHALT	42	Hours	No Min		
1404	SWEEPR	INTEGRAL SWEEPER	7	Hours	No Min		
1453	All (3)	PAINT MACHINE, PRELINE	7	Years	No Min		
1601	STBRNP	SYSTEM, SALT BRINE PRODUCTION	28	Years	No Min		
1602	STBRNT	TANK, SALT BRINE STORAGE	21	Years	No Min		
1603	STBRNS	STATION, SALT BRINE FILL	62	Years	No Min		
1604	STBRNA	SYSTEM, SALT BRINE APPLICATOR	176	Years	No Min		
1703	TRCATT	TRACTOR IMPLEMENT / ATTACHMENT	6	Years	No Min		
1802	All (2)	AERIAL DEVICE, TRUCK MTD	79	Years	No Min		
1803	GAER3A	AERIAL DEVICE, BRIDGE INSPECTION	3	Years	No Min		
1805	All (2)	AERIAL WORK PLATFORM	9	Years	No Min		
1815	All (2)	CRANE, 16-18 TON	54	Years	No Min		
1822	All (4)	CRANE, MECHANIC	266	Years	No Min		
2013	All (2)	LOADER ATTACHMENT	6	Years	No Min		
2101	GENRTR	GENERATOR/STANDBY POWER SYSTEM	89	Hours	No Min		
2205	MIXERM	MIXER, MASONRY/ASPHALT	4	Years	No Min		
2215	All (2)	HYDRAULIC IMPACTOR	4	Years	No Min		
2308	All (3)	A-BOOM MOWER ATTACHMENT	174	Years	No Min		
2502	ROLLRM	ROLLER, TANDEM, STATIC	15	Hours	No Min		
2703	CRANEM	CRANE, TRACK MOUNTED	6	Hours	No Min		
2850	SPRDRM	SPREADER, WIDENER	4	Hours	No Min		
2851	All (2)	SHOULDER MACHINE	24	Years	No Min		
2853	SPRDRM	SPREADER, AGGREGATE	28	Hours	No Min		
3151	GFUELT	FUEL AND LUBE TANK, TRUCK MTD	98	Years	No Min		
3203	TRALR4	TRAILER, MATERIAL TRANSPORT	29	Years	No Min		
3205	TRALR5	TRAILER, SPECIAL PURPOSE	9	Years	No Min		
3221	MODULR	MODULAR OFFICE, SINGLE	5	Years	No Min		
3230	All (8)	TRUCK MOUNT ATTENUATOR	150	Years	No Min		
3500	All (2)	PUMP, WATER	35	Years	No Min		
3980	SNWEQA	PLOW, SNOW 10'	1,159	Years	No Min		
4119	All (7)	WELDER/GENERATOR	115	Hours	No Min		
4122	All (4)	POST, PULLER, AUGER/TOOL KIT	97	Years	No Min		
4126	SPRTGM	SPREADER, TAILGATE MOUNT	75	Years	No Min		
4127	SPRIBA	SPREADER, 5CY IN BODY	751	Years	No Min		
4128	SNPLWA	PLOW, SNOW 10'	317	Years	No Min		
4136	FRKLFT	FORKLIFT	86	Hours	No Min		

Class	Functional Code	Description	Count	Units of Use	Economic Life	Age at Economic Life	Rate (\$/unit)
4145	All (3)	TRAFFIC CONTROL DEVICES	290	Years	No Min		
4241	SWRROD	SEWER RODDER	15	Hours	No Min		
4254	All (2)	SKID STEER ATTACHMENTS	11	Years	No Min		
230R	All (4)	REAR MOUNT MOWER ATT	115	Years	No Min		
230S	All (2)	SIDE/MID MOWER ATT	83	Years	No Min		

#### Table 12: Summary of Forward Analysis Results for Classes without Estimated Economic Life – 100 to 80 Percent of Fleet

		100% Fleet / Limited Decline 90% Fleet / Limited Decline 80% Fleet / Limited									
			100% F	eet / Limite	d Decline	90% Fl	eet / Limiteo	l Decline	80% Fl	eet / Limite	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0202	GIMAPT	TRUCK, 7500 GVW	No Match			No Match			No Match		
0202	All (4)	TRUCK, 7500 GVW	20	368,200	\$0.46	17	352,079	\$0.46	17	386,852	\$0.46
0206	GFUELT	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	GASPC1	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0227	TRUCK5	TRUCK, TRACTOR 70000 GVW	No Match			No Match			No Match		
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	No Match			No Match			No Match		
0233	GMCHST	TRUCK, 17500 - 20000 GVW	No Match			No Match			No Match		
0236	All (2)	UTILITY VEHICLE	No Match			No Match			No Match		
1010	All (2)	ASPHALT PATCH MACHINE, TRAILER MTD	30		\$2,231.87	30		\$2,183.07	30		\$2,127.61
1012	All (2)	ASPHALT PATCHER, TRUCK MTD	30		\$3,111.02	30		\$2,988.31	30		\$2,855.11
1014	LOADRM	LOADER, SKID STEER	No Match			No Match			No Match		
1302	All (2)	DISTRIBUTOR, ASPHALT	No Match			No Match			No Match		
1404	SWEEPR	INTEGRAL SWEEPER	No Match			No Match			No Match		
1453	All (3)	PAINT MACHINE, PRELINE	30		\$1,633.45	30		\$1,605.50	30		\$1,605.50
1601	STBRNP	SYSTEM, SALT BRINE PRODUCTION	30		\$565.23	30		\$548.86	30		\$532.45
1602	STBRNT	TANK, SALT BRINE STORAGE	30		\$119.91	30		\$116.73	30		\$113.49
1603	STBRNS	STATION, SALT BRINE FILL	30		\$134.26	30		\$132.28	30		\$129.95
1604	STBRNA	SYSTEM, SALT BRINE APPLICATOR	30		\$669.83	30		\$655.73	30		\$640.21
1703	TRCATT	TRACTOR IMPLEMENT / ATTACHMENT	30		\$488.50	30		\$472.27	30		\$472.27
1802	All (2)	AERIAL DEVICE, TRUCK MTD	30		\$3,142.35	29		\$3,317.18	26		\$3,532.47
1803	GAER3A	AERIAL DEVICE, BRIDGE INSPECTION	30		\$6,293.98	30		\$6,293.98	30		\$6,171.05
1805	All (2)	AERIAL WORK PLATFORM	30		\$5,031.54	30		\$4,965.88	30		\$4,886.56
1815	All (2)	CRANE, 16-18 TON	30		\$4,561.09	30		\$4,526.32	30		\$4,475.71
1822	All (4)	CRANE, MECHANIC	30		\$620.84	30		\$606.56	30		\$590.35
2013	All (2)	LOADER ATTACHMENT	30		\$303.58	30		\$295.51	30		\$295.51
2101	GENRTR	GENERATOR/STANDBY POWER SYSTEM	No Match			No Match			No Match		
2205	MIXERM	MIXER, MASONRY/ASPHALT	30		\$2,890.68	30		\$2,890.68	30		\$2,746.56
2215	All (2)	HYDRAULIC IMPACTOR	30		\$1,274.30	30		\$1,274.30	30		\$1,227.78
2308	All (3)	A-BOOM MOWER ATTACHMENT	30		\$3,598.13	30		\$3,454.06	30		\$3,279.34
2502	ROLLRM	ROLLER, TANDEM, STATIC	No Match			No Match			No Match		

			100% F	100% Fleet / Limited Decline			eet / Limiteo	l Decline	80% Fleet / Limited Decline		
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
2703	CRANEM	CRANE, TRACK MOUNTED	No Match			No Match			No Match		
2850	SPRDRM	SPREADER, WIDENER	No Match			No Match			No Match		
2851	All (2)	SHOULDER MACHINE	30		\$1,246.34	30		\$1,233.44	30		\$1,212.05
2853	SPRDRM	SPREADER, AGGREGATE	No Match			No Match			No Match		
3151	GFUELT	FUEL AND LUBE TANK, TRUCK MTD	30		\$1,890.16	30		\$1,880.79	30		\$1,869.80
3203	TRALR4	TRAILER, MATERIAL TRANSPORT	30		\$904.95	30		\$879.84	30		\$852.98
3205	TRALR5	TRAILER, SPECIAL PURPOSE	30		\$1,150.37	30		\$1,171.20	30		\$1,199.14
3221	MODULR	MODULAR OFFICE, SINGLE	30		\$1,294.84	30		\$1,294.84	30		\$1,249.67
3230	All (8)	TRUCK MOUNT ATTENUATOR	30		\$978.32	30		\$1,006.50	30		\$1,044.73
3500	All (2)	PUMP, WATER	30		\$631.65	30		\$617.78	30		\$597.91
3980	SNWEQA	PLOW, SNOW 10'	30		\$240.37	30		\$230.43	30		\$219.35
4119	All (7)	WELDER/GENERATOR	No Match			No Match			No Match		
4122	All (4)	POST, PULLER, AUGER/TOOL KIT	30		\$270.36	30		\$266.66	30		\$263.00
4126	SPRTGM	SPREADER, TAILGATE MOUNT	30		\$214.27	30		\$219.04	30		\$226.18
4127	SPRIBA	SPREADER, 5CY IN BODY	30		\$487.08	30		\$497.44	30		\$511.04
4128	SNPLWA	PLOW, SNOW 10'	30		\$234.63	30		\$227.46	30		\$219.81
4136	FRKLFT	FORKLIFT	No Match			No Match			No Match		
4145	All (3)	TRAFFIC CONTROL DEVICES	30		\$539.87	30		\$545.47	30		\$552.68
4241	SWRROD	SEWER RODDER	No Match			No Match			No Match		
4254	All (2)	SKID STEER ATTACHMENTS	30		\$216.93	30		\$222.22	30		\$229.32
230R	All (4)	REAR MOUNT MOWER ATT	30		\$479.88	30		\$457.01	30		\$429.97
230S	All (2)	SIDE/MID MOWER ATT	30		\$1,323.18	30		\$1,280.43	30		\$1,224.76

#### Table 13: Summary of Forward Analysis Results for Classes without Estimated Economic Life – 70 to 50 Percent of Fleet

			70% Fl	eet / Limite	d Decline	60% Fl	eet / Limiteo	l Decline	50% Flo	eet / Limiteo	d Decline
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0202	GIMAPT	TRUCK, 7500 GVW	No Match			No Match			No Match		
0202	All (4)	TRUCK, 7500 GVW	13	338,455	\$0.47	12	368,892	\$0.47	10	367,030	\$0.47
0206	GFUELT	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	GASPC1	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0227	TRUCK5	TRUCK, TRACTOR 70000 GVW	No Match			No Match			No Match		
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	No Match			No Match			No Match		
0233	GMCHST	TRUCK, 17500 - 20000 GVW	No Match			No Match			No Match		
0236	All (2)	UTILITY VEHICLE	No Match			No Match			No Match		
1010	All (2)	ASPHALT PATCH MACHINE, TRAILER MTD	30		\$2,041.03	30		\$1,964.53	30		\$1,876.04
1012	All (2)	ASPHALT PATCHER, TRUCK MTD	30		\$2,784.49	30		\$2,635.31	30		\$2,476.31
1014	LOADRM	LOADER, SKID STEER	No Match			No Match			15	2,258	\$69.03
1302	All (2)	DISTRIBUTOR, ASPHALT	No Match			No Match			No Match		
1404	SWEEPR	INTEGRAL SWEEPER	No Match			No Match			No Match		
1453	All (3)	PAINT MACHINE, PRELINE	30		\$1,575.64	30		\$1,544.15	30		\$1,544.15
1601	STBRNP	SYSTEM, SALT BRINE PRODUCTION	30		\$521.49	30		\$505.06	30		\$488.68
1602	STBRNT	TANK, SALT BRINE STORAGE	30		\$110.21	30		\$106.88	30		\$103.53
1603	STBRNS	STATION, SALT BRINE FILL	30		\$126.61	30		\$123.04	30		\$118.57
1604	STBRNA	SYSTEM, SALT BRINE APPLICATOR	30		\$620.83	30		\$599.01	30		\$571.12
1703	TRCATT	TRACTOR IMPLEMENT / ATTACHMENT	30		\$453.96	30		\$453.96	30		\$433.66
1802	All (2)	AERIAL DEVICE, TRUCK MTD	24		\$3,797.93	21		\$4,136.79	19		\$4,526.32
1803	GAER3A	AERIAL DEVICE, BRIDGE INSPECTION	30		\$6,171.05	30		\$6,171.05	30		\$6,171.05
1805	All (2)	AERIAL WORK PLATFORM	30		\$4,789.00	30		\$4,666.51	30		\$4,666.51
1815	All (2)	CRANE, 16-18 TON	30		\$4,423.63	30		\$4,344.38	30		\$4,258.30
1822	All (4)	CRANE, MECHANIC	30		\$570.24	30		\$546.76	30		\$516.71
2013	All (2)	LOADER ATTACHMENT	30		\$287.37	30		\$287.37	30		\$279.19
2101	GENRTR	GENERATOR/STANDBY POWER SYSTEM	No Match			No Match			No Match		
2205	MIXERM	MIXER, MASONRY/ASPHALT	30		\$2,746.56	30		\$2,598.12	30		\$2,598.12
2215	All (2)	HYDRAULIC IMPACTOR	30		\$1,227.78	30		\$1,161.62	30		\$1,161.62
2308	All (3)	A-BOOM MOWER ATTACHMENT	30		\$3,089.10	30		\$2,855.42	30		\$2,598.43
2502	ROLLRM	ROLLER, TANDEM, STATIC	No Match			No Match			No Match		
2703	CRANEM	CRANE, TRACK MOUNTED	No Match			No Match			No Match		

			70% Fl	eet / Limitee	d Decline	60% Fl	eet / Limite	d Decline	50% Fleet / Limited Decline		
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
2850	SPRDRM	SPREADER, WIDENER	No Match			No Match			No Match		
2851	All (2)	SHOULDER MACHINE	30		\$1,196.30	30		\$1,170.26	30		\$1,151.27
2853	SPRDRM	SPREADER, AGGREGATE	No Match			No Match			No Match		
3151	GFUELT	FUEL AND LUBE TANK, TRUCK MTD	30		\$1,858.15	30		\$1,842.72	30		\$1,823.92
3203	TRALR4	TRAILER, MATERIAL TRANSPORT	30		\$824.38	30		\$794.13	30		\$773.16
3205	TRALR5	TRAILER, SPECIAL PURPOSE	30		\$1,238.53	30		\$1,298.08	30		\$1,298.08
3221	MODULR	MODULAR OFFICE, SINGLE	30		\$1,249.67	30		\$1,187.14	30		\$1,187.14
3230	All (8)	TRUCK MOUNT ATTENUATOR	30		\$1,099.32	28		\$1,181.23	25		\$1,291.73
3500	All (2)	PUMP, WATER	30		\$581.95	30		\$559.29	30		\$541.34
3980	SNWEQA	PLOW, SNOW 10'	30		\$206.98	30		\$193.17	30		\$177.94
4119	All (7)	WELDER/GENERATOR	No Match			No Match			No Match		
4122	All (4)	POST, PULLER, AUGER/TOOL KIT	30		\$258.52	30		\$253.59	30		\$248.74
4126	SPRTGM	SPREADER, TAILGATE MOUNT	29		\$234.55	25		\$246.52	22		\$259.92
4127	SPRIBA	SPREADER, 5CY IN BODY	30		\$529.62	30		\$556.47	27		\$595.75
4128	SNPLWA	PLOW, SNOW 10'	30		\$211.11	30		\$201.55	30		\$191.44
4136	FRKLFT	FORKLIFT	20	1,980	\$34.66	18	1,926	\$34.73	15	1,973	\$34.86
4145	All (3)	TRAFFIC CONTROL DEVICES	30		\$562.33	30		\$575.87	30		\$596.23
4241	SWRROD	SEWER RODDER	No Match			No Match			No Match		
4254	All (2)	SKID STEER ATTACHMENTS	30		\$239.26	30		\$254.08	28		\$276.69
230R	All (4)	REAR MOUNT MOWER ATT	30		\$403.18	30		\$371.73	30		\$340.97
230S	All (2)	SIDE/MID MOWER ATT	30		\$1,167.00	30		\$1,099.64	30		\$1,020.59

### 6.3 Classes with Multiple Functional Codes

Several classes contain multiple functional codes. In some cases the actual use of the equipment varies significantly between functional codes and the economic life should be analyzed independently based on functional code. Tables 14, 15, and 16 show the results of the economic analysis for classes containing multiple functional codes and having sufficient numbers of equipment (> 20) to warrant stand alone analysis. For example, class code 0202 contains four functional codes; TRUCK1, GIMAPT, GMCHST, and PAINTM, but only TRUCK1 and GIMAPT have sufficient equipment count to be analyzed separately. Analyzed as an aggregate class, the economic life is not determined due to a low *Annual Operating Rate Factor*. However, when separated by functional code, TRUCK1 has an economic life of 18 years, but the economic life for GIMAPT was not determined due to a low *Annual Operating Rate Factor*. Referring to the modeling parameters shown in Table 14, it is quite evident that there is a significant operational, hence, economic difference between the TRUCK1 and GIMAPT. Thus from a modeling standpoint, these classes should be treated separately.

#### Table 14: Economic Life Model Input Parameters and Current Fleet Analysis Results for Classes with Multiple Functional Codes

	Code	_	е		perating ()	nit	ge (Years)	nnal	erating r	ŝ	age		eled		
Class	Functional Code	Description	Units of Use	Count	Average Operating Rate (\$/unit)	Average Unit Utilization	Average Age (Years)	Average Annual Usage	Annual Operating Rate Factor	Initial Usage	Annual Usage Decline	Economic Life	Age at Economic Life	Rate (\$/unit)	Years Modeled
0202	TRUCK1	TRUCK, 7500 GVW	Miles	268	\$0.39	79%	6.5	14570	0.027	18,075	-538	18	238,128	\$0.48	30
0202	GIMAPT	TRUCK, 7500 GVW	Miles	57	\$0.50	98%	3.8	37155	-0.007	44,353	-1872	No Min			23
0202	All (4)	TRUCK, 7500 GVW	Miles	329	\$0.41	82%	6.1	18408	0.01	28,145	-1609	No Min			17
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	Miles	549	\$1.32	45%	10	6916	0.038	10,914	-400	17	127,748	\$1.30	27
0206	All (15)	TRUCK, 20000 - 33000 GVW	Miles	116	\$1.45	40%	9.2	7755	0.046	11,899	-451	15	127,762	\$1.43	26
0206	GFUELT	TRUCK, 20000 - 33000 GVW	Miles	95	\$1.15	104%	7.5	5806	-0.002	7,171	-182	No Min			30
0206	GDIST1	TRUCK, 20000 - 33000 GVW	Miles	59	\$1.67	39%	7.8	4897	0.043	6,339	-184	17	81,171	\$2.09	30
0206	GASPC1	TRUCK, 20000 - 33000 GVW	Miles	27	\$1.15	40%	7.8	8804	0.002	14,407	-722	No Min			19
0206	All (19)	TRUCK, 20000 - 33000 GVW	Miles	847	\$1.34	51%	9.4	6819	0.031	9,991	-338	20	132,176	\$1.37	29
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	Miles	23	\$4.38	21%	8	1788	0.126	2,445	-82	14	26,168	\$5.07	29
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	Miles	31	\$1.95	26%	9	2510	-0.106	2,221	32	No Min			30
0230	All (5)	TRUCK, 35000 - 50000 GVW	Miles	72	\$3.05	28%	8	3249	0.096	5,819	-320	13	48,617	\$3.33	18
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	Miles	59	\$0.58	86%	3.5	17214	0.038	16,794	119	13	228,378	\$0.76	30
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	Miles	55	\$0.65	85%	5.3	21478	0.028	33,875	-2360	11	229,838	\$0.72	14
0233	GMCHST	TRUCK, 17500 - 20000 GVW	Miles	21	\$0.68	105%	4.7	3801	-0.032	3,876	-16	No Min			30
0233	GAER1A	TRUCK, 17500 - 20000 GVW	Miles	42	\$0.86	89%	5.6	18935	0.038	21,912	-532	11	208,858	\$0.94	30
0233	All (7)	TRUCK, 17500 - 20000 GVW	Miles	183	\$0.67	86%	4.8	16943	0.043	20,068	-646	11	181,685	\$0.81	30

#### Table 15: Forward Analysis Results for Classes with Multiple Functional Codes – 100 to 80 Percent of Fleet

			100% F	100% Fleet / Limited Decline 90% Fleet / Limited Decline				80% Fleet / Limited Decline			
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0202	TRUCK1	TRUCK, 7500 GVW	16	233,120	\$0.48	14	226,814	\$0.48	12	218,940	\$0.48
0202	GIMAPT	TRUCK, 7500 GVW	No Match			No Match			No Match		
0202	All (4)	TRUCK, 7500 GVW	20	368,200	\$0.46	17	352,079	\$0.46	17	386,852	\$0.46
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	19	129,742	\$1.29	17	129,107	\$1.29	14	121,100	\$1.30
0206	All (15)	TRUCK, 20000 - 33000 GVW	16	124,032	\$1.42	14	121,114	\$1.42	13	124,306	\$1.42
0206	GFUELT	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	GDIST1	TRUCK, 20000 - 33000 GVW	16	78,304	\$2.08	14	76,300	\$2.08	13	78,988	\$2.09
0206	GASPC1	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	All (19)	TRUCK, 20000 - 33000 GVW	19	128,041	\$1.37	17	127,398	\$1.37	15	126,315	\$1.38
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	14	24,990	\$5.05	13	25,123	\$5.05	11	24,844	\$5.06
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	No Match			No Match			No Match		
0230	All (5)	TRUCK, 35000 - 50000 GVW	15	49,343	\$3.33	14	50,344	\$3.32	12	48,372	\$3.34
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	13	226,408	\$0.76	12	229,920	\$0.76	10	216,100	\$0.76
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	11	233,646	\$0.72	10	236,260	\$0.72	9	238,986	\$0.73
0233	GMCHST	TRUCK, 17500 - 20000 GVW	No Match			No Match			No Match		
0233	GAER1A	TRUCK, 17500 - 20000 GVW	11	205,959	\$0.93	10	209,290	\$0.92	9	208,211	\$0.92
0233	All (7)	TRUCK, 17500 - 20000 GVW	11	184,278	\$0.80	9	170,982	\$0.80	8	169,888	\$0.80

#### Table 16: Forward Analysis Results for Classes with Multiple Functional Codes – 70 to 50 Percent of Fleet

			70% Fleet / Limited Decline			60% Fl	eet / Limiteo	l Decline	50% Fleet / Limited Decline		
Class	Functional Code	Description	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate	Economic Life	Age at Economic Life	Rate
0202	TRUCK1	TRUCK, 7500 GVW	11	225,907	\$0.48	9	215,924	\$0.48	7	206,192	\$0.49
0202	GIMAPT	TRUCK, 7500 GVW	No Match			No Match			No Match		
0202	All (4)	TRUCK, 7500 GVW	13	338,455	\$0.47	12	368,892	\$0.47	10	367,030	\$0.47
0206	TRUCK2	TRUCK, 20000 - 33000 GVW	13	127,056	\$1.30	11	125,565	\$1.31	9	122,922	\$1.31
0206	All (15)	TRUCK, 20000 - 33000 GVW	11	120,786	\$1.43	9	116,928	\$1.44	8	124,080	\$1.45
0206	GFUELT	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	GDIST1	TRUCK, 20000 - 33000 GVW	11	76,643	\$2.10	9	73,508	\$2.11	8	77,064	\$2.13
0206	GASPC1	TRUCK, 20000 - 33000 GVW	No Match			No Match			No Match		
0206	All (19)	TRUCK, 20000 - 33000 GVW	13	125,210	\$1.38	11	123,657	\$1.39	9	121,275	\$1.40
0230	GCRAN2	TRUCK, 35000 - 50000 GVW	10	25,710	\$5.11	8	23,496	\$5.09	6	20,562	\$5.03
0230	GCRAN1	TRUCK, 35000 - 50000 GVW	No Match			No Match			No Match		
0230	All (5)	TRUCK, 35000 - 50000 GVW	11	50,886	\$3.35	9	48,429	\$3.35	7	45,003	\$3.36
0233	TRUCK2	TRUCK, 17500 - 20000 GVW	9	220,496	\$0.76	7	205,328	\$0.77	6	203,130	\$0.77
0233	GTRFSV	TRUCK, 17500 - 20000 GVW	7	214,340	\$0.73	7	247,898	\$0.73	6	253,128	\$0.74
0233	GMCHST	TRUCK, 17500 - 20000 GVW	No Match			No Match			No Match		
0233	GAER1A	TRUCK, 17500 - 20000 GVW	7	189,935	\$0.93	6	190,866	\$0.94	No Match		
0233	All (7)	TRUCK, 17500 - 20000 GVW	7	167,773	\$0.80	6	169,122	\$0.82	No Match		

# 7 Conclusions and Recommendations

The project was successful in adapting, expanding, and enhancing the economic analysis model from the initial study to analyze the additional equipment classes in the NCDOT fleet. The improvements resulted in a more robust modeling approach which can be more efficiently executed and analyzed, and provide the ability to make data driven decisions in the management of the fleet and significantly reduce the analytical effort.

Key points in the project modeling effort include:

- Although utilization is an important metric of performance, it is limited in ability to reflect the actual wear and tear experienced by equipment in the various classes. Consequently, model options were provided which reflect both utilization and equipment usage (hours or miles per year) since this parameter more directly reflects operating costs (fuel, maintenance and repairs) and cost related trends. In the long term, it is likely utilization will become a less important measurement tool and more emphasis will be given to actual equipment usage.
- A second approach to economic life modeling, based on dividing the present value of the life-to-date cost by usage (cost/mile or cost/hour) was also integrated into the modeling capability, in addition to the equipment analysis model employing equivalent uniform annual cost. This rate model provides a second economic measure which presents an alternative perspective for the optimal life of some classes with high data variability in the NCDOT fleet.
- An additional technique was developed to determine optimal life for NCDOT classes which have no usage data (odometer or hour meter), such as various attachments. These classes are analyzed on an annual cost basis.
- For the range of diverse equipment, it was not possible to use market data to model depreciation across all these assets. To provide a consistent and time effective alternative, a method was developed to model decline in value based on the sum of the years' digits depreciation.
- The management analysis capabilities have been expanded and automated. The developed spreadsheet analysis and modeling application automates basic steps such as development of utilization and fleet age histograms and also automates calculations of economic life based on both the EUAC and rate models. Most importantly, it provides management with the capability to examine "what if" scenarios based on various levels of fleet reduction.

### 7.1 Conclusions

Over the course of this project, economic analyses were conducted on all equipment class codes based on data from the 2011 calendar year. Additionally, a subset of class codes was studied for multiple years to include the six classes studied in the original report. The following conclusions are based on analysis of the raw data and the results of the economic analyses.

• NCDOT maintains a large and substantial data base that allows for the development of the economic models for most classes of equipment. For some classes, the number of

pieces of equipment is too low to draw a statistically significant conclusion regarding the economic performance of that class.

- There is significant variability of the cost and usage data for some classes of equipment. The variability is from equipment to equipment, year to year, and across functional location for classes which contain multiple functional locations.
- The EUAC model and rate model provide consistent results for classes in which the variability in annual usage is low. For classes with high variability of the data, the preferred method of determining economic life is the rate model.
- The sum of the years' digits method is an appropriate depreciation methodology to be applied across all NCDOT class codes.
- An economic life was determined for a majority of the NCDOT equipment class codes. However, for equipment for which usage was not measured in hours or miles, and therefore was analyzed with usage based on a year, a majority of these classes did not have a determinable economic life.

### 7.2 **Recommendations**

Based on our analysis and experience with the NCDOT data, we make the following recommendations.

- Class codes with multiple functional locations should be separated by functional location and from an economic standpoint, analyzed by functional location.
- Given the variability of the usage and operating cost data within a class code from year to year, a cumulative cost model should be explored.
- The automated modeling capabilities developed by this project provide NCDOT a powerful tool to consider many economic aspects of equipment fleet management, including owning costs, operating costs, economic life, fleet age, usage, and utilization as well as "what if" studies to understand the ramifications of fleet size reduction. NCDOT should develop equipment management strategies that incorporate the economic data analysis along with operational requirements and constraints in order to more effectively manage their equipment fleet.

# Appendix A Annotated Bibliography

In the initial stage of the study, a search of relevant literature was conducted to update any additional findings since the first report. This section provides the additional literature found and does not duplicate the original study. Although these are important references, this study was unique in that we could not find a parallel work complete by another state DOT.

## A.1 Literature Search Summary

During the literature search, our task was to develop a list of potential reference sources to offer support for the research. The first step was to formulate a list of keywords that could be manipulated during the search to procure different results. The list is attached following this summary. These words were entered into several databases to identify relevant material. These databases include Compendex, Applied Science Full Text, Science Direct, JSTOR, and Geobase. Additional material was found by examining the references of an already accepted source. Once a potential source document was located, the citation and abstract was reviewed to determine the relevance of the material. If the material was written for each reference item.

### A.2 Keyword List

The following keywords were employed in the data base searches:

Vehicle replacement, Transportation replacement, System life cycle cost, Cost responsibilities, Post-Manufacturing Product Cost (PMPC), Ownership costs, Operating costs, Motor Carriers, Equipment replacement, Optimization model, Transportation, Vehicle Utilization, Replacement, Strategic planning, Integer programming, Cost management, Repair limit, Fleet management, Depreciated life, Disposal points, Utilization rates, Operational and Maintenance Costs, NCDOT, Cost effective life, Equipment maintenance, Cost equipment lifecycle, Integrated operational cost, Depreciation, Replacement analysis, Economic life, Salvage values, Equipment Age, Operational hours, Sudden failure, Failure rates, Capital recovery, Vehicle fleet, Cost effectiveness, Vehicle maintenance, Construction/construction equipment, Engineering economics, and vehicle retirement

### A.3 Abstract Summary

Bibona, Sal. Establishing a Cost Effective Fleet Replacement Program. Fleet Financials, Jan/ Feb 2003.

Provides a general overview of key issues to be considered for a fleet replacement management decision. Items are discussed in general terms to provide broad management guidance.

Chen, C., & Lin, J. (2006). Making an Informed Vehicle Scrappage Decision. *Transportation Reviews*, 26 (6), 731-748.

A survival model is introduced in this study to quantify the impact of alternative fuel on the survival probability. This paper applies an objective and probabilistic method to a vehicle

dataset; A Weibull form survival model with time-varying covariate and unobserved heterogeneity was estimated on the dataset. It was found that a vehicle's age is negatively related to the vehicle's survival probability along with other variables. It was also found that the survival probabilities of alternative fuel vehicles are similar to those of reformulated unleaded gasoline vehicles.

Cho, S., & Rust, J. (2010, April). The Flat Rental Puzzle. *Review of Economic Studies*, 77(2), 560-594. Retrieved June 14, 2011, from Business Source Premier.

This article presents a model to predict the costs incurred by car rental companies that rapidly buy and sell relatively new automobiles. The rental car companies buy automobiles from manufacturers and do not keep those cars for very long. The goal was to mathematically validate the claim that holding onto an automobile (specifically a new automobile) for a longer period of time will increase revenue at rental car companies. A discontinuous function was created to represent vehicle market value using a steep decline early in life followed by a much shallower decline late in life.. There was also a large amount of variability in the data used for this project similar to the data provided by the NCDOT. This research is particularly valuable for the NCDOT fleet management project because it provides insight on how to approach the early years of an automobiles life and also provides alternative mathematical approaches to a similar problem.

Demirdache, A. R., Howell, A. B., & Fowler, T. R. (1967). Mathematical Models for Motor Vehicle Replacement Policies in the Federal Government. INFOR Journal: Information Systems and Operational Research, 1-19.

The focus of this project was to find the optimum mean life of motor vehicles, defined as the average service life which minimizes annual cost of ownership and operation. Pragmatic and analytical approaches to constructing a Vehicle Cost Model are introduced. The pragmatic approach can be used with minimum background experience data while the analytical model requires a large fund of background experience data. The analytical model considers costs classified under depreciation and operating expenses that are as a rate of time and mileage.

Dietz, D. C., & Katz, P. A. (2001). US West Implements a Cogent Analytical Model for Optimal Vehicle Replacement. Interfaces, 31 (5), 65-73.

US WEST is a major telecommunications company that has a diverse fleet. The model implemented in this research considers relevant age-dependent factors, including annual maintenance cost, opportunity cost of downtime, depreciation, and salvage value. The model assigns a replacement score to each candidate vehicle based on age, type, estimated replacement cost, and estimated maintenance cost in the next year of operation. it then rank-orders the vehicles by score and identifies them for replacement subject to a budget constraint on fleet capital expenditure. The model used was called VaRooM, which computes value of replacement as the positive difference between current and optimal cost.

Drickhamer, D. (2005, June). Frontiers of Fleet Management. *Material Handling Management*, *60*(6), 21-22. Retrieved June 17, 2011, from Applied Science and Technology.

The article explains the importance of fleet management particularly how it pertains to forklifts. It also mentions the use of technology to track forklift users to make sure that they are certified to operate the forklift. The article supports the utilization of fleet management

systems to lower costs and improve profitability specifically by reducing the overall number of pieces of equipment.

Fan, David, Randy B. Machemehl, and Katherine Kortum. Equipment Replacement Optimization, *Transportation Research Record: Journal of the Transportation Research Board, No. 2220,* Transportation Research Board of the National Academies, Washington, D.C., 2011, pp. 88–98.

This paper provides a comprehensive literature review of the state of the art and state of the practice of equipment replacement optimization (ERO). A comprehensive dynamic programming (DP)-based optimization solution methodology is then proposed and implemented for ERO. The developed ERO software consists of three main components: a SAS macro-based data cleaner and analyzer, which undertakes the tasks of raw data reading, cleaning, and analyzing, as well as cost estimation and forecasting; a DP-based optimization engine that minimizes the total cost over a defined horizon; and a Java-based graphical user interface (GUI) that takes parameters selected by users and inputs from users, and coordinates the optimization engine and SAS macro-based data cleaner and analyzer) is presented in detail. Preliminary numerical results of the SAS data analysis, estimation, and forecasting of several costs are also discussed. In a later report of research, the DP-based optimization engine and ERO software development (including the Java GUI) will be presented in detail, and comprehensive ERO numerical results will be given.

Feng, Wei, Miguel Figliozzi. Bus Fleet Type and Age Replacement Optimization: A Case Study Utilizing King County Metro Fleet Data. Oregon Transportation Research and Education Consortium (OTREC).

Bus fleet data have consistently shown that vehicle operating and maintenance costs increase as vehicles age. A fleet manager has to deal with the tradeoff between the lower operating and maintenance costs of newer fleets and their higher initial capital costs as well as the tradeoff between conventional and fuel efficient bus technologies. This study formulates and implements a fleet replacement optimization framework that is applied to a case study that compares two bus types: a conventional diesel and a hybrid bus. Employing real-world bus fleet data from King County Metro (Washington State, USA) multiple scenarios are examined to account for uncertainty and variability in the model parameters. In addition sensitivity analyses are performed to study the impacts of parameter values on optimal replacement policies and the per-mile costs. Key findings include: the Federal Transit Administration (FTA) purchase cost subsidy has the highest impact on the optimal replacement policies; without FTA subsidy it is always cost effective to adopt diesel buses and replace them every 20 years. With an 80% purchase cost FTA subsidy, hybrid buses are the best choice; the optimal hybrid bus replacement cycle decreases from 18 to 14 years with increasing annual utilizations and operating and maintenance costs or decreasing hybrid purchase price and fuel economy. Fuel price, emissions costs, and initial bus age have little impact on optimal replacement policies. However, discount rate and diesel bus price, annual utilization (in 0% FTA subsidy scenario) and fuel price (in 80% FTA subsidy scenario) have the highest impacts on per-mile costs

Figliozzi Miguel A., Jesse A. Boudart, Wei Feng. Economic and Environmental Optimization of Vehicle Fleets: A Case Study of the Impacts of Policy, Market, Utilization, and Technological Factors, Paper Presented at the 90th Annual Meeting of the Transportation Research Board, January 23–27, 2011

This paper focuses on the economic and environmental optimization of vehicle replacement decisions from a fleet manager's perspective. An integer programming vehicle replacement model (VRM) is utilized to evaluate current environmental and policy issues such as greenhouse gas (GHG) taxes and fiscal incentives for electric vehicle purchases. In addition, this research analyzes the impacts of utilization (mileage per year per vehicle) and gasoline prices on vehicle purchasing decisions. Energy and emissions reductions for a variety of scenarios using real-world data in the United States are presented as well as breakeven points where electric vehicles are competitive. Findings include: (a) fuel efficient vehicles such as hybrid and electric vehicles are purchased only in scenarios with high gasoline prices and/or utilization, (b) current European CO2 cap and trade emissions price (around \$18.7/ton) do not significantly alter fleet management decisions, and (c) electric vehicle incentives (i.e., tax credits) do increase the rate of purchases of hybrid or electric vehicles in scenarios with high gasoline prices and vehicle utilization. This research indicates that the proposed model can be effectively used to inform environmental and fiscal policies regarding vehicle regulations, tax incentives, and GHG emissions.

Goghrod, H., Martel, J., & Aouni, B. (2003, February). Vehicle park management through the goal programming model. INFOR, 41(1), 93-104. Retrieved August 6, 2011, from ABI/INFORMS Complete.

This group of analysts were attempting to decrease the fleet size by 20% while maintaining an optimal performance on other levels. The fleet consisted of approximately 8,000 vehicles (broken down into 26 categories) that were used to manage roads. They used Goal Programming (an extension of linear programming) to maximize the satisfaction of the decision maker (fleet manager). To perform this optimization, the team took three constraints into account: the budgetary constraints, the 20% reduction constraints, and the customers' needs constraint. This model could be particularly useful when it comes to the utilization analysis and recommendations on where and by how much to cut the fleet sizes. The programming can be used as a tool for fleet managers to manage fleet size within a given budget while maintaining a desired level of customer satisfaction.

Harbuck, R. H. (2009). Life Cycle Cost Analysis for Transportation Projects. AACE International Transactions, RISK (05), 1-13.

Transportation agencies rank among the top institutions in public spending and the impacts of their investment decisions affect almost every member of society. This research describes life-cycle cost analysis as a tool in decision-making and management of our transportation system; it is an economic assessment technique that is used to evaluate competing infrastructure alternatives based on estimated total cost of ownership. Life cycle cost analysis is a process that is performed by summing up the monetary equivalency of all benefits and costs tat their respective time of occurrence throughout the analysis period. This is a tool to

assess estimated uniform annual costs, net present value, benefit-cost ratio, and internal rate of return.

Ireland, B. (2009, October). Keeping Track: the Benefits of Implementing Mobile Resource Management (MRM). *Electrical Construction & Maintenance*, *108*(10). Retrieved June 28, 2011, from Applied Science and Technology.

This article highlights the benefits of mobile resource management for fleet managers. This technology, which consists mainly of GPS units, allows managers to track vehicles and equipment. The data collected from these devices can be used to determine what equipment is underutilized, where the equipment is on its route, which drivers speed, brake excessively, and leave the automobile idling for long periods of time. All of this information can then be used to decrease operating costs and increase profitability.

Kim, H. C., Keoleian, G. A., Grande, D. E., & Bean, J. C. (2003). Life Cycle Optimization of Automobile Replacement: Model and Application. Environmental Science and Technology, 37 (23), 5407-5413.

This paper examines a life cycle optimization model to analyze the use of inefficient, higherpolluting old cars and to determine the optimal vehicle lifetimes, accounting for technology improvements of new models while considering deteriorating efficiencies of existing models. This model was applied to mid-sized passenger car models between 1985-2020. The input data to the life cycle optimization model consist of a collection of single-year environmental profiles for five life cycle phases: materials production, manufacturing, use, maintenance, and end-of-life. The research found the optimal time to keep a vehicle according to its environmental impact and costs.

Klopchic, Peter (2003)

Downloaded from http://www.fleet-central.com/fleet\_costs.pdf

This paper focuses on analysis of a motor vehicle fleet and replacement policy. Depreciation and maintenance are two direct costs that should be considered when deciding when to replace a vehicle. Indirect costs such as perk value, corporate image, and downtime should also be considered. One of the debated issues among fleet managers and leasing companies is when to sell a unit to maximize returns and minimize lifecycle costs. To perform a thoughtful analysis of this issue, it is important to consider all direct (hard) costs, including depreciation and maintenance, as well as indirect (soft) costs, including perk value, corporate image, downtime, and feature upgrades.

Lin, J., Chen, C., & Niemeier, D. A. (2008). An analysis on long term emission benefits of a government vehicle fleet replacement plan in northern Illinois . Transportation , 35, 219-235.

This study focused on the efficacy of a fleet replacement program for a local government agency in Northern Illinois, the Forest Preserve of DuPage County. A probabilistic vehicle survival model was used that accounts for time-varying covariates such as vehicle age and gasoline price. Older vehicles constitute a small portion of the entire vehicle fleet, and yet, contribute to a disproportionate amount of motor vehicle emissions. This paper evaluates the long-term emission benefits of a fleet replacement program implemented by a local government agency. With a probabilistic model specified to capture the agency's fleet replacement pattern, the forecasted survival probabilities are used to calculate the vehicle lifetime operating emissions. The study finding provide insight in developing proactive, long-term strategic plans to optimally reduce vehicle operating emissions, which account for over 80% of the vehicle lifecycle energy consumption emissions.

Mitchell, Z., J. Hildreth, and M. Vorster. "Using the Cumulative Cost Model to Forecast Equipment." *Journal of Construction Engineering and Management*. 2011, 137, pp. 817-822

Professionals in the construction industry must be able to accurately forecast costs. Doing so not only helps assure reasonable profits for companies, but it can also help ensure that projects are delivered within budget for clients. Forecasting of equipment repair costs is one element of the larger problem of predicting overall costs. The cumulative cost model can provide construction engineers with a valuable tool for better understanding the nature of repair costs as they relate to production fleets. Data that are being collected (or that could be collected) can assist in the determination of the rate of accumulation of repair costs for a machine for a given period of use or the estimation of fleet repair budgets for a job or period. There are two different methodologies for constructing the repair cost-based (PCB) model. This paper will provide the steps and background for each of these two methodologies and compare them using a practical example.

Smith, V. L. (1958). Economic Equipment Policies: An Evaluation. Management Science, 4 (1), 20-37.

This paper summarizes the results of a detailed empirical investigation of the theory of economic equipment policy as applied to one important kind of industrial equipment (line-haul truck-tractor power units). The objective of this research was to ascertain the quantitative importance to the firm of the following optimal policies in replacement and in the choice of equipment type. The research attempts to carefully estimate the obsolescence and deterioration components of truck-tractor revenues and costs on the assumption of continuity in the development of these components. The results indicate an approximate general forecast of the optimal economic life of the equipment.

Simao, H., Day, J., George, A., Gifford, T., Nienow, J., & Powell, W. B. (2009, May). An Approximate Dynamic Programming Algorithm for Large-Scale Fleet Management: A Case Application. *Transportation Science*, *43*(2), 178-197. Retrieved June 17, 2011, from Academic Search Premiere.

The goal of this research project was to minimize the amount of "empty" miles driven by truckload drivers while maximizing the movement of the most profitable loads. This study took into account many different parameters including location, domicile, capacity type, scheduled time at home, days away from home, available time, geographical constraints, DOT duty hours, and eight-day duty hours. The study focused very closely on variables related to the truckload drivers. The article shows the simulation that was created using an extremely complex algorithm that took all of these variables into account.

Spitzley, D. V., Grande, D. E., & Kim, H. C. (2005). Life cycle optimization of ownership costs and emissions reduction in US vehicle retirement decisions. Transportation Research Part D, 10, 161-175.

This research considers the optimal intervals for vehicle replacement over a 36-year period that minimize life cycle economic and emissions burdens. Comparisons are made between the optimal product replacement intervals based on explicit private costs, estimated pollution damage costs, carbon dioxide emissions, energy use, and criteria air pollutant emissions. This study provides a framework for understanding overall vehicle economics and key economic variables in relation to individual ownership cots, operating decisions and replacement intervals. The study compiled a dynamic life cycle economic and environmental inventory for a generic North American sedan. The input data to the final life cycle optimization (LCO) model consist of a collection of environmental and economic profiles for five life cycle phases: materials production, manufacturing, use, maintenance, and end-of-life; these provide the economic and environmental performance of the vehicle at any point in time as a function of the model year and age. The research found that the optimal economic life of vehicles extends well beyond 10 years of use.

Sussams, J. E. (1984, March). Vehicle Replacement [Electronic version]. *Management Services*, 28(3), 8-14.

The methodology used to conduct the research described in this article is similar to that used in the NCDOT vehicle disposal optimization project. Many of the same parameters, including depreciation costs and maintenance costs, were used to find the optimal disposal year for vehicles within a certain fleet. However, inflation is not taken into account. The article offers different approaches to calculating depreciation - the sum of years digits method, 10% of original price method, and the reducing balance method. All of these depreciation methods result in a salvage value of 10% of the original price. The article also highlights that theoretical solutions are best only in the absence of practical objections. Management should use theoretical solutions and their knowledge of practical objections to implement a pragmatic solution. In regards to the disposal point, the article suggests that a repair limit be made so that the money spent on repairs never exceeds the vehicle's worth and states that major vehicle repairs late in the vehicle's life need to be given critical consideration. Also, the article points out that driver error can attribute to maintenance costs, whether they be positive or negative. Similar to the project for the NCDOT, this researcher suggests that it might be beneficial to subcontract all of part of transportation requirements to a third party. The article also introduces the mileage life approach where a vehicle life is measured by miles instead of vears. In this approach, depreciation per mile and cost per mile are compared which eliminates the need to factor in inflation.

Weissman, Jose, Weissman, Angela J. Development of an Automated Fleet-Level Equipment Replacement Methodology. Texas Department of Transportation, 2003.

The primary function of equipment management is to provide the proper equipment at the right time and at the lowest possible overall cost. A major task in accomplishing this function is fleet planning which involves identifying the requirements of equipment users, developing optimal strategies to meet those needs and putting the plan into action. Economic equipment replacement is a complex portion of the this process and the main thrust of this research report is to develop an automated computer software to assist in the replacement decisions and prioritize units for replacement.

Weissman, Angela J Weissman, Jose, Analysis of cost data and Development of Equipment Replacement Framework. Texas Department of Transportation, 2002.

Report describes a replacement methodology developed to assist the equipment replacement process at TxDot which includes life cycle cost history as one of the criteria. This method uses the Equipment Operating System database of TxDot. It produces a prioritized list of replacement units based on ranking the condition with respect to the condition of all other units in the class.

Yeh, L. (1995). An Optimal Inspection-Repair-Replacement Policy for Standby Systems. Journal of Applied Probability, 32 (1), 212-223.

In this paper, an optimal maintenance model for standby systems is studied. An inspectionrepair-replacement policy is employed. The problem is to determine an optimal policy so that the availability of the system is high enough at any time and the long-run expected cost per unit time is minimized. An explicit expression for the long-run expected cost per unit time is derived. For a geometric model, a simple algorithm for the determination of an optimal solution is suggested. An optimal maintenance model was studied for a spare or standby system, which the availability of the system is seriously taken into account. The paper describes the assumptions taken to use the model and how it is utilized. The model tells times to inspect a system with a repair and when to replace a system as a function of time.

## Appendix B Procedure Manual for Assembling Data

# Procedure Manual for Assembling NCDOT Fleet Performance Data for Economic Analysis









This research was funded by the North Carolina Department of Transportation

## B.1 Section 1: Logging In and Downloading Application

#### Note: NCDOT employees should skip to step 6 on page 4.

Step# 1. Open a web browser and enter the Citrix Secure Database address into the address box.

🖉 Citrix XenApp - Logon - Windows Internet Explorer	
😋 📀 🔻 🕞 https://gateway.dot.state.nc.us/Citrix/XenApp/auth/login.as	SDX
Eile Edit View Favorites Iools Help × Google × @ Convert • Select	▼ Search ▼ Share More ≫
Favorites desktop.ini	
	NCDOT Citrix
	User name: Password:
	Log On

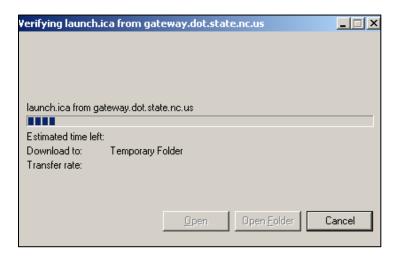
https://gateway.dot.state.nc.us/Citrix/XenApp/auth/login.aspx

Step# 2. Once the page has loaded, log into NCDOT Citrix using provided username and password.

Step# 3. Click on the app named **NCDOT BSIP.** 

NCD North Ca Of Trans	DT CITRIX rolina Departmen portation	t	
NCDOT Citrix	Messages 🛕	Preferences 🗢	
Logged on a	:		
Applications			
Main			
	SIP		

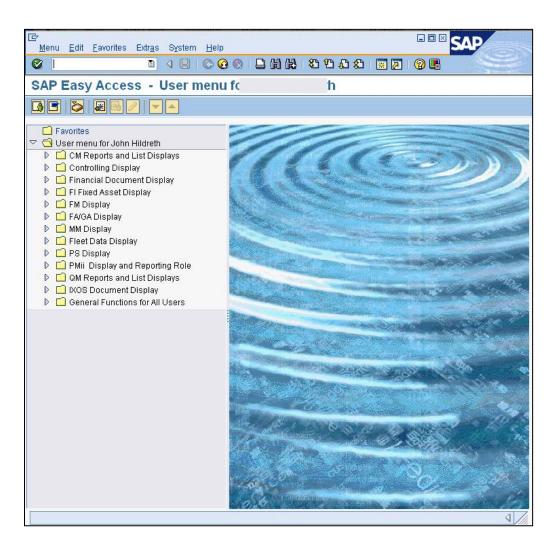
Step# 4. If the application has not been downloaded, this will initiate the download window.



Step# 5. The user will then be asked to sign into the SAP system using a given username and password.

🔄 SAP GU	🔄 SAP GUI Shortcut - Logon (PRD, 600, _,) 🛛 🛛 🖉				
<b>7</b>	Type your user name and password				
	User Name:				
	Password:				
		Log On Cance	el		

Step# 6. Once the correct username and password has been entered two new windows will become available. One window is **SAP Easy Access User menu** (shown below). This menu houses some of the necessary data folders as can be seen listed on the left.



Step# 7. Ensure a second window appears entitled "SAP Logon 710". This menu will be required later in the process.

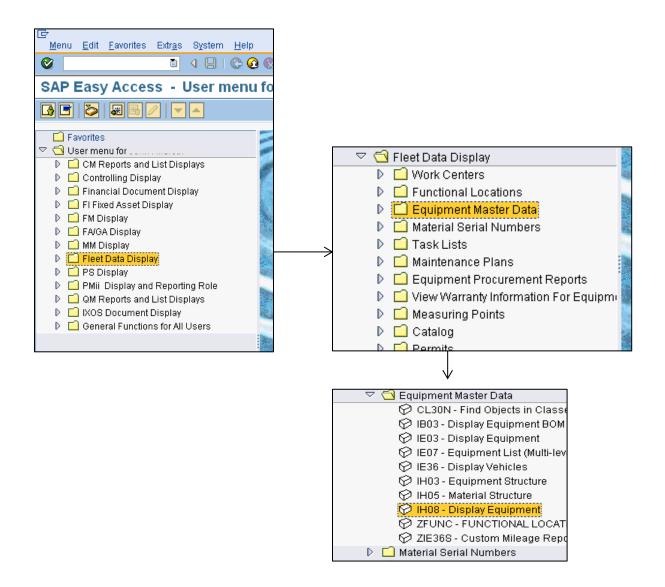
Note: This second window will not appear for NCDOT employees, rather employees should log into Production BW.

☞ SAP Logon 710	
Shortcuts Systems	
Description System Descr	Log On
PBW-Production BW	Variable Logon
PRD-R/3 Production     III QAS-R/3 Quality Assurance	
CAS-R/S Quality Assurance     Control Contro Control Control Control Control Cont	<b></b>
	<u>N</u> ew Item
	Change Item
۲	Delete Item
For help, press F1	

#### **B.2** Section 2: Creating Equipment Identification Sheet

#### Step# 1. From the SAP Easy Access User menu find Fleet Data Display

Step# 2. Click on the expanding arrow and find Equipment Master Data.



Step# 3. Click on "IH08 Display Equipment." This action will bring up the next screen entitled "Display Equipment: Equipment Selection." This window is where the data fields will be accessed and used.

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Display Equipment: Equi					
	pinent Selection				
Equipment selection					
Equipment		Ð		=>	<b>•</b>
Equipment descriptn		to		4	
Material		to		=>	
Serial number		to		<b>-&gt;</b>	
Period Frm	09/12/2012	to	09/12/2012		
Partner					
Selection Profile			Address 🗙		_
Classification					
Class Type		_ Includ	e Subordinate Classe	s	
Class			Valuation 🗙		
General data					
Technical obj. type		to		<b>=</b>	
Equipment category		to		÷	
AuthorizGroup		to		÷	
Inventory number		to		-	
Size/dimension		to		=	
Weight of object		to		- ₽	
Unit of weight		to			
Vendor		to		4	
Acquisition date		to		4	
Acquisition Value		to		>	
Currency		to		4	
Manufacturer		to		<b>-&gt;</b>	▲
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Within the page entitled **"Display Equipment: Equipment Selection"**, several blank areas must be filled in with the correct information in order to produce the desired data output.

The following are pre-determined fields with the data entries listed below, along with a completed entry of each type.

Step# 4. **Period:** 12/31/yyyy (Ex. If the data being analyzed was in 2011, then "12/31/2011" to "12/31/2011" should be the entries).

년 Program <u>E</u> dit <u>G</u> oto S <u>y</u> stem <u>H</u> elp		SAP
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Display Equipment: Equi	oment Selection	
<ul> <li>■</li> <li>●</li> </ul>		
Equipment selection		
Equipment	to	
Equipment descriptn	to	\$
Material	to	<b>\$</b>
Serial number	to	<b>\$</b>
Period Frm	12/31/2011 to 12/31/2011 🕝	
Partner		
Selection Profile	Address 3	K _

- Step# 5. Under the *General data* section of this form, fill in the following field:
  - Equipment Category: D

General data		
Technical obj. type	to	\$
Equipment category	to to	\$
AuthorizGroup	to	\$
Inventory number	to	\$
Size/dimension	to	\$
Weight of object	to	\$
Unit of weight	to	\$
Vendor	to	\$
Acquisition date	to	\$
Acquisition Value	to	\$
Currency	to	\$
Manufacturer	to	\$

Step# 6. Further down the *General data* section, locate the **Status Included** field. Click on the right pointing yellow arrow at the far right side of this field, shown in the figure below:

ManufSerialNumber	to	<₽
ManufactPartNo.	to	<₽
Status included	to	¢
Status excluded	to	\$
Delivery date	to	¢

- Step# 7. Clicking this arrow will open another form for Multiple Selection for Status Included.
- Step# 8. By clicking the edit icon next to the Status Included list, a list of available statuses will be displayed

🖙 Multiple Selection for Status included	×
Select Single Values Select Ranges Exclude Single Values Exclude Ranges	
🕒 🖌 🊱 🛃 🛅 🚹 Multiple selection 🗣 🛱 🗙	

Step# 9. Displayed below is the list of included statuses.

🔄 Equipme	ent statu	is included (1) 45 Entries found	1
System	n Status f	or Object User Status for the	Object
			$\nabla$
✓ 区 ()	1 🕰	😹 🐵 Ц 🗉 🛓	
StatProf	Status	Text	
DPI_EQ	TMPL	Equipment Template	
OCRA_EQ	E0	Available for Transfer	
OCRA_EQ	E1	Repair or In Shop	
OCRA_EQ	E2	In Service - On Rent	
OCRA_EQ	E3	Wrecked	
OCRA_EQ	E4	For Sale	
OCRA_EQ	E5	Junk	
OCRA_EQ	E6	Disposal	

Each status should be selected in order to populate the Status Included List.

Each status must be selected and added to an individual cell in the Status Included List.

Step# 10. Start by selecting Status E0 (OCRA \_EQ ) for "Available to Transfer"

🖻 Multiple Selection for Sta	tus included		
Select Single Values	Select Ranges	Exclude Single Values	Exclude Ranges
0Sin E0 E1			

Step# 11. Continue the Process until statuses (OCRA \_EQ) E0, E1, E2, and E3 are in the list.

Select Single Values (4)	Select Ranges	Exclude Single Va	lues Exclude Ranges
		FT	
0 Sin E0			
E1			
E2			

Step# 12. Press F8 when finished entering the values, which will copy it back onto the DisplayEquipment page. There is also a copy button that you can press. This button looks like this. Both actions will produce the same result.



Step# 13. The ending result should be the following:

Technical obj. type		to	₽	
Equipment category	D	to	₽	
AuthorizGroup		to	₽	
nventory number		to	<b>₽</b>	
Size/dimension		to	<b>₽</b>	
Weight of object		to		
Unit of weight		to	₽	
/endor		to	<b>₽</b>	
Acquisition date		to	<b>₽</b>	
Acquisition Value		to		
Currency		to	₽	
Manufacturer		to	<b>₽</b>	
Country of manufact.		to	<b>₽</b>	
Construction year		to	₽	
Model number		to	<b>₽</b>	
ManufSerialNumber		to	<b></b>	
ManufactPartNo.		to	<b>₽</b>	
Status included	E0	to	<b>\$</b>	
Status excluded		to	₽	
Delivery date		to	<b>₽</b>	
Start-up date		to	<b>\$</b>	

Step# 14. Under the *Location data* section of this form input the following:

• Maintenance Plant: 0110 to 1410

Maintenance plant	0110	to	1410 🕝	⇒	
Location		to		<b>⇒</b>	
Room		to		<b>-</b>	
Plant section		to		<b>-</b>	
Work center		to		<b>\$</b>	
ABC indicator		to		<b>\$</b>	
Sort field		to		<b></b>	
Company Code		to		\$	
Controlling Area		to		\$	
Rusiness Area		to		<b>-</b>	

Step#15. Under the *Maintenance data* section of the form input the following data: **Functional Location**: the four digit class code proceeded by an asterisk. (Ex: \*0217)

ð		
to	\$	
to	\$	
to	<b>S</b>	
to	<b>S</b>	
to	<b>S</b>	
to	\$	
to	4	
	to to	to     Image: Control of the control of

Step# 16. At the end of the form in the *Others* section click the edit field button (shown below) to display the list of available layouts.

Others	
Layout	•

Step# 17. Layout: Go to the bottom of the list of available layouts and select **NCDOT EQUIPMENT ID** as the layout.

\*Note: If the Layout NCDOT EQUIPMENT ID has not been created, go to Section 6: Creating a Report Layout of this document.

Layout	Layout description	4	≫	F	4	
/SCOTT	EQUIPMENT	<b>&gt;</b>				
/SLUDER	Caldwell Master List	1				
/SORT FIELD	harnett	-				
/STALEY CLAS	STALEYS VEHICLES BY CLASS CODE	V				
/STONE	STONE	×				
/TCP	EICU	<ul> <li>✓</li> </ul>				
/TEST	EQUIP					
/TMINTZ	tmintz equipment	<ul> <li>✓</li> </ul>				
/TRANSYLV	equipment list					
/TWC	TIM	1				
/VEH CLASS	STALEYS VEHICLES BY CLASS CODE	× ×				
/VEH CLASSES	Lenoir Co Vehicle & Equipment number	<ul> <li>✓</li> </ul>				
/VKELLUM	EQUIPMENT STATUS					
/VML	inventory vehicle master list	<ul> <li>✓</li> </ul>				
/WARWICKV	EQUIPMENT STATUS					
/WARWICKVT	EQUIPMENT STATUS					
/WCG	Charles variant	<ul> <li>✓</li> </ul>				
/WILSON CO	bill's					
/X	mikes variant	<ul> <li>✓</li> </ul>				
/YY/DIV5EQ	EQUIPMENT STATUS					
NCDOTEQUIP	NCDOT EQUIPMENT ID				$\checkmark$	
	1					

Step# 18. Select **NCDOT EQUIP ID** by double clicking on the Layout Description.

Others	
Layout	
	🕨 PRD (1) (600) 🖪 prdapp2 🛛 INS 🛛 🖊

#### **B.3** Section 3: Importing/ Setting up the Spreadsheet in Excel

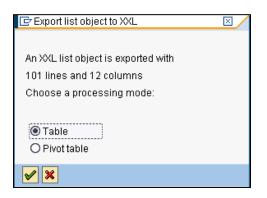
- Step#1. After completing **Section 2** press **F8**. This will generate a spread sheet displaying the previously requested data. To transfer this data into Excel carry out the following steps:
- Step# 2. First click on the **Spreadsheet** button or press (shift+F4). The **Spreadsheet** button looks like:



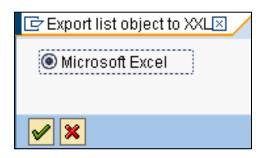
Step# 3. Next confirm the "No. of key columns" then click on the green check. This should be 1 and should not need to be altered.

🖻 Excel: Number of Key Colu.	
No. of key columns	þ
✓ ×	

Step# 4. Then select "Table" and click the green check.



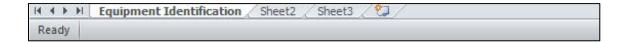
Step# 5. Finally, confirm that you want it imported into "Microsoft Excel" by clicking the green check again.



An Excel spreadsheet will generate and be pushed to the front of all the windows (Shown Below).

ile	<u>E</u> dit <u>V</u> iew <u>I</u>	nsert F <u>o</u> rmat <u>T</u> o	ools <u>D</u> ata <u>W</u> indow	Help				Туре	a question for h
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	Worksheet in	Basis (1)							
	A	В	С			D	E	F	G
1	Equipment	Inventory no.	Description		Functional Io	DC.	MaintPlant	Planning plant	Acquistion
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13	30005819	1490-0028-0217	TRUCK, TRACTOR	60000 GVW	160-TRUCKS	5-000007-0217	0110	1540	12/01/
4	30005823	1490-0046-0217	TRUCK, TRACTOR	60000 GVW	160-TRUCKS	5-000008-0217	0410	1540	07/01/
5	30005824	1490-0012-0217	TRUCK, TRACTOR	60000 GVW	160-TRUCKS	5-000009-0217	0710	1540	09/01/
6	30006214	1465-0227-0217	TRUCK, TRACTOR	60000 GVW	160-TRUCKS	5-000010-0217	1310	1540	10/01/
7	30006220	1465-0221-0217	TRUCK, TRACTOR	60000 GVW	160-TRUCKS	5-000013-0217	0510	1540	10/01/
1 8	30006318	1490-0037-0217	TRUCK, TRACTOR	60000 GVW	160-TRUCK	5-000017-0217	0610	1540	06/01/2
			TRUCK TRUCTOR	00000 01 141	AGO TRUNCLO	000040 0047	E	4540	10/01/

- Step# 6. Select all of the information (press Ctrl+a) and copy that information (press Ctrl+c).
- Step# 7. Now open a new spreadsheet, in a separate Excel workbook.
- Step# 8. Paste the data into the new spreadsheet (press Ctrl+v)
- Step# 9. Rename "Sheet1" of the workbook "Equipment Identification." This should be the first sheet of the workbook.



Step# 10. Save the Excel workbook with the formatted name as (class year). For our example, for class 0217 in 2011, this would be "0217 2011". This would look like the following:

Save As							? ×
Save in:	CDOT R	search		•	🕲 • 🖄	×	- 🎫 🖥
🚞 Recent							
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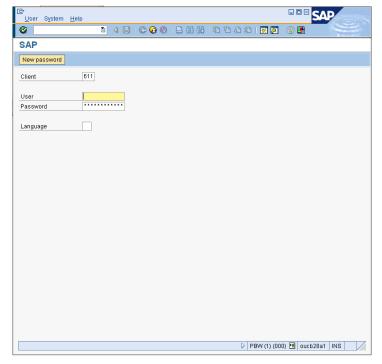
	File <u>n</u> ame: Save as <u>t</u> ype:	0217 2011 Excel Workbook
Tools 🔹		

### **B.4** Section 4: Creating Equipment Utilization Sheet

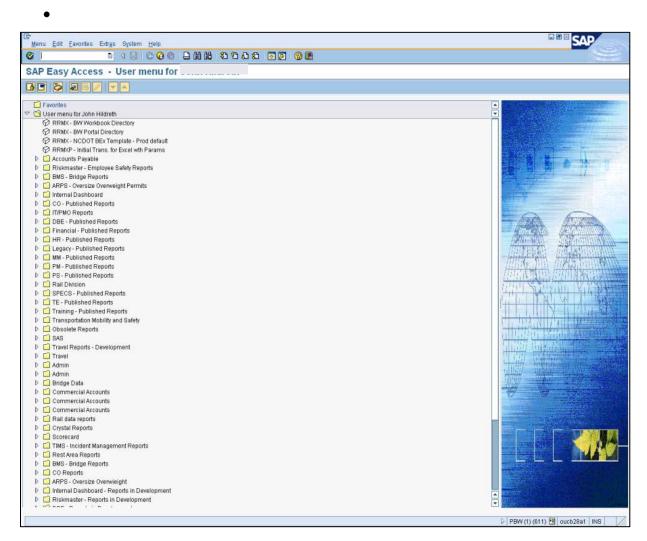


Step# 1. Pull up the **SAP Logon** menu. Highlight **PBW-Production BW**, and select log on.

Step# 2. The user will be prompted again to enter the correct credentials. Fill out these fields with the given username and password.



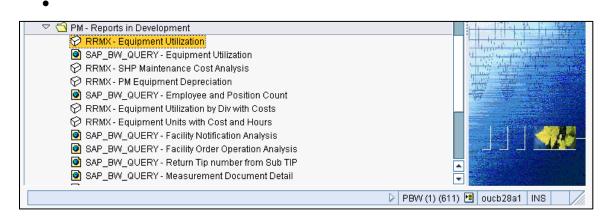
Step# 3. Once logged in another **SAP Easy Access** menu will be displayed. This menu is the opening screen to Business Warehouse.



## Step#4. Find **PM-Reports in Development** in the list down the left of the page and click on the expanding arrow.



Step# 5. Then click **RRMX - Equipment Utilization**, which is the first item when the folder has been expanded.



The following Excel spreadsheet will generate:

🔀 Mici	rosoft Excel - Equipmen	t Utilization (xSAPtemp742)	.xls)						- 🗆 ×
े 🖾 ) 🕞	ile Edit View Insert	Format To <mark>ol</mark> s Data Wi	ndow Business Explorer H	eln			Type a questio	n for help 🛛 🗸	- 🖻 X
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2	Equipment U	tilization							
3	=quipinont e	51112 OCT 011							
4	Class			Util <= 15%	not active				
5	Eq. Work Center			Util <= 20%	not active				
6	Eq. User Status			Util <= 25%	not active				
7	Plant section			Util <= 30%	not active				
8	ABC indicator			15% < Util <= 40%	not active				
9	Equipment			40% < Util <= 60%	not active				
10	Calendar Year/Mon			60% < Util <= 80%	not active				
11	Key Figures	Fuel Used, Rent Hours,	Available Hours, Utili:	z Util > 80%	not active				
12	Maintenance plant			No Rent Hours	not active				
13	Functional Location			Fuel Used > 0	not active				
14	Inventory no.								
15	Eq Old Class Code								
16									
17	Calendar Year/Mon	JAN 2011JUN 2011							
18	Maintenance plant	0510							
19 20	Eq Old Class Code Eq. User Status	02004999 E2							
20	Eq. Oser Status	E2							
22	Maintenance plant	Functional Location	Inventory no.	Eq Old Class Code	Fuel Used	Rent Hours	Available Hours ▷	Utilization	
22	0510	120-TRALR1-000004-321		3215	1 061 0380	1,040.000 H	883.494 H	117.7	
24	0010	120-TRALR1-000013-321		3213		418.500 H	1.004.899 H	41.6	
25		120-TRALR1-000018-321		3215		8.000 H	1,004.000 H	0.8	
26		120-TRALR1-000020-321		3215		0	1,008.000 H	0.0	-
H 4 )	H Sheet1 / Sheet2 /	Documentation /							
Ready								NUM	

Step# 6. Before reviewing the information on this spreadsheet, click on the button **Refresh Query** (Shown Below):



Step# 7. Pressing this button will make a new window pop up. When this window pops up enter the following information into the required fields.

Calendar month/year in the format 01/yyyy to 12/yyyy. (Ex. "01/2011" to "12/2011") as shown below:

	🖻 Equipment Utilization				
l					
	Calendar month/year(Int, Req) (*)		01/2011	🔇 To 12/2011	3
	Eq. User Status(Sel Op, Opt)	<b>=</b>	•	🔇 То	🤇 🖻
	Eq Old Class Cada/Sal On Ont				

Step# 8. Equipment: Press the yellow arrow corresponding to Equipment.

Eq Old Class Code(Sel Op, Opt)	E  =		<u></u> 10	
 Inventory Number (Sel Opt, Opt)	=	•	🔍 To	S 🕈 î
Equipment (Sel Op, Opt)	<b>=</b>	•	💽 To	3 2
Function Location (Sel Op, Opt)	=	•	To 🕄	3 🕈 î
ABC Ind(Sel Op, Opt)	=	•	🔍 To	S 🕈 î
Work Center (sel opt,opt.)	=	•	То	S 🖻

Step# 9. Copy the equipment ID's into the cells by highlighting column A from the Equipment Identification tab of the separate Excel file generated during Section 3. Once copied the equipment ID's can be pasted by pressing the button **upload from clipboard** or by pressing (shift+F12) while in the Equipment data field.

Step# 10. When uploaded into the page, the data should resemble the image below.

SAP Easy Access - User menu	
<ul> <li>TIMS - Incident Management Reports</li> <li>C Multiple Selection for</li> </ul>	
	clude Single Values Exclude Ranges
▷       Single value         ▷       30005818         ▷       30005819         □       30005823         □       30006214         □       30006214         □       30006318         □       30006319	
🕒 🖌 🍪 🛃 🖬 🚺 Multiple selection 📭 🛱	×

Step# 11. Click on the Copy button to copy the information to the Equipment Utilization Page (previous page). The copy button looks like the following image.



#### Step# 12. The finished **Equipment Utilization** page should look like the image below.

Equipment Utilization				×					
Calendar month/year(Int, Req) (*)		01/2011	🔇 To 12/2011						
Eq. User Status(Sel Op, Opt)	= 💌		🔍 To	🔇 🖻					
Eq Old Class Code(Sel Op, Opt)	= 💌		🔍 To	🔇 🖻					
Inventory Number (Sel Opt, Opt)	= 💌		То	🔇 🖻					
Equipment (Sel Op, Opt)	= 💌	30005818	To To	🥞 🔒 🛅					
Function Location (Sel Op, Opt)	= 💌		То	🔇 🖻					
ABC Ind(Sel Op, Opt)	📑 = 💌		💽 To	🔇 🖻					
Work Center (sel opt,opt.)	<b>=</b> -		🔍 To	🔇 🖻					
Plant Section (Sel Op, Opt)	= 💌		💽 To	🔇 🖻					
Maintenance Plant(Sel Op, Opt)	<b>=</b> -		🔍 To	🔇 🖻					
Execute Check E Check E Cancel(F12)									

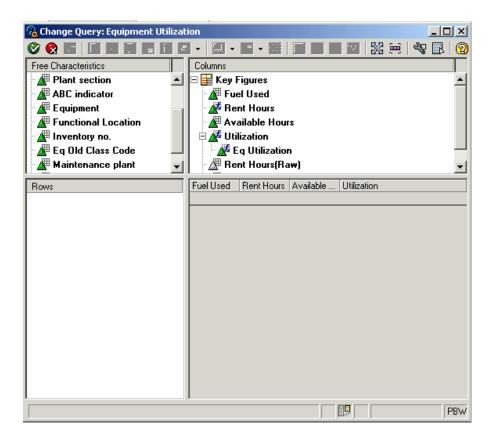
- Step# 13. At this point the execute button should be selected in the lower left corner of the window above. This will give you a new spreadsheet.
- Step# 14. To obtain the correct information the user must first click on the Change Query button.This button looks like the following image and will be near the top of the page 2 positions to the right of the Refresh Query button.



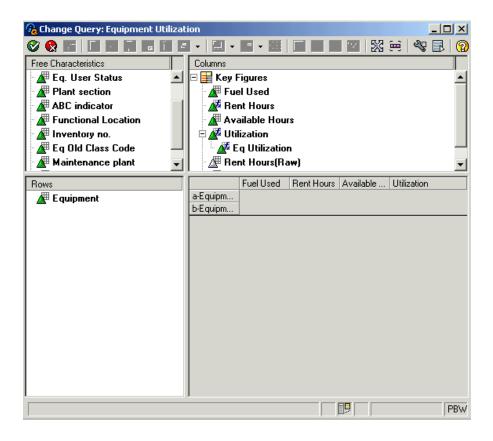
Step# 15. Once the **Change Query** button is selected, a drop down menu will appear. When this happens click on the **Change Query** (local view). The following window will appear.

🔏 Change Query: Equipment Utiliza	tion								
	<u>- II -</u>				) 🍋 🗎	<u>r</u>   2			
Free Characteristics Columns									
👔 🛕 Class	🖃 📑 Key I	🗆 📑 Key Figures 📃 🔺							
🖌 🖉 Eq. Work Center	🛛 🔏 Fue	Fuel Used							
🛕 🖉 Eq. User Status	🛛 📈 Re								
🖉 Plant section 🛛 📲 Available Hours									
ABC indicator 🛛 🛛 🛱 Utilization									
Equipment									
Calendar Year/Month		q Utilization nt Hours(Ra				<b>_</b>			
		-	-	1					
Rows	- u · .			5.011	Fuel Used	Re 🔺			
Maintenance plant	a-Mainten	a-Functio	a-Inventor						
🖌 🛕 Functional Location			b-Inventor	b-Eq Old a-Eq Old					
🖌 🕼 Inventory no.			D-mventor	b-Eq Old					
🛛 🖾 💇 Eq Old Class Code		b-Functio	a-Inventor	· ·					
		D T GRIDNO		b-Eq Old					
			b-Inventor	· ·					
				b-Eq Old					
č	b-Mainten	a-Functio	a-Inventor	a-Eq Old	]				
				b-Eq Old					
			b-Inventor	· ·					
				b-Eq Old					
		b-Functio	a-Inventor						
				b-Eq Old					
			b-Inventor	a-Eq Old		-			
	•					►			
						PBW			

Step# 16. From this screen, drag all of the characteristics in the Rows window up to the Free Characteristics Window. When this is completed it should look like the following. Rows should be empty.



Step# 17. Now move the **Equipment Characteristic** into the **Row** window. When completed your window should have the following appearance.



Step# 18. Click on the check in the top left corner to execute the program.



At this time wait for the new spreadsheet to appear. The time required will vary depending on the size of the equipment class.

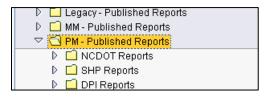
- Step# 19. When the new spreadsheet does appear copy it into the created separate Excel file in a new tab. Do this by opening the previous Excel file from Section 3. Our example is named 0217 2011.xlsx. Then copy all of the new spreadsheet and paste it into the Sheet3 of the workbook. Select all(press Ctrl+a), then copy the information (press Ctrl+c). Then click over to the separate Excel workbook and paste the data (press Ctrl+v).
- Step# 20. Finally rename the 3<sup>rd</sup> worksheet as **Equipment Utilization**. The following is an example of what this should look like.

32	20003011	TRUCK, TRACTOR 60000 GVW	2,517.300 GAL	1,340.000 🗖	1,900.021 П	03.0				
33	30009818	TRUCK, TRACTOR 60000 GVW	2,492.000 GAL	2,080.000 H	1,985.000 H	104.8				
34	30009820	TRUCK, TRACTOR 60000 GVW	1,800.600 GAL	521.500 H	1,847.525 H	28.2				
35	30009824	TRUCK, TRACTOR 60000 GVW	1,555.600 GAL	1,257.500 H	1,946.842 H	64.6				
36	30010215	TRUCK, TRACTOR 60000 GVW	448.400 GAL	487.000 H	2,008.000 H	24.3				
37	30010317	TRUCK_TRACTOR 60000 GVW	1 316 800 GAI	474 000 H	2 008 000 H	23.6				
14 4	I I I Equipment Identification Sheet2 Equipment Utilization									

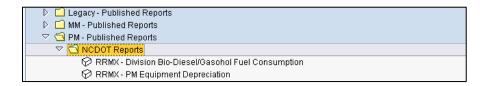
Step# 21. Recopy the equipment ID's from the Equipment Identification page. This data is needed in the next section.

### **B.5** Section 5: Creating Equipment Rental Income Page

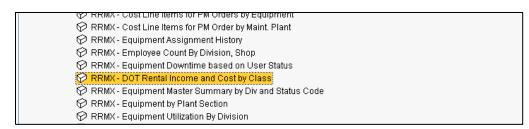
Step#1. At the **SAP Easy Access Menu** with the world map on it, find the folder on the left side labeled **PM- Published Reports**. Expand this folder.



Step# 2. Once the folder is expanded find the **NCDOT Reports** folder and expand this one as well.



Step# 3. Next find the **RRMX - DOT Rental Income and Cost by Class** folder. Once this has been selected, open by double clicking on the name of the folder. A new spreadsheet will be generated.



The new spreadsheet should look like the following:

ST	ATE OF NORT	TH CAROLINA	Δ.								
			NSPORTATION	J							
Equipped	ant Dontal	Incomov	- Cost								
		Income v	SCOSL								
Run Date = 9/17/20	012										
Controlling are		Key figure type									
Cost Element		Value Type									
Equipment		Detail for valueT									
Inventory Num		Class type									
MaintenancePl Plant Section		Equip Work Ctr F Eq. Work Center									
Cal. Year/Mont		Eq. Const Yr									
Kev Figures	Rental Income	Eq. Const fr Model Number									
Class	<= 5000										
Class	//////////////////////////////////////	Eq. User Status									
Cal. Year/Month	APR 2012										
Cal. Teal/IVIUIILII	AFR 2012										
Class	Rental Income	> PM Labor Cost.	Repair Labor Cost	PM Parts Cost	Repair Parts Cost	Cost of Fuel	Cost of Oil	Cost of Tires	Total Cost	Profit/Loss	Rent Hou
002/0010	rtentar meente		\$ 2,292.05	T INT UITS OBST	\$ 797.71	0031011001	0031 01 011	0031 01 11/03	\$ 3,089.76	-\$ 3,089.76	Tront Hou
002/0020			\$ 7,290.08		\$ 4,289.76				\$ 11,579.84	-\$ 11,579.84	
002/0030			\$ 1,427.22		\$ 1,739.60				\$ 3,166.82	-\$ 3,166.82	
002/0040			\$ 947.43		\$ 180.81				\$ 1,128.24	-\$ 1,128.24	
002/0050		\$ 9,479.04	\$ 4,162.91	\$ 1,591.94	\$ 3,009.49				\$ 18,243.38	-\$ 18,243.38	
002/0200	\$ 291,173.18	\$ 6,397.01	\$ 14,729.99	\$ 549.29	\$ 5,671.19	\$ 73,916.78	\$ 1,007.68	\$ 4,173.50	\$ 106,445.44	\$ 184,727,74	30,082.8
002/0201	\$ 2,127,356.63	\$ 54,657,47	\$ 120,715,44	\$ 5,737,78	\$74,074,74	\$ 577,339.00	\$ 8,082,17	\$ 27,768.38		\$1,258,981.65	288,308.
002/0202	\$ 498,646,58	\$ 5,421.62	\$ 34,891,31	\$ 4,863,92	\$ 16,074,17	\$ 175,995,92	\$ 3,182.83	\$ 11,863,25	\$ 252,293.02	\$ 246,353,56	49,981.6
002/0203	\$ 713,454,75	\$ 9.077.94	\$ 70,788,56	\$ 3,463,27	\$ 38,181,27	\$ 160.052.74	\$ 2,244,19	\$ 9,554,58	\$ 293.362.55	\$ 420.092.20	58,310,6
002/0204	\$ 719,383,44	\$ 13,622,18	\$ 59.931.04	\$ 4.094.91	\$ 36.027.07	\$ 215.806.20	\$ 3,453,52	\$ 17,323,28	\$ 350,258,20	\$ 369,125,24	63,688.4
002/0205	\$ 1,952,051.61	\$ 49,299.73	\$ 367,543.90	\$ 17,783.70	\$ 194,552.06	\$ 653,625.21	\$ 25,743.99	\$ 65,212.34	\$1,373,760.93	\$ 578,290.68	94,862.
002/0206	\$ 991,678.98	\$ 25,552.28	\$ 131,331.73	\$7,829.40	\$ 79,017.97	\$ 275,825.84	\$9,671.43	\$ 23,685.99	\$ 552,914.64	\$ 438,764.34	74,677.0
002/0208	\$ 957.60	\$ 87.73	\$ 35.09			\$ 61.05	· · · ·		\$ 183.87	\$ 773.73	40.0
002/0212	\$ 313,484.31	\$ 4,803.86	\$ 24,482.50	\$ 2,402.65	\$ 8,402.95	\$ 109,560.32	\$3,889.75	\$ 9,225.52	\$ 162,767.55	\$ 150,716.76	10,370.9
002/0214	\$ 119,344.30	\$ 1,835.24	\$ 9,557.07	\$ 544.93	\$ 5,111.76	\$ 45,546.09	\$ 1,170.59	\$ 574.96	\$ 64,340.64	\$ 55,003.66	6,372.0
002/0217	\$ 67,166.75	\$ 456.17	\$ 3,551.70	\$ 170.69	\$ 1,124.20	\$ 28,695.95	\$ 681.48	\$ 367.33	\$ 35,047.52	\$ 32,119.23	2,895.9
002/0227	\$ 9,771.27	\$ 421.08	\$ 315.82	\$ 91.57	\$ 16.90	\$ 2,831.23	\$ 110.87		\$3,787.47	\$ 5,983.80	535.6
002/0230	\$ 82,428.50	\$ 708.83	\$ 7,601.03	\$ 466.00	\$ 5,443.46	\$ 21,293.54	\$ 395.95	\$ 1,709.53	\$ 37,618.34	\$ 44,810.16	3,833.8
002/0232	\$ 63,525.39	\$ 2,308.93	\$ 10,154.58	\$ 846.09	\$ 5,731.75	\$ 23,319.97	\$ 1,243.64	\$ 1,837.84	\$ 45,442.80	\$ 18,082.59	2,118.
002/0233	\$ 356,857.17	\$ 7,032.13	\$ 28,575.42	\$ 4,606.77	\$ 15,517.10		\$ 2,225.77	\$ 13,577.82		\$ 159,042.53	26,867.2
002/0235	\$ 16,988.00	\$ 70.18	\$ 456.19	\$ 54.33	\$ 186.20	\$ 6,801.87	\$ 54.08		\$ 7,622.85	\$ 9,365.15	1,651.0
002/0236	\$ 7,987.19	\$ 343.88	\$ 1,821.14	\$ 134.24	\$ 991.80	\$ 115.34	\$ 11.42		\$ 3,417.82	\$ 4,569.37	2,930.5
002/0270	\$ 23,036.18									\$ 23,036.18	15,120.7
002/0271	\$ 383.85									\$ 383.85	281.0
002/0272	\$ 261,118.27									\$ 261,118.27	65,882.3
002/0273	\$ 17,868.36									\$ 17,868.36	38,320.1
002/0274	\$ 63,335.02									\$ 63,335.02	52,564.
002/0300	\$ 453,127.44	\$ 10,014.90	\$ 52,738.72	\$7,631.64	\$ 41,324.12	\$ 70,794.29	\$ 4,855.53	\$ 11,004.01	\$ 198,363.21	\$ 254,764.23	17,261.6
002/0314	\$ 534,671.88	\$ 9,274.38	\$ 99,343.73	\$ 6,737.27	\$ 61,845.06	\$ 59,284.49	\$ 5,790.81	\$ 8,014.67	\$ 250,290.41	\$ 284,381.47	19,888.8

Step# 4. On this spreadsheet select the **Refresh Query** button.



Step# 5. After selecting the **Refresh Query** button the **Equipment Rental Income vs. Cost** will appear.

🖻 Equipment Rental Income vs Cost		×
Equipment Number(Sel Op, Opt) 📴 = 💌 Class Number (Sel Op) 👜 = 💌 Calendar Month/Year(Int, Opt) 📴 Inventory Number (Sel Opt, Opt) 🔂 = 💌 Eq. User Status(Sel Op, Opt) 🔂 = 💌	Image: To       Image: To       Image: To       Image: To       Image: To	
Maintenance Plant(Sel Op, Opt) 📴 = 💌	Το	

Step# 6. From this window select the yellow arrow beside the **Equipment Number** in order to paste the **Equipment ID** numbers into the **Equipment Rental Income vs. Cost** window.



Step# 7. After clicking the yellow arrow the following should pop up.

🖻 Multiple Selection for	×
Select Single Values Select Ranges Exclude Single Values Exclude Ranges	
🗘 🖌 🎲 🛃 🖬 🚺 Multiple selection 📭 🖀 🗶	

Step# 8. Now paste all the **Equipment ID** numbers into the column by clicking the **Copy from Clipboard** button or pressing (Shift+F12). The **Copy from Clipboard** button looks like.



Step# 9. Once the Equipment ID numbers are pasted into the column the window should look like the following:

🖙 Multiple Selection for 🛛 🛛 🖉
Select Single Values (101) Select Ranges Exclude Single Values Exclude Ranges   0. Single value IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII
🕑 🖌 🊱 🛃 🗊 🚺 Multiple selection 📭 🖺 🗙

Step# 10. From here, press F8 to copy this information onto the **Equipment Rental Income vs. Cost** window, or click on the copy button, which looks like the following image.



Step# 11.In the Calendar month/year section enter the desired dates following the 01/yyyy to<br/>12/yyyy format. (Ex: "01/2011" to "12/2011"). This is also shown below.

📴 Equipment Rental Income vs Co	ost				×
Equipment Number(Sel Op, Opt) Class Number (Sel Op) Calendar Month/Year(Int, Opt) Inventory Number (Sel Opt, Opt) Eq. User Status(Sel Op, Opt)		30005818 01/2011	To         To		
Maintenance Plant(Sel Op, Opt)		X Cancel(F12)	То	3 7 1	

Step# 12. Now that the desired data has been entered into the fields, click the execute button in the lower left corner of the **Equipment Rental Income vs. Cost** window.



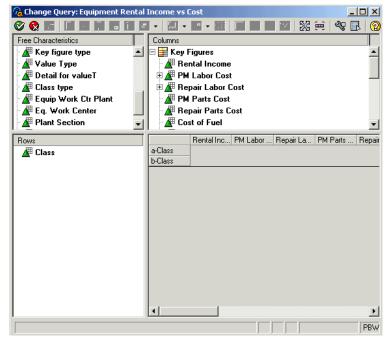
Step# 13. Once executed, a spreadsheet similar to the one below will appear. Step# 14.

STATE OF NORTH CAROLINA DEPARTMENT OF TRANSPORTATION Equipment Rental Income vs Cost											
Run Date = 9/17/2012         Controlling are       Key figure type         Cost Element       Value Type         Equipment       Detail for valueT         Inventory Numl       Class type         MaintenancePl       Equip Work Ctr F         Plant Section       Eq. Work Center         Cal. Year/Mont       Eq. Const Yr         Key Figures       Model Number											
Class ///////////////////////////////////											
Class	Rental Income	> PM Labor Cost  >	Repair Labor Cost	PM Parts Cost	Repair Parts Cost	Cost of Fuel	Cost of Oil	Cost of Tires	Total Cost	Profit/Loss	Rent Hours
002/0214	\$ 975,187.83	\$ 19,841.60	\$ 92,290.05	\$ 5,999.13	\$ 57,015.10	\$ 316,802.99	\$ 9,469.26	\$ 31,420.46	\$ 532,838.59	\$ 442,349.24	51,048.920 H
002/0217	\$ 765,493.00	\$ 10,951.71	\$ 35,564.65	\$ 4,771.17	\$ 20,601.84	\$ 285,175.16	\$6,323.49				31,784.850 H
Overall Result	\$ 1,740,680.83	\$ 30,793.31	\$ 127,854.70	\$ 10,770.30	\$ 77,616.94	\$ 601,978.15	\$ 15,792,75	\$ 65.821.50	\$ 930.627.65	\$ 810.053.18	82,833.770 H

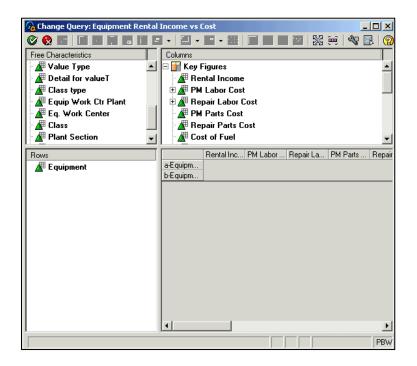
Step#15. Now format the spreadsheet to present the data. To do so, first click the **Change Query** button. This should activate a drop down menu where you will select **Change Query** (local view). The **Change Query** button looks like the following.



Step# 16. When electing the **Change Query (local view**) option the following window should pop up.



Step# 17. Clear the Rows column of characteristics and put equipment into this column. After this is completed it should resemble the following.



Step# 18. Select the Quit and Use Query button in the top left corner of the window. This button looks like.



- Step# 19. A new spreadsheet will be generated with the desired data. Select all the data (press Ctrl+a) and copy the data (press Ctrl+c).
- Step# 20. After selecting and copying that data to the clipboard, return to the Excel workbook with the previous information in it (Equipment Identification and Equipment Utilization) and paste (press Ctrl+v) this new information in Sheet2 of the workbook.

Step# 21. Rename the sheet **Equipment Rental Income**. This should look like the following.

30009818	TRUCK, '	\$ 24,960.00	\$ 333.36	\$ 924.68	\$ 9
30009820	TRUCK, '	\$ 12,385.64	\$ 298.27	\$ 1,165.01	\$4
30009824	TRUCK, 1	\$ 29,866.70	\$ 280.72	\$ 1,746.63	
30010215	TRUCK, '	\$ 11,566.26	\$ 105.27	\$ 781.68	
30010317	TRUCK 1	\$ 11 257 50	\$ 28 <u>0 7</u> 2	\$ 764,11	<u>\$ 1</u>
Equipment	Identification	Equipment Rei	ntal Income 🦯 Equ	uipment Utilization 🛛 🏑 🖏	

Step# 22. Save the Excel workbook. The workbook for this particular class of equipment is now complete.

## **B.6** Section 6: Creating a Report Layout

This is only an extension of Step# 18 in Section 2: Creating Equipment Identification Sheet. This section is not required at the end of each data extraction.

If the user has arrived at the screen shown below and the **NCDOT EQUIPMENT ID** has not been created, a process is required to create the appropriate report layout.

ayout	Layout description	4	🏂 🍞 🚇
SCOTT	EQUIPMENT	<ul> <li>✓</li> </ul>	
/SLUDER	Caldwell Master List	<ul> <li>✓</li> </ul>	
/SORT FIELD	harnett		
/STALEY CLAS	STALEYS VEHICLES BY CLASS CODE	<ul> <li>✓</li> </ul>	
/STONE	STONE	<ul> <li>✓</li> </ul>	
/ TCP	EICU	× ×	
/TEST	EQUIP		
/TMINTZ	tmintz equipment	<ul> <li>✓</li> </ul>	
/TRANSYLV	equipment list	1111	
/TWC	TIM	<ul> <li>✓</li> </ul>	
/VEH CLASS	STALEYS VEHICLES BY CLASS CODE	V	
/VEH CLASSES	Lenoir Co Vehicle & Equipment number	<ul> <li>✓</li> </ul>	
/VKELLUM	EQUIPMENT STATUS		
/VML	inventory vehicle master list	<ul> <li>✓</li> </ul>	
/WARWICKV	EQUIPMENT STATUS		
/WARWICKVT	EQUIPMENT STATUS		
/WCG	Charles variant	<ul> <li>✓</li> </ul>	
/WILSON CO	bill's		
/X	mikes variant	V	
/YY/DIV5EQ	EQUIPMENT STATUS		
NCDOTEQUIP	NCDOT EQUIPMENT ID		I   ✓

Step# 1. After entering the **Layout Choose** screen and realizing that the necessary layout is not listed; exit the screen by clicking the x in the top right corner of the box.

Step# 2. Proceed back to the top of the **Display Equipment** screen and select the execute button (shown below).

L <del>''</del> <u>P</u> rogram <u>E</u> dit <u>G</u> oto System <u>H</u> elp				
	😋 🚱   🖴 🕼	1 (H)	80 10 40 1 💥 🛛	2   🕜 🖪
Display Equipment: Equi	pment Selectio	n		
Equipment selection				
Equipment		to		<b>-</b>
Equipment descriptn		to		<b>-</b>
Material		to		<b>₽</b>
Serial number		to		<b>-&gt;</b>
Period Frm	12/31/2011	to	12/31/2011	
Partner				
Selection Profile			Address 🗙	

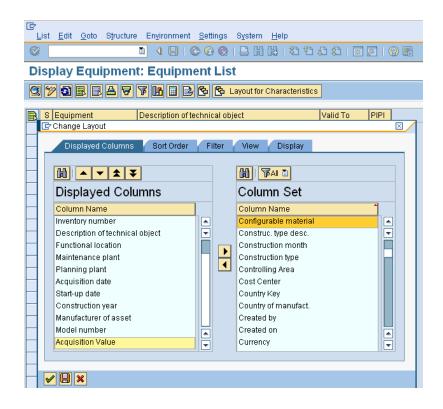
Step# 3. A new screen, showing a list of machines in the requested class, will become available after executing Step#4 (shown below).

ļ	_ist	<u>E</u> dit <u>G</u> oto	Structure	Environment	<u>S</u> ettings	System	<u>H</u> elp		
Ø	}			🗈 🛛 🔛 I 🔇	ا 😒 🔂 🕻	₿	(13) (13) (13) (13) (13) (13) (13) (13)	£1 \$2   💥	🤁 I (
D	Display Equipment: Equipment List								
Q	🕄 🎾 🛐 🗟 🖶 🛱 🔽 🖪 📾 📴 🚱 🚱 Layout for Characteristics								
								_	
	S	Equipment		Description of te	chnical obj	ect		Valid To	PIPI
		30005629		TRACTOR, WHE	EL			01/04/2012	1540
		30005635		TRACTOR, WHE	EL			12/31/9999	1540
		30005638		TRACTOR, WHE	EL			12/31/9999	1540
		30005639		TRACTOR, WHE	EL			02/07/2012	1540
		30005682		TRACTOR, WHE	EL			12/31/9999	1540
		30005683		TRACTOR, WHE	EL			08/01/2012	1540
		30005686		TRACTOR, WHE	EL			01/06/2012	1540
		30005768		TRACTOR, WHE	EL			06/06/2012	1540
		30005769		TRACTOR, WHE	EL			12/31/9999	1540
		30005771		TRACTOR, WHE	EL			12/31/9999	1540
		30005780		TRACTOR, WHE	EL			12/31/9999	1540
		30005792		TRACTOR, WHE	EL			12/31/9999	1540

Step# 4. Once the new screen is displayed, select the current layout button at the top of the screen (shown below).

_			<b>C</b>			
¢	List	<u>E</u> dit <u>G</u> oto S <u>t</u> ructure	Environment <u>S</u> ettings System <u>H</u> elp			
C	_	2 2	ă ( U   C ( ( ( L U U) C ) ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (	0 20   🐺	2   2	<b>.</b>
D	isp	olay Equipmen	t: Equipmer List			
Q	1	<b>9 2 2</b> 8 <b>4</b> 7	🌾 🌆 🔜 🚱 🔁 Layout for Characteristics	]		
	S	Equipment	Description of technical object	Valid To	PIPI	
		30005629	TRACTOR, WHEEL	01/04/2012	1540	
		30005635	TRACTOR, WHEEL	12/31/9999	1540	
		30005638	TRACTOR, WHEEL	12/31/9999	1540	
		30005639	TRACTOR, WHEEL	02/07/2012	1540	
		30005682	TRACTOR, WHEEL	12/31/9999	1540	
		30005683	TRACTOR, WHEEL	08/01/2012	1540	
		30005686	TRACTOR, WHEEL	01/06/2012	1540	
		30005768	TRACTOR, WHEEL	06/06/2012	1540	
		30005769	TRACTOR, WHEEL	12/31/9999	1540	
		30005771	TRACTOR, WHEEL	12/31/9999	1540	
		30005780	TRACTOR, WHEEL	12/31/9999	1540	
		30005792	TRACTOR, WHEEL	12/31/9999	1540	

Step# 5. By completing the process described in Step#6 a new option box will be displayed allowing the user to **Change Layout** 



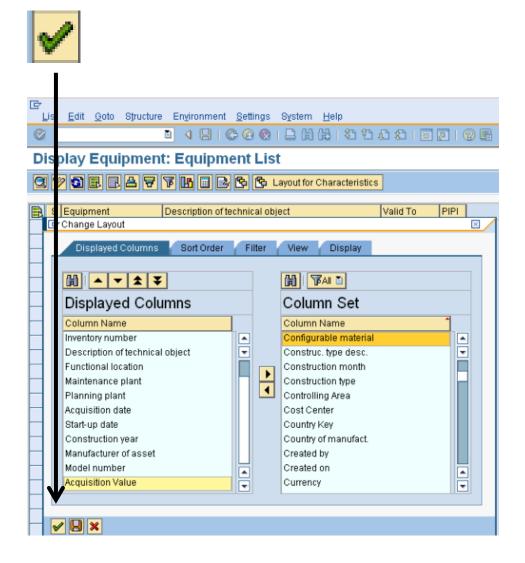
Step# 6. While still in the **Change Layout** option box, move columns names to or from the two displayed lists until the list below is displayed on the left.

\*Note the column names in the list on the left **MUST BE IN ORDER**.

## **Required Displayed Column Names**

- 1. Select Line
- 2. Equipment
- 3. Inventory number
- 4. Description of technical object
- 5. Functional location
- 6. Maintenance plant
- 7. Planning plant
- 8. Acquisition date
- 9. Start-up date
- 10. Construction year
- 11. Manufacturer of asset
- 12. Model number
- 13. Acquisition Value

Step# 7. Once the required column names are displayed in the list on the left side of the page, select the save button and the bottom of the screen (shown below).



Step# 8. Selecting the save button will cause a new option box to be displayed requesting a name for the layout to be saved as.

Step# 9. In the **Name:** field enter NCDOT EQUIPMENT ID and select the check box (shown below) at the bottom of the screen when finished.

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Dis	olay Equipme	ent: Equipment List				
3	2 <b>3</b> 8 8 8 5	7 17 16 🖬 🗟 🔁 La	yout for Characteristics	]		
		Description of technical object	et	Valid To		
	Layout <sup>*</sup> Layo	we with ut description OT EQUIPMENT ID NCDOT EQUIPMENT ID NCDOT EQUIPMENT ID V User-specific	Default s	setting		
	20006272	TRACTOR VALLEE		4 2/24 /0000	1540	

- Step# 10. After completing the save process, the user will be returned to the screen from Step#6.
- Step#11. To return to Equipment Identification Sheet process, select the yellow return button at the top of the screen (shown below).

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D	s	play Equipmen	t: Equipment List		
	8		🔞 🔢 📑 🚱 🔁 Layout for Characteristics	]	
				-	
B	S	Equipment	Description of technical object	Valid To	PIPI
		30005629	TRACTOR, WHEEL	01/04/2012	1540
		30005635	TRACTOR, WHEEL	12/31/9999	1540
		30005638	TRACTOR, WHEEL	12/31/9999	1540
		30005639	TRACTOR, WHEEL	02/07/2012	1540
		30005682	TRACTOR, WHEEL	12/31/9999	1540
		30005683	TRACTOR, WHEEL	08/01/2012	1540
		30005686	TRACTOR, WHEEL	01/06/2012	1540
		30005768	TRACTOR, WHEEL	06/06/2012	1540
		30005769	TRACTOR, WHEEL	12/31/9999	1540
		30005771	TRACTOR, WHEEL	12/31/9999	1540
		30005780	TRACTOR, WHEEL	12/31/9999	1540
		30005792	TRACTOR, WHEEL	12/31/9999	1540

Step# 12. Executing Step#13 properly will return the user to the **Display Equipment** screen (shown below).

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Partner			
Selection Profile			Address 🗶

Step# 13. After arriving at the **Display Equipment** screen, ensure that NCDOTEQUIP is shown under the *Others* section of the screen for Layout.

Others	
Layout NCC	
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Step# 14. Once this process is complete, **Section 2: Creating Equipment Identification Sheet** process can continue.

Appendix C Procedure Manual for Analyzing Fleet Economic Data

# Procedure Manual for Analyzing Fleet Economic Data







This research was funded by the North Carolina Department of Transportation

## C.1 Navigating the Fleet Analysis & Economic Modeling Application

## C.1.1 Overview

The Fleet Analysis & Economic Modeling Application is a spreadsheet application designed and developed for the NCDOT Fleet and Material Management Unit to analyze fleet data. The application includes a Main worksheet and supporting worksheets that contain data required for analysis and provide brief instructions to the user.

## C.1.2 Main Page

The main page of the Fleet Analysis and Economic Modeling Application is shown in Figure 2.2.1 and is where the user starts when analyzing equipment data.

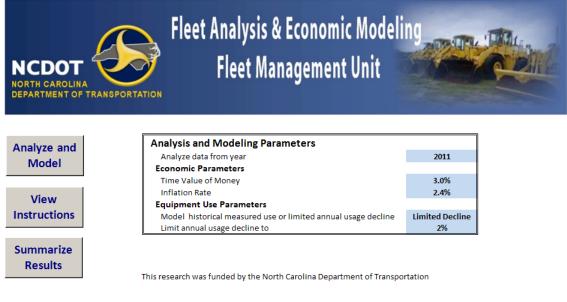




Figure 1 - Application Main Worksheet

The application home page includes buttons along the right side to initiate various functions and user defined analysis and modeling parameter values in center of the page.

Selecting the *Analyze and Model* button will begin the fleet modeling process. The user will be prompted to select the raw data file and analysis will be performed based on the analysis and modeling parameter values.

Seleting the View Instructions button causes the Instructions worksheet to appear.

The *Produce Data Summary* button creates a separate summary workbook of all analyzed files in a user selected folder.

#### C.1.3 Supporting Worksheets

There are three (3) supporting worksheets:

- CPI contains consumer price index (CPI) data and is discussed and described in section 2.2
- *MV Model* contains data regarding the rate of depreciation for equipment classes and is discussed and described in section 2.3
- *Instructions* provides brief instructions and information regarding the equipment analysis and results

## C.2 Preparing for Data Analysis

Prior to performing the data analysis, there are four items that should be reviewed by the user:

- 1. Analysis and modeling parameter values
- 2. CPI data and base year
- 3. Market value model data
- 4. Raw data format

#### C.2.1 Analysis and Modeling Parameters

The equipment data analysis and modeling is based on economic and equipment use parameters set by the user. These are shown in Figure 3.1.1.

Analysis and Modeling Parameters	
Analyze data from year	2011
Economic Parameters	
Time Value of Money	3.0%
Inflation Rate	2.4%
Equipment Use Parameters	
Model historical measured use or limited annual usage decline	Limited Decline
Limit annual usage decline to	2%

#### Figure 2 – Analysis and Modeling Parameters

*Analyze data from year* –the calendar year for which equipment data has been collected. The value is used to label charts, tables, and data.

*Time Value of Money* – the annual rate at which the value of money is discounted.

Inflation Rate – the annual rate at which costs, in general, increase

*Model historical measured use or limited annual usage decline* – user selects either "Measured Use" or "Limited Decline" as the method for modeling annual equipment use.

<u>Measured Use</u> – annual equipment use is based solely on the historical data provided

<u>Limited Decline</u> – annual equipment use is adjusted to limit the year-over-year decline in use to the specified value

*Limit annual usage decline to* – the year-over-year decrease in equipment use specified as a percentage of the annual use when the machine is new

## C.3 Consumer Price Index (CPI) Worksheet

The Consumer Price Index (CPI) is used to convert equipment acquisition costs to an equivalent value in the year for which data is being analyzed. CPI data within the application must be kept current by updating the data annually with data from the US Bureau of Labor Statistics.

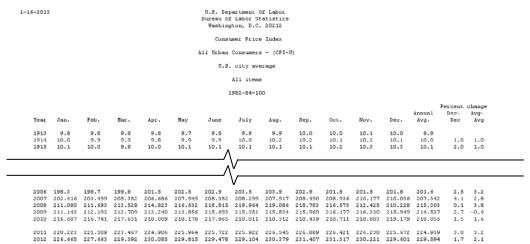
To update the CPI data:

1. Navigate to the Bureau of Labor Statistics list of tables: http://www.bls.gov/cpi/tables.htm

(3) UNITED STATES DE	PARTMENT OF LABOR	A to Z Index	FAQs   About BLS   Contact Us Subscribe to E-mail Updates GO
쑺 Bureau	OF LABOR STATISTICS		Follow Us 🏏   What's New   Release Calendar   Site Map Search BLS.gov
Home 👻 Subject Areas	Databases & Tools  Publications	Economic Releases 👻	Beta 🔫
Consumer Pr	ice Index		SHARE ON:
BROWSE CPI	CPI Tables		
CPI HOME			
CPI OVERVIEW	Consumer Price Index History Table:		
CPI NEWS RELEASES	<ul> <li>Table Containing History of CPI-U U.S. All It</li> </ul>	ems Indexes and Annual	Percent Changes From 1913 to Present
CPI DATABASES			,
CPI TABLES	CPI Detailed Report Tables:		
CPI PUBLICATIONS	<ul> <li>CPI Detailed Report (tables 1-29 only) Octo</li> </ul>	ber 2012 ( <u>PDF</u> )	
CPI FAQS	<ul> <li>CPI Detailed Report (complete text and tab</li> </ul>	oles) September 2012 ( <u>Pl</u>	DF)
CONTACT CPI	CPI Detailed Report (complete text and tab     CPI Detailed Report (complete text and tab	· · · · · · · · · · · · · · · · · · ·	

Figure 3 - Bureau of Labor Statistics List of Tables (http://www.bls.gov/cpi/tables.htm)

- 2. Select the link to Tables Containing History of CPI-U U.S. All Items Indexes and Annual Percent Changes from 1913 to Present (shown above)
- 3. Read the Annual Average CPI value corresponding to the year for which data being updated. For example, the average annual CPI value for 2012 was 229.594, as shown in Figure 4.



#### Figure 4: Published Annual CPI Values

- 4. Within the Fleet Analysis and Economic Modeling Application, select the CPI worksheet and scroll down to locate the row with the year for which CPI data is being updated.
- 5. Enter the average annual CPI value for the year in the column titled CPI (column C).

Notice that a value appeared in the column titled Ratio (column D) when the CPI value was entered. This value is the ratio of the CPI value in that year to the CPI value in the base year, which is defined by the user at the top of the worksheet. It will likely be appropriate to update the base year at this time as well. *The base year should match the year for which data has been collected and is being analyzed.* Figure 5 shows the CPI worksheet after CPI data has been updated, and before and after the base year has been updated.

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	Α	В	С	D	E		А	В	С	D	E	
1	Base Year	2011				1	Base Year	2012				
2	Interest Rate	3.0%				2	Interest Rate	3.0%				
3	Inflation Rate	2.4%				3	Inflation Rate	2.4%				
4	Age	Year	CPI	Ratio		4	Age	Year	CPI	Ratio		
5	45	1966	32.400	6.943		5	46	1966	32.400	7.086		
6	44	1967	33.400	6.735		6	45	1967	33.400	6.874		
7	43	1968	34.800	6.464		7	44	1968	34.800	6.598		
8	42	1969	36.700	6.129		8	43	1969	36.700	6.256		
9	41	1970	38.800	5.797		9	42	1970	38.800	5.917		
47	3	2008	215.303	1.045		47	4	2008	215.303	1.066		
48	2	2009	214.537	1.048		48	3	2009	214.537	1.070		
49	1	2010	218.056	1.032		49	2	2010	218.056	1.053		
50	0	2011	224.939	1.000		50	1	2011	224.939	1.021		
51		2012	229.594	0.980		51	0	2012	229.594	1.000		
52		2013				52		2013				
53		2014				53		2014				
54		2015				54		2015				

#### Figure 5: Updated CPI Data

## C.4 Market Value (MV) Model Worksheet

The market value (MV) model worksheet contains information regarding each equipment class that is necessary to model equipment depreciation. An example of the data contained is provided as Figure 6.

А	В	С	D	E	F
	Depreciation	Residual	Usage	Maximum	
Class	Term	Value	Metric	Age	Description
0200	5	20%	Miles	13	TRUCK, MISC SPCL USE 5000 GVW
0201	5	20%	Miles	13	TRUCK, PICKUP 5000 GVW
0202	5	20%	Miles	13	TRUCK, PICKUP 7500 GVW
0203	5	20%	Miles	13	TRUCK, UTILITY BODY 15000 GVW

#### Figure 6: Market Value Model Data

Specifically, the data contained on the worksheet are:

*Class* – the equipment class code

- *Depreciation Term* the period in years over which the resale value of the equipment declines from the acquisition cost to the residual value
- *Residual Value* the ultimate resale value of the equipment expressed as a percentage of the original acquisition cost
- Usage Metric the units used to measure use of the equipment; can hours, miles, or years
- *Maximum Age* This age is roughly 2.5 times the depreciation term and is the maximum age of equipment included in the analysis (equipment older than the maximum age will be excluded from the analysis)

Description – the NCDOT description of the equipment class

Only equipment classes listed on the MV Model worksheet can be analyzed. Additional equipment classes may be added, but must be added prior to analyzing data. Therefore, it is recommended that the user review the MV Model list and confirm that the required data is listed before initiating the analysis.

## C.5 Raw Data Format

The contents and format of the raw data collected should be verified prior to initiating analysis. The raw data file must have 3 separate worksheets:

- 4. Equipment Identification
- 5. Equipment Rental Income
- 6. Equipment Utilization

Each work sheet must be correctly named and contain the appropriate data. The processes for collecting the raw data are described in the **Procedure Manual for Assembling NCDOT Fleet Performance Data for Economic Analysis**.

Samples of the raw data worksheets in the appropriate format are provided as Figures 7, 8, and 9.

1	А	В	С	D	E	F	G	Н	I.	J	К	L
1	Equipment	Inventory no.	Description	Functional loc.	MaintPlant	Planning plant	Acquistion date	Start-up date	ConstructYear	Manufacturer	Model number	AcquistnValue
2	30011935	1462-8584-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000007-0200	0210	1540	5/1/1998	5/1/1998	1998	FORD	CLUBWAGON	21,138.03
3	30011938	1462-8588-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000008-0200	0610	1540	5/1/1998	5/1/1998	1998	FORD	CLUBWAGON	21,138.03
4	30014938	1462-8592-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000011-0200	1110	1540	6/1/1998	6/1/1998	1998	FORD	CLUBWAGON	20,417.50
5	30015316	1152-0176-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000012-0200	0210	1540	8/1/2002	8/1/2002	1992	CHEVROLET	SUBURBAN2500	18,500.00
6	30017146	1462-7865-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000026-0200	0210	1540	7/1/1997	7/1/1997	1997	FORD	CLUBWAGON	18,604.37
7	30020098	1462-7340-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000039-0200	0510	1540	3/1/1995	3/1/1995	1995	FORD	E350	19,746.91
8	30020536	1092-7932-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000043-0200	0610	1540	6/1/1999	6/1/1999	1999	DODGE	D3500	17,843.38
9	30020538	1092-7958-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000045-0200	1210	1540	8/1/2001	8/1/2001	2001	DODGE	D1500	20,523.78
10	30020599	1062-0868-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000051-0200	0810	1540	6/1/1998	6/1/1998	1999	CHEVROLET	SUBURBAN2500	26,798.58
11	30020606	1062-1183-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000052-0200	1410	1540	9/1/2001	9/1/2001	2001	CHEVROLET	SUBURBAN2500	28,707.36
12	30020611	1062-1167-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000054-0200	0710	1540	9/1/2000	9/1/2000	2000	CHEVROLET	SUBURBAN2500	30,114.21
13	30020612	1062-1157-0221	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000055-0200	1010	1540	9/1/2000	9/1/2000	2000	CHEVROLET	SUBURBAN2500	32,310.64
14	30020614	1062-1064-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000057-0200	0510	1540	11/1/1999	11/1/1999	1999	CHEVROLET	SUBURBAN2500	27,826.30
15	30020637	1062-0430-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000066-0200	0710	1540	6/1/1993	6/1/1993	1993	CHEVROLET	SUBURBAN2500	18,880.93
16	30020703	1062-1189-0221	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000077-0200	1410	1540	9/1/2001	9/1/2001	2001	CHEVROLET	SUBURBAN2500	31,272.88
17	30020723	1062-1480-0221	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000079-0200	0710	1540	6/1/2002	6/1/2002	2002	CHEVROLET	SUBURBAN2500	28,941.79
18	30021105	1062-1187-0221	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000086-0200	1010	1540	9/1/2001	9/1/2001	2001	CHEVROLET	SUBURBAN2500	31,272.88
19	30021152	1062-0781-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000107-0200	1210	1540	4/1/1997	4/1/1997	1997	CHEVROLET	SUBURBAN2500	26,554.20
20	30021223	1062-1489-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000115-0200	0410	1540	7/1/2002	7/1/2002	2002	CHEVROLET	SUBURBAN2500	25,849.00
21	30021537	1092-7883-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000118-0200	0110	1540	7/1/1993	7/1/1993	1993	DODGE	B350	15,269.24
22	30021605	1062-1181-0200	TRUCK, MISCELLANEOUS	1N1-TRKMIS-000123-0200	1210	1540	10/1/2001	10/1/2001	2001	CHEVROLET	SUBURBAN2500	28,707.36

Figure 7: Equipment Identification Worksheet in Raw Data File

	A	8	С	D	E	F	G	н	1	J	K	L	M	N	0	P	Q	R
1	Equipment		Rental Income	PM Labor Cost	Repair Labor Cost	PM Parts Cost	Repair Parts Cost	Cost of Fuel	Cost of Oil	Cost of Tires	Total Cost	ProfitLoss	Rent Hours	Operating Hours	Odometer (Miles/Kms)	Cost per Rent Hour	Revenue Per hr	Profit/Loss per hr
2	30011935	TRUCK, MISCELLANEOUS	\$ 324.00	\$ 87.73	\$ 1,122.71	\$ 6.54	\$ 802.71	\$ 604.73	\$ 5.62	\$ 425.23	\$ 3,055.27	-\$ 2,731.27	40.000 H		2,503.000 MI	\$ 76.38 /H	\$ 8.10 /H	-\$ 68.28 /H
3	30011938	TRUCK, MISCELLANEOUS	\$ 8,650.80	\$ 122.82	\$ 480.32	\$ 7.55	\$ 112.63	\$ 2,448.72	\$ 29.15	\$ 99.25	\$ 3,300.44	\$ 5,350.36	1,050.000 H		10,783.000 MI	\$ 3.14 /H	\$ 8.24 /H	\$ 5.10 /H
4	30014938	TRUCK, MISCELLANEOUS	\$ 1,652.40	\$ 105.27	\$ 1,047.61	\$ 53.47	\$ 338.07	\$ 1,349.43	\$ 30.81	\$ 418.63	\$ 3,343.29	-\$ 1,690.89	204.000 H		5,120.000 MI	\$ 16.39 /H	\$ 8.10 /H	-\$ 8.29 /H
5	30015316	TRUCK, MISCELLANEOUS	\$13,312.00	\$ 35.09	\$ 929.56	\$ 4.55	\$ 431.87	\$ 1,047.86	\$ 8.47	\$ 81.99	\$ 2,539.39	\$ 10,772.61	2,080.000 H		5,255.000 MI	\$ 1.22 /H	\$ 6.40 /H	\$ 5.18 /H
6	30017146	TRUCK, MISCELLANEOUS		\$ 175.45	\$ 431.11	\$ 7.05	\$ 356.57	\$ 120.34		\$ 0.22	\$ 1,090.74	-\$ 1,090.74			462.000 MI	X		X
7	30020098	TRUCK, MISCELLANEOUS	\$ 13,312.00	\$ 228.09	\$ 386.03	\$ 29.06	\$ 64.82	\$ 1,237.14	\$ 31.65	\$ 201.63	\$ 2,178.42	\$ 11,133.58	2,080.000 H		5,997.000 MI	\$ 1.05 /H	\$ 6.40 /H	\$ 5.35 /H
8	30020536	TRUCK, MISCELLANEOUS	\$ 4,342.80	\$ 298.27	\$ 627.71	\$ 11.46	\$ 280.85	\$ 2,766.08	\$ 36.68	\$ 191.70	\$ 4,212.75	\$ 130.05	652.000 H		12,810.000 MI	\$ 6.46 /H	\$ 6.66 /H	\$ 0.20 /H
9	30020538	TRUCK, MISCELLANEOUS	\$ 3,252.15	\$ 140.36	\$ 2,017.79	\$ 6.25	\$ 574.40	\$ 2,385.52	\$ 18.67		\$ 5,142.99	-\$ 1,890.84	401.500 H		7,845.000 MI	\$ 12.81 /H	\$ 8.10 /H	-\$4.71/H
10	30020599	TRUCK, MISCELLANEOUS	\$ 6,491.55	\$ 344.01	\$ 1,618.79	\$ 43.59	\$ 377.59	\$ 3,250.09	\$ 80.10		\$ 5,714.17	\$ 777.38	842.250 H		14,059.000 MI	\$ 6.78 /H	\$7.71/H	\$ 0.92 /H
11	30020606	TRUCK, MISCELLANEOUS	\$ 11,311.65	\$ 298.27	\$ 367.44	\$ 40.14	\$ 443.58	\$ 3,211.97	\$ 44.55	\$ 265.98	\$ 4,671.93	\$ 6,639.72	1,404.500 H		14,567.000 MI	\$ 3.33 /H	\$ 8.05 /H	\$4.73/H
12	30020611	TRUCK, MISCELLANEOUS	\$ 16,001.55	\$ 298.27	\$ 298.27	\$ 23.42	\$ 155.36	\$ 2,311.49	\$ 26.98	\$ 8.82	\$ 3,122.61	\$ 12,878.94	1,975.500 H		10,401.000 MI	\$ 1.58 /H	\$ 8.10 /H	\$ 6.52 /H
13	30020612	TRUCK, MISCELLANEOUS	\$10,947.00	\$ 210.54	\$ 280.73	\$ 4.34	\$ 11.91	\$ 1,741.08			\$ 2,248.60	\$ 8,698.40	890.000 H		6,952.000 MI	\$ 2.53 /H	\$ 12.30 /H	\$ 9.77 /H
14	30020614	TRUCK, MISCELLANEOUS		\$ 105.27	\$ 1,860.09	\$ 1.99	\$ 136.70	\$ 861.85	\$ 12.15		\$ 2,978.05	-\$ 2,978.05			7,182.000 MI	X		X
15	30020637	TRUCK, MISCELLANEOUS													0.000 MI			
16	30020703	TRUCK, MISCELLANEOUS	\$21,900.15	\$ 91.23	\$ 83.78	\$ 18.41	\$ 105.97	\$ 2,953.38	\$ 50.12		\$ 3,302.89	\$ 18,597.26	1,779.500 H		11,624.000 MI	\$ 1.86 /H	\$ 12.31 /H	\$ 10.45 /H
17	30020723	TRUCK, MISCELLANEOUS	\$ 11,727.93	\$ 175.45	\$ 13.60	\$ 14.39		\$ 76.78	\$ 12.57		\$ 292.79	\$ 11,435.14	985.250 H		25.000 MI	\$ 0.30 /H	\$ 11.90 /H	\$ 11.61 /H
18	30021105	TRUCK, MISCELLANEOUS	\$ 2,041.80	\$ 245.63	\$ 105.28	\$ 20.08	\$ 31.84	\$ 525.78				\$ 1,113.19	166.000 H		1,946.000 MI	\$ 5.59 /H	\$ 12.30 /H	\$ 6.71 /H
19	30021152	TRUCK, MISCELLANEOUS	\$ 13,312.00	\$ 175.45	\$ 2,035.26	\$ 26.99	\$ 996.37	\$ 323.11		\$ 226.32	\$ 3,783.50	\$ 9,528.50	2,080.000 H		1,138.000 MI	\$ 1.82 /H	\$ 6.40 /H	\$ 4.58 /H
20	30021223	TRUCK, MISCELLANEOUS	\$ 7,540.00	\$ 350.90	\$ 350.95	\$ 29.78	\$ 366.03	\$ 2,890.77	\$ 38.98		\$ 4,027.41	\$ 3,512.59	1,160.000 H		11,837.000 MI	\$ 3.47 /H	\$ 6.50 /H	\$ 3.03 /H
21	30021537	TRUCK, MISCELLANEOUS	\$ 4,637.25	\$ 245.64	\$ 561.48	\$ 3.33	\$ 61.94	\$ 539.21	\$ 11.17	\$ 100.83	\$ 1,523.60	\$ 3,113.65	596.500 H		2,271.000 MI	\$ 2.55 /H	\$ 7.77 /H	\$ 5.22 /H
22	30021605	TRUCK, MISCELLANEOUS	\$ 12,668.40	\$ 175.45	\$ 52.64	\$ 13.46	\$ 4.07	\$ 460.42			\$ 705.04	\$ 11,962.36	1,580.000 H		175.000 MI	\$ 0.45 /H	\$ 8.02 /H	\$ 7.57 /H
23	30021611	TRUCK, MISCELLANEOUS	\$13,312.00	\$ 63.16	\$ 217.18	\$ 7.28	\$ 113.48	\$ 1,060.12	\$ 16.78		\$ 1,478.00	\$ 11,834.00	2,080.000 H		4,911.000 MI	\$ 0.71 /H	\$ 6.40 /H	\$ 5.69 /H
24	30021612	TRUCK, MISCELLANEOUS	\$ 162.00	\$ 87.73	\$ 927.07	\$ 7.28	\$ 962.03	\$ 563.70	\$ 26.62		\$ 2,574.43	-\$ 2,412.43	20.000 H		1,238.000 MI	\$ 128.72 /H	\$ 8.10 /H	-\$ 120.62 /H
25	30021613	TRUCK, MISCELLANEOUS	\$ 13,260.00	\$ 87.73	\$ 245.67	\$ 14.60	\$ 48.30	\$ 358.07			\$ 754.37	\$ 12,505.63	2,040.000 H		1,628.000 MI	\$ 0.37 /H	\$ 6.50 /H	\$ 6.13 /H
	00004044	TOUOK MICOSULANISOUR	6 40 040 00		E 222.20		00007	E 4 040 40		E 100.00	0.0.00.00	0.45.003.00	0.000.000.00		2,007,000,14	E 0 00 41	E 0 40 41	e 7.00 a

Figure 8: Equipment Rental Income Worksheet in Raw Data File

	А	В	С	D	E	F	G	н	I.	J
1	Equipment		Fuel Used	Rent Hours	Available Hours	Utilization				
2	30011935	TRUCK, MISCELLANEOUS	212.600 GAL	40.000 H	1,931.932 H	2.1				
3	30011938	TRUCK, MISCELLANEOUS	853.400 GAL	1,050.000 H	1,988.255 H	52.8				
4	30014938	TRUCK, MISCELLANEOUS	485.700 GAL	204.000 H	1,977.500 H	10.3				
5	30015316	TRUCK, MISCELLANEOUS	406.200 GAL	2,080.000 H	1,864.562 H	111.6				
6	30017146	TRUCK, MISCELLANEOUS	40.800 GAL	0	1,981.685 H	0.0				
7	30020098	TRUCK, MISCELLANEOUS	466.600 GAL	2,080.000 H	1,819.712 H	114.3				
8	30020536	TRUCK, MISCELLANEOUS	968.700 GAL	652.000 H	1,988.693 H	32.8				
9	30020538	TRUCK, MISCELLANEOUS	867.200 GAL	401.500 H	1,711.780 H	23.5				
10	30020599	TRUCK, MISCELLANEOUS	1,159.500 GAL	842.250 H	1,948.972 H	43.2				
11	30020606	TRUCK, MISCELLANEOUS	1,112.900 GAL	1,404.500 H	2,000.467 H	70.2				
12	30020611	TRUCK, MISCELLANEOUS	802.600 GAL	1,975.500 H	1,980.056 H	99.8				
13	30020612	TRUCK, MISCELLANEOUS	601.600 GAL	890.000 H	1,969.574 H	45.2				
14	30020614	TRUCK, MISCELLANEOUS	258.500 GAL	0	1,917.229 H	0.0				
15	30020637	TRUCK, MISCELLANEOUS		0	2,008.000 H	0.0				
16	30020703	TRUCK, MISCELLANEOUS	1,032.300 GAL	1,779.500 H	2,006.200 H	88.7				

Figure 9: Equipment Utilization Worksheet in Raw Data File

## C.6 Performing the Analysis

To initiate the analysis, select the *Analyze and Model* button on left side of the Main worksheet. The user will be prompted to select the file containing the raw data to be analyzed. Navigate to the raw data file, select it, and select the Open button.

▲ A B C D	E F G H I J	K L M N
<ul> <li>NCDOT</li> <li>NCCOT</li> <li>NORTH CAROLINA</li> <li>DEPARTMENT OF TRANSPORT</li> </ul>	Fleet Analysis & Economic Modeling Fleet Management Unit	
10	pen	?×
13 14 15Analyze and Model	Look in: <ul></ul>	
17View18Instructions20	Image: Second secon	
31	File game: Files of type: All Files (*,*)	<b>T</b>
	Tools v	 Cancel

Figure 10: Specifying the Raw Data File for Analysis

The analysis process consists of processing the raw data and analyzing the data. A dialog box will appear to show the progress through the two processes.

Analysis Progress			×
Processing Data	43	percent complete	
Analyzing Data	0	percent complete	
Processing data			

Figure 11: Analysis Progress Indicators

When the analysis is complete, the user is prompted to save the workbook containing the analysis and results. The default filename is the filename of the raw data file appended with "Analyzed".

## C.7 Analysis Results

## C.7.1 Overview of Results

The results of the analyses are contained in the "analyzed" workbook saved by the user. Results are in multiple forms, including tables, charts, histograms, mathematical models, and economic models. The makeup of results for equipment classes with use measured in miles or hours are slightly different than for classes measured in years. An analyzed workbook contains the following worksheets (ordered from right to left, and listed generally in the order created during analysis):

- 14. Master combined raw data for all machines in the class
- 15. *Excluded Data* data for machines excluded from the analysis
- 16. Analyzed Data data for machines included in the analysis
- 17. Data Summary data regarding machine acquisitions and data used to develop the histograms
- 18. *Process Summary* summary of the equipment class; including a count of equipment by class code and functional code, and a count of equipment excluded by exclusion criteria
- 19. Usage Model chart of annual use versus equipment age, including the mathematical model for annual use (not included for equipment use measured in years)
- 20. *Operating Rate Model* chart of average annual operating rate versus equipment age, including the mathematical model for estimating annual operating rate
- 21. Usage Histogram histogram of annual equipment use for analyzed equipment (not included for equipment use measured in years)
- 22. Utilization Histogram histogram of equipment utilization for analyzed equipment
- 23. Age Histogram histogram of equipment age for analyzed equipment
- 24. Forward Analysis economic model and results of analyses considering reduced fleet sizes
- 25. Current Analysis economic model and analysis results for the analyzed equipment fleet
- 26. *Analyses Summary* summary of analyzed equipment class, economic analysis of current fleet, and forward analyses considering reduced fleet sizes

## C.7.2 Data Worksheets

The data worksheets are the Master, Excluded Data, and Analyzed Data worksheets.

## C.7.2.1 <u>Master Worksheet</u>

The *Master* worksheet contains the data for each machine in the equipment class, and is the raw data combined into a single worksheet. The purpose of this worksheet is to provide historical documentation of original data on which the analyses are performed.

## C.7.2.2 Excluded Data Worksheet

The *Excluded Data* worksheet contains the data for each machine in the equipment class that was excluded from the analysis. Each machine record is tagged with the reason for exclusion from the analysis. Machines are excluded based on the following criteria:

- 6. Annual use (hours or miles) is NULL or 0
- 7. Machine age is greater than the maximum age or less than 1
- 8. Total cost (annual operating cost) is NULL, 0, or not included in the data

- 9. Date of machine acquisition is not included in the data
- 10. Annual operating rate is significantly different relative to other machines in the class. Rates are considered significantly different if the standardized residual is less than -3 or greater than 3.

#### C.7.2.3 <u>Analyzed Data Worksheet</u>

The Analyzed Data worksheet contains the data for each machine in the equipment class that was included in the analysis.

#### C.7.3 Equipment Fleet Summaries

The equipment fleet summaries are the Data Summary and Process Summary worksheets.

#### C.7.3.1 Data Summary Worksheet

The *Data Summary* worksheet contains data regarding the acquisition of machines included in the analysis and the acquisition value adjusted to the current year (year for which data is analyzed). This worksheet also contains the data required to develop the annual usage, utilization, and age histograms.

#### C.7.3.2 Process Summary Worksheet

The *Process Summary* worksheet is a snapshot summary of the analyzed machines of the equipment class in the year analyzed. The fleet is summarized in terms of number of machines, average and total use, average age, average utilization, average operating cost, and average adjusted acquisition value. Also included is a list and count of machines by class code and functional class. The number of machines excluded by criteria is also provided.

	А	В	С	D	E	F	G	Н	1	J	K
1	Year	2011		Class Code	Count		Functional Class	Count		Exclusion Criteria	Count
2	Number of Units	329		0210	57		GIMAPT	57		Zero Use	16
3	Average Miles/Year	18,408		0220	171		TRUCK1	269		Null or Blank Use	0
4	Total Miles	6,056,288		0202	101		GMCHST	2		Age Over 20	19
5	Average Age of Fleet at Year End	6.1					PAINTM	1		Age Less Than 1	12
6	Average Utilization	82								Zero Cost	0
7	Average Cost per Mile	\$ 0.41								Null Cost	0
8	CPI Corrected Acquisition Value	\$ 27,367								Blank Cost	0
9										Outlying Operating Rate	29
10										No Acquisition Date	0

#### Figure 12: Process Summary Worksheet

## C.7.4 Fleet Models

The fleet models are the Usage Model and the Operating Rate Model worksheets.

## C.7.4.1 <u>Usage Model Worksheet</u>

The *Usage Model Worksheet* is a chart of the annual use versus equipment age. The annual use (hours or miles) of each machine included in the analysis is plotted against the machine age to depict the relationship between age and annual use. A linear mathematical model (y = mx+b) is fit to the data and used to estimate annual machine use throughout machine life.

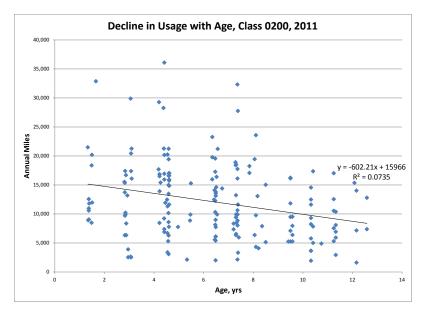


Figure 13: Usage Model Worksheet

#### C.7.4.2 Operating Rate Model Worksheet

The *Operating Rate Model* worksheet is a chart of the average annual operating rate (total operating cost divided by annual use) versus equipment age. The average annual operating rate of each machine included in the analysis is plotted against machine age to depict the relationship between age and average annual operating rate. An exponential mathematical model ( $y = ke^{xt}$ ) is fit to the data and used to estimate the average annual operating rate throughout machine life.

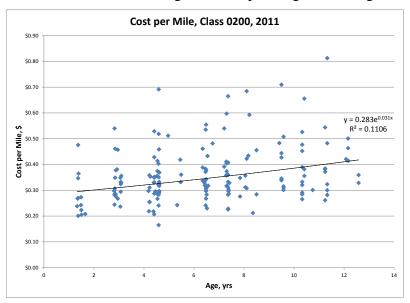


Figure 14: Operating Rate Model Worksheet

#### C.7.5 Fleet Histograms

The fleet histograms are the Usage Histogram, Utilization Histogram, and Age Histogram worksheets.

## C.7.5.1 Usage Histogram Worksheet

The *Usage Histogram* worksheet is a histogram chart depicting the distribution of annual use for the machines analyzed.

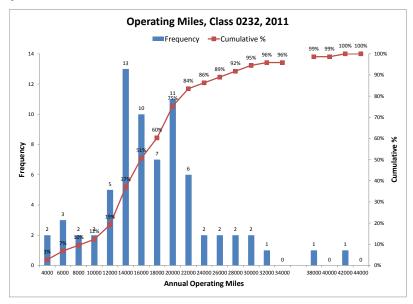


Figure 15: Usage Histogram Worksheet

## C.7.5.2 <u>Utilization Histogram Worksheet</u>

The *Utilization Histogram* worksheet is a histogram chart depicting the distribution of equipment utilization for the machines analyzed.

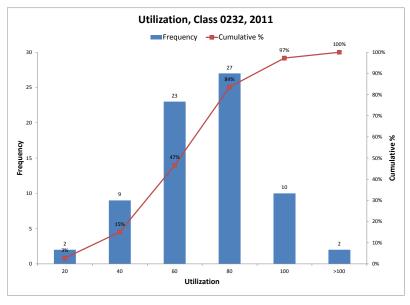


Figure 16: Utilization Histogram Worksheet

## C.7.5.3 <u>Age Histogram Worksheet</u>

The *Age Histogram* worksheet is a histogram chart depicting the distribution of equipment ages for the machines analyzed.

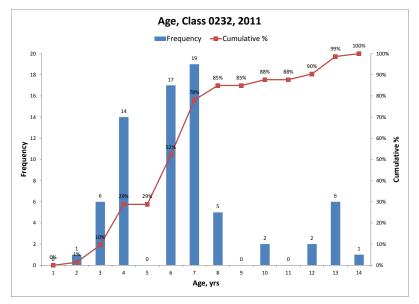


Figure 17: Age Histogram Worksheet

## C.7.6 Analysis Worksheets

The analysis worksheets are the *Current Analysis*, *Forward Analysis*, and *Analyses Summary* worksheets.

## C.7.6.1 Current Analysis Worksheet

The *Current Analysis* worksheet contains the economic model for a machine in the analyzed equipment class. The model consists of the estimated owning and operating costs for the machine throughout its life based on the usage and operating rate models. For each year, the annual owning and operating costs are estimated and an equivalent uniform annual cost (EUAC) is calculated to represent the costs, as a uniform series of annual costs, of owning and operating the machine from the time of acquisition to the end of each year. A typical economic model is provided as Figure 18. As an example, the life-to-date equivalent uniform annual cost (LTD EUAC) for owning and operating a machine for 10 years is estimated to be \$32,642. This means that the cost of purchasing a machine, operating it for a period of 10 years, and disposing of the machine at the end of 10 years is estimated to be equivalent to paying \$32,642 in each of the 10 years.

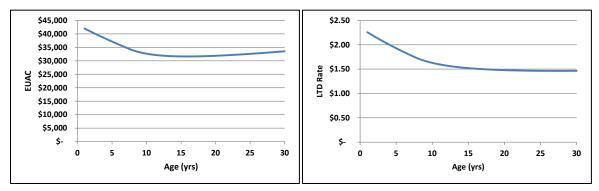
Total owning and operating costs are also modeled as an average life-to-date rate (cost per unit of use), and these estimated costs are provided in the column titled LTD Rate in Figure 18. Furthering the previous example, owning and operating a machine for 10 years is estimated to result in 171,018 miles of use and the average cost of each mile is \$1.63. This cost is a present value cost, which means it is \$1.63 per mile at the current value of money.

The economic model is used to estimate the economic life of machine in the equipment class, which is the period that ends when the average cost reaches a minimum. From Figure 18, the economic life based on EUAC is 18 years and the minimum EUAC is \$31,623, and the economic life based on average life-to-date rate is 28 years and the minimum rate is \$1.46 per mile.

Interest Rate	3%										
Initial MV	\$ 91,606										
Depreciation Term	7										
Sum of Years	28										
Residual Value	20%										
Initial Miles	18,172										
Mile Decline	-214										
Cost/Mile	\$ 1.11					Min	\$ 31,623	per year		\$ 1.46	per Mile
Annual Cost Factor	0.0151				E	conomic Life	16	years		28	years
Inflation Rate	0.024										
Year	Market Value	Owning EUAC	Miles	Operating Cost	Operating Cost PV	Operating EUAC	LTD EUAC	LTD Miles	LTD PV	LTD Rate (\$/Mile)	
0	\$ 91,606										
1	\$ 73,285	\$ 21,069	18,065	\$ 20,938	\$ 20,329	\$ 20,938	\$ 42,008	18,065	\$ 40,784	\$ 2.26	
2	\$ 57,581	\$ 19,509	17,851	\$ 21,508	\$ 20,274	\$ 21,219	\$ 40,729	35,917	\$ 77,933	\$ 2.17	
3	\$ 44,495	\$ 17,990	17,637	\$ 22,090	\$ 20,216	\$ 21,501	\$ 39,491	53,554	\$ 111,706	\$ 2.09	
4	\$ 34,025	\$ 16,512	17,423	\$ 22,685	\$ 20,155	\$ 21,784	\$ 38,296	70,977	\$ 142,349	\$ 2.01	
5	\$ 26,173	\$ 15,073	17,209	\$ 23,292	\$ 20,092	\$ 22,068	\$ 37,141	88,186	\$ 170,095	\$ 1.93	
6	\$ 20,939	\$ 13,673	16,995	\$ 23,912	\$ 20,026	\$ 22,353	\$ 36,026	105,180	\$ 195,162	\$ 1.86	
7	\$ 18,321	\$ 12,312	16,781	\$ 24,544	\$ 19,956	\$ 22,639	\$ 34,951	121,961	\$ 217,757	\$ 1.79	
8	\$ 18,321	\$ 10,990	16,566	\$ 25,189	\$ 19,884	\$ 22,926	\$ 33,915	138,527	\$ 238,075	\$ 1.72	
9	\$ 18,321	\$ 9,962	16,352	\$ 25,846	\$ 19,809	\$ 23,213	\$ 33,175	154,879	\$ 258,305	\$ 1.67	
10	\$ 18,321	\$ 9,141	16,138	\$ 26,516	\$ 19,730	\$ 23,501	\$ 32,642	171,018	\$ 278,445	\$ 1.63	
11	\$ 18,321	\$ 8,470	15,924	\$ 27,199	\$ 19,649	\$ 23,790	\$ 32,260	186,941	\$ 298,491	\$ 1.60	
12	\$ 18,321	\$ 7,912	15,710	\$ 27,894	\$ 19,564	\$ 24,079	\$ 31,991	202,651	\$ 318,440	\$ 1.57	
13	\$ 18,321	\$ 7,441	15,496	\$ 28,601	\$ 19,476	\$ 24,369	\$ 31,809	218,147	\$ 338,291	\$ 1.55	
14	\$ 18,321	\$ 7,037	15,282	\$ 29,321	\$ 19,385	\$ 24,659	\$ 31,696	233,429	\$ 358,039	\$ 1.53	
15	\$ 18,321	\$ 6,688	15,067	\$ 30,054	\$ 19,290	\$ 24,949	\$ 31,637	248,496	\$ 377,682	\$ 1.52	
16	\$ 18,321	\$ 6,384	14,853	\$ 30,798	\$ 19,192	\$ 25,239	\$ 31,623	263,349	\$ 397,217	\$ 1.51	
17	\$ 18,321	\$ 6,116	14,639	\$ 31,554	\$ 19,091	\$ 25,529	\$ 31,645	277,988	\$ 416,640	\$ 1.50	
18	\$ 18,321	\$ 5,878	14,425	\$ 32,322	\$ 18,986	\$ 25,819	\$ 31,697	292,413	\$ 435,949	\$ 1.49	
19	\$ 18,321	\$ 5,666	14,211	\$ 33,101	\$ 18,877	\$ 26,109	\$ 31,775	306,624	\$ 455,139	\$ 1.48	
20	\$ 18,321	\$ 5,476	13,997	\$ 33,891	\$ 18,765	\$ 26,399	\$ 31,874	320,621	\$ 474,208	\$ 1.48	
21	\$ 18,321	\$ 5,304	13,783	\$ 34,692	\$ 18,649	\$ 26,688	\$ 31,992	334,403	\$ 493,152	\$ 1.47	
22	\$ 18,321	\$ 5,148	13,568	\$ 35,503	\$ 18,529	\$ 26,977	\$ 32,125	347,972	\$ 511,968	\$ 1.47	
23	\$ 18,321	\$ 5,006	13,354	\$ 36,324	\$ 18,405	\$ 27,265	\$ 32,271	361,326	\$ 530,651	\$ 1.47	
24	\$ 18,321	\$ 4,877	13,140	\$ 37,155	\$ 18,278	\$ 27,552	\$ 32,429	374,466	\$ 549,200	\$ 1.47	
25	\$ 18,321	\$ 4,758	12,926	\$ 37,995	\$ 18,146	\$ 27,838	\$ 32,597	387,392	\$ 567,609	\$ 1.47	
26	\$ 18,321	\$ 4,649	12,712	\$ 38,842	\$ 18,011	\$ 28,124	\$ 32,773	400,104	\$ 585,874	\$ 1.46	
27	\$ 18,321	\$ 4,548	12,498	\$ 39,698	\$ 17,872	\$ 28,408	\$ 32,956	412,602	\$ 603,993	\$ 1.46	
28	\$ 18,321	\$ 4,455	12,284	\$ 40,560	\$ 17,728	\$ 28,691	\$ 33,146	424,885	\$ 621,962	\$ 1.46	
29	\$ 18,321	\$ 4,369	12,069	\$ 41,429	\$ 17,580	\$ 28,973	\$ 33,342	436.954	\$ 639,775	\$ 1.46	

Figure 18: Economic Model on the Current Analysis Worksheet

The economic model is also presented graphically as EUAC versus machine age and life-to-date rate versus machine age. These charts are provided as Figure 19.



**Figure 19: Economic Model Graphs** 

#### C.7.6.2 Forward Analysis Worksheet

The *Forward Analysis* worksheet is an economic model of a machine in an equipment class fleet where the number of machines in the fleet and/or machine usage model has been adjusted. The principal goal of the Forward Analysis is to evaluate the impact of reducing the fleet size on the timing (years) and magnitude (cost) of economic life. Additionally, if the user has specified in the Analysis and Modeling Parameters that the year-over-year decline in annual usage is to be limited to the user specified percentage of initial machine use, then the annual usage model is adjusted to reflect this and the modified usage model is incorporated into the Forward Analysis.

A reduction in fleet size requires modification to the usage model developed from the analyzed data. The principal constraint placed on the analysis is that the total fleet usage (total hours or miles worked in the year by all machines in the fleet) must be held constant. The parameters of the usage model are adjusted to consider a reduced number of machines and/or a limited year-over-year decline in annual usage.

The adjusted usage is mapped to the current usage and modeled to calculate an Effective Age Modeled, shown in Figure 20. The operating rate model is

Life	20		Decline	-834		a	0.0429101					
Fleet Size	37		Initial	41,700		b	1.9075394					
Year	Market Value	Owning EUAC	Miles	Age (Mile)	Eff Age (yrs)	Eff Age Model (yrs)	Operating Cost	Operating Cost PV	Operating EUAC	Total EUAC	Total PV	Total Rate
(	\$ 91,606											
1	\$ 73,285	\$ 21,069	41,283	41,283	2.30	1.95	\$ 48,538	\$ 47,125	\$ 48,538	\$ 69,608	\$ 67,580	\$ 1.64
2	\$ 57,581	\$ 19,509	40,449	81,732	4.62	3.99	\$ 50,216	\$ 47,333	\$ 49,364	\$ 68,874	\$ 131,788	\$ 1.61
3	\$ 44,495	\$ 17,990	39,615	121,347	6.96	6.11	\$ 51,996	\$ 47,584	\$ 50,216	\$ 68,206	\$ 192,929	\$ 1.59
4	\$ 34,025	\$ 16,512	38,781	160,128	9.32	8.32	\$ 53,885	\$ 47,876	\$ 51,093	\$ 67,605	\$ 251,293	\$ 1.57
5	\$ 26,173	\$ 15,073	37,947	198,075	11.71	10.61	\$ 55,889	\$ 48,210	\$ 51,996	\$ 67,069	\$ 307,157	\$ 1.55
6	\$ 20,939	\$ 13,673	37,113	235,188	14.12	12.99	\$ 58,015	\$ 48,586	\$ 52,927	\$ 66,600	\$ 360,785	\$ 1.53
7	\$ 18,321	\$ 12,312	36,279	271,467	16.55	15.46	\$ 60,269	\$ 49,004	\$ 53,885	\$ 66,197	\$ 412,428	\$ 1.52
٤	\$ 18,321	\$ 10,990	35,445	306,912	19.02	18.01	\$ 62,658	\$ 49,463	\$ 54,871	\$ 65,861	\$ 462,324	\$ 1.51
9	\$ 18,321	\$ 9,962	34,611	341,523	21.52	20.64	\$ 65,190	\$ 49,963	\$ 55,887	\$ 65,849	\$ 512,709	\$ 1.50
10	\$ 18,321	\$ 9,141	33,777	375,300	24.06	23.37	\$ 67,873	\$ 50,504	\$ 56,933	\$ 66,074	\$ 563,621	\$ 1.50
11	\$ 18,321	\$ 8,470	32,943	408,243	26.65	26.18	\$ 70,714	\$ 51,086	\$ 58,009	\$ 66,479	\$ 615,104	\$ 1.51
12	\$ 18,321	\$ 7,912	32,109	440,352	29.28	29.07	\$ 73,723	\$ 51,708	\$ 59,116	\$ 67,028	\$ 667,197	\$ 1.52
13	\$ 18,321	\$ 7,441	31,275	471,627	31.98	32.05	\$ 76,907	\$ 52,370	\$ 60,255	\$ 67,696	\$ 719,941	\$ 1.53
14	\$ 18,321	\$ 7,037	30,441	502,068	34.74	35.12	\$ 80,275	\$ 53,071	\$ 61,427	\$ 68,464	\$ 773,375	\$ 1.54
15	\$ 18,321	\$ 6,688	29,607	531,675	37.58	38.27	\$ 83,835	\$ 53,811	\$ 62,632	\$ 69,320	\$ 827,539	\$ 1.56
16	\$ 18,321	\$ 6,384	28,773	560,448	40.51	41.51	\$ 87,598	\$ 54,588	\$ 63,870	\$ 70,254	\$ 882,470	\$ 1.57
17	\$ 18,321	\$ 6,116	27,939	588,387	43.56	44.83	\$ 91,571	\$ 55,402	\$ 65,143	\$ 71,259	\$ 938,204	\$ 1.59
18	\$ 18,321	\$ 5,878	27,105	615,492	46.74	48.24	\$ 95,762	\$ 56,250	\$ 66,451	\$ 72,329	\$ 994,777	\$ 1.62
19	\$ 18,321	\$ 5,666	26,271	641,763	50.11	51.73	\$ 100,179	\$ 57,131	\$ 67,794	\$ 73,460	\$ 1,052,221	\$ 1.64
20	\$ 18,321	\$ 5,476	25,437	667,200	53.71	55.31	\$ 104,831	\$ 58,042	\$ 69,172	\$ 74,648	\$ 1,110,567	\$ 1.66
21	\$ 18,321	\$ 5,304	24,603	691,803	57.65	58.98	\$ 109,722	\$ 58,981	\$ 70,586	\$ 75,890	\$ 1,169,844	\$ 1.69
22	\$ 18,321	\$ 5,148	23,769	715,572	62.09	62.73	\$ 114,857	\$ 59,943	\$ 72,036	\$ 77,184	\$ 1,230,074	\$ 1.72
23	\$ 18,321	\$ 5,006	22,935	738,507	67.42	66.57	\$ 120,240	\$ 60,925	\$ 73,521	\$ 78,528	\$ 1,291,277	\$ 1.75
24	\$ 18,321	\$ 4,877	22,101	760,608	74.98	70.50	\$ 125,872	\$ 61,921	\$ 75,042	\$ 79,919	\$ 1,353,468	\$ 1.78
25	\$ 18,321	\$ 4,758	21,267	781,875	#NUM!	74.51	\$ 131,750	\$ 62,924	\$ 76,597	\$ 81,355	\$ 1,416,655	\$ 1.81
26	\$ 18,321	\$ 4,649	20,433	802,308	#NUM!	78.60	\$ 137,868	\$ 63,929	\$ 78,186	\$ 82,836	\$ 1,480,838	\$ 1.85
27	\$ 18,321	\$ 4,548	19,599	821,907	#NUM!	82.79	\$ 144,216	\$ 64,925	\$ 79,808	\$ 84,357	\$ 1,546,010	\$ 1.88
28	\$ 18,321	\$ 4,455	18,765	840,672	#NUM!	87.05	\$ 150,779	\$ 65,902	\$ 81,462	\$ 85,917	\$ 1,612,153	\$ 1.92
29	\$ 18,321	\$ 4,369	17,931	858,603	#NUM!	91.41	\$ 157,532	\$ 66,848	\$ 83,144	\$ 87,513	\$ 1,679,234	\$ 1.96
	\$ 18,321	\$ 4,289	17,097	875,700	#NUM!	95.85	\$ 164,443	\$ 67,749	\$ 84,853	\$ 89,141	\$ 1,747,209	\$ 2.00

#### Figure 20: Forward Analysis Economic Model

A number of scenarios are modeled and the results are summarized on the Forward Analysis worksheet, as shown in Figure 21. A parameter used to adjust the usage model is the planned life for machines in the equipment class, which is the period for which the machine is planned to

remain a productive member of the class. Viable solutions to the Forward Analysis are considered to be those solutions where the planned life and economic life reasonable agree. For example, it would not be reasonable to plan to keep machines in the fleet for a life of 6 years when the modeled economic life is 12 years. It would be reasonable to plan for a machine life of 14 years when the modeled economic life is 13 years. The viable solutions are highlighted in green and the presented results are economic life (years), machine age at economic life (miles or hours), and total owning and operating rate at economic life (cost per mile or hour).

0	P	Q	R	S	т	U	V	W	Х
Year at Mir	imum Total R	ate							
Portion	Count/Life	6	8	10	12	14	16	18	20
100%	73	30	30	30	30	30	30	29	27
90%	66	30	30	29	27	26	24	23	22
80%	58	24	23	22	21	20	19	18	18
70%	51	19	18	17	17	16	16	15	14
60%	44	15	14	14	13	13	13	12	12
50%	37	12	11	11	11	10	10	10	9
Age at Mini	imum Total Ra	ite							
Portion	Count/Life	6	8	10	12	14	16	18	20
100%	73	377,640	385,770	394,410	403,620	412,980	422,520	424,734	416,48
90%	66	417,780	426,690	427,692	418,892	418,366	406,176	403,949	401,03
80%	58	412,896	409,573	405,746	401,142	395,920	389,852	383,076	392,65
70%	51	396,236	388,314	379,423	388,076	378,208	387,264	376,350	364,25
60%	44	380,483	367,108	375,326	360,503	368,966	377,702	361,284	370,32
50%	37	374,760	355,009	362,907	371,140	349,110	357,440	366,130	341,52
Minimum T	otal Rate								
Portion	Count/Life	6	8	10	12	14	16	18	20
100%	73	\$ 1.46	\$ 1.46	\$ 1.46	\$ 1.46	\$ 1.46	\$ 1.47	\$ 1.47	\$ 1.4
90%	66	\$ 1.46	\$ 1.47	\$ 1.47	\$ 1.47	\$ 1.47	\$ 1.48	\$ 1.48	\$ 1.4
80%	58	\$ 1.48	\$ 1.48	\$ 1.48	\$ 1.48	\$ 1.49	\$ 1.49	\$ 1.49	\$ 1.4
70%	51	\$ 1.49	\$ 1.49	\$ 1.49	\$ 1.49	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.5
60%	44	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.5
50%	37	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	\$ 1.50	S 1.5

**Figure 21: Forward Analysis Solutions** 

#### C.7.6.3 <u>Analyses Summary Worksheet</u>

The *Analyses Summary* worksheet is designed to provide a single page summary of the current fleet, parameters and results of the economic model for the current fleet, and forward analyses solutions. The results are also flagged if any of the following conditions are observed:

- 7. *Increasing use with age* the slope parameter of the usage model (annual decline in use) is greater than zero, indicating that annual use increases with machine age
- 8. *Negative Initial Use* the intercept parameter of the usage model (annual use in the first year) is less than zero
- 9. *Decreasing Cost with age* the annual cost increase parameter of the operating cost model is less than zero, indicating that operating rate decreases with machine age
- 10. Very large increasing cost with age the annual cost increase parameter of the operating cost model is greater than 0.1, indicating that the operating rate increases greatly with machine age
- 11. Very small increasing cost with age the annual cost increase parameter of the operating cost model is less than 0.01, indicating that the operating rate only slightly increases with machine age
- 12. *Small number of machines* the number of machines on which the analysis was based is less than 20

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0202						
Description:	TRUCK, 7500 G	vw					
Functional Code:	All (4)						
Fleet Status Summary	.,			These analyse	s revealed the	following issu	es:
Data from year	2011				increasing cost		
Number of units	329					Ŭ	
Average annual usage	18,408	Miles					
Total annual fleet usage	6,056,288	Miles/yr					
Average unit age at year end		yrs					
Average unit utilization	82.2 %						
Average operating rate	\$ 0.41	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 27,367						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.37	per Mile					
Annual operating rate factor	0.0096						
Analyses Results							
	Current Fleet			Reduced	Fleet Size		
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	329	329	296	263	230	197	16
Initial usage (Miles)	28,145	33,920	34,109	38,389	40,077	43,046	51,39
Annual usage decline (Miles)	-1,609	-1,939	-1,950	-2,194	-2,291	-2,461	-2,93
Economic life (yrs)	No Min	16	15	14	13	11	
Age at economic life (Miles)		294,528	292,260	322,434	327,412	324,616	343,55
LTD total rate at economic life (\$/Miles)		\$ 0.47	\$ 0.47	\$ 0.47	\$ 0.47	\$ 0.47	\$ 0.47

Figure 22:	Analyses	<b>Summary</b>	Worksheet
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		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
0200	TRUCK,MISC SPCL USE 5000 GVW	5	8,000	4.0	20%	5
0201	TRUCK,PICKUP 5000 GVW	5	8,000	4.0	20%	5
0202	TRUCK,PICKUP 7500 GVW	5	8,000	4.0	20%	5
0203	TRUCK,UTILITY BODY 15000 GVW	5	10,000	5.0	20%	5
0204	TRUCK,CREW CAB	5	8,000	4.0	20%	5
0205	TRUCK,DUMP 33000 GVW	8	12,000	6.0	20%	7
0206	TRUCK,MISC 32000 GVW	8	12,000	6.0	20%	7
0207	TRUCK, MAP 5,000/7500 GVW, EXT. CAB	4	8,000	4.0	20%	4
0208	TRUCK, ATTENUATOR	8	12,000	6.0	20%	7
0209	TRUCK,CREW CAB 32000 GVW	8	12,000	6.0	20%	7
0210	TRUCK, MAP 4X4 EXT CAB 9,900 GVW	4	8,000	4.0	20%	4
0211	TRUCK, 22,000 GVW	5	10,000	5.0	20%	5
0212	TRUCK, DUMP TANDEM 50000 GVW	10	12,000	6.0	20%	8
0213	TRUCK, DRILL 4WD 20,000 GVW	10	10,000	5.0	20%	8
0214	TRUCK, TRACTOR 35,000 GVW	10	12,000	6.0	20%	8
0217	TRUCK, TRACTOR TANDEM 50000 GVW	10	12,000	6.0	20%	8
0218	TRUCK, 37,000 GVW	10	12,000	6.0	20%	8
0219	TRUCK,C&C TILT CAB 31000 GVW	10	12,000	6.0	20%	8
0220	TRUCK,PICKUP 4WD 7500 GVW	5	8,000	4.0	20%	5
0221	TRUCK,MISC SPCL USE 4WD 5000 GVW	5	8,000	4.0	20%	5
0222	TRUCK,PICKUP 4WD 5000 GVW (IMAP)	5	8,000	4.0	20%	5
0224	TRUCK,CREW CAB 4WD 7500 GVW	5	8,000	4.0	20%	5
0227	TRUCK, TRACTOR TANDEM 75,000 GVW	12	12,000	6.0	20%	9
0230	TRUCK,C&C TANDEM 50000 GVW	10	12,000	6.0	20%	8
5250		10	12,000	0.0	2070	0

## Appendix DResale Value Model Parameters

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
0232	TRUCK,DUMP,4 AXLE 5000 GVW	10	8,000	4.0	20%	7
0233	TRUCK C & C,15,000-18,000 GVWR	5	10,000	5.0	20%	5
0234	TRUCK, >15,000-18,000 GVW, 4X4	8	10,000	5.0	20%	7
0235	BUS, 25-48 PASS	10	10,000	5.0	20%	8
0236	UTILITY VEHICLE OFF ROAD	5	10,000	5.0	10%	5
0270	TRUCK BEDS FOR MED. DUTY TRUCKS	5	8,000	4.0	10%	5
0271	TRUCK BEDS, STAKE BODY	10	8,000	4.0	10%	7
0272	DUMP TRUCK BODIES	6	8,000	4.0	10%	5
0273	UTILITY BODIES	5	8,000	4.0	20%	5
0274	SPECIALTY BODIES	5	8,000	4.0	20%	5
0299	NON REPLACEMENT	5	8,000	4.0	20%	5
0300	TRACTOR, WHEEL 30-40 HP	10	14,000	7.1	15%	9
0301	TRACTOR, WHEEL, 41-60 HP	10	14,000	7.1	15%	9
0302	TRACTOR,WHEEL 51-80 DBHP	10	14,000	7.1	15%	9
0303	TRACTOR,WHEEL 81-99 DBHP	10	14,000	7.1	15%	9
0311	TRACTOR, WHEEL 100 & UP DBHP	10	14,000	7.1	15%	9
0314	BACKHOE,LOADER TRACTOR MTD	8	10,000	5.0	25%	7
0324	BACKHOE, LOADER TRACTOR MTD 4WD/4WS	8	10,000	5.0	20%	7
0404	TRACTOR, CRAWLER 90-115 FWHP	10	10,000	5.0	30%	8
0405	TRACTOR, CRAWLER 150-190 FWHP	10	10,000	5.0	30%	8
0900	GRADER,155 HP 25000 LB	10	14,500	7.3	25%	9
1000	ASHPALT PLANT 30 TON PER HOUR	10	8,000	4.0	20%	7
1010	ASPHALT PATCHING MACHINE, TRAILER MOUNTED	10	10,000	5.0	20%	8
1011	PAVER, ASHPALT GRINDER	8	6,000	3.0	20%	6
1012	ASPHALT PATCH MACHINE	10	8,000	4.0	20%	7
1013	ASPHALT MILLING MACHINE	10	6,000	3.0	20%	7

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
1014	LOADER, SKID STEER	10	8,000	4.0	20%	7
1100	PUMP, ASPHALT	5	10,000	5.0	10%	5
1150	PAVER, 6-8 TON WHEEL MOUNT	10	8,000	4.0	15%	7
1151	PAVER, 6-8 TON TRACK MOUNT	10	8,000	4.0	15%	7
1152	PAVER, 9-12 TON	10	8,000	4.0	15%	7
1154	PAVER, PULL TYPE	10	10,000	5.0	20%	8
1300	TANK, ASPHALT 600 GAL UTILITY	8	6,000	3.0	20%	6
1302	DISTRIBUTOR, ASPHALT 1250-1500 GAL	10	6,000	3.0	10%	7
1306	SEALER, JOINT/CRACK TRL MTD	10	5,000	2.5	20%	6
1307	KETTLE, ASPHALT, 250 GAL	7	6,000	3.0	20%	5
1400	BROOM, FRONT TRACTOR MOUNTED ATTACHMENT	10	8,000	4.0	10%	7
1404	SWEEPER, INTEGRAL	10	8,000	4.0	10%	7
1410	ASPAHALT MAINTAINER	7	5,000	2.5	20%	5
1441	BITUMEN APPLICATOR TRL MTD	5	5,000	2.5	10%	5
1450	PAINT MACHINE,CTR EDGELINE ATT	5	10,000	5.0	10%	5
1453	PAINT MACHINE, PRELINE	5	10,000	5.0	10%	5
1454	PAINT MACHINE, TRAFFIC STRIPER HAND	5	10,000	5.0	10%	5
1456	PAINT REMOVER, TRAFFIC LINE HAND	10	10,000	5.0	10%	10
1457	THERMOPLASTIC APPLICATION UNIT	6	10,000	5.0	10%	6
1462	VACUUM STREET SWEEPER, SELF PROPELLED	10	10,000	5.0	20%	8
1470	VACUUM, SELF PROPELLED, SMALL	10	10,000	5.0	20%	8
1500	COMPRESSOR,AIR 105-150, CFM	10	12,000	6.0	15%	8
1503	COMPRESSOR, AIR 210-250 CFM	10	12,000	6.0	15%	8
1510	COMPRESSOR,AIR 750 CFM	10	12,000	6.0	15%	8
1511	COMPRESSOR,AIR, 35 CFM	5	12,000	6.0	15%	6
1512	COMPRESSOR, AIR 10 CFM	5	12,000	6.0	15%	6

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
1600	SALT DOME	10	8,000	4.0	20%	7
1601	SYSTEM, SALT BRINE PRODUCTION	20	8,000	4.0	20%	12
1602	TANK, SALT BRINE STORAGE	20	8,000	4.0	20%	12
1603	STATION, SALT BRINE FILL	20	8,000	4.0	20%	12
1604	SYSTEM, SALT BRINE APPLICATOR	20	8,000	4.0	20%	12
1700	AUGER, PORTABLE TWO MAN	10	10,000	5.0	25%	8
1701	DRILL, ROCK DRILL, AIR TRACK 4 TO 4 1/2 INCH	10	14,000	7.1	25%	9
1703	DRILL, GRAIN FERTILIZER ATTACHMENT	4	10,000	5.0	20%	5
1708	DRILL, DIAMOND CORE	10	10,000	5.0	25%	8
1709	DRILL, AUGER	10	10,000	5.0	25%	8
1711	DRILL, AUGER CORE W/CARRIER	10	10,000	5.0	25%	8
1712	DRILL, AUGER CORE SKID MOUNTED	10	10,000	5.0	25%	8
1713	CARRIER, PNEUMATIC TIRED ATV	10	10,000	5.0	25%	8
1715	DRILL, VERTICAL CORE, (ACKER)	10	10,000	5.0	25%	8
1717	DRILL, HYDRAULIC ROCK	10	10,000	5.0	25%	8
1718	CARRIER, SOFT TRACK	10	10,000	5.0	25%	8
1720	BREAKER, ATTACHMENT	5	6,000	3.0	20%	5
1730	DRIVER, POST LARGE	10	6,000	3.0	20%	7
1800	WRECKER, ATTACHMENT	8	8,000	4.0	20%	6
1802	AERIAL DEVICE, TRUCK MTD	8	8,000	4.0	10%	6
1803	AERIAL DEVICE, 37,40,55 FT TRK MTD	10	8,000	4.0	10%	7
1805	DIGGER, DERRICK AUGER	10	10,000	5.0	25%	8
1806	MANLIFT, SELF-POWERED	10	8,000	4.0	10%	7
1807	PLATFORM, TRAILER MOUNTED	6	8,000	4.0	10%	5
1814	CRANE, 15 TON	10	14,000	7.1	15%	9
1815	CRANE, 16-18 TON	10	14,000	7.1	15%	9

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
1822	AERIAL WORK PLATFORM	10	8,000	4.0	10%	7
1852	EXCAVATOR, RUBBER TIRE (15-17 METRIC TON.)	10	8,000	4.0	25%	7
1853	EXCAVATOR, CRAWLER (20 METRIC TON)	10	8,500	4.3	25%	7
1854	EXCAVATOR, CRAWLER (12-13 METRIC TON)	10	8,500	4.3	25%	7
1855	EXCAVATOR, COMPACT	10	8,000	4.0	25%	7
2002	LOADER,2 CY RUB TIRED	10	9,250	4.7	25%	7
2008	LOADER 2 CUBIC YARD CRAWLER	10	10,000	5.0	20%	8
2009	LOADER,FORCE FEED	10	10,000	5.0	20%	8
2013	CRANE, MECHANIC	5	8,000	4.0	20%	5
2014	LOADER, RUBBER TIRE 4 CY	10	9,250	4.7	25%	7
2020	GRAPPLE	10	10,000	5.0	10%	10
2101	GENERATOR,4 KW	5	10,000	5.0	10%	5
2102	GENERATOR, POWER SYSTEMS	5	8,000	4.0	10%	5
2105	POWER UNIT, AUXILIARY	5	8,000	4.0	10%	5
2115	LIGHT PLANT	10	8,000	4.0	20%	7
2205	MIXER, MORTAR 2 BAG	10	5,000	2.5	20%	6
2206	MIXER, CONCRETE 1 CUBIC YARD (TUB TYPE)	5	5,000	2.5	20%	4
2207	MIXER, CONCRETE 2 CUBIC YARD (TUB TYPE)	5	5,000	2.5	20%	4
2209	MIXER, ASPHALT PORTABLE PLANT	10	8,000	4.0	20%	7
2212	MIXER, PULVERIZER SELF PROPELLED	10	6,000	3.0	15%	7
2215	IMPACTOR, HYDRAULIC, ATTACHMENT	10	25,000	12.6	10%	11
2300	GUARDRAILMOWER ATTACHMENT	10	10,000	5.0	20%	7
2301	MOWER ATTACHMENTS	5	10,000	5.0	20%	5
2308	MOWER, A-BOOMATTACHMENTS	10	10,000	5.0	20%	8
2310	MOWER, RIDING TYPE	8	4,000	2.0	15%	5
2311	RIDING SLOPE MOWER	8	8,000	4.0	10%	6

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
2400	RADIO, MOBILE 100 WATT PERM MOUNT	10	10,000	5.0	10%	10
2403	BASE STATION RADIO	5	10,000	5.0	10%	5
2411	RADIO, PORTABLE HAND-HELD	5	10,000	5.0	10%	5
2500	ROLLER, SHEEP FOOT TOW TYPE	10	8,000	4.0	20%	7
2502	ROLLER, 5-8 TON TANDEM	6	8,000	4.0	20%	5
2504	ROLLER, RUBBER TIRE SELF PROPELLED	6	8,000	4.0	25%	5
2507	ROLLER, VIBRATORY SELF PROPELLED	6	8,000	4.0	25%	5
2508	ROLLER, 8-12-TON TANDEM	8	10,000	5.0	15%	7
2510	ROLLER, 4-6 TON TANDEM PATCH	6	10,000	5.0	15%	6
2511	ROLLER, PATCH SMALL	6	10,000	5.0	15%	6
2512	ROLLER, VIBRATORY HIGH PRESSURE	10	8,000	4.0	20%	7
2513	ROLLER, VIBRATORY 3 TON SMOOTH DRUM	6	8,000	4.0	20%	5
2604	SCRAPER,11 CY SELF PROPELLED	10	15,000	7.6	20%	9
2703	CRANE, 25-30 TON, CRAWLER	10	18,000	9.1	20%	10
2704	CRANE, 50 TON, CRAWLER	10	18,001	9.1	20%	10
2850	SPREADER, WIDENER, SELF PROPELLED	10	8,000	4.0	20%	7
2851	SHOULDER MACHINE	10	8,000	4.0	15%	7
2852	DITCHER MACHINE	10	8,000	4.0	15%	7
2853	SPREADER, AGGREGATE SELF PROP	10	8,000	4.0	20%	7
2860	DITCHER, SELF PROP	10	8,000	4.0	15%	7
3151	TANK,LUBE FUEL	12	10,000	5.0	25%	9
3201	TRAILER,15-20 TON	10	10,000	5.0	10%	8
3202	TRAILER, HEAVY EQUIPMENT TRANSPORT	10	10,000	5.0	10%	8
3203	TRAILER, MATERIAL TRANSPORT	10	10,000	5.0	10%	8
3205	TRAILER, SPECIAL PURPOSE	10	10,000	5.0	10%	8
3206	TRAILER,50 TON LOW BED	10	10,000	5.0	10%	8

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
3214	TRAILER, UTILITY	10	10,000	5.0	10%	8
3221	MODULAR OFFICE, SINGLE	10	10,000	5.0	10%	10
3222	MODULAR OFFICE, DOUBLE	10	10,000	5.0	10%	10
3223	MODULAR OFFICE, TRIPLE	10	10,000	5.0	10%	10
3224	MODULAR OFFICE, FOUR PLEX	10	10,000	5.0	10%	10
3230	ATTENUATOR, TRUCK MOUNT TYPE	10	8,000	4.0	20%	7
3301	BOAT, MOTOR	5	10,000	5.0	10%	5
3303	BOAT,TUG	10	40,000	20.2	10%	15
3316	BARGE	10	30,000	15.1	5%	13
3500	PUMP, WATER	5	8,000	4.0	20%	5
3980	PLOW, SNOW VEE HYDRAULIC, ATTACHMENT	10	8,000	4.0	20%	7
3981	PLOW, VEE SNOW	5	8,000	4.0	20%	5
4095	AIR TUG	5	10,000	5.0	10%	5
4101	AIRCRAFT	5	10,000	5.0	10%	5
4102	BRUSHCHIPPER	10	6,000	3.0	20%	7
4103	CURB MACHINE	10	8,000	4.0	15%	7
4104	HYDRO-SEEDER ATTACHMENT	6	10,000	5.0	20%	6
4106	SPRAYER, 3 POINT HITCH ATTACHMENT	6	10,000	5.0	20%	6
4111	PRESSURE GROUTING PLANT	10	8,000	4.0	15%	7
4118	TRENCHER	8	8,000	4.0	20%	6
4119	WELDER/GENERATOR	8	8,000	4.0	25%	6
4120	WELDER	8	8,000	4.0	25%	6
4122	POST DRIVING/HYDRAULIC TOOL KIT ATTACHMENT	8	10,000	5.0	20%	7
4125	DROP BALL	5	10,000	5.0	10%	5
4126	SPREADER, TAILGATE MOUNT ATTACHMENT	8	10,000	5.0	20%	7
4127	SPREADER, IN-BODY 5 CY	8	10,000	5.0	20%	7

		NCDOT		USA	CE	Modeled
Class	Description	Depreciation		Life	Salvage Value	Depreciation
		Term (yrs)	Hours	Years	(% of Purchase)	Term (yrs)
4128	SNOW PLOW,9-10 FT FRT END	10	8,000	4.0	20%	7
4129	POWER TOOLS	8	6,000	3.0	10%	6
4136	FORKLIFT	10	10,000	5.0	20%	8
4142	SHEAR	5	6,000	3.0	15%	4
4145	TRAFFIC CONTROL DEVICES	10	10,000	5.0	10%	10
4151	MULCHER, TRACK CARRIER	10	10,000	5.0	15%	8
4152	WASTE WOOD RECYCLER	3	10,000	5.0	15%	4
4154	HAMMER, DIESEL PILE, ATTACHMENT	10	10,000	5.0	20%	8
4156	MULCHER, EXCAVATOR MTD	10	6,000	3.0	15%	7
4180	FERTILIZER TENDER ATTACHMENT	6	10,000	5.0	20%	6
4229	SPREADER, IN-BODY, 10 CY, ATTACHMENT	10	10,000	5.0	20%	8
4230	SNOW, BLOWER	10	8,000	4.0	20%	7
4231	PLOW, SNOW 8'	10	8,000	4.0	20%	7
4233	PLOW, SNOW 12 FT FRONT END MOUNT, ATTACHMENT	10	8,000	4.0	20%	7
4234	SPREADER, MATERIAL TOW TYPE ATTACHMENT	10	10,000	5.0	20%	8
4240	SAND BLAST CLEANER	10	6,000	3.0	20%	7
4241	SEWER RODDER	10	20,000	10.1	10%	10
4248	SOIL CONDITIONER	5	10,000	5.0	10%	5
4252	PAVEMENT TEST EQUIPMENT	5	10,000	5.0	10%	5
4254	SPADE, TREE, SKID STEER MOUNT ATTACHMENT	10	4,000	2.0	20%	6
230R	REAR MOUNT MOWER ATT	5	8,000	4.0	20%	5
230S	SIDE/MID MOWER ATT	5	8,000	4.0	20%	5

## Appendix E Summary Analysis Sheets by Class Code

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0201						
Description:	TRUCK, 5000 G	ivw					
Functional Code:	All (5)						
Fleet Status Summary	. ,						
Data from year	2011						
Number of units	1,903						
Average annual usage	13,237	Miles					
Total annual fleet usage	25,189,332	Miles/yr					
Average unit age at year end	6.3	yrs					
Average unit utilization	77.6%						
Average operating rate	\$ 0.33	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 23,526						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.25	per Mile					
Annual operating rate factor	0.0373						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	1,903	1,903	1,713	1,522	1,332	1,142	952
Initial usage (Miles)	17,653	15,391	16,710	18,389	21,012	23,975	28,148
Annual usage decline (Miles)	-697	-308	-334	-368	-420	-480	-563
Economic life (yrs)	15	14	13	11	9	8	7
Age at economic life (Miles)	186,379	185,290	189,007	180,015	172,098	176,440	183,243
LTD total rate at economic life (\$/Miles)	\$ 0.42	\$ 0.42	\$ 0.42	\$ 0.42	\$ 0.42	\$ 0.43	\$ 0.43

	Ec	onomic Ana	alyses Sumi	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0200						
	TRUCK, MISCE						
Description: Functional Code:	All (2)	LLANEOUS					
Functional Code: Fleet Status Summary	AII (2)						
Data from year	2011						
Number of units	179						
Average annual usage	12,116						
Total annual fleet usage		Miles/yr					
Average unit age at year end		yrs					
Average unit utilization	72.1%						
Average operating rate	\$ 0.36	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 32,584						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.28	per Mile					
Annual operating rate factor	0.0310						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	179	179	161	143	125	107	90
Initial usage (Miles)	15,966	14,424	15,663	17,234	19,278	22,521	26,193
Annual usage decline (Miles)	-602	-288	-313	-345	-386	-450	-524
Economic life (yrs)	20	17	15	13	11	9	8
Age at economic life (Miles)	198,869	203,592	199,733	194,890	188,705	184,464	192,776
LTD total rate at economic life (\$/Miles)	\$ 0.50	\$ 0.50	\$ 0.50	\$ 0.50	\$ 0.50	\$ 0.51	\$ 0.51

		onomic Ana	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	0202						
Description:	TRUCK, 7500 G	ivw					
Functional Code:	All (4)						
Fleet Status Summary	. ,			These analyse	s revealed the	following issu	es:
Data from year	2011			- Very small	increasing cost	with age	
Number of units	329						
Average annual usage	18,408	Miles					
Total annual fleet usage	6,056,288	Miles/yr					
Average unit age at year end	6.1	yrs					
Average unit utilization	82.2 %						
Average operating rate	\$ 0.41	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 27,367						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.37	per Mile					
Annual operating rate factor	0.0096						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	329	329	296	263	230	197	165
Initial usage (Miles)	28,145	23,010	24,952	27,414	29,922	34,935	40,783
Annual usage decline (Miles)	-1,609	-460	-499	-548	-598	-699	-816
Economic life (yrs)	No Min	20	17	17	13	12	10
Age at economic life (Miles)		368,200	352,079	386,852	338,455	368,892	367,030
LTD total rate at economic life (\$/Miles)		\$ 0.46	\$ 0.46	\$ 0.46	\$ 0.47	\$ 0.47	\$ 0.47

	Eco	onomic Anal	yses Sumn	nary			
	NCDC	OT Equipment a	nd Inventory (	Control			
Class:	0202						
Description:	TRUCK, 7500 GV	w					
Functional Code:	GIMAPT						
Fleet Status Summary				These analyses	revealed the fo	ollowing issues	:
Data from year	2011			- Decreasing co	ost with age		
Number of units	57						
Average annual usage	37,155	Miles					
Total annual fleet usage	2,117,818	Miles/yr					
Average unit age at year end	3.8	yrs					
Average unit utilization	98.2 %						
Average operating rate	\$ 0.50	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 32,136						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.50	per Mile					
Annual operating rate factor	-0.0071						
Analyses Results							
	Current Fleet		Reduced Fle	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	57	57	51	46	40	34	2
Initial usage (Miles)	44,353						
Annual usage decline (Miles)	-1,872						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matc
Age at economic life (Miles)							
LTD total rate at economic life (\$/Miles)							

		onomic Ana	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	0202						
Description:	TRUCK, 7500 G	ivw					
Functional Code:	TRUCK1						
Fleet Status Summary							
Data from year	2011						
Number of units	268						
Average annual usage	14,570	Miles					
Total annual fleet usage	3,904,854	Miles/yr					
Average unit age at year end	6.5	yrs					
Average unit utilization	78.7 %						
Average operating rate	\$ 0.39	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 26,336						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.31	per Mile					
Annual operating rate factor	0.0271						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	268	268	241	214	188	161	134
Initial usage (Miles)	18,075	17,346	18,840	20,735	23,078	26,363	31,675
Annual usage decline (Miles)	-538	-347	-377	-415	-462	-527	-634
Economic life (yrs)	18	16	14	12	11	9	7
Age at economic life (Miles)	238,128	233,120	226,814	218,940	225,907	215,924	206,192
LTD total rate at economic life (\$/Miles)	\$ 0.48	\$ 0.48	\$ 0.48	\$ 0.48	\$ 0.48	\$ 0.48	\$ 0.49

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
-							
Class:	0203						
Description:	TRUCK, 15000	GVW					
Functional Code:	All (5)						
Fleet Status Summary							
Data from year	2011						
Number of units	345						
Average annual usage	12,119	Miles					
Total annual fleet usage	4,181,132	Miles/yr					
Average unit age at year end	6.4	yrs					
Average unit utilization	82.8 %						
Average operating rate	\$ 0.74	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 34,872						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.50	per Mile					
Annual operating rate factor	0.0456						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	345	345	311	276	242	207	17
Initial usage (Miles)	17,340	13,772	14,938	16,832	18,780	21,488	25,71
Annual usage decline (Miles)	-819	-275	-299	-337	-376	-430	-514
Economic life (yrs)	12	12	11	9	8	7	(
Age at economic life (Miles)	149,122	145,464	146,229	137,840	138,208	139,881	145,014
LTD total rate at economic life (\$/Miles)	\$ 0.83	\$ 0.83	\$ 0.83	\$ 0.83	\$ 0.84	\$ 0.84	\$ 0.85

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0204						
Description:	TRUCK, 9000 -	10000 GVW					
Functional Code:	All (2)	10000 0111					
Fleet Status Summary							
Data from year	2011						
Number of units	510						
Average annual usage	15,053	Miles					
Total annual fleet usage	7,676,785						
Average unit age at year end	6.5	yrs					
Average unit utilization	75.1%						
Average operating rate	\$ 0.50	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 28,107						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.42	per Mile					
Annual operating rate factor	0.0207						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	510	510	459	408	357	306	255
Initial usage (Miles)	17,893	18,357	19,448	21,381	23,893	27,875	32,723
Annual usage decline (Miles)	-434	-367	-389	-428	-478	-558	-654
Economic life (yrs)	20	17	15	13	11	10	5
Age at economic life (Miles)	271,013	259,038	247,958	241,787	233,904	250,850	240,856
LTD total rate at economic life (\$/Miles)	\$ 0.57	\$ 0.57	\$ 0.57	\$ 0.58	\$ 0.58	\$ 0.58	\$ 0.59

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
	0205						
Class:	0205						
Description:	TRUCK, DUMP	33000 GVW					
Functional Code:	TRKDMP						
Fleet Status Summary							
Data from year	2011						
Number of units	862						
Average annual usage	7,553	Miles					
Total annual fleet usage	6,510,493	Miles/yr					
Average unit age at year end	9.1	yrs					
Average unit utilization	42.7 %						
Average operating rate	\$ 1.89	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 56,419						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.91	per Mile					
Annual operating rate factor	0.0482						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	862	862	776	690	603	517	431
Initial usage (Miles)	13,185	8,782	9,756	10,722	11,996	13,688	16,070
Annual usage decline (Miles)	-621	-176	-195	-214	-240	-274	-321
Economic life (yrs)	12	15	13	12	10	9	5
Age at economic life (Miles)	113,525	111,930	110,351	113,256	107,960	112,095	104,626
LTD total rate at economic life (\$/Miles)	\$ 1.60	\$ 1.58	\$ 1.59	\$ 1.59	\$ 1.60	\$ 1.61	\$ 1.62

		onomic Ana OT Equipment	•	•			
	NCD	OTEquipment	and inventory	Control			
Class:	0206						
Description:	TRUCK, 20000	- 33000 GVW					
Functional Code:	All (19)						
Fleet Status Summary							
Data from year	2011						
Number of units	847						
Average annual usage	6,819	Miles					
Total annual fleet usage	5,775,763	Miles/yr					
Average unit age at year end	9.4	yrs					
Average unit utilization	50.6 %						
Average operating rate	\$ 1.34	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 56,995						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.78	per Mile					
Annual operating rate factor	0.0311						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	847	847	762	678	593	508	424
Initial usage (Miles)	9,991	8,316	9,024	9,906	11,068	12,633	14,807
Annual usage decline (Miles)	-338	-166	-180	-198	-221	-253	-296
Economic life (yrs)	20	19	17	15	13	11	g
Age at economic life (Miles)	132,176	128,041	127,398	126,315	125,210	123,657	121,275
LTD total rate at economic life (\$/Miles)	\$ 1.37	\$ 1.37	\$ 1.37	\$ 1.38	\$ 1.38	\$ 1.39	\$ 1.40

	Ec	conomic Ana	lyses Sumn	nary			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	0206						
Description:	TRUCK, 20000	- 33000 GVW					
Functional Code:	GASPC1						
Fleet Status Summary	0,101,01			These analyses	revealed the fo	ollowing issues	
Data from year	2011			- Very small in		-	
Number of units	27						
Average annual usage	8,804	Miles					
Total annual fleet usage	237.699	Miles/yr					
Average unit age at year end	,	yrs					
Average unit utilization	39.8 %						
Average operating rate	\$ 1.15	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 58,301						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 1.05	per Mile					
Annual operating rate factor	0.0019						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	27	27	24	22	19	16	14
Initial usage (Miles)	14,407						
Annual usage decline (Miles)	-722						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Miles)							
LTD total rate at economic life (\$/Miles)							

		onomic Ana	•				
	NCD	OT Equipment	and Inventory	Control			
Class:	0206						
Description:	TRUCK, 20000	- 33000 GVW					
Functional Code:	GDIST1						
Fleet Status Summary							
Data from year	2011						
Number of units	59						
Average annual usage	4,897	Miles					
Total annual fleet usage	288,946	Miles/yr					
Average unit age at year end	7.8	yrs					
Average unit utilization	39.1 %						
Average operating rate	\$ 1.67	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 60,038						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 1.06	per Mile					
Annual operating rate factor	0.0426						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	59	59	53	47	41	35	30
Initial usage (Miles)	6,339	5,830	6,339	6,986	7,831	8,973	10,469
Annual usage decline (Miles)	-184	-117	-127	-140	-157	-179	-209
Economic life (yrs)	17	16	14	13	11	9	٤
Age at economic life (Miles)	81,171	78,304	76,300	78,988	76,643	73,508	77,064
LTD total rate at economic life (\$/Miles)	\$ 2.09	\$ 2.08	\$ 2.08	\$ 2.09	\$ 2.10	\$ 2.11	\$ 2.13

	Ec	conomic Ana	lyses Sumr	nary			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	0206						
Description:	TRUCK, 20000	22000 CV/M/					
Functional Code:	GFUELT	- 55000 GV VV					
Fleet Status Summary	GFUELI			These analyses	rougolod the f		
Data from year	2011			- Decreasing of		bilowing issues	<b>)</b> ;
Number of units	2011			- Decreasing c	ost with age		
Average annual usage		Miles					
Total annual fleet usage	.,	Miles/yr					
Average unit age at year end	,	yrs					
Average unit utilization	104.4 %						
Average operating rate		per Mile					
	\$ 1.15	per wine					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 49,545						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.90	per Mile					
Annual operating rate factor	-0.0020						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	95	95	86	76	67	57	48
Initial usage (Miles)	7,171						
Annual usage decline (Miles)	-182						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Miles)							
LTD total rate at economic life (\$/Miles)							

			alyses Sumr	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	0206						
Description:	TRUCK, 20000	- 33000 GVW					
Functional Code:	All (15)						
Fleet Status Summary	( - <b>/</b>						
Data from year	2011						
Number of units	116						
Average annual usage	7,755	Miles					
Total annual fleet usage	899,547	Miles/yr					
Average unit age at year end	9.2	yrs					
Average unit utilization	39.7%						
Average operating rate	\$ 1.45	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0%						
Inflation Rate	2.4%						
Purchase Price	\$ 63,399						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.74	per Mile					
Annual operating rate factor	0.0457						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	116	116	104	93	81	70	58
Initial usage (Miles)	11,899	9,232	10,058	10,992	12,339	14,279	16,858
Annual usage decline (Miles)	-451	-185	-201	-220	-247	-286	-33
Economic life (yrs)	15	16	14	13	11	9	5
Age at economic life (Miles)	127,762	124,032	121,114	124,306	120,786	116,928	124,080
LTD total rate at economic life (\$/Miles)	\$ 1.43	\$ 1.42	\$ 1.42	\$ 1.42	\$ 1.43	\$ 1.44	\$ 1.45

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0206						
Description:	TRUCK, 20000	- 33000 GVW					
Functional Code:	TRUCK2	55000 0111					
Fleet Status Summary	Intoone						
Data from year	2011						
Number of units	549						
Average annual usage	6,916	Miles					
Total annual fleet usage	3,796,923	Miles/yr					
Average unit age at year end	10.0						
Average unit utilization	45.2 %						
Average operating rate	\$ 1.32	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 56,485						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.70	per Mile					
Annual operating rate factor	0.0382						
Analyses Results							
	Current Fleet		·	et Size and Lin	ited Annual U	sage Decline	
Fleet reduction	0 %			20 %	30 %	40 %	50 %
Number of units	549					329	27
Initial usage (Miles)	10,914	· · ·		,	,	,	15,00
Annual usage decline (Miles)	-400				-225	-256	-30
Economic life (yrs)	17	19	17	14	13	11	
Age at economic life (Miles)	127,748	· · ·		,	,	,	122,92
LTD total rate at economic life (\$/Miles)	\$ 1.30	\$ 1.29	\$ 1.29	\$ 1.30	\$ 1.30	\$ 1.31	\$ 1.31

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0212						
Description:	TRUCK, DUMP	50000 GVW					
Functional Code:	TRKDMP						
Fleet Status Summary							
Data from year	2011						
Number of units	610						
Average annual usage	12,127	Miles					
Total annual fleet usage	7,397,272						
Average unit age at year end		yrs					
Average unit utilization	53.1%						
Average operating rate	\$ 1.43	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 84,152						
Depreciation Term	8	vrs					
Residual Value	20 %						
Initial operating rate	\$ 0.93	per Mile					
Annual operating rate factor	0.0446						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	610	610	549	488	427	366	305
Initial usage (Miles)	17,412	14,101	15,311	16,843	19,249	21,969	
Annual usage decline (Miles)	-674	-282	-306	-337	-385	-439	
Economic life (yrs)	13	14	12	11	9	7	No Match
Age at economic life (Miles)	169,437	169,778	161,700	164,885	157,649	143,028	
LTD total rate at economic life (\$/Miles)	\$ 1.62	\$ 1.61	\$ 1.62	\$ 1.63	\$ 1.63	\$ 1.64	

	Ec	onomic Ana	alyses	s Sumr	nary	,				
	NCD	OT Equipment	and Inv	ventory	Cont	rol				
-	0217									
Class:										
Description:	,	OR 60000 GVW								
Functional Code:	TRUCK5									
Fleet Status Summary										
Data from year	2011									
Number of units	84									
Average annual usage	-,	Miles								
Total annual fleet usage	740,901	Miles/yr								
Average unit age at year end	8.2	yrs								
Average unit utilization	46.9 %									
Average operating rate	\$ 1.33	per Mile								
Economic Analyses										
Input Values										
Interest Rate	3.0 %									
Inflation Rate	2.4 %									
Purchase Price	\$ 88,205									
Depreciation Term	8	yrs								
Residual Value	20 %									
Initial operating rate	\$ 0.95	per Mile								
Annual operating rate factor	0.0326									
Analyses Results										
	<b>Current Fleet</b>		Redu	iced Fle	et Siz	e and Lim	ited Annual I	Jsage Decline		
Fleet reduction	0%	0%		10 %		20 %	30 %	5 40 %		50 %
Number of units	84	84		76		67	5	50		42
Initial usage (Miles)	11,639	10,756		11,606		12,858	14,27	16,464		19,174
Annual usage decline (Miles)	-342	-215		-232		-257	-28	-329		-383
Economic life (yrs)	20	18		16		14	1	2 11		ç
Age at economic life (Miles)	164,330	158,778		156,000		154,826	150,72	161,200	1	157,055
LTD total rate at economic life (\$/Miles)	,	\$ 1.69		1.70		1.71	,			1.73

		conomic Anal	•	•			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	0227						
Description:	TRUCK, TRACT	OR 70000 GVW					
Functional Code:	TRUCK5						
Fleet Status Summary				These analyses	revealed the fo	ollowing issue	s:
Data from year	2011			- Decreasing o	ost with age		
Number of units	19			- Small numbe	r of machines		
Average annual usage	12,234	Miles					
Total annual fleet usage	232,439	Miles/yr					
Average unit age at year end	9.0	yrs					
Average unit utilization	104.8 %						
Average operating rate	\$ 1.34	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 110,748						
Depreciation Term	9	yrs					
Residual Value	20 %						
Initial operating rate	\$ 1.35	per Mile					
Annual operating rate factor	-0.0153						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ted Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	19	19	17	15	13	11	1
Initial usage (Miles)	15,522						
Annual usage decline (Miles)	-367						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matc
Age at economic life (Miles)							
LTD total rate at economic life (\$/Miles)							

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
<b>O</b> lassa	0230						
Class:		50000 01 044					
Description:	TRUCK, 35000	- 50000 GVW					
Functional Code:	All (5)						
Fleet Status Summary		-					
Data from year	2011						
Number of units	72						
Average annual usage	-, -	Miles					
Total annual fleet usage		Miles/yr					
Average unit age at year end		yrs					
Average unit utilization	28.4 %						
Average operating rate	\$ 3.05	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 100,743						
Depreciation Term	8	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.86	per Mile					
Annual operating rate factor	0.0963						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	72	72	65	58	50	43	36
Initial usage (Miles)	5,819	3,867	4,184	4,583	5,198	5,912	6,912
Annual usage decline (Miles)	-320				,	,	-138
Economic life (yrs)	13	15	14	12	11	9	-
Age at economic life (Miles)	48,617	49,343	50,344	48,372	50,886	48,429	45,003
LTD total rate at economic life (\$/Miles)		\$ 3.33		\$ 3.34	\$ 3.35	,	,

		onomic Ana	•				
	NCD	OT Equipment a	and Inventory	Control			
Class:	0230						
Description:	TRUCK, 35000	- 50000 GVW					
Functional Code:	GCRAN1						
Fleet Status Summary				These analyses	revealed the f	ollowing issue	:
Data from year	2011			- Increasing us	e with age		
Number of units	31			- Decreasing o	ost with age		
Average annual usage	2,510	Miles					
Total annual fleet usage	77,806	Miles/yr					
Average unit age at year end	9.0	yrs					
Average unit utilization	25.7 %						
Average operating rate	\$ 1.95	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 119,888						
Depreciation Term	8	yrs					
Residual Value	20 %						
Initial operating rate	\$ 4.23	per Mile					
Annual operating rate factor	-0.1064						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ted Annual Usa	ge Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	31	31	28	25	22	19	1
Initial usage (Miles)	2,221						
Annual usage decline (Miles)	32						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matc
Age at economic life (Miles)							
LTD total rate at economic life (\$/Miles)							

	Ec	conomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0230						
Description:	TRUCK, 35000	- 50000 GVW					
Functional Code:	GCRAN2						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011				increasing cost	-	
Number of units	23						
Average annual usage	1,788	Miles					
Total annual fleet usage	41,127	Miles/yr					
Average unit age at year end		vrs					
Average unit utilization	20.6 %						
Average operating rate	\$ 4.38	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 86.434						
Depreciation Term	1	vrs					
Residual Value	20 %						
Initial operating rate	\$ 0.87	per Mile					
Annual operating rate factor	0.1263						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0%	0%				40 %	50 %
Number of units	23	23	21	18	16	14	12
Initial usage (Miles)	2,445	2,079	2,225	2,539	2,856	3,193	3,646
Annual usage decline (Miles)	-82	-42	-45	-51	-57	-64	-73
Economic life (yrs)	14	14	13	11	10	8	e
Age at economic life (Miles)	26,168	24,990	25,123	24,844	25,710	23,496	20,562
LTD total rate at economic life (\$/Miles)	\$ 5.07	\$ 5.05		\$ 5.06	,		,

	Ec	conom	nic Ana	alyses Sur	nm	nary			
	NCD	OT Equ	ipment	and Invento	ry (	Control			
Class:	230R				-				
Description:	REAR MOUNT	MOWE	RATT		-				
Functional Code:	All (4)								
Fleet Status Summary	.,,				ŀ	These analyse	s revealed the	following issu	es:
Data from year	2011					•	cost with age		
Number of units	115				-				
Average unit age at year end	5.9	yrs							
Average unit utilization	21.8 %								
Average operating rate	\$ 1,293.93	per Ye	ar		_				
Economic Analyses									
Input Values									
Interest Rate	3.0 %								
Inflation Rate	2.4 %								
Purchase Price	\$ 5,683								
Depreciation Term	5	yrs							
Residual Value	20 %								
Initial operating rate	\$ 853.70	per Ye	ar						
Annual operating rate factor	-0.0757	,			_				
Analyses Results									
	Current Fleet						Fleet Size		
Fleet reduction	0%		0%	10		20 %			50 %
Number of units	115		115	1	04	92	81	69	5
Economic life (yrs)	No Min		30		30	30	30	30	3
LTD total rate at economic life (\$/Year)		\$	479.88	\$ 457.0	1	\$ 429.97	\$ 403.18	\$ 371.73	\$ 340.97

	E	cond	omic Ana	alys	ses Sumr	mai	ry						
	NC	DOT E	quipment	and	Inventory	Cor	ntrol						
Class:	2305	_											
Description:	SIDE/MID M		ΔΤΤ			-							
Functional Code:	All (2)	JVVLK	ATT			-							
Fleet Status Summary	All (2)					The	ese analyse	c r0	voolod the	foll	owing iccu		
Data from year	201	1					Decreasing			1011	Owing issu	<b>c</b> s.	
Number of units		3				-	Decreasing	cos	t with age				
Number of units		.5											
Average unit age at year end	6	1 yrs				-							
Average unit utilization	20.5	%											
Average operating rate	\$ 2,041.3	l per	Year										
Economic Analyses													
Input Values													
Interest Rate	3.0	%											
Inflation Rate	2.4	%											
Purchase Price	\$ 13,16	3											
Depreciation Term		5 yrs											
Residual Value	20	%											
Initial operating rate	\$ 1,655.72	2 per	Year										
Annual operating rate factor	-0.036	63											
Analyses Results													
	Current Flee	-					Reduced						
Fleet reduction	0		0%		10 %		20 %		30 %		40 %		50 %
Number of units	8	3	83		75		66		58		50		42
Economic life (yrs)	No Min		30		30		30		30		30		30
LTD total rate at economic life (\$/Year)		\$	1,323.18	\$	1,280.43	\$	1,224.76	\$	1,167.00	\$	1,099.64	\$	1,020.59

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0232						
Description:	TRUCK, DUMP	60000 GVW					
Functional Code:	TRKDMP						
Fleet Status Summary							
Data from year	2011						
Number of units	73						
Average annual usage	16,909	Miles					
Total annual fleet usage	1,234,326	Miles/yr					
Average unit age at year end	5.9	yrs					
Average unit utilization	63.1 %						
Average operating rate	\$ 1.27	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 91,606						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 1.11	per Mile					
Annual operating rate factor	0.0151						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	73	73	66	58	51	44	37
Initial usage (Miles)	18,172			25,953	28,812	31,878	37,067
Annual usage decline (Miles)	-214			-519	-576	-638	-741
Economic life (yrs)	28	No Match	No Match	18	16	13	11
Age at economic life (Miles)	424,885			383,076	387,264	360,503	362,907
LTD total rate at economic life (\$/Miles)	\$ 1.46			\$ 1.49	\$ 1.50	\$ 1.50	\$ 1.50

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0233						
	TRUCK, 17500	- 20000 GVW					
	All (7)						
Fleet Status Summary							
Data from year	2011						
Number of units	183						
Average annual usage	16,943						
Total annual fleet usage	3,100,606						
Average unit age at year end		yrs					
Average unit utilization	86.1 %						
Average operating rate	\$ 0.67	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 35,925						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.52	per Mile					
Annual operating rate factor	0.0427						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	183	183	165	146	128	110	9
Initial usage (Miles)	20,068	18,826	20,879	23,084	25,770	29,987	
Annual usage decline (Miles)	-646	-377	-418	-462	-515	-600	
Economic life (yrs)	11	11	9	8	7	6	No Matc
Age at economic life (Miles)	181,685	184,278	170,982	169,888	167,773	169,122	
LTD total rate at economic life (\$/Miles)		\$ 0.80		\$ 0.80	\$ 0.80	\$ 0.82	

		onomic Ana		•			
	NCD	OT Equipment a	and Inventory	Control			
Class:	0233						
Description:	TRUCK, 17500	- 20000 GVW					
Functional Code:	GMCHST						
Fleet Status Summary				These analyses	revealed the fo	ollowing issue	s:
Data from year	2011			- Decreasing o	ost with age		
Number of units	21						
Average annual usage	3,801	Miles					
Total annual fleet usage	79,811	Miles/yr					
Average unit age at year end	4.7	yrs					
Average unit utilization	105.2 %						
Average operating rate	\$ 0.68	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 32,137						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.73	per Mile					
Annual operating rate factor	-0.0322						
Analyses Results							
	<b>Current Fleet</b>		<b>Reduced Fle</b>	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	21	21	19	17	15	13	1
Initial usage (Miles)	3,876						
Annual usage decline (Miles)	-16						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matc
Age at economic life (Miles)							
LTD total rate at economic life (\$/Miles)							

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0233						
Description:	TRUCK, 17500	- 20000 GVW					
Functional Code:	GAER1A						
Fleet Status Summary							
Data from year	2011						
Number of units	42						
Average annual usage	18,935	Miles					
Total annual fleet usage	795,288	Miles/yr					
Average unit age at year end	5.6	yrs					
Average unit utilization	89.0 %						
Average operating rate	\$ 0.86	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 38,090						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.65	per Mile					
Annual operating rate factor	0.0377						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	42	42	38	34	29	25	2
Initial usage (Miles)	21,912	21,039	23,254	25,425	29,174	33,842	
Annual usage decline (Miles)	-532	-421	-465	-509	-583	-677	
Economic life (yrs)	11	11	10	9	7	6	No Matc
Age at economic life (Miles)	208,858	205,959	209,290	208,211	189,935	190,866	
LTD total rate at economic life (\$/Miles)	\$ 0.94	\$ 0.93	\$ 0.92	\$ 0.92		,	

		onomic Ana	•				
	NCD	OT Equipment	and Inventory	Control			
Class:	0233						
Description:	TRUCK, 17500	- 20000 GVW					
Functional Code:	GTRFSV						
Fleet Status Summary							
Data from year	2011						
Number of units	55						
Average annual usage	21,478	Miles					
Total annual fleet usage	1,181,285	Miles/yr					
Average unit age at year end	5.3	yrs					
Average unit utilization	84.7 %						
Average operating rate	\$ 0.65	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 32,587						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.54	per Mile					
Annual operating rate factor	0.0284						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	55	55	50	44	39	33	28
Initial usage (Miles)	33,875	23,864	26,251	29,182	32,923	38,081	44,882
Annual usage decline (Miles)	-2,360	-477	-525	-584	-658	-762	-898
Economic life (yrs)	11	11	10	9	7	7	e
Age at economic life (Miles)	229,838	233,646	236,260	238,986	214,340	247,898	253,128
LTD total rate at economic life (\$/Miles)	\$ 0.72	\$ 0.72	\$ 0.72	\$ 0.73	\$ 0.73	\$ 0.73	\$ 0.74

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0233						
Description:	TRUCK, 17500	- 20000 GVW					
Functional Code:	TRUCK2	20000 0111					
Fleet Status Summary	Intoone			These analyse	s revealed the	following issu	es:
Data from year	2011			- Increasing		8	
Number of units	59						
Average annual usage	17,214	Miles					
Total annual fleet usage	1,015,628	Miles/vr					
Average unit age at year end		yrs					
Average unit utilization	86.4 %						
Average operating rate	\$ 0.58	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 37,499						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.49	per Mile					
Annual operating rate factor	0.0381						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	59	59	53	47	41	35	30
Initial usage (Miles)	16,794	20,016	21,776	24,010	26,925	31,541	36,01
Annual usage decline (Miles)	119		-436	-480	-539	-631	-720
Economic life (yrs)	13	13	12	10	9	7	(
Age at economic life (Miles)	228,378	226,408	229,920	216,100	,		203,130
LTD total rate at economic life (\$/Miles)	\$ 0.76	\$ 0.76	\$ 0.76	\$ 0.76	\$ 0.76	\$ 0.77	\$ 0.77

		conomic Ana	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	0235						
Description:	BUS, PASSENG	GER					
Functional Code:	BUSBUS						
Fleet Status Summary				These analyse	s revealed the f	ollowing issue	5:
Data from year	2011			- Very large i	ncreasing cost w	vith age	
Number of units	11			- Small numb	er of machines		
Average annual usage	11,198	Miles					
Total annual fleet usage	123,181	Miles/yr					
Average unit age at year end	8.1	yrs					
Average unit utilization	90.5 %						
Average operating rate	\$ 2.83	per Mile					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 49,944						
Depreciation Term	8	yrs					
Residual Value	20 %						
Initial operating rate	\$ 0.24	per Mile					
Annual operating rate factor	0.2068						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	11	11	10	9	8	7	e
Initial usage (Miles)	19,631	12,172	13,389	14,560			
Annual usage decline (Miles)	-1,041	-243	-268	-291			
Economic life (yrs)	1	9	8	6	No Match	No Match	No Match
Age at economic life (Miles)	19,111	99,707	98,536	82,122			
LTD total rate at economic life (\$/Miles)	\$ 0.82	\$ 0.88	\$ 0.88	\$ 0.88			

	Ec	onomic Anal	yses Sumi	mary			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	0236						
Description:	UTILITY VEHIC	LE					
Functional Code:	All (2)						
Fleet Status Summary	/ (2)			These analyses	revealed the fo	ollowing issues	s:
Data from year	2011			- Increasing us			
Number of units	18			-	tial usage value		
Average annual usage	148	Hours		- Decreasing c	ost with age		
Total annual fleet usage	2,660	Hours/yr		- Small numbe	er of machines		
Average unit age at year end		yrs					
Average unit utilization	59.3 %						
Average operating rate	\$ 23.85	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 9,258						
Depreciation Term	5	yrs					
Residual Value	10 %						
Initial operating rate	\$ 28.10	per Hour					
Annual operating rate factor	-0.2829						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limi	ted Annual Usa	ge Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	18	18	16	14	13	11	9
Initial usage (Hours)	-248						
Annual usage decline (Hours)	90						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0300						
Description:	TRACTOR, WH	EEL					
Functional Code:	All (7)						
Fleet Status Summary	. ,						
Data from year	2011						
Number of units	464						
Average annual usage	248	Hours					
Total annual fleet usage	115,122	Hours/yr					
Average unit age at year end	8.4	yrs					
Average unit utilization	27.4 %						
Average operating rate	\$ 27.54	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 48,882						
Depreciation Term	9	yrs					
Residual Value	15 %						
Initial operating rate	\$ 12.69	per Hour					
Annual operating rate factor	0.0578						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lin	ited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	464	464	418	371	325	278	232
Initial usage (Hours)	417	295	320	353	394	460	528
Annual usage decline (Hours)	-20	-6	-6	-7	-8	-9	-1:
Economic life (yrs)	15	16	14	13	11	9	
Age at economic life (Hours)	3,992	3,952	3,892	3,998	3,850	,	2,970
LTD total rate at economic life (\$/Hours)	\$ 29.35	\$ 29.21	\$ 29.31	\$ 29.45	\$ 29.53	\$ 29.73	\$ 29.33

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0314						
-		ACTOR LOADER					
Functional Code:	BCKHOE						
Fleet Status Summary							
Data from year	2011						
Number of units	247						
Average annual usage		Hours					
Total annual fleet usage		Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	48.1 %						
Average operating rate	\$ 31.02	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 77,614						
Depreciation Term	7	yrs					
Residual Value	25 %						
Initial operating rate	\$ 16.40	per Hour					
Annual operating rate factor	0.0544						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	247	247	222	198	173	148	124
Initial usage (Hours)	511	384	417	457	512	585	699
Annual usage decline (Hours)	-23	-8	-8	-9	-10	-12	-14
Economic life (yrs)	14	15	14	12	11	9	-
Age at economic life (Hours)	4,862	4,860	5,054	4,836	5,027	4,779	4,550
LTD total rate at economic life (\$/Hours)		\$ 36.02	,	\$ 36.16	\$ 36.29	\$ 36.36	\$ 36.61

		conomic Anal	•					
	NCD	OT Equipment a	nd Inventory C	Control				
Class:	0404							
Description:	CRAWLER TRA	CTOR						
Functional Code:	CRWTRM							
Fleet Status Summary			1	These analyses	revealed the	following issu	es:	
Data from year	2011			- Small numbe	r of machine	s		
Number of units	18							
Average annual usage	143	Hours						
Total annual fleet usage	2,572	Hours/yr						
Average unit age at year end	11.0	yrs						
Average unit utilization	19.2 %							
Average operating rate	\$ 80.52	per Hour						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 214,362							
Depreciation Term	8	yrs						
Residual Value	30 %							
Initial operating rate	\$ 37.27	per Hour						
Annual operating rate factor	0.0271							
Analyses Results								
	<b>Current Fleet</b>		Reduced Flee	t Size and Limit	ed Annual Us	age Decline		
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %		50 %
Number of units	18	18	16	14	13	11		9
Initial usage (Hours)	238					285		332
Annual usage decline (Hours)	-9					-6		-7
Economic life (yrs)	25	No Match	No Match	No Match	No Match	18		14
Age at economic life (Hours)	3,246					4,158		3,962
LTD total rate at economic life (\$/Hours)	\$ 102.65					\$ 96.50	Ś	96.71

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	0900						
Description:	MOTOR GRAD	FR					
Functional Code:	GRADRM						
Fleet Status Summary	ONADINI						
Data from year	2011						
Number of units	374						
Average annual usage	<b>.</b>	Hours					
Total annual fleet usage		Hours/yr					
Average unit age at year end	113,370						
Average unit utilization	33.1 %						
Average operating rate		per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 123,217						
Depreciation Term	9	yrs					
Residual Value	25 %						
Initial operating rate	\$ 28.13	per Hour					
Annual operating rate factor	0.0385						
Analyses Results							
	Current Fleet		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	374	374	337	299	262	224	187
Initial usage (Hours)	600	400	433	476	531	607	710
Annual usage decline (Hours)	-25	-8	-9	-10	-11	-12	-14
Economic life (yrs)	17	21	19	17	14	12	10
Age at economic life (Hours)	6,568	6,636	6,603	6,647	6,356	6,420	6,400
LTD total rate at economic life (\$/Hours)	\$ 52.20	\$ 51.82	\$ 51.93	\$ 52.04	\$ 52.20	\$ 52.36	\$ 52.61

		Ec	onc	mic Ana	alys	ses Sumi	ma	ry						
		NCD	OT E	quipment	and	Inventory	Со	ntrol			_			
	101	^												
Class:							-							
Description:	_	IPAI		ACHINE, T	KAI	LER MID	-							
Functional Code:	All (2)						_				_			
Fleet Status Summary					_			ese analyse			toll	lowing issu	es:	
Data from year		2011			_		-	Decreasing	cos	t with age				
Number of units		32												
Average unit age at year end		8.0	yrs											
Average unit utilization	2	26.6 %												
Average operating rate	\$ 2,7	10.98	per	Year										
Economic Analyses														
Input Values														
Interest Rate		3.0 %												
Inflation Rate		2.4 %												
Purchase Price	\$ 39	9,754												
Depreciation Term		8	yrs											
Residual Value		20 %												
Initial operating rate	\$ 1,90	00.01	per	Year										
Annual operating rate factor	-(	).0394									_			
Analyses Results														
	Current				_			Reduced	Flee		_		_	
Fleet reduction		0%		0%		10 %		20 %		30 %		40 %		50 %
Number of units		32		32		29		26		22		19		16
Economic life (yrs)	No Min			30		30		30		30		30		30
LTD total rate at economic life (\$/Year)			\$	2,231.87	\$	2,183.07	\$	2,127.61	\$	2,041.03	\$	1,964.53	\$	1,876.04

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1011						
Description:	ASPHALT PAV	ER/GRINDER					
Functional Code:	PAVERM						
Fleet Status Summary							
Data from year	2011						
Number of units	32						
Average annual usage	-	Hours					
Total annual fleet usage		Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	21.3 %						
Average operating rate	\$ 41.68	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 89,732						
Depreciation Term	6	yrs					
Residual Value	20 %						
Initial operating rate	\$ 18.34	per Hour					
Annual operating rate factor	0.0941						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lin	nited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	32	32	29	26	22	19	16
Initial usage (Hours)	327	224	247	269	311	360	419
Annual usage decline (Hours)	-21	-4	-5	-5	-6	-7	-8
Economic life (yrs)	12	13	12	10	8	8	(
Age at economic life (Hours)	2,419	2,574	2,604	2,440	2,296	2,656	2,370
LTD total rate at economic life (\$/Hours)	,	\$ 61.96		\$ 62.44	\$ 63.42	\$ 62.94	,

	Ec	onomic Ana	alyses Sum	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1012						
Description:		CHER, TRUCK M	TD				
Functional Code:	All (2)						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011				cost with age		
Number of units	18			-	per of machine	S	
Average unit age at year end		yrs					
Average unit utilization	43.0 %						
Average operating rate	\$ 3,843.09	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 57,312						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 3,989.46	per Year					
Annual operating rate factor	-0.0810						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %		10 %			40 %	50 %
Number of units	18	18	16	5 14	13	11	9
Economic life (yrs)	No Min	30	30	) 30	30	30	3
LTD total rate at economic life (\$/Year)		\$ 3,111.02	\$ 2,988.31	\$ 2,855.11	\$ 2,784.49	\$ 2,635.31	\$ 2,476.31

	Ec	onomic Ana	lyses Summ	ary			
	NCD	OT Equipment a	nd Inventory C	ontrol			
Class:	1014						
Description:	LOADER, SKID	STEER					
Eunctional Code:	LOADRM						
Fleet Status Summary	Londin						
Data from year	2011						
Number of units	51						
Average annual usage		Hours					
Total annual fleet usage	3.785	Hours/yr					
Average unit age at year end	,	vrs					
Average unit utilization	24.5 %						
Average operating rate	\$ 59.37	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 55,205						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 39.65	per Hour					
Annual operating rate factor	0.0108						
Analyses Results							
	Current Fleet		Reduced Fleet	Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	51	51	46	41	36	31	26
Initial usage (Hours)	127						173
Annual usage decline (Hours)	-7						-3
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	15
Age at economic life (Hours)							2,258
LTD total rate at economic life (\$/Hours)							\$ 69.03

		onomic Ana	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	1150						
Description:	PAVER, ASPHA	ALT					
Functional Code:	PAVERM						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011			- Very large i	ncreasing cost	with age	
Number of units	14			- Small num	per of machine	S	
Average annual usage	212	Hours					
Total annual fleet usage	2,974	Hours/yr					
Average unit age at year end	7.1	yrs					
Average unit utilization	26.3 %						
Average operating rate	\$ 48.65	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 134,612						
Depreciation Term	7	yrs					
Residual Value	15 %						
Initial operating rate	\$ 13.92	per Hour					
Annual operating rate factor	0.1246						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lin	nited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	14	14	13	11	10	8	-
Initial usage (Hours)	321	247	260	300	330	404	452
Annual usage decline (Hours)	-15	-5	-5	-6	-7	-8	-9
Economic life (yrs)	13	13	12	11	9	7	e
Age at economic life (Hours)	2,878	2,789	2,760	2,937	2,687	2,632	2,550
LTD total rate at economic life (\$/Hours)	\$ 73.32	\$ 73.65	\$ 73.84	\$ 74.13	\$ 74.48	\$ 75.33	\$ 74.65

	Ec	conomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1300						
Description:	ASPHALT TAN	K/KETTLE					
Functional Code:	TNKASP	NY NETTEE					
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011				increasing cost	-	
Number of units	18				per of machine	•	
Average annual usage	282	Hours					
Total annual fleet usage	-	Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	47.6 %						
Average operating rate	\$ 120.04	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 92,811						
Depreciation Term	6	yrs					
Residual Value	20 %						
Initial operating rate	\$ 6.80	per Hour					
Annual operating rate factor	0.2345						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lin	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	18	18	16	14	13	11	9
Initial usage (Hours)	619	313	352	394	424	491	600
Annual usage decline (Hours)	-47	-6	-7	-8	-8	-10	-12
Economic life (yrs)	7	11	10	9	8	7	!
Age at economic life (Hours)	3,183	3,080	3,170	3,222	3,136	3,192	2,850
LTD total rate at economic life (\$/Hours)	\$ 41.50	\$ 41.29	\$ 41.34	\$ 41.48	\$ 41.62	\$ 41.94	\$ 41.59

		conomic Ana	•				
	NCD	OT Equipment a	nd Inventory	Control			
Class:	1302						
Description:	DISTRIBUTOR,	ASPHALT					
Functional Code:	All (2)						
Fleet Status Summary				These analyses	revealed the f	ollowing issue	s:
Data from year	2011			- Increasing us	e with age		
Number of units	42			- Decreasing o	ost with age		
Average annual usage	326	Hours					
Total annual fleet usage	13,709	Hours/yr					
Average unit age at year end	9.5	yrs					
Average unit utilization	34.0 %						
Average operating rate	\$ 50.17	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 65,162						
Depreciation Term	7	yrs					
Residual Value	10 %						
Initial operating rate	\$ 38.33	per Hour					
Annual operating rate factor	-0.0315						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ted Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	42	42	38	34	29	25	2
Initial usage (Hours)	192						
Annual usage decline (Hours)	14						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matc
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	E	conomic Ana	alyses Sumi	mary			
	NCE	OT Equipment	and Inventory	Control			
Class:	1400						
Description:	BROOM						
Functional Code:	All (7)						
Fleet Status Summary				These analy	ses revealed the	e following issu	es:
Data from year	2011				e increasing cos	-	
Number of units	89						
Average unit age at year end	7.3	yrs					
Average unit utilization	24.9 %						
Average operating rate	\$ 16,761.25	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 9,144						
Depreciation Term	7	yrs					
Residual Value	10 %						
Initial operating rate	\$ 6,261.88	per Year					
Annual operating rate factor	0.1005	; 					
Analyses Results							
	Current Fleet			1	d Fleet Size		
Fleet reduction	0 %		10 %				50 %
Number of units	89	89	80		71 62	2 53	4
Economic life (yrs)	1	. 1	1		1 1	L 1	:
LTD total rate at economic life (\$/Year)	\$ 9,147.02	\$ 9,147.02	\$ 9,225.25	\$ 9,324.5	8 \$ 9,454.83	\$ 9,633.09	\$ 9,857.44

		conomic Ana	•				
	NCD	OT Equipment a	and Inventory	Control			
Class:	1404						
Description:	INTEGRAL SW	EEPER					
Functional Code:	SWEEPR						
Fleet Status Summary				These analyses	revealed the f	ollowing issue	s:
Data from year	2011			- Decreasing o	ost with age		
Number of units	7			- Small numbe	r of machines		
Average annual usage	147	Hours					
Total annual fleet usage	1,027	Hours/yr					
Average unit age at year end	10.6	yrs					
Average unit utilization	24.5 %						
Average operating rate	\$ 29.53	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 34,632						
Depreciation Term	7	yrs					
Residual Value	10 %						
Initial operating rate	\$ 38.96	per Hour					
Annual operating rate factor	-0.0678						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	7	7	6	6	5	4	
Initial usage (Hours)	241						
Annual usage decline (Hours)	-9						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matc
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	Ec	onomic Ana	ilyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1450						
Description:		NE, SPECIAL MA	RKING				
Functional Code:	All (2)						
Fleet Status Summary	/ (1 (2)			These analyse	s revealed the	following issu	es:
Data from year	2011				ncreasing cost	-	
Number of units	17				per of machine	-	
Average unit age at year end		yrs					
Average unit utilization	55.9 %						
Average operating rate	\$ 7,957.76	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 169,826						
Depreciation Term		yrs					
Residual Value	10 %						
Initial operating rate		per Year					
Annual operating rate factor	0.2109						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0 %		10 %			40 %	50 %
Number of units	17	17	15	14	12	10	9
Economic life (yrs)	11	11	10	10	9	7	
LTD total rate at economic life (\$/Year)	\$ 22,853.61	\$ 22,853.61	\$ 24,822.43	\$ 26,034.71	\$ 28,976.36	\$ 32,869.94	\$ 35,379.44

	Ec	conomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1453						
Description:	PAINT MACHI	NE. PRELINE					
Functional Code:	All (3)						
Fleet Status Summary	(-)			These analyse	s revealed the	following issu	es:
Data from year	2011			- Decreasing	cost with age		
Number of units	7			- Small numb	per of machine	S	
Average unit age at year end	6.0	yrs					
Average unit utilization	14.0 %						
Average operating rate	\$ 615.58	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 44,478						
Depreciation Term	5	yrs					
Residual Value	10 %						
Initial operating rate	\$ 786.86	per Year					
Annual operating rate factor	-0.1071						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0 %		10 %		30 %	40 %	50 %
Number of units	7	7	6	6	5	4	2
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 1,633.45	\$ 1,605.50	\$ 1,605.50	\$ 1,575.64	\$ 1,544.15	\$ 1,544.15

	E	conomic Ana	alyses Sum	mary			
		OT Equipment					
Class:	1454						
Description:		NE, HAND TRAI					
Functional Code:		INE, HAND IKAI	FFIC STRIPER				
Fleet Status Summary	PAINTM			These such as		following issu	
	2011	-			increasing cost	•	es:
Data from year Number of units	2011	-			ber of machine	•	
Number of units	11			- Small numi	ber of machine	5	
Average unit age at year end	6.2	yrs					
Average unit utilization	33.8 %						
Average operating rate	\$ 186.41	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 6,896						
Depreciation Term	5	i yrs					
Residual Value	10 %						
Initial operating rate	\$ 56.93	per Year					
Annual operating rate factor	0.1107						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0%						50 %
Number of units	11	. 11	10	9	8	7	
Economic life (yrs)	21	. 21	19	18	16	14	13
LTD total rate at economic life (\$/Year)	\$ 529.82	\$ 529.82	\$ 562.62	\$ 602.39	\$ 649.87	\$ 710.33	\$ 787.36

		Ec	on	omic Ana	alys	ses Sumi	ma	ry						
		NCD	ОТЕ	quipment	and	Inventory	Со	ntrol			_			
Class:	1	1457												
Description:	_		NE.	THERMOPL	AST	IC APPL.								
Functional Code:	All (													
Fleet Status Summary		,					Th	ese analyse	s re	vealed the	fol	lowing issu	es:	
Data from year		2011					-	Very large i	ncr	easing cost	wit	h age		
Number of units		3					-	Small numb	er	of machine	s			
Average unit age at year end		4.8	yrs											
Average unit utilization		27.4 %												
Average operating rate	\$	1,636.22	per	Year										
Economic Analyses														
Input Values														
Interest Rate		3.0 %												
Inflation Rate		2.4 %												
Purchase Price	\$	27,141												
Depreciation Term			yrs											
Residual Value		10 %												
Initial operating rate	\$	231.13	per	Year										
Annual operating rate factor	-	0.2286												
Analyses Results														
	Curr	ent Fleet						Reduced	Flee		_			
Fleet reduction		0%		0%		10 %	-	20 %		30 %		40 %		50 %
Number of units		3		3		3		2		2		2		2
Economic life (yrs)		11		11		11		8		8		8		٤
LTD total rate at economic life (\$/Year)	\$	3,403.88	\$	3,403.88	\$	3,403.88	\$	4,521.29	\$	4,521.29	\$	4,521.29	\$	4,521.29

	Ec	conomic An	alyses Sum	mary			
	NCD	OT Equipment	and Inventor	Control			
Class:	1500						
Description:	COMPRESSOR	, AIR					
Functional Code:	All (13)						
Fleet Status Summary							
Data from year	2011						
Number of units	291						
Average unit age at year end	9.0	yrs					
Average unit utilization	74.7 %						
Average operating rate	\$ 383.43	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 6,951						
Depreciation Term	8	yrs					
Residual Value	15 %						
Initial operating rate	\$ 126.63	per Year					
Annual operating rate factor	0.0594						
Analyses Results							
Fleet reduction	Current Fleet		10 %		Fleet Size	40 %	50 %
	0%						
Number of units	291	291	. 26	2 233	3 204	175	146
Economic life (yrs)	26	26	i 24	1 22	2 20	18	15
LTD total rate at economic life (\$/Year)	\$ 531.31	\$ 531.31	\$ 560.71	\$ 596.04	\$ 639.62	\$ 695.23	\$ 768.61

		conomic An	•	•			
	NC	OOT Equipment	and Inventory	Control			
Class:	1600						
Description:	CONVEYOR, S	ALT					
Functional Code:	CONVYR						
Fleet Status Summary				These analyse	es revealed the	following issue	es:
Data from year	2011	L I		- Very large	increasing cost	with age	
Number of units	11	L		- Small num	ber of machine	S	
Average unit age at year end	6.3	3 yrs					
Average unit utilization	2.8 %						
Average operating rate	\$ 3,131.97	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	5					
Inflation Rate	2.4 %	5					
Purchase Price	\$ 68,060						
Depreciation Term		7 yrs					
Residual Value	20 %	5					
Initial operating rate	\$ 105.42	per Year					
Annual operating rate factor	0.3915	5					
Analyses Results							
	Current Fleet				Fleet Size	,	
Fleet reduction	0 %					40 %	50 %
Number of units	11	l 11	10	) 9	8	7	
Economic life (yrs)	10	0 10	10	) 9	8	7	(
LTD total rate at economic life (\$/Year)	\$ 7,318.06	\$ 7,318.06	\$ 7,893.17	\$ 8,559.90	\$ 9,391.21	\$ 10,458.04	\$ 11,607.51

	Ec	conomic Ana	alyses Sum	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1601						
Description:		BRINE PRODUC	TION				
Functional Code:	STBRNP						
Fleet Status Summary	<b>STRICT</b>			These analys	ses revealed the	following issu	es:
Data from year	2011				g cost with age	8	
Number of units	28						
Average unit age at year end	5.8	yrs					
Average unit utilization	1.0 %						
Average operating rate	\$ 829.12	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 14,074						
Depreciation Term	12	yrs					
Residual Value	20 %						
Initial operating rate	\$ 1,400.24	per Year					
Annual operating rate factor	-0.2916						
Analyses Results							
	Current Fleet				d Fleet Size		
Fleet reduction	0 %		10 %				50 %
Number of units	28	28	25	2	2 20	17	14
Economic life (yrs)	No Min	30	30	3	0 30	30	30
LTD total rate at economic life (\$/Year)		\$ 565.23	\$ 548.86	\$ 532.45	5 \$ 521.49	\$ 505.06	\$ 488.68

	Ec	conomi	c Ana	alyses S	umr	mary			
	NCD	OT Equip	oment	and Inven	tory	Control			
Class:	1602								
Description:	TANK, SALT B	RINE STO	RAGE						
Functional Code:	STBRNT		INAGE						
Fleet Status Summary	STERIO					These analyse	s revealed the	following issu	ec.
Data from year	2011						cost with age	, ionowing issu	
Number of units	21								
Average unit age at year end		yrs							
Average unit utilization Average operating rate	1.3 % \$ 246.90	per Yea	r						
Economic Analyses									
Input Values									
Interest Rate	3.0 %								
Inflation Rate	2.4 %								
Purchase Price	\$ 2,856								
Depreciation Term	12	yrs							
Residual Value	20 %								
Initial operating rate	\$ 178.36	per Yea	r						
Annual operating rate factor	-0.1608								
Analyses Results									
Fleet reduction	Current Fleet		0%		10 %		Fleet Size 30 %	40 %	50 %
Number of units	21		21		10 % 19				
	21		21		19	17	15	13	1
Economic life (yrs)	No Min		30		30	30	30	30	3
LTD total rate at economic life (\$/Year)		\$ 1	19.91	\$ 110	5.73	\$ 113.49	\$ 110.21	\$ 106.88	\$ 103.53

	Ec	onomic Ana	alyses Sum	mary	1			
	NCD	OT Equipment	and Inventor	/ Cont	rol			
Class:	1603							
Description:	STATION, SAL	T BRINE FILL						
Functional Code:	STBRNS							
Fleet Status Summary				Thes	e analvse	s revealed the	following issu	es:
Data from year	2011					cost with age		
Number of units	62							
Average unit age at year end	5.1	yrs						
Average unit utilization	0.7 %							
Average operating rate	\$ 351.75	per Year						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 2,135							
Depreciation Term	12	yrs						
Residual Value	20 %							
Initial operating rate	\$ 100.49	per Year						
Annual operating rate factor	-0.0201							
Analyses Results								
	Current Fleet				Reduced			
Fleet reduction	0 %		10 %	-	20 %		40 %	50 %
Number of units	62	62	50	5	50	43	37	31
Economic life (yrs)	No Min	30	30	כ	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 134.26	\$ 132.28	\$	129.95	\$ 126.61	\$ 123.04	\$ 118.57

	Ec	onomic	Ana	alyses Sum	mary					
	NCD	OT Equipr	nent	and Inventory	Control	_				
Class:	1604					-				
Description:	SYSTEM, SALT	BRINE AP	PLICA	TOR						
Functional Code:	STBRNA									
Fleet Status Summary	-				These analy	ses	revealed the	following issu	es:	
Data from year	2011				- Decreasin	ng c	ost with age			_
Number of units	176									
Average unit age at year end	5.2	yrs								
Average unit utilization	1.6 %									
Average operating rate	\$ 1,038.79	per Year				_				
Economic Analyses										
Input Values										
Interest Rate	3.0 %									
Inflation Rate	2.4 %									
Purchase Price	\$ 11,166									
Depreciation Term	12	yrs								
Residual Value	20 %									
Initial operating rate	\$ 547.45	per Year								
Annual operating rate factor	-0.0303					_				
Analyses Results										_
	Current Fleet					<u> </u>	leet Size			
Fleet reduction	0 %		0%	10 %	20	%	30 %	40 %	5	0%
Number of units	176		176	158	14	41	123	106		88
Economic life (yrs)	No Min		30	30	1	30	30	30		30
LTD total rate at economic life (\$/Year)		\$ 66	9.83	\$ 655.73	\$ 640.2	1	\$ 620.83	\$ 599.01	\$ 571.	.12

	E	conomic Ana	alyses Sumi	mary			
	NCE	OOT Equipment	and Inventory	Control			
Class:	1703						
Description:		LEMENT/ATTA					
Functional Code:		LEIVIENT/ATTA					
	TRCATT			These such as		following issu	
Fleet Status Summary	2011					TOHOWING ISSU	25:
Data from year Number of units	2011	-			cost with age ber of machine	-	
	C			- Small num	ber of machine	5	
Average unit age at year end	7.3	3 yrs					
Average unit utilization	58.6 %	6					
Average operating rate	\$ 1,082.25	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	5					
Inflation Rate	2.4 %	5					
Purchase Price	\$ 12,131						
Depreciation Term	5	5 yrs					
Residual Value	20 %	6					
Initial operating rate	\$ 344.06	per Year					
Annual operating rate factor	-0.0807	7					
Analyses Results							
	Current Fleet	-			Fleet Size		
Fleet reduction	0 %	6 0%	10 %			40 %	50 %
Number of units	e	5 6	5	5	4	4	3
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 488.50	\$ 472.27	\$ 472.27	\$ 453.96	\$ 453.96	\$ 433.66

	NCD	OT Equipment	and Invento	v Control			
Class:	1709						
Description:	DRILL, AUGER						
Functional Code:	DRILLM						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011			- Very large	increasing cost	with age	
Number of units	7			- Small num	ber of machine	S	
Average annual usage	147	Hours					
Total annual fleet usage	1,027	Hours/yr					
Average unit age at year end	8.5	yrs					
Average unit utilization	44.9 %						
Average operating rate	\$ 176.32	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 249,944						
Depreciation Term	8	yrs					
Residual Value	25 %						
Initial operating rate	\$ 20.75	per Hour					
Annual operating rate factor	0.1661						
Analyses Results							
	<b>Current Fleet</b>		Reduced F	eet Size and Lin	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10	% <b>20</b> %	30 %	40 %	50 %
Number of units	7	7		6 6	5	4	
Initial usage (Hours)	287	171	19	5 195	228	279	27
Annual usage decline (Hours)	-16	-3	-	4 -4	-5	-6	-
Economic life (yrs)	11	15	1	3 13	11	8	
Age at economic life (Hours)	2,163	2,228	2,19	7 2,197	2,206	2,040	2,04
LTD total rate at economic life (\$/Hours)	\$ 148.35	\$ 149.93	\$ 149.76	\$ 149.76	\$ 149.32	\$ 150.78	\$ 150.78

	Ec	conomic Ana	alyses Sum	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1720						
Description:	BREAKER ATT	ACHMENT					
Functional Code:	All (2)						
Fleet Status Summary	.,,			These analyse	s revealed the	following issu	es:
Data from year	2011				ber of machine		
Number of units	14						
Average unit age at year end	6.3	yrs					
Average unit utilization	38.3 %						
Average operating rate	\$ 68.62	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 2,657						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 35.28	per Year					
Annual operating rate factor	0.0616						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %						50 %
Number of units	14	14	13	11	10	8	
Economic life (yrs)	27	27	26	23	21	18	16
LTD total rate at economic life (\$/Year)	\$ 174.00	\$ 174.00	\$ 181.01	\$ 198.16	\$ 208.81	\$ 236.73	\$ 255.62

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1802						
Description:	AERIAL DEVIC						
Functional Code:	All (2)						
Fleet Status Summary							
Data from year	2011						
Number of units	79						
Average unit age at year end	7.5	yrs					
Average unit utilization	59.1 %						
Average operating rate	\$ 1,461.17	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 47,023						
Depreciation Term	6	yrs					
Residual Value	10 %						
Initial operating rate	\$ 788.57	per Year					
Annual operating rate factor	0.0487						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0 %		10 %	20 %	30 %		50 %
Number of units	79	79	71	63	55	47	40
Economic life (yrs)	No Min	30	29	26	24	21	19
LTD total rate at economic life (\$/Year)		\$ 3,142.35	\$ 3,317.18	\$ 3,532.47	\$ 3,797.93	\$ 4,136.79	\$ 4,526.32

	Ec	conomic Ana	alyses Sum	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1803						
Description:		E, BRIDGE INSP	ECTION				
Functional Code:	GAER3A		Lenon				
Fleet Status Summary	GALINGA			These analyse	s revealed the	following issue	ec.
Data from year	2011				cost with age	lonowing issu	
Number of units	3				ber of machine	s	
Average unit age at year end	3.4	yrs					
Average unit utilization	54.8 %						
Average operating rate	\$ 1,309.01	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 187,798						
Depreciation Term	7	yrs					
Residual Value	10 %						
Initial operating rate	\$ 6,094.87	per Year					
Annual operating rate factor	-0.5224						
Analyses Results					Fleet Size		
	Current Fleet						
Fleet reduction	0 %						50 %
Number of units	3	3	3	8 2	2	2	2
Economic life (yrs)	No Min	30	30	) 30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 6,293.98	\$ 6,293.98	\$ 6,171.05	\$ 6,171.05	\$ 6,171.05	\$ 6,171.05

	E	conomic An	alyses Sumi	mary			
	NCE	OT Equipment	and Inventory	Control			
Class:	1805						
Description:	AERIAL WORK	PLATFORM					
Functional Code:	All (2)						
Fleet Status Summary	.,,			These analyse	s revealed the	following issu	es:
Data from year	2011			- Decreasing	cost with age		
Number of units	g	)		- Small num	ber of machine	S	
Average unit age at year end	8.5	yrs					
Average unit utilization	25.5 %						
Average operating rate	\$ 2,741.28	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 110,747						
Depreciation Term	8	s yrs					
Residual Value	25 %						
Initial operating rate	\$ 2,627.10	per Year					
Annual operating rate factor	-0.0236	5					
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %					40 %	50 %
Number of units	g	9	8	7	6	5	5
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 5,031.54	\$ 4,965.88	\$ 4,886.56	\$ 4,789.00	\$ 4,666.51	\$ 4,666.51

		Ec	on	omic Ana	lys	ses Sumr	mar	ry i						
	_	NCD	отι	quipment	and	Inventory	Cor	ntrol						
Class:		1806												
Description:	_		F SF	LF PROPEL	FD									
Functional Code:	AER								-					
Fleet Status Summary	7 1211						The	ese analyse	s re	vealed the	fol	lowing issu	es:	
Data from year		2011	-							of machine				
Number of units		14												
Average unit age at year end		7.0	yrs											
Average unit utilization		94.7 %												
Average operating rate	\$	1,757.64	per	Year										
Economic Analyses														
Input Values														
Interest Rate		3.0 %												
Inflation Rate		2.4 %												
Purchase Price	\$	44,608												
Depreciation Term		7	yrs											
Residual Value		10 %												
Initial operating rate	\$	867.73	per	Year										
Annual operating rate factor	_	0.0592												
Analyses Results														
	Curr	ent Fleet	t Reduced Fleet Size											
Fleet reduction		0 %		0 %		10 %		20 %		30 %		40 %		50 %
Number of units		14		14		13		11		10		8		
Economic life (yrs)		26		26		24		21		20		17		15
LTD total rate at economic life (\$/Year)	\$	3,566.64	\$	3,566.64	\$	3,705.15	\$	4,044.45	\$	4,254.52	\$	4,806.50	\$	5,181.25

	Ec	conomic An	alyse	s Sumr	nary	/						
	NCD	OT Equipmen	t and Ir	nventory	Cont	rol			_			
Class:	1815											
Description:	CRANE, 16-18	TON										
Functional Code:	All (2)											
Fleet Status Summary					Thes	e analyse	s rev	ealed the	fol	lowing issu	es:	
Data from year	2011				- D(	ecreasing	cost	with age				
Number of units	54											
Average unit age at year end	8.6	yrs							-			
Average unit utilization	24.3 %											
Average operating rate	\$ 2,786.75	per Year	_									
Economic Analyses												
Input Values			_									
Interest Rate	3.0 %											
Inflation Rate	2.4 %											
Purchase Price	\$ 90,384											
Depreciation Term		yrs										
Residual Value	15 %											
Initial operating rate	. ,	per Year										
Annual operating rate factor	-0.0142		-									
Analyses Results												
	Current Fleet											
Fleet reduction	0%		-	10 %		20 %		30 %	-	40 %		50 %
Number of units	54	54	4	49		43		38		32		27
Economic life (yrs)	No Min	30	0	30		30		30	)	30		30
LTD total rate at economic life (\$/Year)		\$ 4,561.09	\$ 4	4,526.32	\$	4,475.71	\$	4,423.63	\$	4,344.38	\$	4,258.30

	Ec	conomic Ana	alyses Sumi	mary				
	NCD	OT Equipment	and Inventory	Control				
Class:	1822							
Description:	CRANE, MECH							
Functional Code:		ANIC						
Fleet Status Summary	All (4)			These evelue		fallandaalaan		
	2011				es revealed the	tollowing issu	es:	
Data from year Number of units	2011			- Decreasing	cost with age			
Number of units	266							
Average unit age at year end	7.5	yrs						
Average unit utilization	89.9 %							
Average operating rate	\$ 712.13	per Year						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 7,235							
Depreciation Term	7	yrs						
Residual Value	10 %							
Initial operating rate	\$ 608.45	per Year						
Annual operating rate factor	-0.0252							
Analyses Results								
	Current Fleet							
Fleet reduction	0 %		10 %			40 %	50 %	
Number of units	266	266	239	213	186	160	13	
Economic life (yrs)	No Min	30	30	30	30	30	3(	
LTD total rate at economic life (\$/Year)		\$ 620.84	\$ 606.56	\$ 590.35	\$ 570.24	\$ 546.76	\$ 516.71	

	Ec	onomic Ana	alyses Sumr	nary				
	NCD	OT Equipment	and Inventory	Control				
Class:	1852							
Description:	EXCAVATOR,	WHEEL						
Functional Code:	EXCAVC							
Fleet Status Summary				These analyse	s revealed the	following issu	es:	
Data from year	2011			- Very large i	ncreasing cost	with age		
Number of units	20							
Average annual usage	279	Hours						
Total annual fleet usage	5,579	Hours/yr						
Average unit age at year end	8.7	yrs						
Average unit utilization	30.3 %							
Average operating rate	\$ 47.44	per Hour						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 206,294							
Depreciation Term	7	yrs						
Residual Value	25 %							
Initial operating rate	\$ 14.51	per Hour						
Annual operating rate factor	0.1099							
Analyses Results								
	<b>Current Fleet</b>	et Reduced Fleet Size and Limited Annual Usage Decline						
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %	
Number of units	20	20	18	16	14	12	10	
Initial usage (Hours)	384	324	360	396	443	505	594	
Annual usage decline (Hours)	-12	-6	-7	-8	-9	-10	-12	
Economic life (yrs)	14	15	13	12	10	9	-	
Age at economic life (Hours)	4,194	4,185	4,089	4,176	3,980	4,140	3,864	
LTD total rate at economic life (\$/Hours)	\$ 73.31	\$ 72.70	\$ 72.82	\$ 72.58	\$ 73.18	\$ 72.80	\$ 73.96	

	Ec	onomic An	alyses Sumi	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1853						
Description:		FRACK 20 - 36 N					
Functional Code:	All (2)						
Fleet Status Summary	All (2)						
Data from year	2011						
Number of units	40						
Average annual usage		Hours					
Total annual fleet usage		Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	43.3 %						
Average operating rate		per Hour					
	φ <u>2</u> ,,	pernou					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 133,982						
Depreciation Term	7	yrs					
Residual Value	25 %						
Initial operating rate	\$ 17.86	per Hour					
Annual operating rate factor	0.0439						
Analyses Results							
Analyses nesares	Current Fleet		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Eleet reduction	0%	0%					50 %
Number of units	40	40	36	32	28	24	20
Initial usage (Hours)	560	510	553	608	695	793	931
Annual usage decline (Hours)	-20					-16	-19
Economic life (yrs)	19	-	15	13	11	10	
Age at economic life (Hours)	7,089		7,058			7,130	6,840
LTD total rate at economic life (\$/Hours)	,	\$ 41.32		,	,		,

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	1854						
Description:		FRACK 12 - 18 N	IETRIC TON				
Functional Code:	EXCAVC						
Fleet Status Summary							
Data from year	2011						
Number of units	20						
Average annual usage	509	Hours					
Total annual fleet usage	10,183	Hours/yr					
Average unit age at year end	6.9	yrs					
Average unit utilization	48.3 %						
Average operating rate	\$ 20.76	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 111,494						
Depreciation Term	7	yrs					
Residual Value	25 %						
Initial operating rate	\$ 13.42	per Hour					
Annual operating rate factor	0.0484						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	20	20	18	16	14	12	10
Initial usage (Hours)	638	606	658	723	808	943	1,10
Annual usage decline (Hours)	-19	-12	-13	-14	-16	-19	-22
Economic life (yrs)	18	16	14	13	11	9	8
Age at economic life (Hours)	8,477	8,160	7,938	8,216	7,920	7,718	8,152
LTD total rate at economic life (\$/Hours)	\$ 30.89	\$ 30.78	\$ 30.72	\$ 30.90	\$ 30.91	\$ 31.12	\$ 31.25

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	2002						
Description:	LOADER, WHE	FL 2 CY					
Functional Code:	LOADRM						
Fleet Status Summary							
Data from year	2011						
Number of units	184						
Average annual usage	342	Hours					
Total annual fleet usage	63,007	Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	67.5 %						
Average operating rate	\$ 33.75	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 102,495						
Depreciation Term	7	yrs					
Residual Value	25 %						
Initial operating rate	\$ 13.50	per Hour					
Annual operating rate factor	0.0799						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	184	184	166	147	129	110	93
Initial usage (Hours)	528	398	431	487	543	623	72
Annual usage decline (Hours)	-23	-8	-9	-10	-11	-12	-1!
Economic life (yrs)	13	14	13	11	10	8	
Age at economic life (Hours)	4,950	4,788	4,843	4,752	4,880	4,600	4,10
LTD total rate at economic life (\$/Hours)	\$ 39.31	\$ 39.17	\$ 39.26	\$ 39.40	\$ 39.42	Ś 39.55	\$ 39.76

		onomic Ana	•	•			
	NCD	OT Equipment	and inventory	Control			
Class:	2008						
Description:	LOADER, CRAV	WLER					
Functional Code:	LOADRM						
Fleet Status Summary				These analyse	s revealed the	following issu	ies:
Data from year	2011			- Small numb	per of machine	S	
Number of units	9						
Average annual usage	166	Hours					
Total annual fleet usage	1,495	Hours/yr					
Average unit age at year end	8.6	yrs					
Average unit utilization	16.7 %						
Average operating rate	\$ 40.14	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 180,055						
Depreciation Term	8	yrs					
Residual Value	20 %						
Initial operating rate	\$ 11.84	per Hour					
Annual operating rate factor	0.0991						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	9	9	8	5 7	6	5	5
Initial usage (Hours)	246	203	222	248	283	332	332
Annual usage decline (Hours)	-9	-4	-4	-5	-6	-7	
Economic life (yrs)	19	18	16	i 14	12	10	10
Age at economic life (Hours)	3,006	3,006	3,040	2,982	2,964	2,970	2,970
LTD total rate at economic life (\$/Hours)	\$ 81.93	\$ 82.41	\$ 82.26	\$ 82.19	\$ 82.38	\$ 83.02	\$ 83.02

	Ec	conomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
<b>6</b> 1	2013						
Class:							
Description:	LOADER ATTA	CHMENT					
Functional Code:	All (2)			_			
Fleet Status Summary					es revealed the	following issu	es:
Data from year	2011				g cost with age		
Number of units	6			- Small num	ber of machine	S	
Average unit age at year end	6.4	yrs					
Average unit utilization	13.6 %						
Average operating rate	\$ 107.63	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 8,474						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 344.12	per Year					
Annual operating rate factor	-0.2239						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %		10 %				50 %
Number of units	6	6	5	9	5 4	4	
Economic life (yrs)	No Min	30	30	30	) 30	30	30
LTD total rate at economic life (\$/Year)		\$ 303.58	\$ 295.51	\$ 295.51	\$ 287.37	\$ 287.37	\$ 279.19

		onomic Ana	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	2101						
Description:	GENERATOR/S	TANDBY POWE	R SYSTEM				
Functional Code:	GENRTR						
Fleet Status Summary				These analyses	revealed the	following issue	5:
Data from year	2011			- Decreasing	ost with age		
Number of units	89						
Average annual usage	47	Hours					
Total annual fleet usage	4,166	Hours/yr					
Average unit age at year end	7.4	yrs					
Average unit utilization	130.8 %						
Average operating rate	\$ 105.05	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 20,171						
Depreciation Term	5	yrs					
Residual Value	10 %						
Initial operating rate	\$ 58.07	per Hour					
Annual operating rate factor	-0.0172						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limi	ted Annual Us	age Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	89	89	80	71	62	53	4
Initial usage (Hours)	51						
Annual usage decline (Hours)	-1						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matcl
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	2115						
Description:	LIGHT PLANT						
Functional Code:	LTPLNT						
Fleet Status Summary				These analyse	s revealed the	following issue	<b>c</b> :
Data from year	2011				ncreasing cost	•	
Number of units	20						
Average annual usage	64	Hours					
Total annual fleet usage	1.283	Hours/yr					
Average unit age at year end		vrs					
Average unit utilization	58.7 %						
Average operating rate	\$ 30.25	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 8,581						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 1.01	per Hour					
Annual operating rate factor	0.3141						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	20	20	18	16	14	12	10
Initial usage (Hours)	104	71	79	87	97	114	
Annual usage decline (Hours)	-6	-1	-2	-2	-2	-2	
Economic life (yrs)	8	10	9	8	7	5	No Match
Age at economic life (Hours)	647	660	630	632	630	545	
LTD total rate at economic life (\$/Hours)	\$ 15.77	\$ 15.83	\$ 15.77	\$ 15.84	\$ 15.96	\$ 15.47	

	Ec	conomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	2205						
Description:	MIXER, MASO	NRY/ASPHALT					
Functional Code:	MIXERM						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011			- Decreasing	cost with age		
Number of units	4			- Small num	per of machine	S	
Average unit age at year end	10.3	yrs					
Average unit utilization	32.8 %						
Average operating rate	\$ 901.82	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 76,499						
Depreciation Term	6	yrs					
Residual Value	20 %						
Initial operating rate	\$ 3,131.70	per Year					
Annual operating rate factor	-0.1668						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0 %		10 %		30 %	40 %	50 %
Number of units	4	4	4	3	3	2	2
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 2,890.68	\$ 2,890.68	\$ 2,746.56	\$ 2,746.56	\$ 2,598.12	\$ 2,598.12

	Ec	conomic Ana	alyses Sum	mary				
	NCD	OT Equipment	and Inventory	Contr	ol			
Class:	2215							
Description:	HYDRAULIC IN	PACTOR						
Functional Code:	All (2)							
Fleet Status Summary				These	e analvse	s revealed the	following issu	es:
Data from year	2011				•	cost with age		
Number of units	4			- Sn	nall numb	per of machine	S	
Average unit age at year end	11.1	yrs						
Average unit utilization	60.3 %							
Average operating rate	\$ 1,152.72	per Year						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 30,121							
Depreciation Term	11	yrs						
Residual Value	10 %							
Initial operating rate	\$ 600.59	per Year						
Annual operating rate factor	-0.0419							
Analyses Results								
	Current Fleet			-		Fleet Size		
Fleet reduction	0%	0%	10 %		20 %	30 %		50 %
Number of units	4	4	4		3	3	2	2
Economic life (yrs)	No Min	30	30	)	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 1,274.30	\$ 1,274.30	\$ :	1,227.78	\$ 1,227.78	\$ 1,161.62	\$ 1,161.62

		conomic An	•	•			
	NC	DOT Equipment	and Inventory	Control			
Class:	2301						
Description:	A-BOOM MO	WER ATTACHMI	ENT				
Functional Code:	All (2)						
Fleet Status Summary				These analyse	es revealed the	following issue	es:
Data from year	201	1		- Very large	increasing cost	with age	
Number of units		3		- Small num	ber of machine	S	
Average unit age at year end	61	9 yrs					
Average unit utilization	33.7 %						
Average operating rate		per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	6					
Inflation Rate	2.4 %	6					
Purchase Price	\$ 9,242						
Depreciation Term		5 yrs					
Residual Value	20 %	6					
Initial operating rate	\$ 8.31	per Year					
Annual operating rate factor	0.581	1					
Analyses Results							
	Current Flee	-			Fleet Size		
Fleet reduction	09	-				40 %	50 %
Number of units		3 3	3	3 2	2	2	
Economic life (yrs)		8 8		3 6	6	6	
LTD total rate at economic life (\$/Year)	\$ 1,207.12	\$ 1,207.12	\$ 1,207.12	\$ 1,710.93	\$ 1,710.93	\$ 1,710.93	\$ 1,710.93

	Ec	onomic	: Ana	lyse	es Sumr	mar	ſY						
	NCD	OT Equip	ment a	and I	nventory	Cor	ntrol						
Class:	2308		_										
Description:	A-BOOM MOV	VFR ATTA	CHMFI	NT						-			
Functional Code:	All (3)									-			
Fleet Status Summary	, (5)					The	se analyse	s re	vealed the	fol	llowing issu	es:	
Data from year	2011						Decreasing						
Number of units	174					-							
Average unit age at year end	8.0	yrs								_			
Average unit utilization	36.0 %												
Average operating rate	\$ 5,304.44	per Year											
Economic Analyses													
Input Values													
Interest Rate	3.0 %												
Inflation Rate	2.4 %												
Purchase Price	\$ 25,585												
Depreciation Term	8	yrs											
Residual Value	20 %												
Initial operating rate	\$ 5,332.17												
Annual operating rate factor	-0.0405					-							
Analyses Results													
El e e e el cata e	Current Fleet		0.0/		40.0/		Reduced	Flee		_	40.0/		50.0
Fleet reduction	0%		0%		10 %	-	20 %		30 %		40 %		50 %
Number of units	174		174		157		139		122		104		87
Economic life (yrs)	No Min		30		30		30		30		30		30
LTD total rate at economic life (\$/Year)		\$ 3,59	8.13	\$	3,454.06	\$	3,279.34	\$	3,089.10	\$	2,855.42	\$	2,598.43

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	2310						
Description:	RIDING MOW	ER					
Functional Code:	MOWERM						
Fleet Status Summary							
Data from year	2011						
Number of units	78						
Average annual usage	85	Hours					
Total annual fleet usage	6,633	Hours/yr					
Average unit age at year end	7.3	yrs					
Average unit utilization	58.7 %						
Average operating rate	\$ 34.32	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 14,873						
Depreciation Term	5	yrs					
Residual Value	15 %						
Initial operating rate	\$ 13.48	per Hour					
Annual operating rate factor	0.0559						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	78	78	70	62	55	47	39
Initial usage (Hours)	144	99	108	122	134	153	185
Annual usage decline (Hours)	-8	-2	-2	-2	-3	-3	-4
Economic life (yrs)	14	15	13	11	11	9	7
Age at economic life (Hours)	1,220	1,260	1,235	1,221	1,293	1,256	1,197
LTD total rate at economic life (\$/Hours)	\$ 29.50	\$ 29.38	\$ 29.44	\$ 29.57	\$ 29.58	\$ 29.92	\$ 30.02

	Ec	onomic Anal	yses Sumr	mary			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	2502						
Description:	ROLLER, TANE						
Functional Code:	ROLLER, TANL	LIVI, STATIC					
Fleet Status Summary	KOLLKIVI			These analyses	rovealed the fr		•
Data from year	2011			- Increasing us		Jilowing 1330es	•
Number of units	15			- Decreasing of			
Average annual usage		Hours		- Small numbe			
Total annual fleet usage		Hours/yr		Smannande			
Average unit age at year end		vrs					
Average unit utilization	18.3 %						
Average operating rate		per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 44,182						
Depreciation Term	5	yrs					
Residual Value	20 %						
Initial operating rate	\$ 52.10	per Hour					
Annual operating rate factor	-0.0979						
Analyses Results							
•	Current Fleet		Reduced Fle	et Size and Limit	ted Annual Usa	ge Decline	
Fleet reduction	0%	0%	10 %		30 %	40 %	50 %
Number of units	15	15	14	12	11	9	8
Initial usage (Hours)	33						
Annual usage decline (Hours)	5						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

		onomic Ana	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	2504						
Description:	ROLLER, RUBB	ER TIRE					
Functional Code:	ROLLRM						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011			- Small num	per of machine	S	
Number of units	9						
Average annual usage	120	Hours					
Total annual fleet usage	1,081	Hours/yr					
Average unit age at year end	7.8	yrs					
Average unit utilization	24.5 %						
Average operating rate	\$ 31.60	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 56,145						
Depreciation Term	5	yrs					
Residual Value	25 %						
Initial operating rate	\$ 12.56	per Hour					
Annual operating rate factor	0.0630						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	9	9	8	7	6	5	5
Initial usage (Hours)	298	150	165	184	209	246	246
Annual usage decline (Hours)	-23	-3	-3	-4	-4	-5	-5
Economic life (yrs)	12	21	19	17	14	12	12
Age at economic life (Hours)	1,939	2,489	2,594	2,550	2,534	2,592	2,592
LTD total rate at economic life (\$/Hours)	\$ 40.69	\$ 38.53	\$ 38.29	\$ 38.57	\$ 38.30	\$ 37.95	\$ 37.95

	Ec	onomic Ana	alyses Sur	nn	nary			
	NCD	OT Equipment	and Invento	ry	Control			
Class:	2507			_				
Description:	ROLLER, VIBRA			-				
Functional Code:	ROLLER, VIBRA			-				
Fleet Status Summary	KOLLKIVI			-				
Data from year	2011							
Number of units	94							
Average annual usage	÷.	Hours						
Total annual fleet usage		Hours Hours/yr		-				
3				-				
Average unit age at year end	27.0%	yrs						
Average unit utilization								
Average operating rate	\$ 20.26	per Hour						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 44,696							
Depreciation Term	5	yrs						
Residual Value	25 %							
Initial operating rate	\$ 14.33	per Hour						
Annual operating rate factor	0.0211							
Analyses Results								
-	<b>Current Fleet</b>		Reduced I	le	et Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0%	0%	10	_	20 %	30 %		50
Number of units	94	94		85	75	66	56	
Initial usage (Hours)	178		1	66	188	204	235	2
Annual usage decline (Hours)	-10			-3	-4	-4	-5	
Economic life (yrs)	17	No Match		21	19	17	14	
Age at economic life (Hours)	1,615		2,8	25	2,850	2,890	2,800	2,7
LTD total rate at economic life (\$/Hours)	,		\$ 32.7		,	\$ 32.76		

		conomic Ana	•				
	NCD	OT Equipment a	nd Inventory	Control			
Class:	2604						
Description:	SCRAPER, SEL	F PROPELLED, 11	CY				
Functional Code:	SCRPER						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011			- Small num	per of machine	5	
Number of units	17						
Average annual usage	118	Hours					
Total annual fleet usage	2,007	Hours/yr					
Average unit age at year end	13.3	yrs					
Average unit utilization	23.0 %						
Average operating rate	\$ 118.96	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 234,072						
Depreciation Term	9	yrs					
Residual Value	20 %						
Initial operating rate	\$ 29.34	per Hour					
Annual operating rate factor	0.0575						
Analyses Results							
	<b>Current Fleet</b>		Reduced Flee	et Size and Lim	nited Annual Us	age Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	17	17	15	14	12	10	
Initial usage (Hours)	206				204	239	25
Annual usage decline (Hours)	-7				-4	-5	-
Economic life (yrs)	24	No Match	No Match	No Match	19	15	1
Age at economic life (Hours)	3,035				3,154	3,023	3,13
LTD total rate at economic life (\$/Hours)	\$ 121.57				\$ 121.48	\$ 121.95	\$ 121.88

	Ec	onomic Anal	yses Sumr	nary			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	2703						
Description:	CRANE, TRACI						
Functional Code:	CRANE, TRACI	( WOONTED					
Fleet Status Summary	CRAINEIVI			These analyses	rovealed the fr		
Data from year	2011			- Decreasing co		Jilowing issues	•
Number of units	2011			- Small numbe			
Average annual usage		Hours		- Sman numbe	rormachines		
Total annual fleet usage		Hours/yr					
Average unit age at year end	15.9						
Average unit utilization	18.7 %						
Average operating rate		per Hour					
	φ 10£100	pernou					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 638,342						
Depreciation Term	10	yrs					
Residual Value	20 %						
Initial operating rate	\$ 138.09	per Hour					
Annual operating rate factor	-0.0370						
Analyses Results							
	Current Fleet		Reduced Fle	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	6	6	5	5	4	4	3
Initial usage (Hours)	327						
Annual usage decline (Hours)	-14						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

		conomic Ana	•	•			
	NCD	OT Equipment a	and Inventory	Control			
Class:	2850						
Description:	SPREADER, W	IDENER					
Functional Code:	SPRDRM						
Fleet Status Summary				These analyses	revealed the f	ollowing issue	s:
Data from year	2011			- Increasing us	e with age		
Number of units	4			- Small numbe	r of machines		
Average annual usage	139	Hours					
Total annual fleet usage	554	Hours/yr					
Average unit age at year end	9.4	yrs					
Average unit utilization	19.4 %						
Average operating rate	\$ 46.59	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 177,541						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 35.03	per Hour					
Annual operating rate factor	0.0282						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ted Annual Usa	ge Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	4	4	4	3	3	2	2
Initial usage (Hours)	15						
Annual usage decline (Hours)	13						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	2851						
Description:	SHOULDER MA	CHINE					
Functional Code:	All (2)						
Fleet Status Summary	,			These analyse	s revealed the	following issu	es:
Data from year	2011				cost with age		
Number of units	24						
Average unit age at year end	7.8	yrs					
Average unit utilization	4.5 %						
Average operating rate	\$ 750.70	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 32,856						
Depreciation Term	7	yrs					
Residual Value	15 %						
Initial operating rate	\$ 541.59	per Year					
Annual operating rate factor	-0.0640						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %						50 %
Number of units	24	24	22	19	17	14	12
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 1,246.34	\$ 1,233.44	\$ 1,212.05	\$ 1,196.30	\$ 1,170.26	\$ 1,151.27

		onomic Ana		,			
	NCD	OT Equipment	and Inventory	Control			
Class:	2853						
Description:	SPREADER, AG	GREGATE					
Functional Code:	SPRDRM						
Fleet Status Summary				These analyses	revealed the f	ollowing issue	s:
Data from year	2011			- Very small in	creasing cost v	with age	
Number of units	28						
Average annual usage	245	Hours					
Total annual fleet usage	6,860	Hours/yr					
Average unit age at year end	7.7	yrs					
Average unit utilization	44.2 %						
Average operating rate	\$ 99.53	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 141,923						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 75.96	per Hour					
Annual operating rate factor	0.0020						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limi	ted Annual Usa	age Decline	
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	28	28	25	22	20	17	14
Initial usage (Hours)	370						
Annual usage decline (Hours)	-16						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Matcl
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	Ec	onomic Ana	alyses Sum	ma	ary					
	NCD	OT Equipment	and Inventor	y Co	ontrol				_	
Class:	3151			+					_	
Description:		E TANK, TRUCK	MTD	+						
Functional Code:	GFUELT			-						
Fleet Status Summary	0.0221			These analyses revealed the following issue					es:	
Data from year	2011			_	Decreasing					
Number of units	98									
Average unit age at year end	8.3	yrs								
Average unit utilization	104.4 %									
Average operating rate	\$ 507.40	per Year		-					_	
Economic Analyses										
Input Values										
Interest Rate	3.0 %			_					_	
Inflation Rate	2.4 %			_					_	
Purchase Price	\$ 55,661									
Depreciation Term	9	yrs								
Residual Value	25 %									
Initial operating rate		per Year								
Annual operating rate factor	-0.0291			+					_	
Analyses Results										
	Current Fleet				Reduced	Fleet				
Fleet reduction	0 %		10 %	-	20 %		30 %	4	0%	50 %
Number of units	98	98	8	8	78		69		59	49
Economic life (yrs)	No Min	30	3	D	30		30		30	30
LTD total rate at economic life (\$/Year)		\$ 1,890.16	\$ 1,880.79	\$	1,869.80	\$ 1	,858.15	\$ 1,842.	72	\$ 1,823.92

		conomic Ana	•	•			
	NCD	OT Equipment	and Inventor	/ Control			
Class:	3201						
Description:	TRAILER, LIGH	T EQUIPMENT	RANSPORT				
Functional Code:	All (4)						
Fleet Status Summary							
Data from year	2011						
Number of units	650						
Average unit age at year end	9.3	yrs					
Average unit utilization	38.1 %						
Average operating rate	\$ 1,173.70	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 12,843						
Depreciation Term	8	s yrs					
Residual Value	10 %						
Initial operating rate	\$ 464.80	per Year					
Annual operating rate factor	0.0384						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %		10 %				50 %
Number of units	650	650	58	5 520	455	390	325
Economic life (yrs)	28	28	2	5 24	22	20	17
LTD total rate at economic life (\$/Year)	\$ 1,209.56	\$ 1,209.56	\$ 1,264.29	\$ 1,329.63	\$ 1,409.63	\$ 1,511.03	\$ 1,643.65

	Ec	onomic A	nalys	es Sumi	mar	'Y			
	NCD	OT Equipme	nt and	Inventory	Con	trol			
Class:	3203								
Description:	TRAILER, MAT	ERIAL TRANS	PORT						
Functional Code:	TRALR4								
Fleet Status Summary					The	se analyse	s revealed the	following issu	es:
Data from year	2011		_	These analyses revealed the following iss - Decreasing cost with age					
Number of units	29		-						
Average unit age at year end	10.5	yrs							
Average unit utilization	45.9 %								
Average operating rate	\$ 1,049.56	per Year	_						
Economic Analyses									
Input Values									
Interest Rate	3.0 %								
Inflation Rate	2.4 %								
Purchase Price	\$ 19,349								
Depreciation Term	8	yrs							
Residual Value	10 %								
Initial operating rate	\$ 906.40	per Year							
Annual operating rate factor	-0.0888		_						
Analyses Results									
	Current Fleet		_			Reduced			
Fleet reduction	0 %	-		10 %	-	20 %	30 %	40 %	50 %
Number of units	29		29	26		23	20	17	1
Economic life (yrs)	No Min	:	80	30		30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 904.9	5\$	879.84	\$	852.98	\$ 824.38	\$ 794.13	\$ 773.16

	Ec	onomic An	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	3205						
Description:	TRAILER, SPEC						
Functional Code:	TRALR5						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011		-		per of machine		
Number of units	9						
Average unit age at year end	11.7						
Average unit utilization	147.6 %						
Average operating rate	\$ 878.95	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 13,524						
Depreciation Term	8	yrs					
Residual Value	10 %						
Initial operating rate	\$ 629.89	per Year					
Annual operating rate factor	0.0141						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %			20 %	30 %		50 %
Number of units	9	9	8	7	6	5	5
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 1,150.37	\$ 1,171.20	\$ 1,199.14	\$ 1,238.53	\$ 1,298.08	\$ 1,298.08

	E	conomic An	alyses Sum	mary				
	NCD	OT Equipmen	t and Inventor	y Control				
Classe	3214							
Class:								
Description:	TRAILER, UTIL	IIY						
Functional Code:	All (6)							
Fleet Status Summary			-					
Data from year	2011							
Number of units	245							
Average unit age at year end	10.0	yrs						
Average unit utilization	49.3 %							
Average operating rate	\$ 400.62	per Year						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 4,880							
Depreciation Term	8	yrs						
Residual Value	10 %							
Initial operating rate	\$ 144.09	per Year						
Annual operating rate factor	0.0481		_					
Analyses Results				-				
	Current Fleet					eet Size		
Fleet reduction	0%			-	20 %	30 %	40 %	50 %
Number of units	245	245	5 22	1	196	172	147	123
Economic life (yrs)	26	i 26	5 2	4	22	20	18	16
LTD total rate at economic life (\$/Year)	\$ 446.86	\$ 446.86	\$ 468.46	\$ 49	5.43	\$ 527.22	\$ 569.26	\$ 622.81

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	3221						
Description:	MODULAR OF	FICE SINGLE					
Functional Code:	MODULR						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011				cost with age		
Number of units	5			- Small numb	per of machine	s	
Average unit age at year end	4.6	yrs					
Average unit utilization	221.5 %						
Average operating rate	\$ 1,160.42	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 25,491						
Depreciation Term	10	yrs					
Residual Value	10 %						
Initial operating rate	\$ 815.41	per Year					
Annual operating rate factor	-0.0317						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0%		10 %		30 %		50 %
Number of units	5	5	5	4	4	3	
Economic life (yrs)	No Min	30	30	30	30	30	3
LTD total rate at economic life (\$/Year)		\$ 1,294.84	\$ 1,294.84	\$ 1,249.67	\$ 1,249.67	\$ 1,187.14	\$ 1,187.14

	Ec	onomic Ana	alys	es Sumr	na	ry				
	NCD	OT Equipment	and	Inventory	Cor	ntrol				
Class:	3230									
Description:		T ATTENUATOR								
Functional Code:	All (8)									
Fleet Status Summary										
Data from year	2011									
Number of units	150									
Average unit age at year end	6.6	yrs								
Average unit utilization	28.6 %									
Average operating rate	\$ 488.93	per Year								
Economic Analyses										
Input Values										
Interest Rate	3.0 %									
Inflation Rate	2.4 %									
Purchase Price	\$ 16,667									
Depreciation Term		yrs								
Residual Value	20 %									
Initial operating rate		per Year								
Annual operating rate factor	0.0302									
Analyses Results										
-1	Current Fleet					Reduced	Flee			
Fleet reduction	0 %			10 %		20 %		30 %	40 %	50 %
Number of units	150	150		135		120		105	90	75
Economic life (yrs)	No Min	30		30		30		30	28	25
LTD total rate at economic life (\$/Year)		\$ 978.32	\$	1,006.50	\$	1,044.73	\$	1,099.32	\$ 1,181.23	\$ 1,291.73

		conomic An	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	3301						
Description:	BOAT, MOTO	R, TRAILER					
Functional Code:	All (2)						
Fleet Status Summary				These analyse	s revealed the	following issue	es:
Data from year	2011			- Very large i	increasing cost	with age	
Number of units	34	L					
Average unit age at year end	5.5	yrs					
Average unit utilization	31.4 %						
Average operating rate	\$ 376.64	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	i					
Inflation Rate	2.4 %						
Purchase Price	\$ 14,163						
Depreciation Term	5	yrs					
Residual Value	10 %						
Initial operating rate	\$ 47.52	per Year					
Annual operating rate factor	0.2143						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %						50 %
Number of units	34	34	31	. 27	24	20	1
Economic life (yrs)	15	15	14	12	11	10	8
LTD total rate at economic life (\$/Year)	\$ 1,250.81	\$ 1,250.81	\$ 1,338.46	\$ 1,486.12	\$ 1,621.64	\$ 1,863.92	\$ 2,120.67

	Ec	onomic An	alys	es Sumr	mar	'y			
	NCD	OT Equipmen	t and I	Inventory	Con	ntrol			
Class:	3500		-						
Description:	PUMP, WATER	{							
Functional Code:	All (2)	_							
Fleet Status Summary	,(_)				The	se analyse	s revealed the	following issu	es:
Data from year	2011						cost with age		
Number of units	35								
Average unit age at year end	6.9	yrs							
Average unit utilization	38.4 %								
Average operating rate	\$ 544.39	per Year	-						
Economic Analyses									
Input Values			_						
Interest Rate	3.0 %								
Inflation Rate	2.4 %								
Purchase Price	\$ 14,161								
Depreciation Term	5	yrs							
Residual Value	20 %								
Initial operating rate	· ·	per Year							
Annual operating rate factor	-0.0829		-						
Analyses Results									
	Current Fleet					Reduced			
Fleet reduction	0%		_	10 %		20 %	30 %	40 %	50 %
Number of units	35	35		32		28	25	21	18
Economic life (yrs)	No Min	30	)	30		30	30	30	3(
LTD total rate at economic life (\$/Year)		\$ 631.65	\$	617.78	\$	597.91	\$ 581.95	\$ 559.29	\$ 541.34

	Ec	onomic Ar	alyses Sum	mary			
	NCD	OT Equipmen	t and Inventory	Control			
Class:	3980						
Description:	PLOW, SNOW	10'					
Functional Code:	SNWEQA	10					
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011		-		cost with age		
Number of units	1,159						
Average unit age at year end	11.1						
Average unit utilization	3.2 %						
Average operating rate	\$ 405.81	per Year					
Economic Analyses							
Input Values			_				
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 2,901						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 342.98	per Year					
Annual operating rate factor	-0.0557		_				
Analyses Results							
	<b>Current Fleet</b>			Reduced	Fleet Size		
Fleet reduction	0 %	0 %	۶ <b>10</b> %	20 %	30 %	40 %	50 %
Number of units	1,159	1,15	9 1,043	927	811	695	580
Economic life (yrs)	No Min	3	0 30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 240.37	\$ 230.43	\$ 219.35	\$ 206.98	\$ 193.17	\$ 177.94

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	4102						
Description:	BRUSH CHIPPE	R					
Functional Code:	BSHCPR						
Fleet Status Summary	bonern			These analyse	s revealed the	following issu	86.
Data from year	2011				increasing cost	-	
Number of units	64			e er y tange			
Average annual usage	69	Hours					
Total annual fleet usage		Hours/yr					
Average unit age at year end		vrs					
Average unit utilization	11.2 %						
Average operating rate	\$ 54.95	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 35,602						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 14.46	per Hour					
Annual operating rate factor	0.1058						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lin	nited Annual U	sage Decline	
Fleet reduction	0%	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	64	64	58	51	45	38	32
Initial usage (Hours)	101	81	87	97	110	127	148
Annual usage decline (Hours)	-4	-2	-2	-2	-2	-3	-3
Economic life (yrs)	13	15	13	11	9	8	6
Age at economic life (Hours)	979	990	962	946	909	920	834
LTD total rate at economic life (\$/Hours)	\$ 60.33	\$ 60.06	\$ 60.26	\$ 60.52	\$ 60.77	Ś 61.07	\$ 61.24

		conomic An	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	4103						
Description:	CURB MACHIN	IE .					
Functional Code:	CONFRM						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011				increasing cost	-	
Number of units	7				ber of machine	-	
Average unit age at year end	11.7	yrs					
Average unit utilization	0.6 %						
Average operating rate	\$ 368.32	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 6,966						
Depreciation Term	7	yrs					
Residual Value	15 %						
Initial operating rate	\$ 6.31	per Year					
Annual operating rate factor	0.2555						
Analyses Results							
	<b>Current Fleet</b>			Reduced	Fleet Size		
Fleet reduction	0%	0%	10 %	20 %	30 %	40 %	50 %
Number of units	7	7	6	6	5	4	2
Economic life (yrs)	17	17	15	15	13	10	10
LTD total rate at economic life (\$/Year)	\$ 488.01	\$ 488.01	\$ 551.06	\$ 551.06	\$ 638.14	Ś 763.02	\$ 763.02
LID total rate at economic life (\$/Year)	ə 488.01	ə 488.01	\$ 221.0p	\$ 221.00	ې 538.14	03.02 چ	ş /03.02

	Ec	conomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	4104						
Description:		R ATTACHMEN	т				
Functional Code:	All (2)		1				
Fleet Status Summary	All (2)			Those analyse	s revealed the	following issue	
Data from year	2011	-			ncreasing cost	•	
Number of units	2011			verylarge		with upc	
Average annual usage	134	Hours					
Total annual fleet usage		Hours/yr					
Average unit age at year end		vrs					
Average unit utilization	33.9%						
Average operating rate	\$ 112.33	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 47,255						
Depreciation Term		yrs					
Residual Value	20 %						
Initial operating rate		per Hour					
Annual operating rate factor	0.2638						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Lim	nited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	22	22	20	18	15	13	1:
Initial usage (Hours)	314	149	160	178	209	242	
Annual usage decline (Hours)	-29	-3	-3	-4	-4	-5	
Economic life (yrs)	1	10	9	8	6	5	No Match
Age at economic life (Hours)	299	1,340	1,319	1,296	1,182	1,148	
LTD total rate at economic life (\$/Hours)	\$ 54.98	\$ 57.17	\$ 57.29	\$ 57.42	\$ 58.10	\$ 57.34	

		conomic An	•	•			
	NCD	OT Equipment	and Inventory	Control			
Class:	4106						
Description:	SPRAYER ATT						
Functional Code:	All (5)						
Fleet Status Summary	, (3)			These analyse	s revealed the	following issu	es:
Data from year	2011				ncreasing cost		
Number of units	23						
Average unit age at year end	8.8	yrs					
Average unit utilization	26.7 %						
Average operating rate	\$ 1,426.23	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 66,757						
Depreciation Term	6	yrs					
Residual Value	20 %						
Initial operating rate	\$ 121.68	per Year					
Annual operating rate factor	0.1282						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0 %				30 %		50 %
Number of units	23	23	21	18	16	14	12
Economic life (yrs)	26	26	24	21	19	17	1
LTD total rate at economic life (\$/Year)	\$ 3,267.69	\$ 3,267.69	\$ 3,485.62	\$ 3,891.90	\$ 4,237.17	\$ 4,669.81	\$ 5,231.23

		conomic Ana	•	•			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	4119						
Description:	WELDER/GEN	ERATOR					
Functional Code:	All (7)						
Fleet Status Summary	. ,			These analyses	revealed the f	ollowing issues	
Data from year	2011			- Increasing us	e with age		
Number of units	115			- Very small in	creasing cost v	vith age	
Average annual usage	58	Hours					
Total annual fleet usage	6,621	Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	90.6 %						
Average operating rate	\$ 23.00	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 4,249						
Depreciation Term	. ,	yrs					
Residual Value	25 %						
Initial operating rate	-0.15	per Hour					
Annual operating rate factor	0.0018						
Analyses Results							
Analyses Results	Current Fleet		Reduced Fle	et Size and Limit	ed Annual Lisa	ge Decline	
Fleet reduction	0%		10 %		30 %	40 %	50 %
Number of units	115		104		81	69	58
Initial usage (Hours)	33						
Annual usage decline (Hours)	3						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

	Ec	onomic An	alyses Sum	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	4122						
Description:		AUGER/TOOL	кіт				
Functional Code:	All (4)						
Fleet Status Summary	. ,			These analyse	s revealed the	following issu	es:
Data from year	2011				cost with age		
Number of units	97						
Average unit age at year end	6.2	yrs					
Average unit utilization	70.3 %						
Average operating rate	\$ 229.59	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 7,185						
Depreciation Term		yrs					
Residual Value	20 %						
Initial operating rate	\$ 124.31	per Year					
Annual operating rate factor	-0.0633						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0%				30 %		50 %
Number of units	97	97	87	78	68	58	49
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 270.36	\$ 266.66	\$ 263.00	\$ 258.52	\$ 253.59	\$ 248.74

	Ec	onomic Ana	alyses Sum	mary				
	NCD	OT Equipment	and Inventory	Control				
-	4126							
Class:								
Description:		ILGATE MOUN						
Functional Code:	SPRTGM							
Fleet Status Summary								
Data from year	2011							
Number of units	75							
Average unit age at year end	5.9	yrs						
Average unit utilization	3.7 %							
Average operating rate	\$ 291.38	per Year						
Economic Analyses								
Input Values								
Interest Rate	3.0 %							
Inflation Rate	2.4 %							
Purchase Price	\$ 1,771							
Depreciation Term		yrs						
Residual Value	20 %							
Initial operating rate		per Year						
Annual operating rate factor	0.0174							
Analyses Results								
	Current Fleet				ed Flee			
Fleet reduction	0%		10 %	-	0%	30 %		50 %
Number of units	75	75	68	3	60	53	45	38
Economic life (yrs)	No Min	30	30	)	30	29	25	2:
LTD total rate at economic life (\$/Year)		\$ 214.27	\$ 219.04	\$ 226.	18 \$	234.55	\$ 246.52	\$ 259.92

	Ec	onomic Ana	alyses Sumr	nary			
	NCD	OT Equipment	and Inventory	Control			
Class:	4127						
Description:	SPREADER, 50	Y IN BODY					
Functional Code:	SPRIBA						
Fleet Status Summary							
Data from year	2011						
Number of units	751						
Average unit age at year end	6.4	yrs					
Average unit utilization	4.6 %						
Average operating rate	\$ 570.83	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 5,958						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 249.98	per Year					
Annual operating rate factor	0.0183						
Analyses Results							
	Current Fleet			Reduced			
Fleet reduction	0%			20 %	30 %		50 %
Number of units	751	751	676	601	526	451	376
Economic life (yrs)	No Min	30	30	30	30	30	27
LTD total rate at economic life (\$/Year)		\$ 487.08	\$ 497.44	\$ 511.04	\$ 529.62	\$ 556.47	\$ 595.75

	Ec	conomic	: Ana	lyse	es Sumr	mar	'Y			
	NCD	OT Equipr	nent a	and l	nventory	Con	trol			
Class:	4128									
		10				_				
Description:	PLOW, SNOW	10				_				
Functional Code:	SNPLWA					_				
Fleet Status Summary			_				•		following issu	es:
Data from year	2011					- 1	Decreasing	cost with age		
Number of units	317									
Average unit age at year end	4.7	yrs								
Average unit utilization	4.3 %									
Average operating rate	\$ 388.97	per Year								
Economic Analyses										
Input Values										
Interest Rate	3.0 %									
Inflation Rate	2.4 %									
Purchase Price	\$ 4,398									
Depreciation Term		yrs								
Residual Value	20 %									
Initial operating rate	\$ 246.23	per Year								
Annual operating rate factor	-0.0634									
Analyses Results										
	Current Fleet						Reduced			
Fleet reduction	0%		0%		10 %	_	20 %	30 %		50 %
Number of units	317		317		285		254	222	190	15
Economic life (yrs)	No Min		30		30		30	30	30	3
LTD total rate at economic life (\$/Year)		\$ 23	4.63	\$	227.46	\$	219.81	\$ 211.11	\$ 201.55	\$ 191.44

	Ec	onomic Ana	lyses Summ	ary			
	NCD	OT Equipment a	nd Inventory C	ontrol			
Class:	4136						
Description:	FORKLIFT						
Functional Code:	FRKLFT						
Fleet Status Summary							
Data from year	2011						
Number of units	86						
Average annual usage	66	Hours					
Total annual fleet usage	5,706	Hours/yr					
Average unit age at year end	9.1	yrs					
Average unit utilization	102.0 %						
Average operating rate	\$ 19.78	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 38,391						
Depreciation Term	8	yrs					
Residual Value	20 %						
Initial operating rate	\$ 7.38	per Hour					
Annual operating rate factor	0.0527						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fleet	Size and Lim	ited Annual U	sage Decline	
Fleet reduction	0 %	0%	10 %	20 %	30 %	40 %	50 %
Number of units	86	86	77	69	60	52	43
Initial usage (Hours)	68				119	134	154
Annual usage decline (Hours)	0				-2	-3	-3
Economic life (yrs)	No Min	No Match	No Match	No Match	20	18	15
Age at economic life (Hours)					1,980	1,926	1,973
LTD total rate at economic life (\$/Hours)					\$ 34.66	\$ 34.73	\$ 34.86

	Ec	onomic Ana	alyses Sumi	mary			
	NCD	OT Equipment	and Inventory	Control			
Class:	4145						
Description:	TRAFFIC CON	ROL DEVICES					
Functional Code:	All (3)						
Fleet Status Summary							
Data from year	2011						
Number of units	290						
Average unit age at year end	7.8	yrs					
Average unit utilization	74.2 %						
Average operating rate	\$ 484.06	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 8,626						
Depreciation Term		yrs					
Residual Value	10 %						
Initial operating rate		per Year					
Annual operating rate factor	0.0118						
Analyses Results					-		
El e e e el cata e	Current Fleet		40.0/		Fleet Size	40.0/	
Fleet reduction	0 %		10 %				50 %
Number of units	290	290	261	232	203	174	14
Economic life (yrs)	No Min	30	30	30	30	30	30
LTD total rate at economic life (\$/Year)		\$ 539.87	\$ 545.47	\$ 552.68	\$ 562.33	\$ 575.87	\$ 596.23

		Ec	on	omic Ana	alys	ses Sumr	mai	ry						
		NCD	ОТЕ	quipment	and	Inventory	Cor	ntrol			_			
Class:	Δ	1154												
Description:	-	DRIVER												
Functional Code:	All (2													
Fleet Status Summary		-/					The	ese analyse	s re	vealed the	fol	lowing issu	es:	
Data from year	2011							Small numb						
Number of units		3												
Average unit age at year end		8.7	yrs											
Average unit utilization		4.6 %												
Average operating rate	\$	2,323.67	per	Year										
Economic Analyses														
Input Values														
Interest Rate		3.0 %												
Inflation Rate		2.4 %												
Purchase Price	\$	80,035												
Depreciation Term		8	yrs											
Residual Value		20 %												
Initial operating rate	\$	1,134.26	per	Year										
Annual operating rate factor		0.0757												
Analyses Results														
	Curr	ent Fleet						Reduced	Flee					
Fleet reduction		0%		0%		10 %		20 %		30 %		40 %		50 %
Number of units		3		3		3		2		2	_	2		2
Economic life (yrs)		23		23		23		17		17		17		17
LTD total rate at economic life (\$/Year)	\$	6,042.78	\$	6,042.78	\$	6,042.78	\$	7,565.08	\$	7,565.08	\$	7,565.08	\$	7,565.08

	E	conomic An	alyses Sumi	nary			
	NCE	OT Equipment	and Inventory	Control			
Class:	4229						
Description:	SPREADER, 10	CY IN BODY					
Functional Code:	SPRIBB						
Fleet Status Summary							
Data from year	2011	-					
Number of units	689						
Average unit age at year end	5.8	yrs					
Average unit utilization	4.0 %						
Average operating rate	\$ 632.85	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 7,292						
Depreciation Term		s yrs					
Residual Value	20 %						
Initial operating rate	\$ 207.61	per Year					
Annual operating rate factor	0.0573						
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0%						50 %
Number of units	689	689	620	551	482	413	34
Economic life (yrs)	22	22	21	19	17	15	13
LTD total rate at economic life (\$/Year)	\$ 692.29	\$ 692.29	\$ 726.55	\$ 767.40	\$ 817.82	\$ 882.03	\$ 965.98

	E	conomic Ana	alyses Sumi	mary			
	NC	OOT Equipment	and Inventory	Control			
Class:	4230						
Description:	SNOW BLOW	ER					
Functional Code:	GSNWBL						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011	1		- Very large	increasing cost	with age	
Number of units	4	1		- Small numl	per of machine	s	
Average unit age at year end	9.8	3 yrs					
Average unit utilization	0.1 %	6					
Average operating rate	\$ 1,234.96	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	-					
Inflation Rate	2.4 %	6					
Purchase Price	\$ 302,553						
Depreciation Term		7 yrs					
Residual Value	20 %	5					
Initial operating rate	\$ 110.22	per Year					
Annual operating rate factor	0.2143	3					
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %		10 %				50 %
Number of units		4	4	3	3	2	2
Economic life (yrs)	23	3 23	23	18	18	12	12
LTD total rate at economic life (\$/Year)	\$ 14,876.56	\$ 14,876.56	\$ 14,876.56	\$ 18,679.39	\$ 18,679.39	\$ 25,907.42	\$ 25,907.42

	E	conomic Ana	alyses Sum	mary			
	NCE	OT Equipment	and Inventory	Control	1		
Class:	4231						
Description:	PLOW, SNOW	18'					
Functional Code:	SNPLWB	Ŭ					
Fleet Status Summary	on the			These analyse	es revealed the	following issu	es:
Data from year	2011				increasing cost	-	
Number of units	41	-					
Average unit age at year end	4.2	yrs					
Average unit utilization	2.0 %						
Average operating rate	\$ 204.01	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 3,515						
Depreciation Term	7	yrs					
Residual Value	20 %						
Initial operating rate	\$ 16.02	per Year					
Annual operating rate factor	0.3640	)					
Analyses Results							
	Current Fleet	-		1	Fleet Size		
Fleet reduction	0%						50 %
Number of units	41	41	37	33	29	25	21
Economic life (yrs)	g	9	8	7	6	5	2
LTD total rate at economic life (\$/Year)	\$ 473.22	\$ 473.22	\$ 510.66	\$ 558.69	\$ 608.68	\$ 660.41	\$ 713.49

			alyses Sumi	•			
	NCE	DOT Equipment	and Inventory	Control	1		
Class:	4233						
Description:	PLOW, SNOW	/ 12'					
Functional Code:	SNPLWC						
Fleet Status Summary				These analyse	s revealed the	following issu	es:
Data from year	2011	L		- Very large i	increasing cost	with age	
Number of units	324	1					
Average unit age at year end	4.5	3 yrs					
Average unit utilization	4.4 %	6					
Average operating rate	\$ 395.13	per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	5					
Inflation Rate	2.4 %	5					
Purchase Price	\$ 4,562						
Depreciation Term		7 yrs					
Residual Value	20 %	5					
Initial operating rate	\$ 113.55	per Year					
Annual operating rate factor	0.1009	9					
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %						50 %
Number of units	324	1 324	292	259	227	194	16
Economic life (yrs)	15	5 15	5 14	13	12	10	!
LTD total rate at economic life (\$/Year)	\$ 528.91	\$ 528.91	\$ 557.99	\$ 594.30	\$ 638.26	\$ 697.30	\$ 771.71

	Ec	onomic Anal	lyses Sumr	nary			
	NCD	OT Equipment a	nd Inventory	Control			
Class:	4241						
Description:	SEWER RODD	R					
Functional Code:	SWRROD						
Fleet Status Summary				These analyses	revealed the fo	ollowing issues	:
Data from year	2011			- Decreasing co			
Number of units	15			- Small numbe			
Average annual usage	68	Hours					
Total annual fleet usage	1,017	Hours/yr					
Average unit age at year end		yrs					
Average unit utilization	15.0 %						
Average operating rate	\$ 42.00	per Hour					
Economic Analyses							
Input Values							
Interest Rate	3.0 %						
Inflation Rate	2.4 %						
Purchase Price	\$ 35,635						
Depreciation Term	10	yrs					
Residual Value	10 %						
Initial operating rate	\$ 37.69	per Hour					
Annual operating rate factor	-0.0311						
Analyses Results							
	<b>Current Fleet</b>		Reduced Fle	et Size and Limit	ed Annual Usa	ge Decline	
Fleet reduction	0 %	0 %	10 %	20 %	30 %	40 %	50 %
Number of units	15	15	14	12	11	9	8
Initial usage (Hours)	74						
Annual usage decline (Hours)	-1						
Economic life (yrs)	No Min	No Match	No Match	No Match	No Match	No Match	No Match
Age at economic life (Hours)							
LTD total rate at economic life (\$/Hours)							

		conomic An	•				
	NCE	OOT Equipment	and Inventory	/ Control			
Class:	4248						
Description:	SOIL CONDITI	ONER					
Functional Code:	TILLER						
Fleet Status Summary				These analyse	s revealed the	following issue	es:
Data from year	2011	l			increasing cost		
Number of units	8	3		- Small num	ber of machine	s	
Average unit age at year end	<b>5</b> 1	l yrs					
Average unit utilization	10.6 %						
Average operating rate		per Year					
Economic Analyses							
Input Values							
Interest Rate	3.0 %	5					
Inflation Rate	2.4 %	5					
Purchase Price	\$ 8,230						
Depreciation Term	5	5 yrs					
Residual Value	10 %	5					
Initial operating rate	\$ 12.24	per Year					
Annual operating rate factor	0.3212	2					
Analyses Results							
	Current Fleet				Fleet Size		
Fleet reduction	0 %					40 %	50 %
Number of units	8	8 8	. 7	7 6	6	5	
Economic life (yrs)	13	8 13	11	1 10	10	8	-
LTD total rate at economic life (\$/Year)	\$ 796.42	\$ 796.42	\$ 885.60	\$ 1,000.88	\$ 1,000.88	\$ 1,167.37	\$ 1,396.17

	Ec	onomic Ana	alyses Sur	nn	nary	1			
	NCD	OT Equipment	and Invento	ry (	Cont	rol			
Class:	4254			-					
Description:	SKID STEER AT	TACHMENTS		+					
Functional Code:	All (2)	TACHIVIENTS		-					
Fleet Status Summary	All (2)			-	Thos	a analyse	s revealed the	following issu	oc.
Data from year	2011						per of machine	-	
Number of units	11								
Average unit age at year end		yrs							
Average unit utilization	2.5 %								
Average operating rate	\$ 57.42	per Year		_					
Economic Analyses									
Input Values									
Interest Rate	3.0 %								
Inflation Rate	2.4 %			_					
Purchase Price	\$ 4,606								
Depreciation Term	6	yrs							
Residual Value	20 %								
Initial operating rate	\$ 44.89	per Year							
Annual operating rate factor	0.0375			_					
Analyses Results									
	Current Fleet					Reduced	Fleet Size		
Fleet reduction	0 %		10			20 %	30 %		50 %
Number of units	11	11		10		9	8	7	
Economic life (yrs)	No Min	30		30		30	30	30	28
LTD total rate at economic life (\$/Year)		\$ 216.93	\$ 222.2	2	\$	229.32	\$ 239.26	\$ 254.08	\$ 276.69