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FINANCIAL ANALYSIS OF THE NORTHEAST CORRIDOR DEVELOPMENT PROJECT

Volume II: Appendices

November 1975

FINAL REPORT

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U.S. DEPARTMENT OF TRANSPORTATION
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16. Abstract

A high speed passenger rail service between Washington, D.C., and Boston was called for in the Regional Rail Reorganization Act of 1973. Planning for the service has been conducted by the Office of Northeast Corridor Development in the Federal Railroad Administration. Engineering studies were undertaken to develop detailed plans and costs for the required facilities improvements.

This report describes the development of financial projections for the service. Operating unit costs were estimated. The operating cost estimates were combined with capital costs based on the engineering studies, and with proposed organizational and funding arrangements to develop financial projections. A computer model was developed to produce pro forma cash flow statements, income statements, and balance sheets for future years. Several organization and funding arrangements were tested. The results were measured in net present value and return on investment. Sensitivity analysis was performed.

The report has been published in two volumes.

Volume I details the assumptions, analytical techniques, and results of the financial analysis. Volume II contains pro forma financial statements and a users' manual for the computer model.

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PREFACE

The Regional Rail Reorganization Act of 1973 directed the Secretary of Transportation to undertake engineering studies in preparation for implementation of the recommendations with respect to rail passenger service contained in the September 1971 Northeast Corridor Report. Included in the study requirements was the need for detailed financial projections for high speed rail service.

Planning for the service has been conducted by the Office Northeast Corridor Development (ONECD) in the Federal Railroad Administration. The Transportation Systems Center (TSC) provided assistance to ONECD in the areas of demand forecasting and financial analysis. The work described in this document was done under contract to TSC.

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CONTENTS (CONT.)

APPENDIX E

CORRIDORRAIL FINANCIAL MODEL USER'S MANUAL

APPENDIX E

FINANCIAL MODEL USER'S MANUAL

This appendix consists of two parts. The first part, Program Capability, contains a description of the capability of the program and is intended to bridge the gap between the descriptive material contained in Appendix D and the explanation of procedure which follows. It should be read before preparing new input data. The second part, Procedure, contains a portion of the computer program itself which describes the procedure for using the program. It should be referred to when the user is prepared to provide new input data to the program.

PROGRAM CAPABILITY

This part outlines the computational sections of the program and their purpose. It discusses the default cases supplied in the program and the changes which can be made in those cases. It clarifies the more unusual treatments of some of the variables and provides a few suggestions for using the model. Finally, it discusses how program logic and default values may be changed.

Outline of Computations

Each execution of the program passes through the computational steps of the model three times, thereby providing the capability of making projections for three interacting financial entities plus the program management. Figures III. 1 through III. 4 illustrate the major steps in the computation.

Specification of Organizations

The entire model is controlled by the variable called "Report," which contains the names of the organizations for which projections are being made. The first pass through the computations is performed for Entity 3, the organization specified in the right-hand field of the Report variable and in the right-hand column of "A Complete List of Model Inputs as Defined for this Execution". (Refer to the model inputs listed at the ends of Appendices F, G, and H.) The Report variable is used in the following ways:

. If no Report name is specified, no projections are made for the corresponding pass through the computations.

. If no Report name is specified, most of the input data in that column and for that pass through the program are set to zero.

. Report names that are specified are used in the titles of the appropriate reports (i.e., at the top of each page of the pro forma financial statements) and to identify the statistics of each organization on the cover page and in the cash flow summary.

Total Project Variables

There are a few exceptions to the second point above. After the model has set all of the inputs for unnamed organizations to zero, it enforces the conformity of all organizations, including ones unnamed, for certain variables. These are:

. first year of projection;

. year in which high-speed operations begin;

. last year of projection;

. total project discount rate; and

. the three project management expenditures (i.e., program and construction management, interim maintenance and railroad support, and rolling stock development and retrofit).

If the values of any of these variables specified for the three organizations are not all the same, the left-most non-zero value is used for all three organizations. If zero has been specified for the value of that variable for Entity 1(the left-hand organization), the value specified for Entity 2 is used for all three organizations. If the value specified for Entity 2 is also zero, the value specified for Entity 3 is used for all three.

Default Values

Default values for all of the variables have been incorporated in the program itself. For this reason, it is necessary to specify values only for those variables which the user wishes to change; the default values in the program will be used for all other variables. If the program is executed without changing any of the input values, the baseline projections (for a single organization) as listed in Appendix F will be produced. In fact, however, the program also contains default values for Entity 1 and Entity 2 inputs. Because the default value for the Report variable does not give a name to Entity 1 and Entity 2, their input values are zeroed at the time of execution.

In a sense, the program contains two default cases. The default choice between the default cases was programmed by providing a default name only for Entity 3. The alternative default case may be selected by specifying names for the other two organizations and by leaving spaces in the name of Entity 3. This is the case for which the projections appear in Appendix G.

Changing the Input Data

The manner in which input data are changed from the default case to any alternative case is set out fully in the second portion of this appendix. Changing an operating unit cost, for example, is simply a matter of creating a file with the name of the cost at the beginning of the line. The new value for the cost appears on the same line in a position corresponding to that of the old value in the list of model inputs, which is appended to each printout. When specifying a new value for a variable, all the values for that variable must be specified. An operating unit cost, for example, has one value for each organization, and all three must be specified. Because each operating cost normally only applies to one of the organizations and because spaces in the input file are equivalent to zeros, this requirement seldom poses a problem. In the case of the variables for which a value must be specified fc each year, however, the default values must be respecified for th. early years when a change is made in one of the later years.

Whenever a change in organizational structure is proposed, particular attention must be paid to the variables which specify interaction among organizations. Those variables are:

. expenses transfer (a switch set equal to 1 or 0);

. debt service transfer (a switch set equal to 1 or 0);

. income-sharing percentage;

. commuter M of W&S share;

. commuter dispatching share;

. non-NEC Amtrak M of W&S share; and

. non-NEC Amtrak dispatching share.

A brief discussion of the treatment of each of these variables, and of the sinking fund, follows.

Transfer Payment and Sinking Fund Variables

In general, the transfer payments all flow from the right to the left. That is, a transfer payment specified for Entity 3, the right-hand organization, would be received by Entity 2. A transfer payment specified for Entity 2 would be received by Entity 1. In Appendix G for example, the transfer payments are made by the "Operator" (i.e., the center organization) to the "Owner" (i.e., the left-hand organization).

The expense transfer switch specifies whether or not the particular organization is to subsidize expenses of the organization to its left. A value of 1 indicates the subsidy is to be made; a value of zero indicates that it is not to be made. A value of 1 specified for the left-hand organization would, therefore, be meaningless; there is no organization to its left to which a transfer payment could be made.

The debt service transfer switch is similar. It affects the output line "debt service transfer" and "debt service transferred" in the same way that the expenses transfer switch affects the lines "operating expense transfer" and "primary revenue".

The "income sharing percentage" specifies a percentage of the organizational income to be passed on to the organization to its left. It affects the items "income transfer" and "new grants".

"Commuter M of W&S Share" is a percentage which is applied to the total M of W&S costs of all three organizations. In most cases, only one organization will have M of W&S costs, and only these will be allocated. "Commuter Dispatching Share," "Non-NEC Amtrak M of W&S Share," and "Non-NEC Amtrak Dispatching Share" are treated in a manner similar to that of Commuter M of W&S Share. The general overhead burden used to calculate the M of W&S cost to be allocated is that of the organization receiving the contribution. If the treatment of the transfer payments is reviewed, it will be clear that the financial model could be used to project statements for three entirely unrelated organizations, or for the same organization under three different assumptions by specifying zeros for the transfer payment variables.

However, when any transfer payment is non-zero, all program inputs must be consistent with one set of assumptions: the program will not project statements for the same organization under different assumptions if transfer payments are involved.

In addition to the transfer payments, the sinking fund treatment deserves some discussion. The bond issue, which is set up with a sinking fund, is always issued in the first year of projection. The term of the bond issue is added to the first year of projection in order to determine the year in which the issue is to be retired. The sinking fund is calculated in order to provide for complete retirement in that year. The fund itself, however, is not set up until the first year after high-speed operations begin. If a term for the sinking fund which was shorter than the construction period were specified, the inputs would not be acceptable.

Changes in Logic

If the user is familiar enough with the program to wish to change the logic, the relevant statements will be found in sections Phase 1, Phase 2, Phase 2b, Phase 2d, or Phase 3 of the program listing. By using the cross-reference table, which is produced at the end of a program listing when the program is recompiled, the user will be able to locate all references to the variables in which he is interested.

Changes in Default Values

The default values are coded into the files called:

. coblib(sholval), and

. coblib(shovval).

The default values are coded in the order in which the variables are defined.

Adding Variables

Adding a variable which carries only one level of subscripting (i.e., an input variable which is constant throughout the projected time span) is not difficult. However, adding a variable which contains two levels of subscripting (i.e., an input variable which changes annually or any output variable) such as the demand and investment schedules, is more involved. There is, therefore, a variable called "extra vector" which is unused in the default case. It may be used in the same way that the demand and investment input variables are used.

PROGRAM PROCEDURE

The following material describes the coding and the format for executing the program and for creating new sets of inputs. This material is contained in the program itself and may be displayed by issuing the commands:

```
load . coblib (writeup), list
```

It may be printed at the remote printer by issuing the command:

```
print . coblib(writeup)
```

```
*PROGRAM NAME: NECMONEY, An N.E.C. Financial Model
*
*
*AUTHOR:        Robert W. Whitaker
*               Peat, Marwick, Mitchell & Co.
*               1025 Connecitut Avenue, N.W.
*               Washington, D.C.  20036
*                 (202) 223-9525
*
*
*ENVIRONMENT:   Program NECMONEY is written in American National
*               Standard COBOL. It was compiled by the IBM OS Full
*               American National Standard COBOL compiler (identi-
*               fied as PP 5734-CB2 V4 RELEASE 1.2 31OCT73).
*
*               Although the version 4 compiler was used, none of
*               the IBM extensions which distinguish versions 3 and
*               4 from version 2 were employed. Certain IBM exten-
*               sions, which are common to all versions, were used:
*
*                 RECORDING MODE IS
*                 USAGE IS COMPUTATIONAL-1
*                 USAGE IS COMPUTATIONAL-2
*                 USAGE IS COMPUTATIONAL-3
*                 LINKAGE SECTION
*                 PROCEDURE DIVISION USING
*                 IF ... THEN
*                 TRANSFORM
*                 EJECT
*
*
*JOB CONTROL LANGUAGE (JCL):
*
*               In an IBM OS or VS environment, program NECMONEY is
*               executed by means of job control language (JCL)
*               statements. Such an execution is always contained
*               within a job and is known as a job step. A job may
*               contain one or more such steps which are usually
*               related. (As an example, one job might contain only
*               an execution of program NECMONEY; another might
*               contain a compilation of the source program, an
*               associated execution of the linkage editor, and an
*               execution of a modified version of the program.)
*
*               The following table contains JCL statements which
*               are associated with the execution of program
*               NECMONEY. The EXEC statement must be placed first.
*               DD statements may occur in any order.
*
*               Program NECMONEY JCL Statements
*               +-----------+--------------------------------------+
*               |STATEMENT  |PURPOSE                               |
*               +-----------+--------------------------------------+
*               |EXEC       |The EXEC statement is used to invoke  |
```

STATEMENT	PURPOSE

	program NECMONEY from a load library, to pass control to it, to define program parameters, and to define the environment of the execution.
	
	The load library from which program NECMONEY is invoked is defined in a STEPLIB or a JOBLIB DD statement. The STEPLIB DD statement is discussed below. The JOBLIB DD statement is similar to the STEPLIB DD statement, except that it is placed directly after the JOB statement and applies to all job steps.
	
	Program parameters are defined in the PARM parameter in the EXEC statement. Valid program parameter specifications may be found in another table.
	
	Other EXEC statement parameters, such as REGION, TIME, COND and the like may be used to control the environment in which the program is to be executed. A 170k region and a time of at lease 30 CPU seconds are required.
	
	EXAMPLE:
	//RUNX EXEC PGM=NECMONEY,REGION=170K,
	// TIME=(,30),PARM=(LEVEL,DUMP)

STEPLIB DD	The STEPLIB DD statement defines the load library in which the program NECMONEY load module is to be found. Any special link libraries required to execute an ANS COBOL program may be concatinated to it. (At most installations, it will not be necessary to define any such link libraries.)
	
	EXAMPLE:
	//STEPLIB DD DISP=(SHR,PASS),
	// DSN=DS.G5052N.LOAD.NECMONEY

SYSPRINT DD	The SYSPRINT DD statement defines a SYSOUT data set where the program formats control information and reports. Its RECFM is preset as VBA and its LRECL as 125. Its BLKSIZE must be supplied by the user and must fall within the following limits:

	129<=BLKSIZE<=track-size
	
	A user must be sure that he does not violate any installation-peculiar restrictions concerning the maximum value of BLKSIZE. BLKSIZE=129 is always safe.
	
	EXAMPLE:
	//SYSPRINT DD SYSOUT=A,
	// DCB=BLKSIZE=3156

SYSIN DD	The SYSIN DD statement defines a SYSIN data set from which the program reads a user-prepared data deck. The formats of the data statements contained in this deck may be found in another table.
	
	The RECFM of the SYSIN file is preset as FB and its LRECL as 80. A BLKSIZE may be supplied in the SYSIN DD statement but is ordinarily present in the data set label and should not be supplied in the DD statement. However, when the user wishes to DUMMY or NULLFILE the SYSIN file, BLKSIZE must be supplied in the DD statement.
	
	BLKSIZE must be a multiple of 80.
	
	EXAMPLE:
	//SYSIN DD *
	or
	//SYSIN DD DUMMY,DCB=BLKSIZE=80

*PROGRAM CONTROL OPTIONS:

Some of the activity of program MECHONEY is controled by means of key-word program options which may be introduced by means of the PARM parameter in the EXEC statement. Each option has a default value which obtains when it is not specified. When no PARM is coded in the EXEC statement, the default values of all options obtain.

In general, the PARM parameter is coded as follows:

```
PARM=(option-1,option-2,...)
```

where each option is selected from the following table. Options may occur in any order. When conflicting options are specified, the right-most is in effect.

Program NECMONEY PARM Options

OPTION	MEANING
BOOK LEVEL	The BOOK or LEVEL option indicates how return on investment (R.O.I.) is to be computed. The default is BOOK. EXAMPLE: PARM=(LEVEL)
NODUMP DUMP	The DUMP or NODUMP option indicates whether all output data vectors are to be formatted together with other reports as selected elsewhere. The default is NODUMP. EXAMPLE: PARM=(DUMP,LEVEL)

DATA STATEMENT FORMATS:

Data statements fall into the following categories:

1. IDENTIFICATION statements,
2. The REPORT selection statement, and
3. Data defining statements, which, in turn fall into 2 categories:
   3.1. Data defining statements which define a single value for each entity, and
   3.2. Data defining statements which define a vector of values for each entity in which a value may be supplied for each year of the projection.

All types of data statements share cetain aspects of their formats. These common format characteristics may be found in the following table:

Data Statements -- Common Format Elements

COLUMNS	CONTENTS
1-40	The name of the variable being defined. There is usually more than one form of this name, a short form and a long form. Whichever form is selected, it must be spelled correctly except that leading spaces are ignored. When continuation has occurred from the preceding card, the contents of this field are ignored.
41-79	Material to be associated with the variable named in columns 1-40. The format of this material depends upon

	the type of variable being defined. When the card in question is part of a group, being continued from the preceding card, the material in these columns is associated with the variable named in the first card in the group.
71	Unused.
72	Any non-blank character may be placed in this position when continuation to the next card is required. When continuation to the next card is not required, column 72 must be left blank.
73-80	Unused.

1. IDENTIFICATION Statements:

The user may supply as many as 10 IDENTIFICATION statements. IDENT and ID are also acceptable variable names.

As many as 60 characters of text may be supplied in each statement. Characters 1 through 30 are placed in columns 41 through 70 of the first card which also contains the operation IDENTIFICATION, IDENT or ID in columns 1 through 40.

Characters 31 through 60, if desired, may be placed in columns 41 through 70 of the following card. In that case, a non-blank character must be placed in column 72 of the first card. Columns 1 through 40 of the second card are ignored.

EXAMPLES:

Examples of IDENTIFICATION statements follow. The text used is that associated with the base line version of the model and represents what will obtain if nothing is supplied.

Sample IDENTIFICATION Statements

```
+-----------------------------------------------+
|              C A R D   C O L U M N S          |
|00000000011111    44444444455555555556666666666777|
|12345678901234...12345678901234567890123456789012|
+-----------------------------------------------+
|IDENTIFICATION   HYPOTHESES OF THIS RUN -- BASE &|
|                 LINE CASE                       |
|IDENT            ------------------------------ &|
|                 ---------                       |
|ID                  1. PPA DEMAND (3% GROWTH AF &|
|                 TER 1990)                       |
|IDENTIFICATION      2. INTEREST-FREE DEBT FOR I &|
|                 MPROVEMENTS                     |
|IDENT               3. GRANTS FOR ROLLING STOCK  |
```

```
|ID                      4. 20-YEAR (1996) 7% BOND,  6|
|                      WITH SINKING FUND IN 1982 FOR  |
|IDENT                      R.O.W. PURCHASE           |
|IDENTIFICATION          5. PMM&CO OPERATIONAL COST  6|
|                        ESTIMATES                    |
|IDENT                   6. BECHTEL CAPITAL COST EST 6|
|                       IMATES                        |
|ID                      7. BOOK VALUE OF ASSETS ADD 6|
|                       ED INTO CASH STREAM IN 2011   |
+-----------------------------------------------------+
```

2. The REPORT Selection Statement:

The user may supply a REPORT statement to select and identify the reports to be generated. The following table shows the format of columns 41 through 70 of the REPORT statement:

The REPORT Statement -- Columns 41 through 70

COLUMNS	CONTENTS
41-50	The name of the first entity. The first entity will not be reported if this field is not supplied.
51-60	The name of the second entity. The second entity will not be reported if this field is not supplied.
61-70	The name of the third entity. The third entity will not be reported if this field is not supplied.

If more that one REPORT statement is supplied, the contents of the last one encountered will apply.

EXAMPLE:

An example of the REPORT statement follows. The material used is that associated with the base line version of the model and represents what will obtain if no REPORT statement is supplied.

Sample REPORT Statement

```
+-----------------------------------------------------+
|              C A R D   C O L U M N S                |
|00000000011111   444444444555555555566666666667777|
|12345678901234...1234567890123456789012345678901 2|
+-----------------------------------------------------+
|REPORT                                  COMBINED     |
+-----------------------------------------------------+
```

*3, Data Defining Statements:

Data defining statements may be used to supply values for input data elements of the model. The following table shows the format of columns 41 through 70 of data defining statements:

Data Defining Statements -- Columns 41 through 70

COLUMNS	CONTENTS
41-50	The value of the defined variable to be associated with the first entity.
51-60	The value of the defined variable to be associated with the second entity.
61-70	The value of the defined variable to be associated with the third entity.

Each value may be positioned anywhere within the bounds of its field. Leading and trailing spaces are ignored. Each value must assume the following form:

< |+|-><integer><.fraction>

where each element enclosed in '<>' is optional and items seperated by '|' are exclusive.

< |+|-> indicates that an optional sign may prefix the value, or that no sign need be present. When there is no sign, the value is assumed to be positive.

<integer> indicates that the value may contain an optional integer portion. The integer portion of the value is assumed to be zero if it is not present.

<.fraction> indicates that the value may contain an optional fractional portion. The fractional portion of the value is assumed to be zero if it is not present.

The following are all examples of valid data values:

```
73
-3.145
+.0016
```

*3.1, Data Statements Defining a Single Value for Each Entity:

For many data items only one value is required for each entity. One card is used for such items, with the long or short name of the item in columns 1 through 40. A few examples of this type of data statement may be found in the following table:

Sample Single-Valued Data Statements

```
+-------------------------------------------------+
|            C A R D   C O L U M N S              |
|00000000011111   44444444455555555556666666666777|
|12345678901234...12345678901234567890123456789012|
+-------------------------------------------------+
|RCBL               3         +3           3.0    |
|   STOP          2011      2011      02011.0     |
|R.O.W PURCHASE          500       500       500  |
+-------------------------------------------------+
```

Default values are assumed for single-valued data items not supplied by the user. These default values, if taken as they stand, constitute what is known as the base-line case.

3.2. Data Statements Defining a Vector of Values for Each Entity:

Some data items require a value for each year of the projection, and a set of such values for each entity. Such data statements are coded like those for single-valued entries except that one card is required for each year of the projection.

If there were 36 years in the projection, a vector-defining data statement would contain 36 cards. The first card would contain the variable name (either the short or the long form) in columns 1 through 40, and a non-blank character in column 72 to indicate that the second card was a continuation of it. The values in the first card would be for the first year of the projection.

In the second card, the contents of columns 1 through 40 would be ignored. The values in the second card would be for the second year of the projection. Finally, the second card would contain a non-blank character in column 72 to indicate that the third card was a continuation of it, etc

The last card would be for the last year of the projection or for the last year in which non-zero data appears in the base line model. Unlike the cards preceding it, it would contain a space in column 72.

An example of a vector-defining data statement may be found in the following table:

Sample of a Vector-Defining Data Statement

```
+------------------------------------------------+
|               C A R D   C O L U M N S          |
|00000000011111   44444444455555555556666666666777|
|12345678901234...12345678901234567890123456789012|
+------------------------------------------------+
|SYS                4.8        4.8        4.8    6|
|                   4.8        4.8        4.8    6|
|                   2.4        2.4        2.4     |
+------------------------------------------------+
```

Default values are assumed for vector-defining data items not supplied by the user. These default values, if taken as they stand, constitute the base line case.

*OUTPUT REPORTS:

Program NECMONEY produces 4 output reports:

1. A program control report which contains messages having to do with the operation of the program. Such messages can occur at any time during execution. A complete listing of input data records (if any) is included.

2. An input data report which reflects the actual values of all input data as used in computation.

3. As many as 3 model output reports, one for each entity desired, and

4. An optional dump of all output data vectors.

*SAMPLE JCL SETUP:

JCL to obtain an execution of program NECMONEY for the base line case follows:

```
//NECMONEY EXEC PGM=NECMONEY,REGION=170K,TIME=1,
// PARM=(LEVEL,DUMP)
//STEPLIB DD DSN=DS.G5052N.LOAD.NECMONEY,
// DISP=(SHR,PASS)
//SYSPRINT DD SYSOUT=A,DCB=BLKSIZE=3156
//SYSIN DD DUMMY,DCB=BLKSIZE=80
```

1

APPENDIX F

FINANCIAL PROJECTIONS FOR
THE BASELINE CASE

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
BOSTON-WASHINGTON HIGH-SPEED RAILWAY

VEHICLES IN UNITS
ALL OTHER FIGURES IN MILLIONS

HYPOTHESES OF THIS RUN -- BASELINE CASE

1. FRA DEMAND (3% GROWTH AFTER 1990)
2. INTEREST-FREE DEBT FOR IMPROVEMENTS
3. GRANTS FOR ROLLING STOCK
4. 20-YEAR (1996) 7% BOND, WITH SINKING FUND IN 1983 FOR R.O.W. PURCHASE
5. PMMECO OPERATIONAL COST ESTIMATES
6. FRA CAPITAL COST ESTIMATES
7. BOOK VALUE OF ASSETS ADDED INTO CASH STREAM IN 2011

ENTITY	RETURN ON INVESTMENT	NET PRESENT VALUE
COMBINED PROJECT MGT.	3.800%	-1,559,430
TOTAL PROJECT	3.407%	-1,773,722

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS
C A S H   F L O W   S U M M A R Y

NAME OF ENTITY	YEAR 1976	YEAR 1977	YEAR 1978	YEAR 1979	YEAR 1980	YEAR 1981
COMBINED	-715.7	-327.9	-374.4	-534.5	-510.5	-457.3
PROJECT MGT.	-63.4	-66.1	-67.1	-37.1	-15.4	-16.4
TOTAL PROJECT	-779.1	-394.0	-441.5	-571.6	-526.0	-473.7

NAME OF ENTITY	YEAR 1982	YEAR 1983	YEAR 1984	YEAR 1985	YEAR 1986	YEAR 1987
COMBINED	-156.8	43.0	62.0	79.0	96.5	108.7
PROJECT MGT.	-14.4					
TOTAL PROJECT	-171.3	43.0	62.0	79.0	96.5	108.7

NAME OF ENTITY	YEAR 1988	YEAR 1989	YEAR 1990	YEAR 1991	YEAR 1992	YEAR 1993
COMBINED	116.7	122.1	126.6	131.8	137.3	143.9
PROJECT MGT.						
TOTAL PROJECT	116.7	122.1	126.6	131.8	137.3	143.9

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NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS
CASH FLOW SUMMARY

NAME OF ENTITY	YEAR 1994	YEAR 1995	YEAR 1996	YEAR 1997	YEAR 1998	YEAR 1999
COMBINED PROJECT MGT.	93.6	51.5	119.1	147.2	156.5	166.0
TOTAL PROJECT	93.6	51.5	119.1	147.2	156.5	166.0
	YEAR 2000	YEAR 2001	YEAR 2002	YEAR 2003	YEAR 2004	YEAR 2005
COMBINED PROJECT MGT.	177.5	188.0	197.0	205.2	212.7	220.8
TOTAL PROJECT	177.5	188.0	197.0	205.2	212.7	220.8
	YEAR 2006	YEAR 2007	YEAR 2008	YEAR 2009	YEAR 2010	YEAR 2011
COMBINED PROJECT MGT.	229.2	238.2	190.9	151.5	222.5	3,608.7
TOTAL PROJECT	229.2	238.2	190.9	151.5	222.5	3,608.7

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 1

OPERATING AND INVESTMENT STATISTICS	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
PASSENGER TRIPS												
PASSENGER MILES												
CAR MILES												
TRAIN MILES												
NUMBER OF CARS IN FLEET												
NUMBER OF CARS DELIVERED												
FACILITIES INVESTMENT												
SERVICE FACILITIES		11.6		25.8		27.2		27.2		30.4		41.0
TRACK UPGRADING & STRUCTURAL DEV'T		65.5		80.7		48.5		108.6		82.7		55.0
LONG LEAD MATERIALS				28.6		64.3		81.1				
FENCING						4.4		33.5		24.8		4.4
LAND ACQUISITION FOR TRACK REALIGNMENT		9.8		21.7		16.1		1.4				
SYSTEM TEST						6.0						
BRIDGE AND TUNNEL UPGRADING		53.8		64.7		64.7		64.7		64.7		48.4
ELECTRIFICATION		1.0		4.0		35.6		62.1		48.0		22.3
SIGNALLING CONTROL		5.4		7.1		7.9		44.4		88.7		87.7
STATIONS		3.6		7.9		29.8		68.5		68.7		44.7
FREIGHT FACILITIES		30.0		50.0		30.0						
TOTAL FACILITIES INVESTMENT		180.7		290.5		334.4		491.6		408.0		303.5

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 2

OPERATING INCOME ACCOUNTS	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION												
INTER-CORRIDOR AMTRAK CONTRIBUTION												
PRIMARY REVENUE												
TOTAL REVENUE												
EXPENSES												
STATION PERSONNEL												
STATION CLEANING AND UTILITIES												
BAGGAGE CARTS												
TRAIN SUPPLIES AND EXPENSES												
SNACK BAR ATTENDANTS												
TICKET AGENCY COMMISSIONS												
RESERVATIONS												
PROMOTION												
PASSENGER SERVICE DEPARTMENT OVERHEAD												
CAR MAINTENANCE												
M. OF E. DEPARTMENT OVERHEAD												
ENERGY												
CREW												
SWITCHING												
DISPATCHING												
STATION MASTERS												
TRANSPORTATION DEPARTMENT OVERHEAD												
MAINTENANCE OF WAY AND STRUCTURES												
MAINTENANCE OF CATENARY												
MAINTENANCE OF COMMUNICATION AND SIGNALS												
MAINTENANCE OF STATIONS, SHOPS, & YARDS												
M. OF W. DEPARTMENT SUPERVISION												
TRANSPORTATION DEPT INSURANCE												
GENERAL OVERHEAD												
TOTAL OPERATING EXPENSES												

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NEC PRO FORMAS 09/12/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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SOURCES AND USES OF CASH	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
TOTAL REVENUE												
TOTAL OPERATING EXPENSES												
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK												
PREPAYMENTS ON ROLLING STOCK										56.6		104.7
FINAL PAYMENTS ON ROLLING STOCK		180.7		290.5		334.4		491.6		408.0		303.5
TOTAL FACILITIES INVESTMENT		535.0		37.4		40.1		42.9		45.9		49.1
REAL ASSET ACQUISITION												
CASH NEED INCREASE												
RECEIVABLES INCREASE												
INVENTORY INCREASE												
NET CASH FLOW	-715.7		-327.9		-374.4		-534.5		-510.5		-457.3	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT	180.7		290.5		334.4		491.6		408.0		303.5	
NEW LONG TERM DEBT WITH SINKING FUND	535.0		37.4		40.1		42.9		45.9		49.1	
ROW PURCHASE BOND RETIREMENT												
LONG-TERM DEBT RETIREMENT												
LIQUIDATION OF RESERVE												
ROW PURCHASE BOND INTEREST												
SINKING FUND PAYMENT												
INCOME FROM SINKING FUND (REINVESTED)												
NET CASH AFTER DEBT TRANSACTIONS									-56.6		-104.7	
NEW GRANTS									56.6		104.7	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	715.7		327.9		374.4		534.5		510.5		457.3	
TOTAL USES OF CASH		715.7		327.9		374.4		534.5		510.5		457.3

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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INCOME ACCOUNT	YEAR 1976	YEAR 1977	YEAR 1978	YEAR 1979	YEAR 1980	YEAR 1981
OPERATING INCOME						
SALE OF ROLLING STOCK						
INCOME FORM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION						
NET INCOME						
GENERAL BALANCE SHEETS						
ASSETS						
CASH						
OTHER RECEIVABLES						
PREPAYMENTS					56.6	161.4
MATERIAL AND SUPPLIES						
INVESTMENTS						
SINKING FUND RESERVE						
ROLLING STOCK AT COST						
LESS ACCUMULATED DEPRECIATION						
ROLLING STOCK BOOK VALUE						
IMPROVEMENTS	180.7	471.2	805.5	1,297.2	1,705.2	2,008.7
REAL ASSETS	535.0	572.4	612.5	655.4	701.3	750.4
TOTAL ASSETS	715.7	1,043.6	1,418.1	1,952.6	2,463.1	2,920.4
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	180.7	471.2	805.5	1,297.2	1,705.2	2,008.7
ROW PURCHASE BOND	535.0	572.4	612.5	655.4	701.3	750.4
EQUITY ACCOUNTS						
TOTAL GRANTS					56.6	161.4
RETAINED EARNINGS						
TOTAL LIABILITIES	715.7	1,043.6	1,418.1	1,952.6	2,463.1	2,920.4
WORKING CAPITAL						

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 5

OPERATING AND INVESTMENT STATISTICS	YEAR 1982 SOURCES USES	YEAR 1983 SOURCES USES	YEAR 1984 SOURCES USES	YEAR 1985 SOURCES USES	YEAR 1986 SOURCES USES	YEAR 1987 SOURCES USES
PASSENGER TRIPS	17.0	20.1	22.2	24.2	26.1	27.4
PASSENGER MILES	2,261.0	2,673.3	2,952.6	3,218.6	3,471.3	3,644.2
CAR MILES	47.8	56.5	62.4	68.0	73.4	77.0
TRAIN MILES	12.3	12.3	12.3	12.3	12.3	12.3
NUMBER OF CARS IN FLEET	236.0	279.0	308.0	336.0	362.0	380.0
NUMBER OF CARS DELIVERED	236.0	43.0	29.0	28.0	26.0	18.0
FACILITIES INVESTMENT						
SERVICE FACILITIES	6.0					
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION	58.5					
SIGNALLING CONTROL	7.5					
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT	72.1					

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

NEC PRO FORMAS 09/12/75 13:53:53 PAGE 6

OPERATING INCOME ACCOUNTS	YEAR 1982 SOURCES	YEAR 1982 USES	YEAR 1983 SOURCES	YEAR 1983 USES	YEAR 1984 SOURCES	YEAR 1984 USES	YEAR 1985 SOURCES	YEAR 1985 USES	YEAR 1986 SOURCES	YEAR 1986 USES	YEAR 1987 SOURCES	YEAR 1987 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	194.9		230.4		254.7		277.7		299.5		314.4	
TOTAL REVENUE	206.1		241.6		265.9		288.9		310.7		325.6	
EXPENSES												
STATION PERSONNEL		6.7		8.0		8.8		9.6		10.4		10.9
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.3		0.4		0.4		0.5		0.5		0.5
TRAIN SUPPLIES AND EXPENSES		6.5		7.7		8.5		9.2		10.0		10.5
SNACK BAR ATTENDANTS		2.8		3.3		3.6		3.9		4.2		4.4
TICKET AGENCY COMMISSIONS		3.9		4.6		5.1		5.6		6.0		6.3
RESERVATIONS		15.3		18.1		20.0		21.8		23.5		24.7
PROMOTION		9.7		10.1		10.7		11.5		12.6		13.8
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.3		0.3		0.3		0.3		0.4		0.4
CAR MAINTENANCE		19.1		22.6		25.0		27.2		29.3		30.8
M. OF E. DEPARTMENT OVERHEAD		1.9		2.0		2.1		2.3		2.5		2.7
ENERGY		6.6		7.8		8.6		9.4		10.1		10.6
CREW		19.0		19.0		19.0		19.0		19.0		19.0
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.8		0.8		0.8		0.8		0.8		0.8
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
TRANSPORTATION DEPT INSURANCE		1.9		1.9		1.9		1.9		1.9		1.9
GENERAL OVERHEAD		12.5		13.4		14.1		14.8		15.5		16.1
TOTAL OPERATING EXPENSES		159.0		171.6		180.6		189.5		198.3		205.0

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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SOURCES AND USES OF CASH	YEAR 1982 SOURCES	YEAR 1982 USES	YEAR 1983 SOURCES	YEAR 1983 USES	YEAR 1984 SOURCES	YEAR 1984 USES	YEAR 1985 SOURCES	YEAR 1985 USES	YEAR 1986 SOURCES	YEAR 1986 USES	YEAR 1987 SOURCES	YEAR 1987 USES
TOTAL REVENUE	206.1		241.6		265.9		288.9		310.7		325.6	
TOTAL OPERATING EXPENSES		159.0		171.6		180.6		189.5		198.3		205.0
OPERATING INCOME	47.1		70.0		45.3		99.4		112.4		120.6	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK												
PREPAYMENTS ON ROLLING STOCK		24.2		18.3		17.4		14.7		10.6		8.2
FINAL PAYMENTS ON ROLLING STOCK		37.8		6.9		4.6		4.5		4.2		2.9
TOTAL FACILITIES INVESTMENT		72.1										
REAL ASSET ACQUISITION		52.5										
CASH NEED INCREASE		4.8		0.4		0.3		0.3		0.3		0.2
RECEIVABLES INCREASE		5.8		1.1		0.7		0.7		0.7		0.4
INVENTORY INCREASE		6.8		0.4		0.2		0.2		0.2		0.2
NET CASH FLOW	-156.8		43.0		62.0		79.0		96.5		108.7	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT	72.1											
NEW LONG TERM DEBT WITH SINKING FUND	57.5											
ROW PURCHASE BOND RETIREMENT												
LONG-TERM DEBT RETIREMENT						1.1		6.4		19.4		28.0
LIQUIDATION OF RESERVE												
ROW PURCHASE BOND INTEREST				56.2		56.2		56.2		56.2		56.2
SINKING FUND PAYMENT				35.6		35.6		35.6		35.6		35.6
INCOME FROM SINKING FUND (REINVESTED)				2.5		5.2		8.0		11.1		14.3
NET CASH AFTER DEBT TRANSACTIONS	-32.2		-48.4		-30.9		-19.2		14.7		-11.1	
NEW GRANTS	61.9		25.2		22.1		19.2		14.7		11.1	
LIQUIDATION OF INVESTMENTS			21.5		8.7							
INCOME FORM INVESTMENTS			2.1		0.6							
INVESTMENT OF SURPLUS		29.7										
TOTAL SOURCES OF CASH	233.7		121.3		121.4		126.6		138.2		146.1	
TOTAL USES OF CASH		233.7		121.3		121.4		126.6		138.2		146.1

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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INCOME ACCOUNT	YEAR 1982	YEAR 1983	YEAR 1984	YEAR 1985	YEAR 1986	YEAR 1987
OPERATING INCOME	47.1	70.0	85.1	95.4	112.4	120.8
SALE OF ROLLING STOCK		2.1	0.6			
INCOME FORM INVESTMENTS		2.5	5.2	8.0	11.1	14.3
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE		56.2	56.2	56.2	56.2	56.2
ROLLING STOCK DEPRECIATION	13.5	15.9	17.6	19.2	20.7	21.7
NET INCOME	33.6	2.5	17.3	32.0	46.6	57.0
GENERAL BALANCE SHEETS						
ASSETS						
CASH	4.8	5.1	5.4	5.7	5.9	6.1
OTHER RECEIVABLES	5.8	6.9	7.6	8.3	9.0	9.4
PREPAYMENTS	34.5	25.3	24.2	21.0	14.9	11.6
MATERIAL AND SUPPLIES	6.8	7.1	7.4	7.6	7.9	8.0
INVESTMENTS	29.7	8.2				
SINKING FUND RESERVE		38.1	78.9	122.5	169.1	219.1
ROLLING STOCK AT COST	188.8	223.2	246.4	268.8	289.6	304.0
LESS ACCUMULATED DEPRECIATION	13.5	29.4	47.0	66.2	86.9	108.6
ROLLING STOCK BOOK VALUE	175.3	193.8	199.4	202.6	202.7	195.4
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	3,140.6	3,168.3	3,206.5	3,251.3	3,293.2	3,333.3
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	2,080.8	2,080.8	2,079.7	2,073.3	2,053.9	2,025.9
ROW PURCHASE BOND	802.9	802.9	802.9	802.9	802.9	802.9
EQUITY ACCOUNTS						
TOTAL GRANTS	223.3	248.5	270.6	289.8	304.5	315.6
RETAINED EARNINGS	33.6	36.1	53.3	85.3	131.9	188.9
TOTAL LIABILITIES	3,140.6	3,168.3	3,206.5	3,251.3	3,293.2	3,333.3
WORKING CAPITAL	47.1	27.4	20.4	21.6	22.8	23.5

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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OPERATING AND INVESTMENT STATISTICS	YEAR 1988 SOURCES USES	YEAR 1989 SOURCES USES	YEAR 1990 SOURCES USES	YEAR 1991 SOURCES USES	YEAR 1992 SOURCES USES	YEAR 1993 SOURCES USES
PASSENGER TRIPS	28.4	29.2	30.3	30.9	31.8	32.8
PASSENGER MILES	3,777.2	3,883.6	3,990.0	4,109.7	4,279.4	4,362.4
CAR MILES	79.8	82.1	84.3	86.8	89.4	92.2
TRAIN MILES	12.1	12.5	12.3	12.4	12.6	12.8
NUMBER OF CARS IN FLEET	394.0	405.0	416.0	428.0	441.0	455.0
NUMBER OF CARS DELIVERED	14.0	11.0	11.0	12.0	13.0	14.0
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY

OPERATING INCOME ACCOUNTS	YEAR 1988 SOURCES USES	YEAR 1989 SOURCES USES	YEAR 1990 SOURCES USES	YEAR 1991 SOURCES USES	YEAR 1992 SOURCES USES	YEAR 1993 SOURCES USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3	9.3	9.3	9.3	9.3	9.3
INTER CORRIDOR AMTRAK CONTRIBUTION	1.9	1.9	1.9	1.9	1.9	1.9
PRIMARY REVENUE	325.6	334.8	343.9	354.6	364.9	376.4
TOTAL REVENUE	336.8	346.0	355.1	365.8	376.1	387.6
EXPENSES						
STATION PERSONNEL	11.3	11.6	11.9	12.3	12.6	13.0
STATION CLEANING AND UTILITIES	1.9	1.9	1.9	1.9	1.9	1.9
BAGGAGE CARTS	0.6	0.6	0.6	0.6	0.6	0.7
TRAIN SUPPLIES AND EXPENSES	10.9	11.2	11.5	11.8	12.2	12.5
SNACK BAR ATTENDANTS	4.6	4.7	4.9	5.0	5.2	5.3
TICKET AGENCY COMMISSIONS	6.5	6.7	6.9	7.1	7.3	7.5
RESERVATIONS	25.6	26.3	27.0	27.8	28.6	29.5
PROMOTION	14.7	15.5	16.2	16.7	17.2	17.7
PASSENGER SERVICE DEPARTMENT OVERHEAD	0.4	0.5	0.5	0.5	0.5	0.5
CAR MAINTENANCE	31.9	32.8	33.7	34.7	35.7	36.9
M. OF E. DEPARTMENT OVERHEAD	2.9	3.0	3.2	3.3	3.4	3.5
ENERGY	11.0	11.3	11.6	12.0	12.3	12.7
CREW	19.0	19.0	19.0	19.2	19.5	19.8
SWITCHING	1.0	1.0	1.0	1.0	1.0	1.0
DISPATCHING	2.0	2.0	2.0	2.0	2.0	2.0
STATION MASTERS	4.7	4.7	4.7	4.7	4.7	4.7
TRANSPORTATION DEPARTMENT OVERHEAD	0.8	0.8	0.8	0.8	0.8	0.8
MAINTENANCE OF WAY AND STRUCTURES	21.6	21.6	21.6	21.6	21.6	21.6
MAINTENANCE OF CATENARY	7.3	7.3	7.3	7.3	7.3	7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS	5.6	5.6	5.6	5.6	5.6	5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS	4.2	4.2	4.2	4.2	4.2	4.2
M. OF W. DEPARTMENT SUPERVISION	3.3	3.3	3.3	3.3	3.3	3.3
TRANSPORTATION DEPT INSURANCE	1.9	1.9	1.9	1.9	2.0	2.0
GENERAL OVERHEAD	16.5	16.8	17.1	17.5	17.8	18.2
TOTAL OPERATING EXPENSES	210.1	214.3	218.5	222.9	227.4	232.3

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent [illegible] Therefore, the [illegible] This illustration is solely for FRA [illegible]

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY (1153151) PAGE 11

SOURCES AND USES OF CASH	YEAR 1988 SOURCES	YEAR 1988 USES	YEAR 1989 SOURCES	YEAR 1989 USES	YEAR 1990 SOURCES	YEAR 1990 USES	YEAR 1991 SOURCES	YEAR 1991 USES	YEAR 1992 SOURCES	YEAR 1992 USES	YEAR 1993 SOURCES	YEAR 1993 USES
TOTAL REVENUE	336.8		346.0		355.1		365.8		376.1		387.6	
TOTAL OPERATING EXPENSES		210.1		214.3		219.1		222.9		227.4		232.3
OPERATING INCOME	126.6		131.7		136.7		142.9		148.7		155.3	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK												
PREPAYMENTS ON ROLLING STOCK		7.0		7.3		7.9		8.6		8.7		8.6
FINAL PAYMENTS ON ROLLING STOCK		2.2		1.8		1.8		1.9		2.1		2.2
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE		0.2		0.1		0.1		0.1		0.1		0.1
RECEIVABLES INCREASE		0.3		0.3		0.3		0.3		0.3		0.3
INVENTORY INCREASE		0.1		0.1		0.1		0.1		0.1		0.1
NET CASH FLOW	116.7		122.1		126.6		131.8		137.3		143.9	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
NOW PURCHASE BOND RETIREMENT												
LONG-TERM DEBT RETIREMENT		34.2		39.3		44.4		50.5		56.3		62.9
LIQUIDATION OF RESERVE												
NOW PURCHASE BOND INTEREST		56.2		56.2		56.2		56.2		56.2		56.2
SINKING FUND PAYMENT		35.6		35.6		35.6		35.6		35.6		35.6
INCOME FROM SINKING FUND (REINVESTED)	17.8		21.6		25.6		29.9		34.4		39.3	
NET CASH AFTER DEBT TRANSACTIONS	-9.3		-9.0		-9.7		-10.5		-10.8		-10.8	
NEW GRANTS	9.3		9.0		9.7		10.5		10.8		10.8	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	153.8		162.3		172.0		183.2		193.9		205.4	
TOTAL USES OF CASH		153.8		162.3		172.0		183.2		193.9		205.4

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 12

	YEAR 1988	YEAR 1989	YEAR 1990	YEAR 1991	YEAR 1992	YEAR 1993
INCOME ACCOUNT						
OPERATING INCOME	126.6	131.7	136.7	142.9	148.7	155.3
SALE OF ROLLING STOCK						
INCOME FORM INVESTMENTS	17.8	21.6	25.6	29.9	34.4	39.3
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE	56.2	56.2	56.2	56.2	56.2	56.2
ROLLING STOCK DEPRECIATION	22.5	23.1	23.8	24.5	25.2	26.0
NET INCOME	65.8	73.9	82.1	92.1	101.7	112.4
GENERAL BALANCE SHEETS						
ASSETS						
CASH	6.3	6.4	6.6	6.7	6.8	7.0
OTHER RECEIVABLES	9.8	10.0	10.1	10.6	10.9	11.3
PREPAYMENTS	9.7	9.9	13.8	11.7	12.1	11.7
MATERIAL AND SUPPLIES	8.2	8.3	8.4	8.5	8.6	8.7
INVESTMENTS	272.5	324.7	390.9	456.3	526.4	601.3
SINKING FUND RESERVE						
ROLLING STOCK AT COST	315.2	324.0	332.8	342.4	352.8	364.0
LESS ACCUMULATED DEPRECIATION	131.1	154.3	178.1	202.5	227.7	253.7
ROLLING STOCK BOOK VALUE	184.1	169.7	154.7	139.9	125.1	110.3
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	3,376.2	3,417.7	3,465.3	3,517.4	3,573.6	3,633.9
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	1,991.7	1,952.4	1,907.9	1,857.4	1,801.1	1,738.2
ROW PURCHASE BOND	802.9	802.9	802.9	802.9	802.9	802.9
EQUITY ACCOUNTS						
TOTAL GRANTS	324.9	333.9	343.6	354.1	364.9	375.7
RETAINED EARNINGS	256.7	328.6	410.9	503.0	604.7	717.1
TOTAL LIABILITIES	3,376.2	3,417.7	3,465.1	3,517.4	3,573.6	3,633.9
WORKING CAPITAL	24.2	24.7	25.2	25.8	26.4	27.0

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY (1975$)

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OPERATING AND INVESTMENT STATISTICS	YEAR 1994 SOURCES USES	YEAR 1995 SOURCES USES	YEAR 1996 SOURCES USES	YEAR 1997 SOURCES USES	YEAR 1998 SOURCES USES	YEAR 1999 SOURCES USES
PASSENGER TRIPS	33.8	34.8	35.6	36.9	38.0	39.1
PASSENGER MILES	4,495.4	4,628.4	4,761.4	4,907.7	5,044.0	5,200.4
CAR MILES	95.0	97.8	100.6	103.7	106.8	109.9
TRAIN MILES	12.9	13.1	13.3	13.4	13.6	13.8
NUMBER OF CARS IN FLEET	468.0	482.0	496.0	511.0	527.0	542.0
NUMBER OF CARS DELIVERED	13.7	14.0	750.0	58.0	45.0	45.0
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 1994 SOURCES	YEAR 1994 USES	YEAR 1995 SOURCES	YEAR 1995 USES	YEAR 1996 SOURCES	YEAR 1996 USES	YEAR 1997 SOURCES	YEAR 1997 USES	YEAR 1998 SOURCES	YEAR 1998 USES	YEAR 1999 SOURCES	YEAR 1999 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.1		9.1		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	387.9		399.3		410.8		423.6		436.1		448.7	
TOTAL REVENUE	399.1		410.5		422.0		434.6		447.3		459.9	
EXPENSES												
STATION PERSONNEL		13.4		13.9		14.2		14.6		15.1		15.5
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.7		0.7		0.7		0.7		0.8		0.8
TRAIN SUPPLIES AND EXPENSES		12.9		13.3		13.7		14.1		14.5		14.9
SNACK BAR ATTENDANTS		5.5		5.6		5.8		6.0		6.2		6.3
TICKET AGENCY COMMISSIONS		7.8		8.0		8.2		8.5		8.7		9.0
RESERVATIONS		30.4		31.8		32.2		33.2		34.2		35.2
PROMOTION		18.3		16.8		19.4		20.0		20.6		21.2
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.5		0.6		0.6		0.6		0.6		0.6
CAR MAINTENANCE		38.0		39.1		40.2		41.5		42.7		44.0
M. OF E. DEPARTMENT OVERHEAD		1.6		1.7		3.8		3.9		4.0		4.2
ENERGY		13.1		13.5		13.9		14.3		14.7		15.2
CREW		20.0		20.3		20.5		20.8		21.1		21.3
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.8		0.8		0.8		0.8		0.8		0.9
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
TRANSPORTATION DEPT INSURANCE		2.0		2.0		2.1		2.1		2.1		2.1
GENERAL OVERHEAD		18.6		19.0		19.4		19.8		20.2		20.6
TOTAL OPERATING EXPENSES		237.2		242.2		247.2		252.6		258.0		263.4

NEC PRO FORMAS 09/12/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53

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SOURCES AND USES OF CASH	YEAR 1994 SOURCES	YEAR 1994 USES	YEAR 1995 SOURCES	YEAR 1995 USES	YEAR 1996 SOURCES	YEAR 1996 USES	YEAR 1997 SOURCES	YEAR 1997 USES	YEAR 1998 SOURCES	YEAR 1998 USES	YEAR 1999 SOURCES	YEAR 1999 USES
TOTAL REVENUE	399.1		410.3		422.0		434.6		447.3		459.9	
TOTAL OPERATING EXPENSES		237.2		242.2		247.2		252.6		258.0		263.4
OPERATING INCOME	161.9		168.1		174.8		182.0		189.3		196.5	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK					18.9		3.8		2.4		2.2	
PREPAYMENTS ON ROLLING STOCK		65.6		113.9		36.0		28.1		27.3		25.2
FINAL PAYMENTS ON ROLLING STOCK		2.1		7.2		40.0		9.3		7.2		6.9
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE		0.1		0.1		0.1		0.2		0.2		0.2
RECEIVABLES INCREASE		0.3		0.3		0.1		0.4		0.4		0.4
INVENTORY INCREASE		0.1		0.1		0.1		0.1		0.1		0.1
NET CASH FLOW	93.6		51.5		119.1		147.7		156.5		166.0	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
FROM PURCHASE BOND RETIREMENT						802.9						
LONG-TERM DEBT RETIREMENT		69.4		75.9		157.5		184.8		191.0		198.0
LIQUIDATION OF RESERVE					767.3							
FROM PURCHASE BOND INTEREST		56.2		56.2								
SINKING FUND PAYMENT		35.6		35.6								
INCOME FROM SINKING FUND (REINVESTED)	44.6		40.2									
NET CASH AFTER DEBT TRANSACTIONS	-67.7		-116.7		-74.0		-37.6		-34.5		-32.1	
NEW GRANTS	67.7		116.7		74.0		37.6		34.5		32.1	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	274.1		334.6		1,035.0		223.1		226.1		230.8	
TOTAL USES OF CASH		274.1		334.6		1,035.0		223.1		226.1		230.8

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 16

INCOME ACCOUNT	YEAR 1994	YEAR 1995	YEAR 1996	YEAR 1997	YEAR 1998	YEAR 1999
OPERATING INCOME	161.9	166.3	174.8	182.0	189.3	196.5
SALE OF ROLLING STOCK			18.9	3.4	2.3	2.2
INCOME FORM INVESTMENTS	44.6	50.2				
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE	56.2	56.2				
ROLLING STOCK DEPRECIATION	26.7	27.5	28.3	29.2	30.1	31.0
NET INCOME	123.5	134.7	165.4	156.3	161.5	167.4
GENERAL BALANCE SHEETS						
ASSETS						
CASH	7.1	7.3	7.4	7.6	7.7	7.9
OTHER RECEIVABLES	11.6	12.0	12.3	12.7	13.1	13.5
PREPAYMENTS	69.0	173.9	47.9	39.1	37.6	35.3
MATERIAL AND SUPPLIES	8.8	9.0	9.1	9.2	9.3	9.5
INVESTMENTS						
SINKING FUND RESERVE	681.5	767.3				
ROLLING STOCK AT COST	374.4	385.6	396.8	408.8	421.6	433.6
LESS ACCUMULATED DEPRECIATION	280.5	308.0	147.5	142.3	149.3	157.8
ROLLING STOCK BOOK VALUE	93.9	77.6	249.3	266.5	272.3	275.:
IMPROVEMENTS	2,090.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	3,755.7	3,930.7	3,209.7	3,218.8	3,223.8	3,225.6
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	1,668.8	1,592.9	1,435.5	1,250.7	1,059.7	861.7
ROW PURCHASE BOND	802.9	802.9				
EQUITY ACCOUNTS						
TOTAL GRANTS	443.4	559.5	633.5	671.1	705.6	737.7
RETAINED EARNINGS	840.6	975.3	1,140.7	1,297.0	1,450.5	1,626.2
TOTAL LIABILITIES	3,755.7	3,930.7	3,209.7	3,218.9	3,223.8	3,225.6
WORKING CAPITAL	27.6	28.2	28.8	29.5	30.2	30.8

NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 17

OPERATING AND INVESTMENT STATISTICS	YEAR 2000 SOURCES USES	YEAR 2001 SOURCES USES	YEAR 2002 SOURCES USES	YEAR 2003 SOURCES USES	YEAR 2004 SOURCES USES	YEAR 2005 SOURCES USES
PASSENGER TRIPS	40.3	41.5	42.7	44.0	45.3	46.7
PASSENGER MILES	5,359.9	5,519.5	5,679.1	5,852.0	6,024.9	6,211.1
CAR MILES	113.3	116.6	120.0	123.7	127.3	131.2
TRAIN MILES	13.9	14.1	14.3	14.4	14.6	14.8
NUMBER OF CARS IN FLEET	558.0	575.0	592.0	610.0	628.0	647.0
NUMBER OF CARS DELIVERED	42.0	35.0	31.0	29.0	29.0	31.0
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC PRO FORMAS 09/12/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 2000 SOURCES	YEAR 2000 USES	YEAR 2001 SOURCES	YEAR 2001 USES	YEAR 2002 SOURCES	YEAR 2002 USES	YEAR 2003 SOURCES	YEAR 2003 USES	YEAR 2004 SOURCES	YEAR 2004 USES	YEAR 2005 SOURCES	YEAR 2005 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	462.4		476.2		490.0		504.9		519.8		535.9	
TOTAL REVENUE	473.6		487.4		501.2		516.1		531.0		547.1	
EXPENSES												
STATION PERSONNEL		16.0		16.5		16.9		17.5		18.0		18.5
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.8		0.8		0.9		0.9		0.9		0.9
TRAIN SUPPLIES AND EXPENSES		15.4		15.9		16.3		16.8		17.3		17.8
SNACK BAR ATTENDANTS		6.5		6.7		6.9		7.1		7.3		7.6
TICKET AGENCY COMMISSIONS		9.2		9.5		9.8		10.1		10.4		10.7
RESERVATIONS		36.3		37.3		38.4		39.6		40.8		42.0
PROMOTION		21.8		22.5		23.1		23.8		24.5		25.3
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.6		0.7		0.7		0.7		0.7		0.7
CAR MAINTENANCE		45.3		46.7		48.0		49.5		50.9		52.5
M. OF E. DEPARTMENT OVERHEAD		4.3		4.4		4.5		4.7		4.8		5.0
ENERGY		15.6		16.1		16.6		17.1		17.6		18.1
CREW		21.6		21.8		22.1		22.4		22.6		22.9
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.9		0.9		0.9		0.9		0.9		0.9
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.7		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
TRANSPORTATION DEPT INSURANCE		2.2		2.2		2.2		2.2		2.3		2.3
GENERAL OVERHEAD		21.1		21.6		22.0		22.5		23.0		23.5
TOTAL OPERATING EXPENSES		269.3		275.1		281.0		287.3		293.7		300.4

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SOURCES AND USES OF CASH	YEAR 2000		YEAR 2001		YEAR 2002		YEAR 2003		YEAR 2004		YEAR 2005	
	SOURCES	USES	SOURCES	USES	SOURCES	USES	SOURCES	USES	SOURCES	USES	SOURCES	USES
TOTAL REVENUE	473.6		487.4		501.2		516.1		531.0		547.1	
TOTAL OPERATING EXPENSES		269.3		275.1		281.0		287.3		293.7		300.4
OPERATING INCOME	204.3		212.3		220.2		228.8		237.3		246.6	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK	2.1		1.4		1.1		0.9		0.9		1.0	
PREPAYMENTS ON ROLLING STOCK		21.4		19.4		18.6		19.0		20.1		21.0
FINAL PAYMENTS ON ROLLING STOCK		6.7		5.6		5.0		4.6		4.6		5.0
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE		0.2		0.2		0.2		0.2		0.2		0.2
RECEIVABLES INCREASE		0.4		0.4		0.4		0.4		0.4		0.5
INVENTORY INCREASE		0.1		0.1		0.1		0.2		0.2		0.2
NET CASH FLOW	177.5		188.0		197.0		205.2		212.7		220.8	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
ROW PURCHASE BOND RETIREMENT												
LONG-TERM DEBT RETIREMENT		205.7		213.0		220.6		222.9				
LIQUIDATION OF RESERVE												
ROW PURCHASE BOND INTEREST												
SINKING FUND PAYMENT												
INCOME FROM SINKING FUND (REINVESTED)												
NET CASH AFTER DEBT TRANSACTIONS	-28.2		-25.0		-23.5		-17.3		212.7		220.8	
NEW GRANTS	28.2		25.0		23.5		23.7		24.7		25.9	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS									0.4		17.1	
INVESTMENT OF SURPLUS								6.4		237.8		263.8
TOTAL SOURCES OF CASH	234.6		238.7		244.8		253.3		263.4		290.6	
TOTAL USES OF CASH		234.6		238.7		244.8		253.3		263.4		290.6

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	YEAR 2000	YEAR 2001	YEAR 2002	YEAR 2003	YEAR 2004	YEAR 2005
INCOME ACCOUNT						
OPERATING INCOME	204.3	212.3	220.2	228.8	237.1	246.6
SALE OF ROLLING STOCK	2.1	1.4	1.1	0.9	0.9	1.0
INCOME FORM INVESTMENTS					0.4	17.1
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE	31.9	32.9	33.8	34.9	35.9	37.0
ROLLING STOCK DEPRECIATION						
NET INCOME	174.5	180.8	187.5	194.8	202.8	227.7
GENERAL BALANCE SHEETS						
ASSETS						
CASH	8.1	8.3	8.4	8.6	8.8	9.0
OTHER RECEIVABLES	13.9	14.3	14.7	15.1	15.6	16.1
PREPAYMENTS	29.8	26.8	25.5	26.0	27.5	28.6
MATERIAL AND SUPPLIES	9.6	9.8	9.9	10.1	10.2	10.4
INVESTMENTS				0.4	264.2	508.0
SINKING FUND RESERVE						
ROLLING STOCK AT COST	446.4	460.0	473.6	488.0	502.4	517.6
LESS ACCUMULATED DEPRECIATION	168.9	187.4	210.0	236.1	263.1	290.5
ROLLING STOCK BOOK VALUE	277.5	272.6	263.6	251.9	239.3	227.1
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	3,222.6	3,215.4	3,205.9	3,201.9	3,429.3	3,683.0
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	656.0	443.0	222.5			
ADM PURCHASE BOND						
EQUITY ACCOUNTS						
TOTAL GRANTS	765.8	790.8	814.3	838.0	862.7	888.6
RETAINED EARNINGS	1,800.8	1,981.6	2,169.1	2,363.9	2,566.6	2,794.3
TOTAL LIABILITIES	3,222.6	3,215.4	3,205.9	3,201.9	3,429.3	3,683.0
WORKING CAPITAL	31.6	32.3	33.1	40.2	278.9	543.6

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

OPERATING AND INVESTMENT STATISTICS	YEAR 2006 SOURCES USES	YEAR 2007 SOURCES USES	YEAR 2008 SOURCES USES	YEAR 2009 SOURCES USES	YEAR 2010 SOURCES USES	YEAR 2011 SOURCES USES
PASSENGER TRIPS	48.1	49.5	51.0	52.5	54.1	55.7
PASSENGER MILES	6,397.3	6,583.5	6,783.0	6,982.5	7,195.3	7,408.1
CAR MILES	135.2	139.1	143.3	147.5	152.0	156.5
TRAIN MILES	14.9	15.1	15.3	15.4	15.6	15.8
NUMBER OF CARS IN FLEET	666.0	686.0	707.0	727.0	749.0	772.0
NUMBER OF CARS DELIVERED	32.0	34.C	34.0	34.0	272.0	81.0
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE COMBINED ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	551.9		568.0		585.2		602.4		620.8		639.2	
TOTAL REVENUE	563.1		579.2		596.4		613.6		632.0		650.4	
EXPENSES												
STATION PERSONNEL		19.1		19.6		20.2		20.8		21.5		22.1
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		1.0		1.0		1.0		1.0		1.1		1.1
TRAIN SUPPLIES AND EXPENSES		18.4		18.9		19.5		20.1		20.7		21.3
SNACK BAR ATTENDANTS		7.8		8.0		8.3		8.5		8.8		9.0
TICKET AGENCY COMMISSIONS		11.0		11.4		11.7		12.0		12.4		12.8
RESERVATIONS		43.3		44.5		45.9		47.2		48.7		50.1
PROMOTION		26.0		26.8		27.6		28.4		29.3		30.2
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.8		0.8		0.8		0.8		0.9		3.9
CAR MAINTENANCE		54.1		55.6		57.3		59.0		60.8		62.6
M. OF E. DEPARTMENT OVERHEAD		5.1		5.3		5.4		5.6		5.7		5.9
ENERGY		18.7		19.2		19.8		20.4		21.0		21.6
CREW		23.1		23.4		23.6		23.9		24.2		24.4
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.9		0.9		0.9		0.9		0.9		0.9
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
TRANSPORTATION DEPT INSURANCE		2.3		2.3		2.4		2.4		2.4		2.4
GENERAL OVERHEAD		24.1		24.6		25.2		25.7		26.3		27.0
TOTAL OPERATING EXPENSES		307.2		314.3		321.3		328.6		336.3		344.0

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SOURCES AND USES OF CASH	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
TOTAL REVENUE	563.1		579.2		596.4		613.6		632.0		650.4	
TOTAL OPERATING EXPENSES		307.2		314.1		321.3		328.6		336.3		344.0
OPERATING INCOME	255.9		265.1		275.1		285.0		295.7		306.4	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK	1.0		1.1		1.0		1.1		20.0		4.6	
PREPAYMENTS ON ROLLING STOCK		21.8		21.8		78.9		128.2		48.7		43.3
FINAL PAYMENTS ON ROLLING STOCK		5.1		5.4		5.4		5.4		43.5		13.0
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE		0.2		0.2		0.2		0.2		0.2		0.2
RECEIVABLES INCREASE		0.5		0.5		0.5		0.5		0.6		0.6
INVENTORY INCREASE		0.2		0.2		0.2		0.2		0.2		0.2
NET CASH FLOW	229.2		238.2		190.9		151.5		222.5		3,608.7	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
RON PURCHASE BOND RETIREMENT												
LONG-TERM DEBT RETIREMENT												
LIQUIDATION OF RESERVE												
RON PURCHASE BOND INTEREST												
SINKING FUND PAYMENT												
INCOME FROM SINKING FUND (REINVESTED)												
NET CASH AFTER DEBT TRANSACTIONS	229.2		238.2		190.9		151.5		222.5		253.8	
NEW GRANTS	26.9		27.2		84.3		133.7		92.2		56.2	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS	35.6		56.0		78.5		103.2		130.4		161.6	
INVESTMENT OF SURPLUS		291.6		321.4		353.7		388.4		445.1		471.6
TOTAL SOURCES OF CASH	319.3		349.4		438.9		523.0		538.4		528.8	
TOTAL USES OF CASH		319.3		349.4		438.9		523.0		538.4		528.8

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NEC PRO FORMAS 09/12/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE COMBINED ENTITY 13:53:53 PAGE 24

	YEAR 2006	YEAR 2007	YEAR 2008	YEAR 2009	YEAR 2010	YEAR 2011
INCOME ACCOUNT						
OPERATING INCOME	255.9	265.1	[illegible]	285.0	295.7	306.4
SALE OF ROLLING STOCK	1.0	1.1	1.0	1.1	20.0	4.6
INCOME FORM INVESTMENTS	35.6	36.0	76.5	103.7	130.4	161.6
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION	38.1	19.2	40.4	41.5	42.8	44.1
NET INCOME	254.4	283.0	314.2	347.8	403.3	428.5
GENERAL BALANCE SHEETS						
ASSETS						
CASH	9.2	9.4	9.6	9.9	10.1	10.3
OTHER RECEIVABLES	16.6	17.0	17.6	18.1	18.6	19.2
PREPAYMENTS	29.9	29.9	87.0	193.5	68.2	59.6
MATERIAL AND SUPPLIES	10.6	10.8	10.9	11.1	11.3	11.5
INVESTMENTS	799.6	1,121.0	1,474.7	1,863.1	2,308.2	2,779.8
SINKING FUND RESERVE						
ROLLING STOCK AT COST	532.8	548.8	565.6	581.6	599.2	617.6
LESS ACCUMULATED DEPRECIATION	318.2	346.2	376.2	406.5	249.3	247.0
ROLLING STOCK BOOK VALUE	214.6	202.6	189.4	175.1	349.9	370.6
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	3,964.1	4,274.5	4,673.0	5,154.5	5,650.0	6,134.7
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
RCW PURCHASE BOND						
EQUITY ACCOUNTS						
TOTAL GRANTS	915.5	942.7	1,027.0	1,160.7	1,253.0	1,309.2
RETAINED EARNINGS	3,048.7	3,331.7	3,645.9	3,993.7	4,397.0	4,825.5
TOTAL LIABILITIES	3,964.2	4,274.5	4,673.0	5,154.5	5,650.0	6,134.7
WORKING CAPITAL	836.0	1,158.2	1,512.8	1,902.2	2,348.3	2,820.9

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1- ACQUISITION OF AMORTIZED ASSETS INCLUDES THE INTEREST ON THE R.O.W. PURCHASE BONDS ONLY THROUGH 1982. THIS INTEREST IS INCLUDED IN THE CASH STREAM FOR ROI.
2- THE BOOK VALUE OF ASSETS LESS INVESTMENTS MAY BEADDED TO THE 'NET CASH FLOW' FIGURE IN THE LAST YEAR AS A TERMINAL VALUE.
3- WORKING CAPITAL IS CASH, INVESTMENTS, PREPAYMENTS, MATERIALS, AND SUPPLIES LESS SHORT DEBT.
4- ROI IS CALCULATED ON THE STREAM OF 'NET CASH BEFORE CAPITAL SERVICE'.

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

PAGE 1

VARIABLE	NAME		VALUE LIST		COMBINED
REPORT	REPORT				
START	FIRST YEAR OF PROJECTION	YEAR	1976	1976	1976
GD	HIGH-SPEED OPERATIONS BEGIN	YEAR	1982	1982	1982
STOP	LAST YEAR OF PROJECTION	YEAR	2011	2011	2011
ROW	R.O.W PURCHASE	$	0	0	500
LF	LOAD FACTOR	%	0	0	63.1
CPUT	CAR UTILIZATION	M/YR	0	0	0.203
STPC	SEATS PER CAR		0	0	83
SNACK	CARS PER SNACK BAR		0	0	5
RPLDY	YEAR IN WHICH CARS ARE REBUILT	YRS	0	0	0
CLF	CAR LIFE (IF NOT REBUILT)	YRS	0	0	14
RBLTL	TOTAL CAR LIFE IF REBUILT	YRS	0	0	14
CPRC	CAR PRICE	$	0	0	0.8
PRP1	PERCENT PAID 1 YEAR BEFORE DELIVERY	%	0	0	50
PRP2	PERCENT PAID 2 YEARS BEFORE DELIVERY	%	0	0	50
RBLDR	PERCENT OF COST TO REBUILD CAR	%	0	0	0
SLVG	PERCENT OF COST SALVAGED	%	0	0	10
EXPTFR	EXPENSES TRANSFER	LOGOI	0	0	0
BOND	DEBT SERVICE TRANSFER	LOGOI	0	0	0
INCS	INCOME SHARING PERCENTAGE	%	0	0	0
CRV	COMMUTER R OF WAY SHARE	%	0	0	19
CRD	COMMUTER DISPATCHING SHARE	%	0	0	29
FRV	NON-NEC AMTRAK R OF WAY SHARE	%	0	0	3.7
FRD	NON-NEC DISPATCHING SHARE	%	0	0	8.5
IRSD	SHORT DEBT INTEREST RATE	%	0	0	7
IRLD	LONG DEBT INTEREST RATE	%	0	0	0
IRSF	INTEREST RATE ON BOND (FOR ROW)	%	0	0	7
SFYR	TERM OF SINKING FUND	YRS	0	0	20
IRSECS	INTEREST RATE EARNABLE	%	0	0	7
LGAS	CASH-EXPENSE RATIO	%	0	0	3
RCBL	RECEIVABLE-REVENUE RATIO	%	0	0	3
INV	INVENTORY-MAINTENANCE RATIO	%	0	0	10
NPV	PRESENT VALUE DISCOUNT RATE	%	0	0	10
CNPV	TOTAL PROJECT DISCOUNT RATE	%	10	10	10
STNP	STATION PERSONNEL	$/P	0	0	0.3968
STCL	STATION CLEANING AND UTILITIES	$/YR	0	0	1.914
BGG	BAGGAGE CARTS	$/P	0	0	0.02
TNSP	TRAIN SUPPLIES AND EXPENSES	$/CM	0	0	0.136
FOODR	FOOD AND LIQUOR REVENUE	$/PM	0	0	0
FCODC	FOOD AND LIQUOR COST	%	0	0	80
ATTS	SNACK BAR ATTENDANTS	$/CM	0	0	0.173
TISL	TICKET AGENCY COMMISSIONS	%REV	0	0	0.02
RSVN	RESERVATIONS	$/P	0	0	0.9
PROMO	PROMOTION	%REV	0	0	0.05
CRM	CAR MAINTENANCE	$/CM	0	0	0.4
ENGY	ENERGY	$/CM	0	0	0.138
CREW3	THREE-MAN CREW	$/TM	0	0	1.17
LENG3	PERCENT 3-MAN TRAIN MILES	%	0	0	0
CREW4	FOUR-MAN CREW	$/TM	0	0	1.54

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME			VALUE LIST		
LENG4	PERCENT 4-MAN TRAIN MILES	%	0	0	97.6
CREW5	FIVE-MAN CREW	$/TM	0	0	1.91
LENG5	PERCENT 5-MAN TRAIN MILES	%	0	0	2.4
CREW6	SIX-MAN CREW	$/TM	0	0	7.28
LENG6	PERCENT 6-MAN TRAIN MILES	%	0	0	0
TRNS82	1982 TRAIN MILES	TM	0	0	12.26
TRNS90	1990 TRAIN MILES	TM	0	0	12.26
TRNS11	2011 TRAIN MILES	TM	0	0	15.77
SWCH	SWITCHING	$/YR	0	0	3
DISP	DISPATCHING	$/YR	0	0	2
SMPM	STATION MASTERS	$/YR	0	0	4.7
TKM	M OF WAY AND STRUCTURES	$/YR	0	0	21.63
CTM	MAINTENANCE OF CATENARY	$/YR	0	0	7.32
SGM	MAINTENANCE OF CONTROLS AND SIGNALS	$/YR	0	0	5.59
STM	M OF STATIONS, SHOPS, & YARDS	$/YR	0	0	4.2
BURDS	PASSENGER SERVICES BURDEN	%	0	0	3
BURDF	FOOD SERVICE BURDEN	%	0	0	8
BURDT	TRANSPORTATION BURDEN	%	0	0	1
BURDE	MAINT. OF EQUIP. BURDEN	%	0	0	10
MOWDV	MAINTENANCE OF WAY DEPT. OVERHEAD	$/YR	0	0	3.3
TNS	TRANSPORTATION DEPT INSURANCE BURDEN	%	0	0	10
GOV	GENERAL OVERHEAD BURDEN	%	0	0	8.5
PTPS	PASSENGER TRIPS	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	17
		1983	0	0	20.1
		1984	0	0	22.2
		1985	0	0	24.2
		1986	0	0	26.3
		1987	0	0	27.4
		1988	0	0	28.4
		1989	0	0	29.2
		1990	0	0	30
		1991	0	0	30.9
		1992	0	0	31.8
		1993	0	0	32.9
		1994	0	0	33.8
		1995	0	0	34.8
		1996	0	0	35.8
		1997	0	0	36.9
		1998	0		38
		1999	0	0	39.1
		2000	0	0	40.1
		200[illegible]	0	0	41.5
		2002	0	0	42.7

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		2003	0	0	44
		2004	0	0	45.3
		2005	0	0	46.7
		2006	0	0	48.1
		2007	0	0	49.5
		2008	0	0	51
		2009	0	0	52.5
		2010	0	0	54.1
		2011	0	0	55.7
PMLS	PASSENGER MILES	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	2261
		1982	0	0	2673.3
		1983	0	0	2952.6
		1984	0	0	3218.6
		1985	0	0	3471.3
		1986	0	0	3644.2
		1987	0	0	3777.2
		1988	0	0	3883.6
		1989	0	0	3990
		1990	0	0	4109.7
		1991	0	0	4229.4
		1992	0	0	4362.4
		1993	0	0	4495.4
		1994	0	0	4628.4
		1995	0	0	4761.4
		1996	0	0	4907.7
		1997	0	0	5054
		1998	0	0	5200.3
		1999	0	0	5359.9
		2000	0	0	5519.5
		2001	0	0	5679.1
		2002	0	0	5852
		2003	0	0	6024.9
		2004	0	0	6211.1
		2005	0	0	6397.3
		2006	0	0	6583.5
		2007	0	0	6783
		2008	0	0	6982.5
		2009	0	0	7195.3
		2010	0	0	7408.1
		2011	0	0	0
FARE	FARE REVENUE	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME			VALUE LIST		
		1980	0	0	0
		1981	0	0	0
		1982	0	0	194.9
		1983	0	0	230.4
		1984	0	0	254.7
		1985	0	0	277.7
		1986	0	0	299.5
		1987	0	0	314.4
		1988	0	0	325.6
		1989	0	0	334.8
		1990	0	0	343.9
		1991	0	0	354.6
		1992	0	0	364.9
		1993	0	0	376.4
		1994	0	0	387.9
		1995	0	0	399.4
		1996	0	0	410.8
		1997	0	0	423.4
		1998	0	0	436.1
		1999	0	0	448.7
		2000	0	0	462.4
		2001	0	0	476.2
		2002	0	0	490
		2003	0	0	504.9
		2004	0	0	519.8
		2005	0	0	535.9
		2006	0	0	551.9
		2007	0	0	568
		2008	0	0	585.2
		2009	0	0	602.4
		2010	0	0	620.8
		2011	0	0	639.2
PMO	PROGRAM & CONSTRUCTION MANAGEMENT	1976	11.429	11.429	11.429
		1977	11.429	11.429	11.429
		1978	11.429	11.429	11.429
		1979	11.429	11.429	11.429
		1980	11.429	11.429	11.429
		1981	11.429	11.429	11.429
		1982	11.429	11.429	11.429
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
LYS	INTERIM MAINTENANCE & RR SUPPORT	1976	52	52	52
		1977	33	33	33
		1978	34	34	34
		1979	4	4	4
		1980	4	4	4
		1981	5	5	5
		1982	3	3	3
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE	NAME		VALUE LIST		
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
RSD	ROLLING STOCK DEV'T & RETROFIT	1976	0	0	0
		1977	21.667	21.667	21.667
		1978	21.666	21.666	21.666
		1979	21.666	21.666	21.666
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
UTA	TRACK UPGRADING & STRUCTURAL DEV'T	1976	0	0	65.49
		1977	0	0	80.68
		1978	0	0	48.5
		1979	0	0	108.62
		1980	0	0	82.695
		1981	0	0	54.981
		1982	0	0	6.033

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	0	0	0
DATA	FENCING	1977	0	0	0
		1978	0	0	4.37
		1979	0	0	33.9
		1980	0	0	24.76
		1981	0	0	4.37
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

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VARIABLE NAME		VALUE LIST			
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	0	0	9.8
LAQ	LAND ACQUISITION FOR TRACK REALIGNMENT	1977	0	0	21.7
		1978	0	0	16.1
		1979	0	0	1.4
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

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VARIABLE NAME		VALUE LIST			
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
MITK	LONG LEAD MATERIALS	1976	0	0	0
		1977	0	0	28.6
		1978	0	0	64.257
		1979	0	0	81.143
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
UBG	SYSTEM TEST	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
UTU	BRIDGE AND TUNNEL UPGRADING	1976	0	0	53.8
		1977	0	0	64.71
		1978	0	0	64.71
		1979	0	0	64.71
		1980	0	0	64.71
		1981	0	0	48.36
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
ELF	ELECTRIFICATION	1976	0	0	0.974
		1977	0	0	3.99
		1978	0	0	15.57
		1979	0	0	62.15
		1980	0	0	68
		1981	0	0	22.31
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

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VARIABLE NAME		VALUE LIST			
USG	SIGNALLING CONTROL	1976	0	0	5.44
		1977	0	0	7.14
		1978	0	0	7.94
		1979	0	0	44.44
		1980	0	0	88.75
		1981	0	0	87.75
		1982	0	0	58.54
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
USHP	SERVICE FACILITIES	1976	0	0	11.57
		1977	0	0	25.77
		1978	0	0	27.16
		1979	0	0	27.16
		1980	0	0	30.37
		1981	0	0	40.97
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	0	0	3.61
USTN	STATIONS	1977	0	0	7.89
		1978	0	0	29.77
		1979	0	0	68.51
		1980	0	0	68.74
		1981	0	0	44.76
		1982	0	0	7.55
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FEA internal use. It is not intended for use in any prospectus or in any other manner to encourage or endorse any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
FRCN	FREIGHT FACILITIES	1976	0	0	50
		1977	0	0	50
		1978	0	0	30
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
FROF	EXTRA VECTOR	1976	0	0	0
		1977	0	0	0
		1978	0	0	0

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST		
	1979	0	0	0
	1980	0	0	0
	1981	0	0	0
	1982	0	0	0
	1983	0	0	0
	1984	0	0	0
	1985	0	0	0
	1986	0	0	0
	1987	0	0	0
	1988	0	0	0
	1989	0	0	0
	1990	0	0	0
	1991	0	0	0
	1992	0	0	0
	1993	0	0	0
	1994	0	0	0
	1995	0	0	0
	1996	0	0	0
	1997	0	0	0
	1998	0	0	0
	1999	0	0	0
	2000	0	0	0
	2001	0	0	0
	2002	0	0	0
	2003	0	0	0
	2004	0	0	0
	2005	0	0	0
	2006	0	0	0
	2007	0	0	0
	2008	0	0	0
	2009	0	0	0
	2010	0	0	0
	2011	0	0	0

APPENDIX G

FINANCIAL PROJECTIONS FOR THE OWNER/OPERATOR ORGANIZATIONAL STRUCTURE

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
BOSTON-WASHINGTON HIGH-SPEED RAILWAY

VEHICLES IN UNITS
ALL OTHER FIGURES IN MILLIONS

THIS CASE USES THE BASELINE COSTS, BUT DIVIDES THE FUNCTIONS BETWEEN AN OWNER AND AN OPERATOR. THE OPERATOR SUBSIDIZES THE OWNER'S COSTS AND SINKING FUND PAYMENTS AND TRANSFERS 75% OF HIS INCOME TO THE OWNER

ENTITY	RETURN ON INVESTMENT	NET PRESENT VALUE
OWNER	0.000%	-2,055.502
OPERATOR	30.297%	440.468
PROJECT MGT.		
TOTAL PROJECT	3.316%	-1,796.112

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS

C A S H   F L O W   S U M M A R Y

PAGE 1

NAME OF ENTITY	YEAR 1976	YEAR 1977	YEAR 1978	YEAR 1979	YEAR 1980	YEAR 1981
OWNER	-715.7	-327.9	-374.4	-534.5	-453.9	-352.6
OPERATOR					-56.6	-104.7
PROJECT MGT.	-63.4	-66.1	-67.1	-37.1	-15.4	-16.4
TOTAL PROJECT	-779.1	-394.0	-441.5	-571.6	-526.0	-473.7

NAME OF ENTITY	YEAR 1982	YEAR 1983	YEAR 1984	YEAR 1985	YEAR 1986	YEAR 1987
OWNER	-130.3					
OPERATOR	-32.2	39.0	57.9	74.9	92.4	104.6
PROJECT MGT.	-14.4					
TOTAL PROJECT	-176.9	39.0	57.9	74.9	92.4	104.6

NAME OF ENTITY	YEAR 1988	YEAR 1989	YEAR 1990	YEAR 1991	YEAR 1992	YEAR 1993
OWNER						
OPERATOR	112.7	118.0	122.5	127.8	133.3	139.8
PROJEC MGT.						
TOTAL PROJECT	112.7	118.0	122.5	127.8	133.3	139.8

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
CASH FLOW SUMMARY

NAME OF ENTITY	YEAR 1994	YEAR 1995	YEAR 1996	YEAR 1997	YEAR 1998	YEAR 1999
OWNER	89.5	47.4	115.0	143.1	152.4	161.9
OPERATOR						
PROJECT MGT.						
TOTAL PROJECT	89.5	47.4	115.0	143.1	152.4	161.9
	YEAR 2000	YEAR 2301	YEAR 2002	YEAR 2003	YEAR 2004	YEAR 2005
OWNER	173.5	183.9	193.0	201.1	208.6	216.8
OPERATOR						
PROJECT MGT.						
TOTAL PROJECT	173.5	183.9	193.0	201.1	208.6	216.8
	YEAR 2006	YEAR 2007	YEAR 2008	YEAR 2009	YEAR 2010	YEAR 2011
OWNER	225.1	234.1	186.8	147.5	218.4	2,889.3
OPERATOR						716.9
PROJECT MGT.						
TOTAL PROJECT	225.1	234.1	186.8	147.5	218.4	3,606.2

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS FOR THE OWNER ENTITY D9104123 PAGE

OPERATING AND INVESTMENT STATISTICS	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
PASSENGER TRIPS												
PASSENGER MILES												
TRAIN MILES												
FACILITIES INVESTMENT												
SERVICE FACILITIES		11.6		25.8		27.2		27.2		30.4		41.0
TRACK UPGRADING & STRUCTURAL DEV'T		65.5		80.7		48.5		108.6		82.7		55.0
LONG LEAD MATERIALS				28.6		64.3		81.1				
FENCING						4.4		33.5		24.8		4.4
LAND ACQUISITION FOR TRACK REALIGNMENT		9.8		21.7		16.1		1.4				
SYSTEM TEST						6.0						
BRIDGE AND TUNNEL UPGRADING		53.8		64.7		64.7		64.7		64.7		48.4
ELECTRIFICATION		1.0		4.0		35.6		62.1		48.0		22.3
SIGNALLING CONTROL		5.4		7.1		7.9		44.4		88.7		87.7
STATIONS		3.6		7.9		29.8		68.5		68.7		44.7
FREIGHT FACILITIES		30.0		50.0		30.0						
TOTAL FACILITIES INVESTMENT		180.7		190.5		334.4		491.6		408.0		303.5

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC PRO FORMAS 11/25/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OWNER ENTITY

09:04:23

OPERATING INCOME ACCOUNTS	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
PRIMARY REVENUE												
TOTAL REVENUE												
EXPENSES												
DISPATCHING												
TRANSPORTATION DEPARTMENT OVERHEAD												
MAINTENANCE OF WAY AND STRUCTURES												
MAINTENANCE OF CATENARY												
MAINTENANCE OF COMMUNICATION AND SIGNALS												
MAINTENANCE OF STATIONS, SHOPS, & YARDS												
M. OF W. DEPARTMENT SUPERVISION												
GENERAL OVERHEAD												
TOTAL OPERATING EXPENSES												

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC PRO FORMAS 11/25/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY

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SOURCES AND USES OF CASH	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
TOTAL REVENUE												
TOTAL OPERATING EXPENSES												
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
TOTAL FACILITIES INVESTMENT		180.7		290.5		334.4		491.6		408.0		303.5
REAL ASSET ACQUISITION		535.0		37.4		40.1		42.9		45.9		49.1
CASH NEED INCREASE												
INVENTORY INCREASE												
NET CASH FLOW	-715.7		-327.9		-374.4		-534.5		-453.9		-352.6	
NEW SHORT TERM DEBT	180.7		290.5		334.4		491.6		408.0		303.5	
NEW LONG TERM DEBT	535.0		37.4		40.1		42.9		45.9		49.1	
NEW LONG TERM DEBT WITH SINKING FUND												
ROW PURCHASE BOND RETIREMENT												
SHORT-TERM DEBT RETIREMENT												
LONG-TERM DEBT RETIREMENT												
LIQUIDATION OF RESERVE												
SHORT-TERM DEBT INTEREST												
ROW PURCHASE BOND INTEREST												
SINKING FUND PAYMENT												
DEBT SERVICE TRANSFERRED												
INCOME FROM SINKING FUND (REINVESTED)												
NET CASH AFTER DEBT TRANSACTIONS												
NEW GRANTS												
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	715.7		327.9		374.4		534.5		453.9		352.6	
TOTAL USES OF CASH		715.7		327.9		374.4		534.5		453.9		352.6

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OWNER ENTITY

NEC PRO FORMAS 11/25/75 09:04:23 PAGE 4

INCOME ACCOUNT	YEAR 1976	YEAR 1977	YEAR 1978	YEAR 1979	YEAR 1980	YEAR 1981
OPERATING INCOME						
INCOME FORM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE						
NET INCOME						
GENERAL BALANCE SHEETS						
ASSETS						
CASH						
MATERIAL AND SUPPLIES						
INVESTMENTS						
SINKING FUND RESERVE						
IMPROVEMENTS	180.7	471.2	805.5	1,297.2	1,705.2	2,008.7
REAL ASSETS	535.0	572.4	612.5	655.4	701.3	750.4
TOTAL ASSETS	715.7	1,043.6	1,418.1	1,952.6	2,406.5	2,759.0
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	180.7	471.2	805.5	1,297.2	1,705.2	2,008.7
RCW PURCHASE BOND	535.0	572.4	612.5	655.4	701.3	750.4
EQUITY ACCOUNTS						
TOTAL GRANTS						
RETAINED EARNINGS						
TOTAL LIABILITIES	715.7	1,043.6	1,418.1	1,952.6	2,406.5	2,759.0
WORKING CAPITAL						

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09:04:23 PAGE 5

OPERATING AND INVESTMENT STATISTICS	YEAR 1982 SOURCES USES	YEAR 1983 SOURCES USES	YEAR 1984 SOURCES USES	YEAR 1985 SOURCES USES	YEAR 1986 SOURCES USES	YEAR 1987 SOURCES USES
PASSENGER TRIPS	17.0	20.1	22.2	24.2	26.1	27.4
PASSENGER MILES	2,261.0	2,673.3	2,952.6	3,218.6	3,471.3	3,644.2
TRAIN MILES	12.3	12.3	12.3	12.3	12.3	12.3
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T	6.0					
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL	58.5					
STATIONS	7.5					
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT	72.1					

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APPENDIX G. 10

NEC PRO FORMAS 11/25/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OWNER ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 1982 SOURCES	YEAR 1982 USES	YEAR 1983 SOURCES	YEAR 1983 USES	YEAR 1984 SOURCES	YEAR 1984 USES	YEAR 1985 SOURCES	YEAR 1985 USES	YEAR 1986 SOURCES	YEAR 1986 USES	YEAR 1987 SOURCES	YEAR 1987 USES
PRIMARY REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
EXPENSES												
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
TRANSPORTATION DEPARTMENT OVERHEAD		0.1		0.1		0.1		0.1		0.1		0.1
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
GENERAL OVERHEAD		3.7		3.7		3.7		3.7		3.7		3.7
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8

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NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS

NEC PRO FORMAS 11/25/75 FOR THE OWNER ENTITY 09:04:23 PAGE 7

SOURCES AND USES OF CASH	YEAR 1982 SOURCES	YEAR 1982 USES	YEAR 1983 SOURCES	YEAR 1983 USES	YEAR 1984 SOURCES	YEAR 1984 USES	YEAR 1985 SOURCES	YEAR 1985 USES	YEAR 1986 SOURCES	YEAR 1986 USES	YEAR 1987 SOURCES	YEAR 1987 USES
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
TOTAL FACILITIES INVESTMENT		72.1										
REAL ASSET ACQUISITION		52.5										
CASH NEED INCREASE		1.4										
INVENTORY INCREASE		4.2										
NET CASH FLOW	-130.3											
NEW SHORT TERM DEBT			0.7		9.4		0.1					
NEW LONG TERM DEBT	72.1											
NEW LONG TERM DEBT WITH SINKING FUND	52.5											
ROW PURCHASE BOND RETIREMENT												
SHORT-TERM DEBT RETIREMENT										8.6		1.6
LONG-TERM DEBT RETIREMENT												13.4
LIQUIDATION OF RESERVE												
SHORT-TERM DEBT INTEREST				0.1		3.7		0.7		0.7		0.1
ROW PURCHASE BOND INTEREST				56.2		56.2		56.2		56.2		56.2
SINKING FUND PAYMENT				35.6		35.6		35.6		35.6		35.6
DEBT SERVICE TRANSFERRED			35.6		35.6		35.6		35.6		35.6	
INCOME FROM SINKING FUND (REINVESTED)			2.5		5.2		8.0		11.1		14.3	
NET CASH AFTER DEBT TRANSACTIONS	-5.6		-55.5		-47.5		-56.9		-65.5		-71.3	
NEW GRANTS	22.2		37.8		47.5		56.9		65.5		71.3	
LIQUIDATION OF INVESTMENTS			16.5									
INCOME FORM INVESTMENTS			1.2									
INVESTMENT OF SURPLUS		16.5										
TOTAL SOURCES OF CASH	146.8		94.3		97.7		100.5		112.2		121.2	
TOTAL USES OF CASH		146.8		94.3		97.7		100.5		112.2		121.2

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09:04:23 PAGE 8

	YEAR 1982	YEAR 1983	YEAR 1984	YEAR 1985	YEAR 1986	YEAR 1987
INCOME ACCOUNT						
OPERATING INCOME						
INCOME FORM INVESTMENTS		1.2				
INCOME FROM SINKING FUND (REINVESTED)		2.5	5.2	8.0	11.1	14.3
INTEREST EXPENSE		56.3	56.9	56.9	56.9	56.3
NET INCOME		-52.6	-51.8	-48.9	-45.9	-42.0
GENERAL BALANCE SHEETS						
ASSETS						
CASH	1.4	1.4	1.4	1.4	1.4	1.4
MATERIAL AND SUPPLIES	4.2	4.2	4.2	4.2	4.2	4.2
INVESTMENTS	16.5					
SINKING FUND RESERVE		38.1	78.9	122.5	169.1	219.1
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	2,905.9	2,927.4	2,968.2	3,011.8	3,058.5	3,108.4
LIABILITIES						
SHORT TERM DEBT		0.7	10.1	10.2	1.6	
LONG TERM DEBT	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,067.4
ROW PURCHASE BOND	802.9	802.9	802.9	802.9	802.9	802.9
EQUITY ACCOUNTS						
TOTAL GRANTS	22.2	95.6	178.7	271.2	372.3	479.2
RETAINED EARNINGS		-52.6	-104.4	-153.3	-199.1	-241.1
TOTAL LIABILITIES	2,905.9	2,927.4	2,968.2	3,011.8	3,058.5	3,108.4
WORKING CAPITAL	22.2	4.9	-4.5	-4.6	4.1	9.6

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC PRC FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09104123 PAGE 9

OPERATING AND INVESTMENT STATISTICS	YEAR 1988 SOURCES	YEAR 1988 USES	YEAR 1989 SOURCES	YEAR 1989 USES	YEAR 1990 SOURCES	YEAR 1990 USES	YEAR 1991 SOURCES	YEAR 1991 USES	YEAR 1992 SOURCES	YEAR 1992 USES	YEAR 1993 SOURCES	YEAR 1993 USES
PASSENGER TRIPS		28.4		29.2		30.0		30.9		31.8		32.8
PASSENGER MILES		3,777.2		3,883.4		3,990.0		4,109.7		4,229.4		4,362.4
TRAIN MILES		12.3		12.3		12.3		12.4		12.6		12.8
FACILITIES INVESTMENT												
SERVICE FACILITIES												
TRACK UPGRADING & STRUCTURAL DEV'T												
LONG LEAD MATERIALS												
FENCING												
LAND ACQUISITION FOR TRACK REALIGNMENT												
SYSTEM TEST												
BRIDGE AND TUNNEL UPGRADING												
ELECTRIFICATION												
SIGNALLING CONTROL												
STATIONS												
FREIGHT FACILITIES												
TOTAL FACILITIES INVESTMENT												

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC PRO FORMAS 11/25/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OWNER ENTITY

09104123

OPERATING INCOME ACCOUNTS	YEAR 1988 SOURCES	YEAR 1988 USES	YEAR 1989 SOURCES	YEAR 1989 USES	YEAR 1990 SOURCES	YEAR 1990 USES	YEAR 1991 SOURCES	YEAR 1991 USES	YEAR 1992 SOURCES	YEAR 1992 USES	YEAR 1993 SOURCES	YEAR 1993 USES
PRIMARY REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
EXPENSES												
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
TRANSPORTATION DEPARTMENT OVERHEAD		0.1		0.1		0.1		0.1		0.1		0.1
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
GENERAL OVERHEAD		3.7		3.7		3.7		3.7		3.7		3.7
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8

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SOURCES AND USES OF CASH	YEAR 1988 SOURCES	YEAR 1988 USES	YEAR 1989 SOURCES	YEAR 1989 USES	YEAR 1990 SOURCES	YEAR 1990 USES	YEAR 1991 SOURCES	YEAR 1991 USES	YEAR 1992 SOURCES	YEAR 1992 USES	YEAR 1993 SOURCES	YEAR 1993 USES
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE												
INVENTORY INCREASE												
NET CASH FLOW												
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
ROW PURCHASE BOND RETIREMENT												
SHORT-TERM DEBT RETIREMENT												
LONG-TERM DEBT RETIREMENT		19.4		23.3		27.4		32.5		37.0		42.4
LIQUIDATION OF RESERVE												
SHORT-TERM DEBT INTEREST												
RCH PURCHASE BOND INTEREST		56.2		56.2		56.2		56.2		56.2		56.2
SINKING FUND PAYMENT		35.6		35.6		35.6		35.6		35.6		35.6
DEBT SERVICE TRANSFERRED	35.6		35.6		35.6		35.6		35.6		35.6	
INCOME FROM SINKING FUND (REINVESTED)	17.8		21.4		25.6		29.9		34.4		39.3	
NET CASH AFTER DEBT TRANSACTIONS	-75.7		-79.5		-83.6		-88.5		-93.2		-98.6	
NEW GRANTS	75.7		79.5		83.6		88.5		93.2		98.6	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	129.1		134.7		144.8		154.0		163.3		173.6	
TOTAL USES OF CASH		129.1		134.7		144.8		154.0		163.3		173.6

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
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INCOME ACCOUNT	YEAR 1988	YEAR 1989	YEAR 1990	YEAR 1991	YEAR 1992	YEAR 1993
OPERATING INCOME						
INCOME FORM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)	17.8	21.6	25.6	29.9	34.4	39.3
INTEREST EXPENSE	56.2	56.2	56.2	56.2	56.2	56.2
NET INCOME	-38.4	-34.6	-30.6	-26.3	-21.8	-16.9
GENERAL BALANCE SHEETS						
ASSETS						
CASH	1.4	1.4	1.4	1.4	1.4	1.4
MATERIAL AND SUPPLIES	4.2	4.2	4.2	4.2	4.2	4.2
INVESTMENTS						
SINKING FUND RESERVE	272.5	329.7	390.9	456.3	526.4	601.3
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	3,161.8	3,219.0	3,280.2	3,345.6	3,415.7	3,490.6
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	2,048.0	2,024.6	1,997.3	1,965.0	1,927.9	1,885.5
ROW PURCHASE BOND	802.9	802.9	802.9	802.9	802.9	802.9
EQUITY ACCOUNTS						
TOTAL GRANTS	590.4	705.6	824.8	948.9	1,077.7	1,211.9
RETAINED EARNINGS	-279.5	-314.1	-344.7	-371.1	-392.8	-409.7
TOTAL LIABILITIES	3,161.8	3,219.0	3,280.2	3,345.6	3,415.7	3,490.6
WORKING CAPITAL	5.6	5.6	5.6	5.6	5.6	5.6

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS

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OPERATING AND INVESTMENT STATISTICS	YEAR 1994 SOURCES USES	YEAR 1995 SOURCES USES	YEAR 1996 SOURCES USES	YEAR 1997 SOURCES USES	YEAR 1998 SOURCES USES	YEAR 1999 SOURCES USES
PASSENGER TRIPS	33.8	34.8	35.8	36.9	38.0	39.1
PASSENGER MILES	4,495.4	4,628.4	4,761.4	4,907.7	5,054.0	5,200.3
TRAIN MILES	12.9	13.1	13.3	13.4	13.6	13.8
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OWNER ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 1994 SOURCES	YEAR 1994 USES	YEAR 1995 SOURCES	YEAR 1995 USES	YEAR 1996 SOURCES	YEAR 1996 USES	YEAR 1997 SOURCES	YEAR 1997 USES	YEAR 1998 SOURCES	YEAR 1998 USES	YEAR 1999 SOURCES	YEAR 1999 USES
PRIMARY REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
EXPENSES												
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
TRANSPORTATION DEPARTMENT OVERHEAD		0.1		0.1		0.1		0.1		0.1		0.1
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
GENERAL OVERHEAD		3.7		3.7		3.7		3.7		3.7		3.7
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8

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SOURCES AND USES OF CASH	YEAR 1994 SOURCES	YEAR 1994 USES	YEAR 1995 SOURCES	YEAR 1995 USES	YEAR 1996 SOURCES	YEAR 1996 USES	YEAR 1997 SOURCES	YEAR 1997 USES	YEAR 1998 SOURCES	YEAR 1998 USES	YEAR 1999 SOURCES	YEAR 1999 USES
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE												
INVENTORY INCREASE												
NET CASH FLOW												
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
ROW PURCHASE BOND RETIREMENT						802.9						
SHORT-TERM DEBT RETIREMENT												
LONG-TERM DEBT RETIREMENT		48.0		53.5		129.7		124.7		132.3		140.9
LIQUIDATION OF RESERVE					767.3							
SHORT-TERM DEBT INTEREST												
ROW PURCHASE BOND INTEREST		56.2		56.2								
SINKING FUND PAYMENT		35.6		35.6								
DEBT SERVICE TRANSFERRED	35.6		35.6		35.6							
INCOME FROM SINKING FUND (REINVESTED)	44.6		50.2									
NET CASH AFTER DEBT TRANSACTIONS	-104.2		-109.7		-129.7		-124.7		-132.3		-140.9	
NEW GRANTS	104.2		109.7		129.7		124.7		132.3		140.9	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	184.4		195.5		932.6		124.7		132.3		140.9	
TOTAL USES OF CASH		184.4		195.5		932.6		124.7		132.3		140.9

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	YEAR 1994	YEAR 1995	YEAR 1996	YEAR 1997	YEAR 1998	YEAR 1999
INCOME ACCOUNT						
OPERATING INCOME						
INCOME FORM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)	44.6	50.7				
INTEREST EXPENSE	56.2	56.2				
NET INCOME	-11.6	-6.0				
GENERAL BALANCE SHEETS						
ASSETS						
CASH	1.4	1.4	1.4	1.4	1.4	1.4
MATERIAL AND SUPPLIES	4.2	4.2	4.2	4.2	4.2	4.2
INVESTMENTS	681.5	767.3				
SINKING FUND RESERVE	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
IMPROVEMENTS	802.9	802.9	802.9	832.9	802.9	802.9
REAL ASSETS						
TOTAL ASSETS	3,570.8	3,656.6	2,889.3	2,889.1	2,889.3	2,889.3
LIABILITIES						
SHORT TERM DEBT	1,837.5	1,784.0	1,654.3	1,529.6	1,397.3	1,256.4
LONG TERM DEBT	802.9	802.9				
ROW PURCHASE BOND						
EQUITY ACCOUNTS						
TOTAL GRANTS	1,351.7	1,497.1	1,662.4	1,787.1	1,919.4	2,060.3
RETAINED EARNINGS	-421.3	-427.3	-427.3	-427.3	-427.3	-427.3
TOTAL LIABILITIES	3,570.8	3,656.6	2,889.3	2,889.3	2,889.3	2,889.3
WORKING CAPITAL	5.6	5.6	5.6	5.6	5.6	5.6

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09:04:23 PAGE 17

OPERATING AND INVESTMENT STATISTICS	YEAR 2000 SOURCES USES	YEAR 2001 SOURCES USES	YEAR 2002 SOURCES USES	YEAR 2003 SOURCES USES	YEAR 2004 SOURCES USES	YEAR 2005 SOURCES USES
PASSENGER TRIPS	40.3	41.5	42.7	44.0	45.3	46.7
PASSENGER MILES	5,359.9	5,519.5	5,679.1	5,852.0	6,024.9	6,211.1
TRAIN MILES	13.9	14.1	14.3	14.4	14.6	14.8
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEV'T						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS

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OPERATING INCOME ACCOUNTS	YEAR 2000 SOURCES	YEAR 2000 USES	YEAR 2001 SOURCES	YEAR 2001 USES	YEAR 2002 SOURCES	YEAR 2002 USES	YEAR 2003 SOURCES	YEAR 2003 USES	YEAR 2004 SOURCES	YEAR 2004 USES	YEAR 2005 SOURCES	YEAR 2005 USES
PRIMARY REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
EXPENSES												
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
TRANSPORTATION DEPARTMENT OVERHEAD		0.1		0.1		0.1		0.1		0.1		0.1
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
GENERAL OVERHEAD		3.7		3.7		3.7		3.7		3.7		3.7
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09104123 PAGE 19

SOURCES AND USES OF CASH	YEAR 2000 SOURCES	YEAR 2000 USES	YEAR 2001 SOURCES	YEAR 2001 USES	YEAR 2002 SOURCES	YEAR 2002 USES	YEAR 2003 SOURCES	YEAR 2003 USES	YEAR 2004 SOURCES	YEAR 2004 USES	YEAR 2005 SOURCES	YEAR 2005 USES
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE												
INVENTORY INCREASE												
NET CASH FLOW												
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
ROW PURCHASE BOND RETIREMENT												
SHORT-TERM DEBT RETIREMENT												
LONG-TERM DEBT RETIREMENT		150.0		159.0		168.4		178.6		189.2		200.6
LIQUIDATION OF RESERVE												
SHORT-TERM DEBT INTEREST												
ROW PURCHASE BOND INTEREST												
SINKING FUND PAYMENT												
DEBT SERVICE TRANSFERRED												
INCOME FROM SINKING FUND (REINVESTED)												
NET CASH AFTER DEBT TRANSACTIONS	-150.0		-159.0		-168.4		-178.6		-189.2		-200.6	
NEW GRANTS	150.0		159.0		168.4		178.6		189.2		200.6	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH	150.0		159.0		168.4		178.6		189.2		200.6	
TOTAL USES OF CASH		150.0		159.0		168.4		178.6		189.2		200.6

NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09:04:23

INCOME ACCOUNT	YEAR 2000	YEAR 2001	YEAR 2002	YEAR 2003	YEAR 2004	YEAR 2005
OPERATING INCOME						
INCOME FORM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE						
NET INCOME						
GENERAL BALANCE SHEETS						
ASSETS						
CASH	1.4	1.4	1.4	1.4	1.4	1.4
MATERIAL AND SUPPLIES	4.2	4.2	4.2	4.2	4.2	4.2
INVESTMENTS						
SINKING FUND RESERVE						
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	2,889.3	2,889.3	2,889.3	2,889.3	2,889.3	2,889.3
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	1,106.4	947.4	779.0	600.4	411.2	210.6
RCN PURCHASE BOND						
EQUITY ACCOUNTS						
TOTAL GRANTS	2,210.3	2,369.3	2,537.7	2,716.3	2,905.5	3,106.0
RETAINED EARNINGS	-427.3	-427.3	-427.3	-427.3	-427.3	-427.3
TOTAL LIABILITIES	2,889.3	2,889.3	2,889.3	2,889.3	2,889.3	2,889.3
WORKING CAPITAL	5.6	5.6	5.6	5.6	5.6	5.6

NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09:04:23 PAGE 21

OPERATING AND INVESTMENT STATISTICS	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
PASSENGER TRIPS		48.1		49.5		51.0		52.5		54.1		55.7
PASSENGER MILES		6,397.3		6,583.5		6,783.0		6,982.5		7,195.3		7,408.1
TRAIN MILES		14.9		15.1		15.3		15.4		15.6		15.8
FACILITIES INVESTMENT												
SERVICE FACILITIES												
TRACK UPGRADING & STRUCTURAL DEV'T												
LONG LEAD MATERIALS												
FENCING												
LAND ACQUISITION FOR TRACK REALIGNMENT												
SYSTEM TEST												
BRIDGE AND TUNNEL UPGRADING												
ELECTRIFICATION												
SIGNALLING CONTROL												
STATIONS												
FREIGHT FACILITIES												
TOTAL FACILITIES INVESTMENT												

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OWNER ENTITY 09:04:23

OPERATING INCOME ACCOUNTS	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
PRIMARY REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
TOTAL REVENUE	47.8		47.8		47.8		47.8		47.8		47.8	
EXPENSES												
DISPATCHING		2.0		2.0		2.0		2.0		2.0		2.0
TRANSPORTATION DEPARTMENT OVERHEAD		0.1		0.1		0.1		0.1		0.1		0.1
MAINTENANCE OF WAY AND STRUCTURES		21.6		21.6		21.6		21.6		21.6		21.6
MAINTENANCE OF CATENARY		7.3		7.3		7.3		7.3		7.3		7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS		5.6		5.6		5.6		5.6		5.6		5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS		4.2		4.2		4.2		4.2		4.2		4.2
M. OF W. DEPARTMENT SUPERVISION		3.3		3.3		3.3		3.3		3.3		3.3
GENERAL OVERHEAD		3.7		3.7		3.7		3.7		3.7		3.7
TOTAL OPERATING EXPENSES		47.8		47.8		47.8		47.8		47.8		47.8

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
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SOURCES AND USES OF CASH	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
TOTAL REVENUE	47.0		47.0		47.0		47.0		47.0		47.0	
TOTAL OPERATING EXPENSES		47.0		47.0		47.0		47.0		47.0		47.0
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE												
INVENTORY INCREASE											2,889.3	
NET CASH FLOW												
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH SINKING FUND												
ROW PURCHASE BOND RETIREMENT												
SHORT-TERM DEBT RETIREMENT												
LONG-TERM DEBT RETIREMENT		210.6										
LIQUIDATION OF RESERVE												
SHORT-TERM DEBT INTEREST												
ROW PURCHASE BOND INTEREST												
SINKING FUND PAYMENT												
DEBT SERVICE TRANSFERRED												
INCOME FROM SINKING FUND (REINVESTED)												
NET CASH AFTER DEBT TRANSACTIONS	-210.6											
NEW GRANTS	212.1		223.9		236.4		249.2		277.0		279.5	
LIQUIDATION OF INVESTMENTS												
INCOME FROM INVESTMENTS			0.1		15.8		33.4		53.2		76.3	
INVESTMENT OF SURPLUS		1.5		224.0		252.2		282.7		330.2		355.8
TOTAL SOURCES OF CASH	212.1		224.0		252.2		282.7		330.2		355.8	
TOTAL USES OF CASH		212.1		224.0		252.2		282.7		330.2		355.8

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	YEAR 2006	YEAR 2007	YEAR 2008	YEAR 2009	YEAR 2010	YEAR 2011
INCOME ACCOUNT						
OPERATING INCOME		0.1	15.8	33.4	53.2	76.3
INCOME FORM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE						
NET INCOME		0.1	15.8	33.4	53.2	76.3
GENERAL BALANCE SHEETS						
ASSETS						
CASH	1.4	1.4	1.4	1.4	1.4	1.4
MATERIAL AND SUPPLIES	4.2	4.2	4.2	4.2	4.2	4.2
INVESTMENTS	1.5	225.5	477.7	760.3	1,090.5	1,446.4
SINKING FUND RESERVE						
IMPROVEMENTS	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8	2,080.8
REAL ASSETS	802.9	802.9	802.9	802.9	802.9	802.9
TOTAL ASSETS	2,890.8	3,114.9	3,367.0	3,649.7	3,979.9	4,335.7
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
RCH PURCHASE BOND						
EQUITY ACCOUNTS						
TOTAL GRANTS	3,318.1	3,542.1	3,778.5	4,027.7	4,304.6	4,584.1
RETAINED EARNINGS	-427.3	-427.2	-411.4	-378.0	-324.8	-248.4
TOTAL LIABILITIES	2,890.8	3,114.8	3,367.0	3,649.7	3,979.9	4,335.7
WORKING CAPITAL	7.1	231.2	483.3	766.0	1,096.2	1,452.0

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS

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OPERATING AND INVESTMENT STATISTICS	YEAR 1976 SOURCES USES	YEAR 1977 SOURCES USES	YEAR 1978 SOURCES USES	YEAR 1979 SOURCES USES	YEAR 1980 SOURCES USES	YEAR 1981 SOURCES USES
PASSENGER TRIPS						
PASSENGER MILES						
CAR MILES						
TRAIN MILES						
NUMBER OF CARS IN FLEET						
NUMBER OF CARS DELIVERED						

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NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS
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OPERATING INCOME ACCOUNTS	YEAR 1976		YEAR 1977		YEAR 1978		YEAR 1979		YEAR 1980		YEAR 1981	
	SOURCES	USES	SOURCES	USES	SOURCES	USES	SOURCES	USES	SOURCES	USES	SOURCES	USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION												
INTER-CORRIDOR AMTRAK CONTRIBUTION												
PRIMARY REVENUE												
TOTAL REVENUE												
EXPENSES												
STATION PERSONNEL												
STATION CLEANING AND UTILITIES												
BAGGAGE CARTS												
TRAIN SUPPLIES AND EXPENSES												
SNACK BAR ATTENDANTS												
TICKET AGENCY COMMISSIONS												
RESERVATIONS												
PROMOTION												
PASSENGER SERVICE DEPARTMENT OVERHEAD												
CAR MAINTENANCE												
M. OF E. DEPARTMENT OVERHEAD												
ENERGY												
CREW												
SWITCHING												
STATION MASTERS												
TRANSPORTATION DEPARTMENT OVERHEAD												
TRANSPORTATION DEPT INSURANCE												
OPERATING EXPENSE TRANSFER												
GENERAL OVERHEAD												
TOTAL OPERATING EXPENSES												

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FOR THE OPERATOR ENTITY

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SOURCES AND USES OF CASH	YEAR 1976 SOURCES	YEAR 1976 USES	YEAR 1977 SOURCES	YEAR 1977 USES	YEAR 1978 SOURCES	YEAR 1978 USES	YEAR 1979 SOURCES	YEAR 1979 USES	YEAR 1980 SOURCES	YEAR 1980 USES	YEAR 1981 SOURCES	YEAR 1981 USES
TOTAL REVENUE												
TOTAL OPERATING EXPENSES												
OPERATING INCOME												
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK										56.6		104.7
PREPAYMENTS ON ROLLING STOCK												
FINAL PAYMENTS ON ROLLING STOCK												
CASH NEED INCREASE												
RECEIVABLES INCREASE												
INVENTORY INCREASE												
NET CASH FLOW									-56.6		-104.7	
NEW SHORT TERM DEBT												
SHORT-TERM DEBT RETIREMENT												
DEBT SERVICE TRANSFER												
SHORT-TERM DEBT INTEREST												
NET CASH AFTER DEBT TRANSACTIONS									-56.6		-104.7	
NEW GRANTS									56.6		104.7	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS												
INCOME TRANSFER												
INVESTMENT OF SURPLUS												
TOTAL SOURCES OF CASH									56.6		104.7	
TOTAL USES OF CASH										56.6		104.7

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
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	YEAR 1976	YEAR 1977	YEAR 1978	YEAR 1979	YEAR 1980	YEAR 1981
INCOME ACCOUNT						
OPERATING INCOME						
SALE OF ROLLING STOCK						
INCOME FORM INVESTMENTS						
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION						
NET INCOME						
GENERAL BALANCE SHEETS						
ASSETS						
CASH					56.6	161.4
OTHER RECEIVABLES						
PREPAYMENTS						
MATERIAL AND SUPPLIES						
INVESTMENTS						
ROLLING STOCK AT COST						
LESS ACCUMULATED DEPRECIATION						
ROLLING STOCK BOOK VALUE						
TOTAL ASSETS					56.6	161.4
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT					56.6	161.4
EQUITY ACCOUNTS						
TOTAL GRANTS						
RETAINED EARNINGS						
TOTAL LIABILITIES					56.6	161.4
WORKING CAPITAL						
TRANSFERS						
OPERATING EXPENSE TRANSFER						
DEBT SERVICE TRANSFER						
INCOME TRANSFER						
TOTAL TRANSFER PAYMENTS						

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23 PAGE 5

OPERATING AND INVESTMENT STATISTICS	YEAR 1982 SOURCES USES	YEAR 1983 SOURCES USES	YEAR 1984 SOURCES USES	YEAR 1985 SOURCES USES	YEAR 1986 SOURCES USES	YEAR 1987 SOURCES USES
PASSENGER TRIPS	17.0	20.1	22.2	24.2	26.1	27.4
PASSENGER MILES	2,261.0	2,673.3	2,952.6	3,218.6	3,471.3	3,644.2
CAR MILES	47.8	56.5	62.4	68.0	73.4	77.8
TRAIN MILES	12.3	12.3	12.3	12.3	12.3	12.3
NUMBER OF CARS IN FLEET	236.0	279.0	308.0	334.0	362.0	380.0
NUMBER OF CARS DELIVERED	236.0	43.0	29.0	26.0	28.0	18.0

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NEC FRC FORMAS 11/25/75

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23

OPERATING INCOME ACCOUNTS	YEAR 1982 SOURCES	YEAR 1982 USES	YEAR 1983 SOURCES	YEAR 1983 USES	YEAR 1984 SOURCES	YEAR 1984 USES	YEAR 1985 SOURCES	YEAR 1985 USES	YEAR 1986 SOURCES	YEAR 1986 USES	YEAR 1987 SOURCES	YEAR 1987 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	194.9		230.4		254.7		277.7		299.5		314.4	
TOTAL REVENUE	206.1		241.6		265.9		288.9		310.7		325.6	
EXPENSES												
STATION PERSONNEL		6.7		8.0		8.8		9.6		10.4		10.9
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.3		0.4		0.4		0.5		0.5		0.5
TRAIN SUPPLIES AND EXPENSES		8.5		7.7		8.5		9.2		10.0		10.5
SNACK BAR ATTENDANTS		2.8		3.3		3.6		3.9		4.2		4.4
TICKET AGENCY COMMISSIONS		3.9		4.8		5.1		5.6		6.0		6.3
RESERVATIONS		15.3		18.1		20.0		21.8		23.5		24.7
PROMOTION		9.7		10.1		10.7		11.5		12.6		13.8
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.3		0.3		0.3		0.3		0.4		0.4
CAR MAINTENANCE		19.1		22.6		25.0		27.2		29.3		30.8
M. OF E. DEPARTMENT OVERHEAD		1.9		2.0		2.1		2.3		2.5		2.7
ENERGY		6.6		7.8		8.4		9.4		10.1		10.6
CREW		19.0		19.0		19.0		19.0		19.0		19.0
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.7		0.7		3.7		0.7		0.7		0.7
TRANSPORTATION DEPT INSURANCE		1.9		1.9		1.9		1.9		1.9		1.9
OPERATING EXPENSE TRANSFER		47.8		47.8		47.8		47.8		47.8		47.8
GENERAL OVERHEAD		12.8		13.8		14.5		15.2		15.9		16.4
TOTAL OPERATING EXPENSES		163.0		175.6		184.6		193.6		202.4		209.0

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OPERATOR ENTITY

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SOURCES AND USES OF CASH	YEAR 1982 SOURCES	YEAR 1982 USES	YEAR 1983 SOURCES	YEAR 1983 USES	YEAR 1984 SOURCES	YEAR 1984 USES	YEAL 1985 SOURCES	YEAL 1985 USES	YEAR 1986 SOURCES	YEAR 1986 USES	YEAR 1987 SOURCES	YEAR 1987 USES
TOTAL REVENUE	206.1		241.6		265.9		288.9		310.7		325.6	
TOTAL OPERATING EXPENSES		163.0		175.6		184.6		193.6		202.4		209.0
OPERATING INCOME	43.0		66.0		81.3		95.3		108.3		116.5	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK												
PREPAYMENTS ON ROLLING STOCK		24.2		18.3		17.4		14.7		10.6		0.2
FINAL PAYMENTS ON ROLLING STOCK		37.8		6.9		4.6		4.5		4.2		2.9
CASH NEED INCREASE		4.9		0.4		0.3		0.3		0.3		0.2
RECEIVABLES INCREASE		5.8		1.1		0.7		0.7		0.7		0.4
INVENTORY INCREASE		2.6		0.4		0.2		0.2		0.2		0.2
NET CASH FLOW	-32.2		39.0		57.9		74.9		92.4		104.6	
NEW SHORT TERM DEBT			1.1		3.4							
SHORT-TERM DEBT RETIREMENT								1.3		3.4		
DEBT SERVICE TRANSFER				35.6		35.6		35.6		35.6		35.6
SHORT-TERM DEBT INTEREST				0.1		0.3		0.3		0.2		
NET CASH AFTER DEBT TRANSACTIONS	-32.2		4.5		25.4		37.7		53.3		69.0	
NEW GRANTS	61.9		25.2		22.1		19.2		14.7		11.1	
LIQUIDATION OF INVESTMENTS			7.6									
INCOME FORM INVESTMENTS			0.5								0.2	
INCOME TRANSFER		22.2		37.8		47.5		56.9		65.5		71.3
INVESTMENT OF SURPLUS		7.6								2.4		9.0
TOTAL SOURCES OF CASH	105.0		100.5		106.8		114.5		123.0		127.8	
TOTAL USES OF CASH		105.0		100.5		106.8		114.5		123.0		127.8

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INCOME ACCOUNT	YEAR 1982	YEAR 1983	YEAR 1984	YEAR 1985	YEAR 1986	YEAR 1987
OPERATING INCOME	43.0	66.6	81.3	95.3	108.3	116.5
SALE OF ROLLING STOCK						
INCOME FORM INVESTMENTS		0.5				0.2
INTEREST EXPENSE		0.1	0.3	0.3	0.2	
ROLLING STOCK DEPRECIATION	13.5	15.9	17.6	19.2	20.7	21.7
NET INCOME	29.6	50.5	63.3	75.8	87.4	95.0
GENERAL BALANCE SHEETS						
ASSETS						
CASH	4.9	5.3	5.5	5.8	6.1	6.3
OTHER RECEIVABLES	5.8	6.9	7.6	8.5	9.0	9.4
PREPAYMENTS	34.5	25.3	24.2	21.0	14.9	11.6
MATERIAL AND SUPPLIES	2.6	2.9	3.2	3.4	3.7	3.8
INVESTMENTS	7.6				2.4	11.5
ROLLING STOCK AT COST	188.8	223.2	246.4	268.8	289.6	304.0
LESS ACCUMULATED DEPRECIATION	13.5	29.4	47.0	66.2	86.9	108.6
ROLLING STOCK BOOK VALUE	175.3	193.8	199.4	202.6	202.7	195.4
TOTAL ASSETS	230.7	234.2	239.9	241.1	238.7	238.0
LIABILITIES						
SHORT TERM DEBT		1.3	4.7	3.4		
LONG TERM DEBT						
EQUITY ACCOUNTS						
TOTAL GRANTS	223.3	248.5	270.6	289.8	304.5	315.6
RETAINED EARNINGS	7.4	-15.6	-35.4	-52.0	-65.8	-77.6
TOTAL LIABILITIES	230.7	234.2	239.9	241.1	238.7	238.0
WORKING CAPITAL	20.9	13.8	11.7	14.2	21.1	31.0
TRANSFERS						
OPERATING EXPENSE TRANSFER	47.8	47.8	47.8	47.8	47.8	47.8
DEBT SERVICE TRANSFER		35.6	35.6	35.6	35.6	35.6
INCOME TRANSFER	22.2	37.8	47.5	56.9	65.5	71.3
TOTAL TRANSFER PAYMENTS	70.0	121.3	130.9	140.3	149.0	154.7

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY

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OPERATING AND INVESTMENT STATISTICS	YEAR 1988 SOURCES USES	YEAR 1989 SOURCES USES	YEAR 1990 SOURCES USES	YEAR 1991 SOURCES USES	YEAR 1992 SOURCES USES	YEAR 1993 SOURCES USES
PASSENGER TRIPS	28.4	29.2	30.0	30.9	31.8	32.8
PASSENGER MILES	3,777.2	3,883.6	3,990.0	4,109.7	4,229.4	4,362.4
CAR MILES	79.8	82.1	84.3	86.8	89.4	92.2
TRAIN MILES	12.3	12.3	12.3	12.4	12.6	12.8
NUMBER OF CARS IN FLEET	394.0	405.0	416.0	428.0	441.0	455.0
NUMBER OF CARS DELIVERED	14.0	11.0	11.0	12.0	13.0	14.0

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OPERATOR ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 1988 SOURCES	YEAR 1988 USES	YEAR 1989 SOURCES	YEAR 1989 USES	YEAR 1990 SOURCES	YEAR 1990 USES	YEAR 1991 SOURCES	YEAR 1991 USES	YEAR 1992 SOURCES	YEAR 1992 USES	YEAR 1993 SOURCES	YEAR 1993 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	325.6		334.8		343.9		354.6		364.9		376.4	
TOTAL REVENUE	336.8		346.0		355.1		365.8		376.1		387.6	
EXPENSES												
STATION PERSONNEL		11.3		11.6		11.9		12.3		12.6		13.0
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.6		0.6		0.6		0.6		0.6		0.7
TRAIN SUPPLIES AND EXPENSES		10.9		11.2		11.5		11.8		12.2		12.9
SNACK BAR ATTENDANTS		4.6		4.7		4.9		5.0		5.2		5.3
TICKET AGENCY COMMISSIONS		6.5		6.7		6.9		7.1		7.3		7.5
RESERVATIONS		25.6		26.3		27.3		27.8		28.6		29.5
PROMOTION		14.7		15.5		16.2		16.7		17.2		17.7
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.4		0.5		0.5		0.5		0.5		0.5
CAR MAINTENANCE		31.9		32.8		33.7		34.7		35.7		36.9
M. OF E. DEPARTMENT OVERHEAD		2.9		3.0		3.2		3.3		3.4		3.5
ENERGY		11.0		11.3		11.6		12.0		12.3		12.7
CREW		19.0		19.0		19.0		19.2		19.5		19.8
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.7		0.7		0.7		0.7		0.7		0.7
TRANSPORTATION DEPT INSURANCE		1.9		1.9		1.9		1.9		2.0		2.0
OPERATING EXPENSE TRANSFER		47.8		47.8		47.8		47.8		47.8		47.8
GENERAL OVERHEAD		18.8		17.1		17.4		17.8		18.1		18.5
TOTAL OPERATING EXPENSES		216.2		218.4		222.4		227.0		231.5		236.4

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NEC PRC FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23 PAGE 11

SOURCES AND USES OF CASH	YEAR 1988 SOURCES	YEAR 1988 USES	YEAR 1989 SOURCES	YEAR 1989 USES	YEAR 1990 SOURCES	YEAR 1990 USES	YEAR 1991 SOURCES	YEAR 1991 USES	YEAR 1992 SOURCES	YEAR 1992 USES	YEAR 1993 SOURCES	YEAR 1993 USES
TOTAL REVENUE	336.6		346.0		355.1		365.8		376.1		387.6	
TOTAL OPERATING EXPENSES		214.2		218.4		222.4		227.0		231.5		236.4
OPERATING INCOME	122.6		127.6		132.7		138.8		144.6		151.2	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK												
PREPAYMENTS ON ROLLING STOCK		7.0		7.3		7.9		8.6		8.7		8.6
FINAL PAYMENTS ON ROLLING STOCK		2.2		1.4		1.8		1.9		2.1		2.2
CASH NEED INCREASE		0.2		0.1		0.1		0.1		0.1		0.1
RECEIVABLES INCREASE		0.3		C.3		0.3		0.3		0.3		0.3
INVENTORY INCREASE		0.1		0.1		0.1		C.1		0.1		0.1
NET CASH FLOW	112.7		118.0		122.5		127.8		133.3		139.8	
NEW SHORT TERM DEBT												
SHORT-TERM DEBT RETIREMENT												
DEBT SERVICE TRANSFER		35.6		35.6		35.6		35.6		35.6		35.6
SHORT-TERM DEBT INTEREST												
NET CASH AFTER DEBT TRANSACTIONS	77.1		82.4		86.9		92.2		97.7		104.2	
NEW GRANTS	9.3		9.0		9.7		10.5		10.8		10.8	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS	0.8		1.6		2.4		3.6		4.9		6.3	
INCOME TRANSFER		75.7		79.5		83.6		88.5		93.2		98.6
INVESTMENT OF SURPLUS		11.5		13.9		15.5		17.0		20.1		22.7
TOTAL SOURCES OF CASH	132.7		138.2		144.9		152.9		160.3		168.3	
TOTAL USES OF CASH		132.7		138.2		144.9		152.9		160.3		168.3

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	YEAR 1988	YEAR 1989	YEAR 1990	YEAR 1991	YEAR 1992	YEAR 1993
INCOME ACCOUNT						
OPERATING INCOME	122.4	127.6	132.7	138.8	144.6	151.2
SALE OF ROLLING STOCK						
INCOME FORM INVESTMENTS	0.0	1.6	2.4	3.6	4.9	6.3
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION	22.5	23.1	23.8	24.5	25.2	26.0
NET INCOME	100.9	106.1	111.9	118.0	124.3	131.9
GENERAL BALANCE SHEETS						
ASSETS						
CASH	6.4	6.6	6.7	6.8	6.9	7.1
OTHER RECEIVABLES	9.8	10.0	10.3	10.6	10.9	11.3
PREPAYMENTS	9.7	9.4	10.8	11.7	12.1	11.7
MATERIAL AND SUPPLIES	4.0	4.1	4.2	4.3	4.4	4.5
INVESTMENTS	23.0	36.5	52.1	69.8	90.0	112.6
ROLLING STOCK AT COST	315.2	324.0	332.8	342.4	352.8	364.0
LESS ACCUMULATED DEPRECIATION	131.1	154.3	178.1	202.5	227.7	253.7
ROLLING STOCK BOOK VALUE	184.1	169.7	154.7	139.9	125.1	110.3
TOTAL ASSETS	236.9	236.8	238.7	243.1	249.4	257.9
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
EQUITY ACCOUNTS						
TOTAL GRANTS	324.9	333.9	343.6	354.1	364.9	375.7
RETAINED EARNINGS	-88.0	-97.1	-104.9	-111.0	-115.5	-118.2
TOTAL LIABILITIES	236.9	236.8	238.7	243.1	249.4	257.9
WORKING CAPITAL	43.1	57.2	73.2	91.6	112.2	135.5
TRANSFERS						
OPERATING EXPENSE TRANSFER	47.8	47.8	47.8	47.8	47.8	47.8
DEBT SERVICE TRANSFER	35.6	35.6	35.6	35.6	35.6	35.6
INCOME TRANSFER	75.7	79.5	83.6	88.5	93.2	98.6
TOTAL TRANSFER PAYMENTS	159.1	163.0	167.1	172.0	176.7	182.1

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OPERATING AND INVESTMENT STATISTICS	YEAR 1994 SOURCES USES	YEAR 1995 SOURCES USES	YEAR 1996 SOURCES USES	YEAR 1997 SOURCES USES	YEAR 1998 SOURCES USES	YEAR 1999 SOURCES USES
PASSENGER TRIPS	33.8	34.8	35.8	36.9	38.0	39.1
PASSENGER MILES	4,495.4	4,628.4	4,761.4	4,907.7	5,054.0	5,208.3
CAR MILES	95.0	97.8	100.4	103.7	106.8	109.9
TRAIN MILES	12.9	13.1	13.3	13.4	13.6	13.8
NUMBER OF CARS IN FLEET	468.0	482.0	496.0	511.0	527.0	542.0
NUMBER OF CARS DELIVERED	13.0	14.0	250.0	58.0	45.0	43.0

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OPERATING INCOME ACCOUNTS	YEAR 1994 SOURCES	YEAR 1994 USES	YEAR 1995 SOURCES	YEAR 1995 USES	YEAR 1996 SOURCES	YEAR 1996 USES	YEAR 1997 SOURCES	YEAR 1997 USES	YEAR 1998 SOURCES	YEAR 1998 USES	YEAR 1999 SOURCES	YEAR 1999 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	387.9		399.3		410.8		423.4		436.1		448.7	
TOTAL REVENUE	399.1		410.5		422.0		434.6		447.3		459.9	
EXPENSES												
STATION PERSONNEL		13.4		13.8		14.2		14.6		15.1		15.5
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.7		0.7		0.7		0.7		0.8		0.8
TRAIN SUPPLIES AND EXPENSES		12.9		13.3		13.7		14.1		14.5		14.9
SNACK BAR ATTENDANTS		5.5		5.6		5.8		6.0		6.2		6.5
TICKET AGENCY COMMISSIONS		7.8		8.0		8.2		8.5		8.7		9.0
RESERVATIONS		30.4		31.3		32.2		33.2		34.2		35.2
PROMOTION		18.3		18.8		19.4		20.0		20.6		21.2
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.5		0.6		0.6		0.6		0.6		0.6
CAR MAINTENANCE		38.0		39.1		40.2		41.5		42.7		44.0
M. OF E. DEPARTMENT OVERHEAD		3.6		3.7		3.8		3.9		4.0		4.2
ENERGY		13.1		13.5		13.9		14.3		14.7		15.2
CREW		20.0		20.3		20.5		20.8		21.1		21.3
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.8		0.8		0.8		0.8		0.8		0.8
TRANSPORTATION DEPT INSURANCE		2.0		2.0		2.1		2.1		2.1		2.1
OPERATING EXPENSE TRANSFER		47.8		47.8		47.8		47.8		47.8		47.8
GENERAL OVERHEAD		18.9		19.3		19.7		20.1		20.5		21.0
TOTAL OPERATING EXPENSES		241.3		246.3		251.2		256.6		262.0		267.9

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23

SOURCES AND USES OF CASH	YEAR 1994 SOURCES	YEAR 1994 USES	YEAR 1995 SOURCES	YEAR 1995 USES	YEAR 1996 SOURCES	YEAR 1996 USES	YEAR 1997 SOURCES	YEAR 1997 USES	YEAR 1998 SOURCES	YEAR 1998 USES	YEAR 1999 SOURCES	YEAR 1999 USES
TOTAL REVENUE	399.1		410.5		422.0		434.6		447.3		459.9	
TOTAL OPERATING EXPENSES		241.3		246.3		251.2		256.6		262.0		267.5
OPERATING INCOME	157.8		164.2		170.8		178.0		185.2		192.4	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK					16.9		3.4		2.3		2.2	
PREPAYMENTS ON ROLLING STOCK		65.6		113.9		34.0		28.5		27.3		25.2
FINAL PAYMENTS ON ROLLING STOCK		2.1		2.2		40.3		9.3		7.2		6.9
CASH NEED INCREASE		0.1		0.1		0.1		0.2		0.2		0.2
RECEIVABLES INCREASE		0.3		0.3		0.3		0.4		0.4		0.4
INVENTORY INCREASE		0.1		0.1		0.1		0.1		0.1		0.1
NET CASH FLOW	89.5		47.4		115.0		143.1		152.4		161.9	
NEW SHORT TERM DEBT												
SHORT-TERM DEBT RETIREMENT												
DEBT SERVICE TRANSFER		35.6		35.6		35.6						
SHORT-TERM DEBT INTEREST												
NET CASH AFTER DEBT TRANSACTIONS	53.9		11.8		79.4		143.1		152.4		161.9	
NEW GRANTS	67.7		116.2		74.0		37.6		34.5		32.1	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS	7.9		9.7		11.6		14.1		19.0		24.1	
INCOME TRANSFER		104.2		109.7		129.7		124.7		132.3		140.9
INVESTMENT OF SURPLUS		25.3		27.9		35.3		70.1		73.5		77.2
TOTAL SOURCES OF CASH	233.3		290.0		275.2		233.1		241.0		250.9	
TOTAL USES OF CASH		233.3		290.0		275.2		233.1		241.0		250.9

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS

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INCOME ACCOUNT	YEAR 1994	YEAR 1995	YEAR 1996	YEAR 1997	YEAR 1998	YEAR 1999
OPERATING INCOME	157.8	164.2	170.8	178.0	185.2	192.4
SALE OF ROLLING STOCK			18.9	3.4	2.3	2.2
INCOME FORM INVESTMENTS	7.9	9.7	11.6	14.1	19.0	24.1
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION	26.7	27.5	28.3	29.2	30.1	31.0
NET INCOME	138.9	146.3	172.9	166.3	176.4	187.8
GENERAL BALANCE SHEETS						
ASSETS						
CASH	7.2	7.4	7.5	7.7	7.9	8.0
OTHER RECEIVABLES	11.6	12.0	12.3	12.7	13.1	13.5
PREPAYMENTS	69.0	173.5	47.9	39.1	37.6	35.3
MATERIAL AND SUPPLIES	4.6	4.8	4.9	5.0	5.1	5.3
INVESTMENTS	137.9	165.8	201.1	271.2	346.8	422.0
ROLLING STOCK AT COST	374.4	385.6	396.8	408.8	421.6	433.6
LESS ACCUMULATED DEPRECIATION	280.5	308.0	147.5	142.3	149.3	157.8
ROLLING STOCK BOOK VALUE	93.9	77.6	249.3	266.5	272.3	275.8
TOTAL ASSETS	324.3	441.4	523.0	602.2	680.0	759.8
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
EQUITY ACCOUNTS						
TOTAL GRANTS	443.4	559.5	633.9	671.1	705.6	737.7
RETAINED EARNINGS	-119.1	-118.1	-110.9	-68.9	-24.8	22.1
TOTAL LIABILITIES	324.3	441.4	523.0	602.2	680.0	759.8
WORKING CAPITAL	161.4	189.5	225.9	296.6	370.8	448.0
TRANSFERS						
OPERATING EXPENSE TRANSFER	47.8	47.8	47.8	47.8	47.8	47.8
DEBT SERVICE TRANSFER	35.6	35.6	35.6			
INCOME TRANSFER	104.2	109.7	129.7	124.7	132.3	140.9
TOTAL TRANSFER PAYMENTS	187.6	193.2	213.1	172.6	180.2	188.7

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
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OPERATING AND INVESTMENT STATISTICS	YEAR 2000 SOURCES	YEAR 2000 USES	YEAR 2001 SOURCES	YEAR 2001 USES	YEAR 2002 SOURCES	YEAR 2002 USES	YEAR 2003 SOURCES	YEAR 2003 USES	YEAR 2004 SOURCES	YEAR 2004 USES	YEAR 2005 SOURCES	YEAR 2005 USES
PASSENGER TRIPS		40.3		41.5		42.7		44.0		45.3		46.7
PASSENGER MILES		5,359.9		5,519.5		5,679.1		5,852.0		6,024.9		6,211.1
CAR MILES		113.3		116.6		120.0		123.7		127.3		131.2
TRAIN MILES		13.9		14.1		14.3		14.4		14.6		14.8
NUMBER OF CARS IN FLEET		558.0		575.0		592.0		610.0		628.0		647.0
NUMBER OF CARS DELIVERED		42.0		35.0		31.0		29.0		29.0		31.0

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
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OPERATING INCOME ACCOUNTS	YEAR 2000 SOURCES	YEAR 2000 USES	YEAR 2001 SOURCES	YEAR 2001 USES	YEAR 2002 SOURCES	YEAR 2002 USES	YEAR 2003 SOURCES	YEAR 2003 USES	YEAR 2004 SOURCES	YEAR 2004 USES	YEAR 2005 SOURCES	YEAR 2005 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	462.4		476.2		490.0		504.9		519.8		535.9	
TOTAL REVENUE	473.6		487.4		501.2		516.1		531.0		547.1	
EXPENSES												
STATION PERSONNEL		16.0		16.5		16.9		17.5		18.0		18.5
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		0.8		0.8		0.9		0.9		0.9		0.9
TRAIN SUPPLIES AND EXPENSES		15.4		15.9		16.3		16.8		17.3		17.8
SNACK BAR ATTENDANTS		6.5		6.7		6.9		7.1		7.3		7.6
TICKET AGENCY COMMISSIONS		9.2		9.5		9.8		10.1		10.4		10.7
RESERVATIONS		36.3		37.3		38.4		39.6		40.8		42.0
PROMOTION		21.8		22.5		23.1		23.8		24.5		25.3
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.6		0.7		0.7		0.7		0.7		0.7
CAR MAINTENANCE		45.3		46.7		48.0		49.5		50.9		52.5
M. OF E. DEPARTMENT OVERHEAD		4.3		4.4		4.5		4.7		4.8		5.0
ENERGY		15.6		16.1		16.6		17.1		17.6		18.1
CREW		21.6		21.8		22.1		22.4		22.6		22.9
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.8		0.8		0.8		0.8		0.8		0.8
TRANSPORTATION DEPT INSURANCE		2.2		2.2		2.2		2.2		2.3		2.3
OPERATING EXPENSE TRANSFER		47.8		47.8		47.8		47.8		47.8		47.8
GENERAL OVERHEAD		21.4		21.9		22.3		22.8		23.3		23.9
TOTAL OPERATING EXPENSES		273.3		279.2		285.1		291.4		297.7		304.5

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SOURCES AND USES OF CASH	YEAR 2000 SOURCES	YEAR 2000 USES	YEAR 2001 SOURCES	YEAR 2001 USES	YEAR 2002 SOURCES	YEAR 2002 USES	YEAR 2003 SOURCES	YEAR 2003 USES	YEAR 2004 SOURCES	YEAR 2004 USES	YEAR 2005 SOURCES	YEAR 2005 USES
TOTAL REVENUE	473.6		467.4		501.2		516.1		531.0		547.1	
TOTAL OPERATING EXPENSES		273.3		279.2		285.1		291.4		297.7		304.5
OPERATING INCOME	200.3		208.2		216.1		224.7		233.2		242.6	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK	2.1		1.4		1.1		0.9		0.9		1.0	
PREPAYMENTS ON ROLLING STOCK		21.4		15.4		18.4		19.0		20.1		21.0
FINAL PAYMENTS ON ROLLING STOCK		6.7		5.6		5.0		4.8		4.6		5.0
CASH NEED INCREASE		0.2		0.2		0.2		0.2		0.2		0.2
RECEIVABLES INCREASE		0.4		C.4		0.4		0.4		0.4		0.5
INVENTORY INCREASE		0.1		0.1		0.1		0.2		0.2		0.2
NET CASH FLOW	173.5		183.9		193.0		201.1		208.6		216.0	
NEW SHORT TERM DEBT												
SHORT-TERM DEBT RETIREMENT												
DEBT SERVICE TRANSFER												
SHORT-TERM DEBT INTEREST												
NET CASH AFTER DEBT TRANSACTIONS	173.5		183.5		193.0		201.1		208.4		216.0	
NEW GRANTS	28.2		25.0		23.5		23.7		24.7		23.9	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS	29.5		35.2		41.2		47.4		54.0		60.8	
INCOME TRANSFER		150.0		159.0		168.4		178.6		189.2		200.6
INVESTMENT OF SURPLUS		81.2		85.1		89.2		93.6		98.1		105.0
TOTAL SOURCES OF CASH	260.1		269.8		281.9		296.7		312.0		330.3	
TOTAL USES OF CASH		260.1		269.8		281.9		296.7		312.0		330.3

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NEC PRO FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23 PAGE 20

	YEAR 2000	YEAR 2001	YEAR 2002	YEAR 2003	YEAR 2004	YEAR 2005
INCOME ACCOUNT						
OPERATING INCOME	200.3	208.2	216.1	224.7	233.2	242.6
SALE OF ROLLING STOCK	2.1	1.4	1.1	0.9	0.9	1.0
INCOME FORM INVESTMENTS	29.5	35.2	41.2	47.4	54.0	60.8
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION	31.9	32.9	33.8	34.9	35.9	37.0
NET INCOME	200.0	212.0	224.6	238.1	252.2	267.4
GENERAL BALANCE SHEETS						
ASSETS						
CASH	8.2	8.4	8.6	8.7	8.9	9.1
OTHER RECEIVABLES	13.9	14.3	14.7	15.1	15.6	16.1
PREPAYMENTS	29.8	26.8	25.5	26.0	27.5	28.6
MATERIAL AND SUPPLIES	5.4	5.6	5.7	5.9	6.0	6.2
INVESTMENTS	503.2	588.3	677.5	771.1	869.3	972.2
ROLLING STOCK AT COST	446.4	460.0	473.6	488.0	502.4	517.6
LESS ACCUMULATED DEPRECIATION	168.9	187.4	210.0	236.1	263.1	290.5
ROLLING STOCK BOOK VALUE	277.5	272.6	263.6	251.9	239.3	227.1
TOTAL ASSETS	838.0	915.9	995.6	1,078.8	1,166.6	1,259.4
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
EQUITY ACCOUNTS						
TOTAL GRANTS	765.9	790.8	814.3	838.0	862.7	888.6
RETAINED EARNINGS	72.1	125.1	181.3	240.8	303.9	370.7
TOTAL LIABILITIES	838.0	915.9	995.6	1,078.8	1,166.6	1,259.4
WORKING CAPITAL	530.7	616.5	706.5	800.9	899.8	1,003.6
TRANSFERS						
OPERATING EXPENSE TRANSFER	47.9	47.9	47.9	47.9	47.8	47.8
DEBT SERVICE TRANSFER						
INCOME TRANSFER	150.0	159.0	168.4	178.6	189.2	200.6
TOTAL TRANSFER PAYMENTS	197.9	206.8	216.3	226.5	237.0	248.4

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NEC PRC FORMAS 11/25/75 NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23

OPERATING AND INVESTMENT STATISTICS	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
PASSENGER TRIPS		48.1		49.5		51.0		52.5		54.1		55.7
PASSENGER MILES		6,397.3		6,583.5		6,783.0		6,982.5		7,195.3		7,408.1
CAR MILES		135.2		139.1		143.3		147.5		152.0		156.5
TRAIN MILES		14.9		15.1		15.3		15.4		15.6		15.8
NUMBER OF CARS IN FLEET		666.0		686.0		707.0		727.0		749.0		772.0
NUMBER OF CARS DELIVERED		32.0		34.0		34.0		34.0		272.0		81.0

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NEC PRC FORMAS 11/25/75

NEC IMPROVEMENT PROGRAM --- FINANCIAL PROJECTIONS
FOR THE OPERATOR ENTITY

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OPERATING INCOME ACCOUNTS	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	9.3		9.3		9.3		9.3		9.3		9.3	
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9		1.9		1.9		1.9		1.9		1.9	
PRIMARY REVENUE	551.9		568.0		585.2		602.4		620.8		639.2	
TOTAL REVENUE	563.1		579.2		596.4		613.6		632.0		650.4	
EXPENSES												
STATION PERSONNEL		19.1		19.6		20.2		20.8		21.5		22.1
STATION CLEANING AND UTILITIES		1.9		1.9		1.9		1.9		1.9		1.9
BAGGAGE CARTS		1.0		1.0		1.0		1.0		1.1		1.1
TRAIN SUPPLIES AND EXPENSES		18.4		18.9		19.5		20.1		20.7		21.3
SNACK BAR ATTENDANTS		7.8		8.0		8.3		8.5		8.8		9.0
TICKET AGENCY COMMISSIONS		11.0		11.4		11.7		12.0		12.4		12.8
RESERVATIONS		43.3		44.5		45.9		47.2		48.7		50.1
PROMOTION		26.0		26.8		27.4		28.4		29.3		30.2
PASSENGER SERVICE DEPARTMENT OVERHEAD		0.8		0.8		0.8		0.8		0.9		0.9
CAR MAINTENANCE		54.1		55.6		57.3		59.0		60.8		62.6
M. OF E. DEPARTMENT OVERHEAD		5.1		5.3		5.4		5.6		5.7		5.9
ENERGY		18.7		19.2		19.8		20.4		21.0		21.6
CREW		23.1		23.4		23.6		23.9		24.2		24.6
SWITCHING		1.0		1.0		1.0		1.0		1.0		1.0
STATION MASTERS		4.7		4.7		4.7		4.7		4.7		4.7
TRANSPORTATION DEPARTMENT OVERHEAD		0.8		0.9		0.9		0.9		0.9		0.9
TRANSPORTATION DEPT INSURANCE		2.3		2.3		2.4		2.4		2.4		2.4
OPERATING EXPENSE TRANSFER		47.8		47.8		47.8		47.8		47.8		47.8
GENERAL OVERHEAD		24.4		24.9		25.5		26.1		26.7		27.3
TOTAL OPERATING EXPENSES		311.3		318.1		325.4		332.7		340.4		348.1

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS FOR THE OPERATOR ENTITY 09:04:23 PAGE 23

SOURCES AND USES OF CASH	YEAR 2006 SOURCES	YEAR 2006 USES	YEAR 2007 SOURCES	YEAR 2007 USES	YEAR 2008 SOURCES	YEAR 2008 USES	YEAR 2009 SOURCES	YEAR 2009 USES	YEAR 2010 SOURCES	YEAR 2010 USES	YEAR 2011 SOURCES	YEAR 2011 USES
TOTAL REVENUE	563.1		579.2		596.4		613.6		632.0		650.4	
TOTAL OPERATING EXPENSES		311.3		318.1		325.4		332.7		340.4		348.1
OPERATING INCOME	251.8		261.1		271.0		280.9		291.6		302.3	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK	1.0		1.1		1.0		1.1		20.0		4.4	
PREPAYMENTS ON ROLLING STOCK		21.8		21.8		78.9		128.2		48.7		63.3
FINAL PAYMENTS ON ROLLING STOCK		5.1		5.4		5.4		5.4		43.5		13.0
CASH NEED INCREASE		0.2		0.2		0.2		0.2		0.2		0.2
RECEIVABLES INCREASE		0.5		0.5		0.5		0.5		0.6		0.6
INVENTORY INCREASE		0.2		0.2		0.2		0.2		0.2		0.2
NET CASH FLOW	225.1		234.1		186.8		147.5		218.4		716.8	
NEW SHORT TERM DEBT												
SHORT-TERM DEBT RETIREMENT												
DEBT SERVICE TRANSFER												
SHORT-TERM DEBT INTEREST												
NET CASH AFTER DEBT TRANSACTIONS	225.1		234.1		186.8		147.5		218.4		249.7	
NEW GRANTS	26.9		27.2		84.3		133.7		92.2		96.2	
LIQUIDATION OF INVESTMENTS												
INCOME FORM INVESTMENTS	68.1		75.4		83.5		91.8		100.5		109.8	
INCOME TRANSFER		212.1		223.9		236.4		249.2		277.0		279.5
INVESTMENT OF SURPLUS		107.9		113.0		110.3		123.7		134.1		130.3
TOTAL SOURCES OF CASH	347.8		365.0		439.9		507.5		504.3		473.0	
TOTAL USES OF CASH		347.8		365.0		439.9		507.5		504.3		473.0

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NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
FOR THE OPERATOR ENTITY

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	YEAR 2006	YEAR 2007	YEAR 2008	YEAR 2009	YEAR 2010	YEAR 2011
INCOME ACCOUNT						
OPERATING INCOME	251.8	261.1	271.0	280.9	291.6	302.3
SALE OF ROLLING STOCK	1.0	1.1	1.0	1.1	20.0	4.6
INCOME FORM INVESTMENTS	68.1	75.6	83.5	91.8	100.5	109.8
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION	30.1	39.2	40.4	41.5	42.8	44.1
NET INCOME	290.8	298.6	315.2	332.3	369.3	372.7
GENERAL BALANCE SHEETS						
ASSETS						
CASH	9.3	9.5	9.8	10.0	10.2	10.4
OTHER RECEIVABLES	16.6	17.0	17.6	18.1	18.6	19.2
PREPAYMENTS	29.9	29.5	87.0	193.5	68.2	59.6
MATERIAL AND SUPPLIES	6.6	6.6	6.7	6.9	7.1	7.3
INVESTMENTS	1,080.1	1,193.1	1,311.4	1,435.1	1,569.2	1,705.5
ROLLING STOCK AT COST	532.8	548.8	565.6	581.6	599.2	617.6
LESS ACCUMULATED DEPRECIATION	318.2	344.2	376.2	406.5	249.3	247.0
ROLLING STOCK BOOK VALUE	214.6	202.6	189.4	175.1	349.9	370.6
TOTAL ASSETS	1,357.0	1,458.8	1,621.9	1,838.7	2,023.2	2,172.6
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
EQUITY ACCOUNTS						
TOTAL GRANTS	915.5	942.7	1,027.0	1,160.7	1,253.0	1,309.2
RETAINED EARNINGS	441.4	516.1	594.9	678.0	770.2	863.4
TOTAL LIABILITIES	1,357.0	1,458.8	1,621.9	1,838.7	2,023.2	2,172.6
WORKING CAPITAL	1,112.4	1,226.3	1,345.4	1,470.1	1,605.2	1,742.5
TRANSFERS						
OPERATING EXPENSE TRANSFER	47.8	47.8	47.8	47.8	47.8	47.8
DEBT SERVICE TRANSFER						
INCOME TRANSFER	212.1	223.9	236.4	249.2	277.0	279.5
TOTAL TRANSFER PAYMENTS	260.0	271.8	284.2	297.1	324.8	327.3

1- ACQUISITION OF AMORTIZED ASSETS INCLUDES THE INTEREST ON THE R.O.W. PURCHASE BONDS ONLY THROUGH 1982. THIS INTEREST IS INCLUDED IN THE CASH STREAM FOR ROI.

2- THE BOOK VALUE OF ASSETS LESS INVESTMENTS MAY BE ADDED TO THE 'NET CASH FLOW' FIGURE IN THE LAST YEAR AS A TERMINAL VALUE.

3- WORKING CAPITAL IS CASH, INVESTMENTS, PREPAYMENTS, MATERIALS, AND SUPPLIES LESS SHORT DEBT.

4- ROI IS CALCULATED ON THE STREAM OF 'NET CASH BEFORE CAPITAL SERVICE'.

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

PAGE 1

VARIABLE NAME			VALUE LIST		
ID	IDENTIFICATION		THIS CASE USES THE BASELINE CO STS, BUT DIVIDES THE FUNCTIONS		
IO	IDENTIFICATICN		BETWEEN AN OWNER AND AN OPERAT OR. THE OPERATOR SUBSIDIZES		
IC	IDENTIFICATION		THE OWNER'S COSTS AND SINKING FUND PAYMENTS AND TRANSFERS		
IC	IDENTIFICATION		75% OF HIS INCOME TO THE OWNER		
			OWNER	OPERATOR	
REPORT	REPORT	YEAR	1976	1976	1976
START	FIRST YEAR OF PROJECTION	YEAR	1982	1982	1982
GO	HIGH-SPEED OPERATIONS BEGIN	YEAR	2011	2011	2011
STOP	LAST YEAR OF PROJECTION	$	380	0	0
ROW	R.O.W PURCHASE	$	0	63.1	0
LF	LOAD FACTOR	M/YR	0	0.203	0
CAUT	CAR UTILIZATION		0	83	0
STPC	SEATS PER CAR		0	3	0
SNACK	CARS PER SNACK BAR	YRS	0	0	0
RBLCY	YEAR IN WHICH CARS ARE REBUILT	YRS	0	14	0
CLF	CAR LIFE (IF NOT REBUILT)	YRS	0	14	0
RBLTL	TOTAL CAR LIFE IF REBUILT	$	0	0.8	0
CPRC	CAR PRICE	%	0	90	0
PRP1	PERCENT PAID 1 YEAR BEFORE DELIVERY	%	0	30	0
PRP2	PERCENT PAID 2 YEARS BEFORE DELIVERY	%	0	C	0
RBLDR	PERCENT OF COST TO REBUILD CAR	%	0	10	0
SLVG	PERCENT OF COST SALVAGED	1OR0	0	1	0
EXPTFR	EXPENSES TRANSFER	1OR0	0	1	0
BCND	DEBT SERVICE TRANSFER	%	0	75	0
INCS	INCOME SHARING PERCENTAGE	%	0	19	0
CRV	COMMUTER R OF WAY SHARE	%	0	29	0
CRD	COMMUTER DISPATCHING SHARE	%	0	3.7	0
FRV	NON-NEC AMTRAK R OF WAY SHARE	%	0	6.5	0
FRD	NON-NEC DISPATCHING SHARE	%	7	7	0
IRSD	SHORT DEBT INTEREST RATE	%	0	7	0
IRLD	LONG DEBT INTEREST RATE	%	7	7	0
IRSF	INTEREST RATE ON BOND (FOR ROW)	YRS	20	20	0
SFYR	TERM OF SINKING FUND	%	7	7	0
IRSECS	INTEREST RATE EARNABLE	%	3	3	0
LCAS	CASH-EXPENSE RATIO	%	3	3	0
ACRL	RECEIVABLE-REVENUE RATIO	%	10	10	0
INV	INVENTORY-MAINTENANCE RATIO	%	7	10	0
NPV	PRESENT VALUE DISCOUNT RATE	%	10	10	10
CNPV	TOTAL PROJECT DISCOUNT RATE	$/P	0	0.3948	0
STNP	STATION PERSONNEL	$/YR	0	1.914	0
STCL	STATION CLEANING AND UTILITIES	$/P	0	0.62	0
BGG	BAGGAGE CARTS	$/CN	0	0.136	0
TRSP	TRAIN SUPPLIES AND EXPENSES	$/PN	0	0	0
FOODR	FOOD AND LIQUOR REVENUE	%	0	80	0
FOODC	FOOD AND LIQUOR COST	$/CN	0	0.173	0
ATTS	SNACK BAR ATTENDANTS				

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A COMPLETE LIST OF MODEL INPUT VARIABLES
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PAGE 2

VARIABLE	NAME		VALUE LIST		
TISL	TICKET AGENCY COMMISSIONS	%REV	0	0.02	0
RSVN	RESERVATIONS	$/P	0	0.9	0
PROMO	PROMOTION	%REV	0	0.05	0
CRM	CAR MAINTENANCE	$/CM	0	0.4	0
ENGY	ENERGY	$/CM	0	0.138	0
CREW3	THREE-MAN CREW	$/TM	0	1.17	0
LENG3	PERCENT 3-MAN TRAIN MILES	%	0	0	0
CREW4	FOUR-MAN CREW	$/TM	0	1.54	0
LENG4	PERCENT 4-MAN TRAIN MILES	%	0	97.6	0
CREW5	FIVE-MAN CREW	$/TM	0	1.91	0
LENG5	PERCENT 5-MAN TRAIN MILES	%	0	2.4	0
CREW6	SIX-MAN CREW	$/TM	0	2.28	0
LENG6	PERCENT 6-MAN TRAIN MILES	%	0	0	0
TRMS82	1982 TRAIN MILES	TM	12.26	12.26	0
TRMS90	1990 TRAIN MILES	TM	12.26	12.26	0
TRMS11	2011 TRAIN MILES	TM	15.77	15.77	0
SWCH	SWITCHING	$/YR	0	1	0
DISP	DISPATCHING	$/YR	2	0	0
SMPM	STATION MASTERS	$/YR	0	4.7	0
TEM	M OF WAY AND STRUCTURES	$/YR	21.63	0	0
CTM	MAINTENANCE OF CATENARY	$/YR	7.32	0	0
SGM	MAINTENANCE OF CONTROLS AND SIGNALS	$/YR	5.59	0	0
STM	M OF STATIONS, SHOPS, & YARDS	$/YR	4.2	0	0
BURDS	PASSENGER SERVICES BURDEN	%	3	3	0
BURDF	FOOD SERVICE BURDEN	%	6	6	0
BURDT	TRANSPORTATION BURDEN	%	3	3	0
BURDE	MAINT. OF EQUIP. BURDEN	%	10	10	0
MOWOV	MAINTENANCE OF WAY DEPT. OVERHEAD	$/YR	3.3	0	0
INS	TRANSPORTATION DEPT INSURANCE BURDEN	%	10	10	0
GOV	GENERAL OVERHEAD BURDEN	%	8.5	8.5	0
PTPS	PASSENGER TRIPS	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	17	17	0
		1983	20.1	20.1	0
		1984	22.2	22.2	0
		1985	24.2	24.2	0
		1986	26.1	26.1	0
		1987	27.4	27.4	0
		1988	28.4	28.4	0
		1989	29.2	29.2	0
		1990	30	30	0
		1991	30.9	30.9	0
		1992	31.8	31.8	0
		1993	32.8	32.8	0
		1994	33.8	33.8	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1995	34.8	34.8	0
		1996	35.8	35.8	0
		1997	36.9	36.9	0
		1998	38	38	0
		1999	39.1	39.1	0
		2000	40.3	40.3	0
		2001	41.5	41.5	0
		2002	42.7	42.7	0
		2003	44	44	0
		2004	45.3	45.3	0
		2005	46.7	46.7	0
		2006	48.1	48.1	0
		2007	49.5	49.5	0
		2008	51	51	0
		2009	52.5	52.5	0
		2010	54.1	54.1	0
		2011	55.7	55.7	0
MLS	PASSENGER MILES	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	2261	2261	0
		1983	2673.3	2673.3	0
		1984	2952.6	2952.6	0
		1985	3218.6	3218.6	0
		1986	3471.3	3471.3	0
		1987	3644.2	3644.2	0
		1988	3777.2	3777.2	0
		1989	3883.6	3883.6	0
		1990	3990	3990	0
		1991	4109.7	4109.7	0
		1992	4229.4	4229.4	0
		1993	4362.4	4362.4	0
		1994	4495.4	4495.4	0
		1995	4628.4	4628.4	0
		1996	4761.4	4761.4	0
		1997	4907.7	4907.7	0
		1998	5054	5054	0
		1999	5200.3	5200.3	0
		2000	5359.9	5359.9	0
		2001	5519.5	5519.5	0
		2002	5679.1	5679.1	0
		2003	5852	5852	0
		2004	6024.9	6024.9	0
		2005	6211.1	6211.1	0
		2006	6397.3	6397.3	0
		2007	6583.5	6583.5	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

PAGE 4

VARIABLE	NAME		VALUE LIST		
		2008	6783	6783	0
		2009	6982.5	6982.5	0
		2010	7195.3	7195.3	0
		2011	7408.1	7408.1	0
FARE	FARE REVENUE	1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	194.9	0
		1983	0	230.4	0
		1984	0	254.7	0
		1985	0	277.7	0
		1986	0	299.5	0
		1987	0	314.4	0
		1988	0	325.8	0
		1989	0	334.8	0
		1990	0	343.9	0
		1991	0	354.6	0
		1992	0	364.9	0
		1993	0	376.4	0
		1994	0	387.9	0
		1995	0	399.3	0
		1996	0	410.8	0
		1997	0	423.4	0
		1998	0	436.1	0
		1999	0	448.7	0
		2000	0	462.4	0
		2001	0	476.2	0
		2002	0	490	0
		2003	0	504.9	0
		2004	0	519.8	0
		2005	0	535.9	0
		2006	0	551.9	0
		2007	0	568	0
		2008	0	585.2	0
		2009	0	602.4	0
		2010	0	620.8	0
		2011	0	639.2	0
PMO	PROGRAM & CONSTRUCTION MANAGEMENT	1976	11.429	11.429	11.429
		1977	11.429	11.429	11.429
		1978	11.429	11.429	11.429
		1979	11.429	11.429	11.429
		1980	11.429	11.429	11.429
		1981	11.429	11.429	11.429
		1982	11.429	11.429	11.429
		1983	0	0	0
		1984	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
SYS	INTERIM MAINTENANCE & RR SUPPORT	1976	52	52	52
		1977	33	33	33
		1978	34	34	34
		1979	4	4	4
		1980	4	4	4
		1981	5	5	5
		1982	3	3	3
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

PAGE 6

VARIABLE NAME			VALUE LIST		
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
RSD	ROLLING STOCK DEV'T & RETROFIT	1976	0	0	0
		1977	21.667	21.667	21.667
		1978	21.666	21.666	21.666
		1979	21.666	21.666	21.666
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0

This illustration has been prepared on the basis of information and assumptions set forth in Appendix 4. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME			VALUE LIST		
		2011	0	0	0
UTK	TRACK UPGRADING & STRUCTURAL DEV'T	1976	65.49	0	0
		1977	80.68	0	0
		1978	48.5	0	0
		1979	108.62	0	0
		1980	82.655	0	0
		1981	54.581	0	0
		1982	6.033	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
MATK	FENCING	1976	0	0	0
		1977	0	0	0
		1978	4.37	0	0
		1979	33.5	0	0
		1980	24.76	0	0
		1981	4.37	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

PAGE 8

VARIABLE	NAME		VALUE LIST		
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
LAQ	LAND ACQUISITION FOR TRACK REALIGNMENT	1976	9.8	0	0
		1977	21.7	0	0
		1978	14.1	0	0
		1979	1.4	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

PAGE 9

VARIABLE NAME			VALUE LIST		
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
WITH	LONG LEAD MATERIALS	1976	0	0	0
		1977	28.6	0	0
		1978	64.257	0	0
		1979	81.143	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
URG	SYSTEM TEST	1976	0	0	0
		1977			

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
UTU	BRIDGE AND TUNNEL UPGRADING	1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	53.8	0	0
		1977	64.71	0	0
		1978	64.71	0	0
		1979	64.71	0	0
		1980	64.71	0	0
		1981	48.36	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
ELF	ELECTRIFICATION	1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2303	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	0.974	0	0
		1977	3.99	0	0
		1978	35.57	0	0
		1979	62.15	0	0
		1980	48	0	0
		1981	22.31	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
USG	SIGNALLING CONTROL	1976	5.44	0	0
		1977	7.14	0	0
		1978	7.44	0	0
		1979	44.44	0	0
		1980	88.75	0	0
		1981	87.79	0	0
		1982	58.54	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
USHP	SERVICE FACILITIES	1976	11.57	0	0
		1977	25.17	0	0
		1978	27.16	0	0
		1979	27.16	0	0
		1980	30.37	0	0

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A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME			VALUE LIST		
USTN	STATIONS	1981	40.47	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	3.61	0	0
		1977	7.09	0	0
		1978	29.17	0	0
		1979	68.11	0	0
		1980	68.74	0	0
		1981	64.74	0	0
		1982	7.55	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME			VALUE LIST		
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
FROM	FREIGHT FACILITIES	1976	20	0	0
		1977	50	0	0
		1978	30	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0

A COMPLETE LIST OF MODEL INPUT VARIABLES
AS DEFINED FOR THIS EXECUTION

VARIABLE NAME		VALUE LIST			
PROF	EXTRA VECTOR	2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0
		1976	0	0	0
		1977	0	0	0
		1978	0	0	0
		1979	0	0	0
		1980	0	0	0
		1981	0	0	0
		1982	0	0	0
		1983	0	0	0
		1984	0	0	0
		1985	0	0	0
		1986	0	0	0
		1987	0	0	0
		1988	0	0	0
		1989	0	0	0
		1990	0	0	0
		1991	0	0	0
		1992	0	0	0
		1993	0	0	0
		1994	0	0	0
		1995	0	0	0
		1996	0	0	0
		1997	0	0	0
		1998	0	0	0
		1999	0	0	0
		2000	0	0	0
		2001	0	0	0
		2002	0	0	0
		2003	0	0	0
		2004	0	0	0
		2005	0	0	0
		2006	0	0	0
		2007	0	0	0
		2008	0	0	0
		2009	0	0	0
		2010	0	0	0
		2011	0	0	0

1.

APPENDIX H

FINANCIAL PROJECTIONS FOR A CONSERVATIVE (55%) LOAD FACTOR CASE

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may very from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC IMPROVEMENT PROGRAM - - - FINANCIAL PROJECTIONS
BOSTON-WASHINGTON HIGH-SPEED RAILWAY

SENSITIVITY [illegible]

VEHICLES IN UNITS
ALL OTHER FIGURES [illegible]

[illegible] PACE [illegible]

ENTITY	RETURN ON INVESTMENT	NET PRESENT VALUE
COMBINED PROJECT NOTE	[illegible]	-[illegible]
TOTAL PROJECT	[illegible]	-[illegible]

PAGE [illegible]

NAME OF ENTITY	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR 1981
COMBINED PROJECT M.T.	-375.7 -43.9	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL PROJECT	-[illegible]9.[illegible]	[illegible]	[illegible]	-71.[illegible]	[illegible]	[illegible]
	YEAR 198[illegible]	YEAR [illegible]	YEAR [illegible]	YEAR 1985	YEAR 1986	YEAR 1987
COMBINED PROJECT M.T.	-[illegible]4.2 -1[illegible]	[illegible]	[illegible]1.1	[illegible]	[illegible]	[illegible]
TOTAL PROJECT	[illegible]	[illegible]	1.1	[illegible]	[illegible]	[illegible]
	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR 1989	YEAR [illegible]	YEAR 1993
COMBINED PROJECT M.T.	85.[illegible]	11[illegible]	11[illegible]	119.7	[illegible]	110.[illegible]
TOTAL PROJECT	85.[illegible]	11[illegible]	11[illegible]	119.7	[illegible]	[illegible]

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NAME OF ENTITY	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR [illegible]
COMPLETING PROJECT NET.	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL PROJECT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]
COMPLETING PROJECT NET.	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	201.0
TOTAL PROJECT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	201.0
	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR 2011
COMPLETING PROJECT NET.	[illegible]	[illegible]	[illegible]	113.6	[illegible]	[illegible]
TOTAL PROJECT	[illegible]	[illegible]	[illegible]	113.6	[illegible]	[illegible]

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

NEC PROGRAM [illegible]

OPERATING AND INVESTMENT [illegible]	YEAR 1976 SOURCES USES	[illegible] 1977 SOURCES USES	[illegible]	[illegible]	[illegible]	[illegible] 1981 SOURCES USES
PASSENGER TRIPS						
PASSENGER MILES						
CAR MILES						
TRAIN MILES						
NUMBER OF CARS [illegible]						
NUMBER OF CARS [illegible]						
FACILITIES INVESTMENT						
SERVICE FACILITIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TRACK [illegible] & [illegible] DEVT	65.5	[illegible]	[illegible]	[illegible]	.7	[illegible]
LONG LEAD MATERIAL (uncertain)		[illegible]	[illegible]	61.1 (uncertain)		
FENCING			[illegible]	[illegible]	[illegible]	[illegible]
LAND ACQUISITION FOR TRACK REALIGNMENT (uncertain)	9.8	1.7 (uncertain)	[illegible]	[illegible]		
SYSTEM TEST			[illegible]			
BRIDGE AND TUNNEL UPGRADING (uncertain)	53.3 (uncertain)	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ELECTRIFICATION	1.0	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SIGNALLING & CONTROL (uncertain)	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
STATIONS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FREIGHT FACILITIES	30.0 (uncertain)	[illegible]	[illegible]			
TOTAL FACILITIES INVESTMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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NEC [illegible]

OPERATIN[G] INC[illegible] [illegible]TS						
COMMUTER [illegible] CONTRIB[illegible]						
INTERC[illegible]						
PRIMARY [illegible]						
TOTAL [illegible]						
EXPENSES						
STATION [illegible]						
STATION CLEANING AND [illegible]						
BAGGAGE [illegible]						
TRAIN SUPPLIES AND EXPENSES						
SNACK [illegible]						
TICKET AGENCY COMMISSIONS						
RESERVATIONS						
PROMOTION						
PASSENGER SERVICE DEPARTMENT OVERHEAD						
CAR MAINTENANCE						
M[illegible] DEPARTMENT OVERHEAD						
ENERGY						
CREW						
SWITCHING						
DISPATCHING						
STATION MASTERS						
TRANSPORTATION [illegible] OVERHEAD						
MAINTENANCE OF WAY [illegible]						
MAINTENANCE OF [illegible]						
MAINTENANCE OF COMMUNICATI[ONS] [illegible]						
MAINTENANCE OF STAT[ION] [illegible]						
MA[illegible] OVERHEAD						
TRANSPORTATION [illegible]						
GENERAL [illegible]						
TOTAL OPERATING [illegible]						

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SOURCES AND USES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR TOTAL
TOTAL REVENUES						
TOTAL OPERATING EXPENSES						
OPERATING INCOME						
OTHER SOURCES AND USES OF CASH						
SALE OF ROLLING STOCK					[illegible]	[illegible]
PREPAYMENTS ON ROLLING STOCK		[illegible]	[illegible]	[illegible]	[illegible]	103.9
FINAL PAYMENTS ON ROLLING STOCK	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	49.1
TOTAL FACILITIES INVESTMENT	[illegible]					
REAL ASSET ACCOUNTS						
CASH NEED INCREASE						
RECEIVABLES INCREASE						
INVENTORY INCREASE						
NET CASH FLOW	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	-472.7
NEW SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	303.5
NEW LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	49.1
NEW LONG TERM DEBT WITH SINKING FUND						
ROW PURCHASE BOND RETIREMENT						
SHORT-TERM DEBT RETIREMENT						
LONG-TERM DEBT RETIREMENT						
LIQUIDATION OF [illegible]						
SHORT-TERM DEBT [illegible]						
ROW PURCHASE [illegible] INTEREST						
SINKING FUND PAYMENT						
INCOME FROM SINKING FUND REINVESTMENT					-65.0	-120.2
NET CASH AFTER [illegible]					65.0	120.2
NEW GRANTS						
LIQUIDATION OF INVESTMENT						
INCOME FROM INVESTMENT						
INVESTMENT [illegible]						
TOTAL SOURCES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	472.7
TOTAL USES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	472.7

NEC [illegible]

INCOME ACCOUNT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OPERATING INCOME						
SALE OF [illegible]						
INCOME FROM INVESTMENTS						
INCOME FROM [illegible]						
INTEREST EXP [illegible]						
ROLLING STOCK [illegible]						
NET INCOME						
GENERAL [illegible]						
ASSETS						
CASH						
OTHER RECEIVABLES					[illegible]	[illegible]
PREPAYMENTS						
MATERIAL AND SUPPLIES						
INVESTMENTS						
SINKING FUND RESERVE						
ROLLING STOCK AT COST						
LESS ACCUMULATED DEPRECIATION						
ROLLING STOCK BOOK VALUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
IMPROVEMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSETS						
TOTAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW PURCHASE FUND	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	750.4
EQUITY ACCOUNTS						
TOTAL GRANTS					[illegible]	[illegible]
RETAINED EARNINGS						
TOTAL LIAB [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
WORKING CAPITAL						

NEC [illegible]

OPERATING [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER TRIPS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
CAR MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TRAIN MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NUMBER OF CA[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NUMBER OF CA[illegible] DELIVERED	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK [illegible] STRUCT[illegible]	[illegible]					
LINE [illegible] MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK RE[illegible]ENT						
SYSTEM TEST						
BRIDGE AND [illegible] UPGRAD						
ELECTRIFICATION						
SIGNALLING [illegible]	[illegible]					
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT	[illegible]					

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NEC PRI PLANS [illegible]

OPERATING INC ... ACCOUNT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR 1987
COMMUTER & LOCAL FREIGHT CONTRIBUTION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	6.3
INTER-CONNECTING AMTRAK CONTRIBUTION	[illegible]	[illegible]	[illegible]	[illegible]	1.9	1.9
PRIMARY REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	316.4
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
EXPENSES						
STATION PERSONNEL	[illegible]	[illegible]	[illegible]	9.6	10.4	16.4
STATION CLEANING AND UTILITIES	[illegible]	[illegible]	1.9	1.9	1.9	1.9
BAGGAGE CARTS	[illegible]	[illegible]	[illegible]	0.5	0.5	0.5
TRAIN SUPPLIES AND EXPENSES	[illegible]	[illegible]	[illegible]	10.6	11.4	12.0
SMALL BAG ATTENDANT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	5.1
TICKET AGENCY COMMISSIONS	[illegible]	[illegible]	[illegible]	5.6	6.0	6.3
RESERVATIONS	[illegible]	[illegible]	[illegible]	21.6	23.4	24.7
PROMOTION	[illegible]	[illegible]	[illegible]	11.5	12.6	13.8
PASSENGER SERVICE DEPARTMENT EXPENSES	[illegible]	[illegible]	[illegible]	0.4	0.4	0.4
CAR MAINTENANCE	[illegible]	[illegible]	[illegible]	31.2	33.7	35.3
M. OF E. DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	2.6	[illegible]	3.1
ENERGY	[illegible]	[illegible]	[illegible]	[illegible]	11.6	12.2
CREW	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	15.0
SWITCHING	[illegible]	[illegible]	[illegible]	[illegible]	1.0	1.0
DISPATCHING	[illegible]	[illegible]	[illegible]	2.0	2.0	2.0
STATION WASTES	[illegible]	[illegible]	[illegible]	4.7	4.7	4.7
TRANSPORTATION DEPARTMENT EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	0.6
MAINTENANCE OF WAY AND STRUCTURES	[illegible]	[illegible]	21.6	21.6	21.6	21.6
MAINTENANCE OF CATENARY	[illegible]	[illegible]	7.3	7.3	7.3	7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS	[illegible]	[illegible]	[illegible]	5.6	[illegible]	5.6
MAINTENANCE OF STATIONS, SHOPS, & YARDS	[illegible]	[illegible]	4.2	4.2	4.2	4.2
M. OF W. DEPARTMENT SUPERVISION	[illegible]	[illegible]	[illegible]	[illegible]	3.3	3.3
TRANSPORTATION DEPT INSURANCE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	1.4
GENERAL OVERHEAD	[illegible]	[illegible]	[illegible]	15.5	[illegible]	16.6
TOTAL OPERATING EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	214.4

NEC ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SOURCES ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL OPERATING EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OPERATING INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
... SOURCES AND USES OF ...						
SALE ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PREPAYMENT OF R...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FINAL PAYMENT ON R...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL FACILITY ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSET ACQUIS...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
CASH NET ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
RECEIVABLES INCREASE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVENTORY ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET CASH ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW LONG TERM DEBT WITH SINKING FUND	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REN... FUND RETIREMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SHORT-TERM DEBT RETIREMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LONG-TERM DEBT RETIREMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIQUIDATION OF RESERVE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SHORT-TERM DEBT INTEREST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
... BOND INT REST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SINKING FUND PAYMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM ... (REINVESTED)	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET CASH ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW GRANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIQUIDATION ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVESTMENT ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL SOURCES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL USES ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME ACCOUNT						
OPERATING INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	111.2
SALE OF ROLLING STOCK	[illegible]	[illegible]	[illegible]	[illegible]	11.1	14.3
INCOME FROM INVESTMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	57.5
INCOME FROM [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	26.9
INTEREST EXPENSE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
GENERAL BALANCE SHEET						
ASSETS						
CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	6.4
OTHER RECEIVABLES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PREPAYMENTS	[illegible]	[illegible]	[illegible]	[illegible]	17.3	13.1
MATERIAL AND SUPPLIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	715.1
SINKING FUND [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	132.0	[illegible]
ROLLING STOCK AT COST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	124.6
LESS ACCUMULATED DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK (NET VALUE)	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
IMPROVEMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	102.9
REAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIABILITIES						
SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	1.3
LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	2,080.0
NEW PURCHASE [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	802.9
EQUITY ACCOUNT						
TOTAL GRANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	361.9
RETAINED EARNINGS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	117.0
TOTAL LIABILITIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	3,364.5
WORKING CAPITAL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	23.1

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NEC [illegible]

OPERATING AND INVE[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER TRI[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER MILE[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
CAR MIL[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TRAIN MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NUMBER OF CAR[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NUMBER OF CAR[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FACILITIES [illegible]						
SERVICE FACILIT[illegible]						
TRACK UPGRA[illegible]						
LONG LEAD MA[illegible]						
FENCING						
LAND ACQUISITI[illegible]						
SYSTEM TEST						
BRIDGE AND TUNNE[illegible]						
ELECTRIFICAT[illegible]						
SIGNALLING [illegible]						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITI[illegible] INVEST[illegible]						

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NEC PAS [illegible]

OPERATING INC [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
COMMUTER & LOCAL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INTER-CITY [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PRIMARY REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
EXPENSES						
STATION PERSONNEL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
STATION CLEANING & UTILITIES	[illegible]	[illegible]	[illegible]	1.8	[illegible]	[illegible]
BAGGAGE CARTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	0.7
TRAIN SUPPLIES AND EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SNACK BAR ATTENDANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	6.1
TICKET AGENCY COMMISSIONS	[illegible]	[illegible]	[illegible]	7.1	[illegible]	7.5
RESERVATIONS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	29.5
PROMOTION	[illegible]	[illegible]	[illegible]	16.7	13.2	17.8
PASSENGER SERVICE [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	0.5
CAR MAINTENANCE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	42.3
M. OF E. DEPRECIATION [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	6.0
ENERGY	[illegible]	[illegible]	[illegible]	13.7	[illegible]	[illegible]
CREW	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SWITCHING	[illegible]	[illegible]	[illegible]	[illegible]	1.0	[illegible]
DISPATCHING	[illegible]	[illegible]	[illegible]	[illegible]	2.0	[illegible]
STATION MASTERS	[illegible]	[illegible]	[illegible]	4.7	4.7	4.7
TRANSPORTATION [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	0.8
MAINTENANCE OF WAY AND [illegible]	[illegible]	[illegible]	[illegible]	21.6	[illegible]	[illegible]
MAINTENANCE OF CATENARY	[illegible]	[illegible]	[illegible]	7.3	[illegible]	7.3
MAINTENANCE OF COMMUNICATIONS AND [illegible]	[illegible]	[illegible]	[illegible]	5.6	[illegible]	5.6
MAINTENANCE OF STATIONS [illegible]	[illegible]	[illegible]	[illegible]	4.2	[illegible]	[illegible]
M. OF W. DEPRECIATION [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	3.1
TRANSPORTATION [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	2.0
GENERAL OVERHEAD	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL OPERATING [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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APPENDIX H . 15

SOURCES AND USES OF CASH	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	17?.1	?7?.6
TOTAL OPERATING [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	7?.?	2?.7
OPERATING INCOME	11?.	[illegible]	[illegible]	[illegible]	1??.?	1??.?
OTHER SOURCES AND USES OF CASH						
SALE OF [illegible] STOCK						
PREPAYMENTS ON [illegible] STOCK	7.?	[illegible]	[illegible]	?.6	?.?	10.2
FINAL PAYMENTS ON [illegible] STOCK	[illegible]	1.?	?.1	7.7	7.4	7.4
TOTAL FACILITIES [illegible]						
REAL ASSET ACQUISITION						
CASH NEED INCREASE	[illegible]	?.1	?.1	?.1	0.1	0.2
RECEIVABLES INCREASE	[illegible]	[illegible]	[illegible]	?.3	?.?	0.4
INVENTORY INCREASE	[illegible]	?.1	?.1	0.1	?.1	0.1
NET CASH FLOW	[illegible]	[illegible]	11?.	11?.7	12?.?	130.6
NEW SHORT TERM DEBT						
NEW LONG TERM DEBT						
NEW LONG TERM DEBT WITH SINKING FUND						
ROW PURCHASE BOND [illegible]						
SHORT-TERM DEBT RETIREMENT	1?					
LONG-TERM DEBT RETIREMENT	2?.	?.2	?.0	39.?	65.3	51.5
LIQUIDATION OF [illegible]						.
SHORT-TERM DEBT INTEREST	?.3					
ROW PURCHASE BOND INTEREST	[illegible]	[illegible]	?.2	56.?	56.2	46.?
SINKING FUND PAYMENT	[illegible]	??.6	??.?	35.6	35.6	35.0
INCOME FROM SINKING FUND [illegible] INVESTMENT	17.?	1.6	?.?	2?.?	36.6	39.?
NET CASH AFTER DEBT TRANSACTION	-10.	-1?.?	-11.?	-11.?	-12.2	-12.6
NEW GRANTS	10.	[illegible]	11.?	11.?	12.?	12.6
LIQUIDATION OF INVESTMENTS						
INCOME FROM INVESTMENT						
INVESTMENT OF SURPLUS						
TOTAL SOURCES OF CASH	1??.1	[illegible]	[illegible]	17?.?	1??.?	1??.?
TOTAL USES OF CASH	[illegible]	[illegible]	[illegible]	17?.?	1??.?	1??.?

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INCOME ACCOUNT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR [illegible]
OPERATING INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SALE OF ... STOCK	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM ... FUND ...	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INTEREST EXPENSE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
GENERAL BALANCE SHEETS						
ASSETS						
CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OTHER RECEIVABLES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PREPAYMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
MATERIAL AND SUPPLIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SINKING FUND RESERVE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK AT COST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LESS ACCUMULATED DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK BOOK VALUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
IMPROVEMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIABILITIES						
SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW PURCHASE BOND	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
EQUITY ACCOUNTS						
TOTAL GRANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
RETAINED EARNINGS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL LIABILITIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
WORKING CAPITAL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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NEC [illegible] PAGE 1[illegible]

OPERATING AND INVESTMENT [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER TRIPS	35.[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
CAR MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TRAIN MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NUMBER OF CARS IN FLEET	[illegible]	[illegible]	549.0	[illegible]	[illegible]	[illegible]
NUMBER OF CARS DELIVERED	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL DEVT						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC PRO FORMA [illegible]

OPERATING INCOME ACCOUNTS	[illegible]	[illegible]	YEAR 1996 SOURCES USES	YEAR 1997 SOURCES USES	YEAR [illegible]	YEAR 1999 SOURCES USES
COMMUTER [illegible] FREIGHT CONTRIBUTION	9.1	[illegible].5	[illegible]	[illegible]	[illegible]	[illegible]
INTER-CORRIDOR [illegible] CONTRIBUTION	1.9	[illegible]	[illegible]	[illegible]	[illegible]	1.5
PRIMARY REVENUE	381.9	399.[illegible]	[illegible]	[illegible]	[illegible]	[illegible].7
TOTAL REVENUE	[illegible]	[illegible].5	[illegible]	[illegible]	[illegible]	[illegible]
EXPENSES						
STATION PERSONNEL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	15.5
STATION CLEANING AND UTILITIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	1.9
BAGGAGE CARTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TRAIN SERVICE [illegible] EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	17.1
SNACK BAR ATTENDANT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	7.3
TICKET AGENCY COMMISSIONS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	8.0
RESERVATIONS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	35.2
PROMOTION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	21.2
PASSENGER SERVICE DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	0.4
CAR MAINTENANCE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	50.4
M. OF E. DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ENERGY	[illegible]	15.5	15.9	[illegible]	[illegible]	17.[illegible]
CREW	20.[illegible]	20.3	20.5	[illegible]	[illegible]	21.3
SWITCHING	1.0	1.0	[illegible]	[illegible]	[illegible]	1.0
DISPATCHING	2.0	2.0	[illegible]	[illegible]	2.0	2.0
STATION MASTERS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TRANSPORTATION DEPARTMENT OVERHEAD	[illegible]	0.8	[illegible]	[illegible]	[illegible]	[illegible]
MAINTENANCE OF WAY AND STRUCTURES	[illegible]	21.[illegible]	[illegible]	[illegible]	[illegible]	21.[illegible]
MAINTENANCE OF CATENARY	[illegible]	[illegible]	7.3	7.3	7.3	7.3
MAINTENANCE OF COMMUNICATION AND SIGNALS	[illegible]	[illegible]	5.6	[illegible]	[illegible]	5.6
MAINTENANCE OF STATIONS, SHOPS [illegible] YARDS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	4.2
M. OF W. DEPARTMENT SUPERVISION	3.[illegible]	[illegible]	3.[illegible]	3.[illegible]	[illegible]	3.3
TRANSPORTATION DEPT INSURANCE	2.0	2.0	2.1	[illegible]	[illegible]	[illegible]
GENERAL OVERHEAD	19.5	19.9	[illegible].3	[illegible]	[illegible]	[illegible]
TOTAL OPERATING EXPENSES	2[illegible]	2[illegible]	[illegible]	265.[illegible]	271.[illegible]	276.[illegible]

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NEC [illegible] [illegible] [illegible]

SOURCES AND USES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL OPERATING EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	271.1	276.9
OPERATING INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OTHER SOURCES AND USES OF CASH						
SALE OF ROLLING STOCK			[illegible]	[illegible]	[illegible]	[illegible]
PREPAYMENTS ON ROLLING STOCK	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FINAL PAYMENTS ON ROLLING STOCK	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL FACILITIES INVESTMENT						
REAL ASSET ACQUISITION			[illegible]	[illegible]	0.2	0.2
CASH NEEDS INCREASE	[illegible]	[illegible]	[illegible]	[illegible]	0.4	0.4
RECEIVABLES INCREASE	[illegible]	[illegible]	[illegible]	0.7	[illegible]	0.7
INVENTORY INCREASE	[illegible]	.1	.1			
NET CASH FLOW	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW SHORT TERM DEBT						
NEW LONG TERM DEBT						
NEW LONG TERM DEBT WITH SINK. FUND						
ROW PURCHASE BOND RETIREMENT			[illegible]			
SHORT-TERM DEBT RETIREMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LONG-TERM DEBT RETIREMENT			[illegible]			
LIQUIDATION OF RESERVE						
SHORT-TERM DEBT INTEREST						
ROW PURCHASE BOND INTEREST	[illegible]	[illegible]				
SINKING FUND PAYMENT	[illegible]	[illegible]				
INCOME FROM SINKING FUND (REINVESTED)	[illegible]	53.2				
NET CASH AFTER DEBT TRANSACTIONS	-77.8	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW GRANTS	77.8	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIQUIDATION OF INVESTMENTS						
INCOME FROM INVESTMENTS						
INVESTMENT OF SURPLUS						
TOTAL SOURCES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL USES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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REC PRO FORMA	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME ACCOUNT						
OPERATING INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SALE OF ROLLING STOCK	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM SINKING FUND	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	45.5
INTEREST EXPENSE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
GENERAL BALANCE SHEETS						
ASSETS						
CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	8.3
OTHER RECEIVABLES	[illegible]	[illegible]	[illegible]	[illegible]	13.1	13.5
PREPAYMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	41.0
MATERIAL AND SUPPLIES	[illegible]	[illegible]	[illegible]	[illegible]	10.0	10.2
INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	467.6
SINKING FUND RESERVE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	181.3
ROLLING STOCK AT COST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	316.3
LESS ACCUMULATED DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK NET	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
IMPROVEMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	3,270.5	3,272.9
LIABILITIES						
SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW PURCHASE FUND	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	1,373.0
EQUITY ACCOUNT						
TOTAL GRANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
RETAINED EARNINGS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL LIABILITIES	[illegible]	[illegible]	[illegible]	[illegible]	3,270.5	3,272.9
WORKING CAPITAL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	32.0

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NEC PRI [illegible] [illegible] FINANCIAL [illegible] PAGE 17

OPERATING AND INVESTMENT [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR 2005 (MARCH USES)
PASSENGER TRIPS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER MILES	[illegible]	5,55[illegible].5	[illegible]	5,852.[illegible]	[illegible]	6,231.1
CAR MILES	[illegible]	133.8	[illegible]	[illegible]	[illegible]	[illegible]
TRAIN MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NUMBER OF CARS IN FLEET	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	742.0
NUMBER OF CARS DELIVERED	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING [illegible]						
LONG LEAD MATERIAL						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL [illegible]						
ELECTRIFICATION						
SIGNALLING CONTROL						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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NEC PRO FORMA [illegible]

OPERATING INCOME ACCOUNTS	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]	YEAR [illegible]
COMMUTER & LOCAL FREIGHT CONTRIBUTION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INTER-CORRIDOR ANTRAK CONTRIBUTION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PRIMARY REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	547.1
EXPENSES						
STATION PERSONNEL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	16.5
STATION CLEANING AND UTILITIES	1.5	1.5	1.5	1.5	1.5	1.5
BAGGAGE CARTS	[illegible]	[illegible]	[illegible]	[illegible]	0.9	0.9
TRAIN SUPPLIES AND EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	20.5
SNACK BAR ATTENDANTS	[illegible]	[illegible]	[illegible]	8.2	[illegible]	6.7
TICKET AGENCY COMMISSIONS	[illegible]	[illegible]	[illegible]	[illegible]	10.4	10.7
RESERVATIONS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	42.0
PROMOTION	[illegible]	[illegible]	[illegible]	[illegible]	24.5	25.3
PASSENGER SERVICE DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	0.6
CAR MAINTENANCE	52.0	[illegible]	[illegible]	[illegible]	[illegible]	60.2
M. OF E. DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	5.7
ENERGY	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	20.0
CREW	[illegible]	[illegible]	22.1	[illegible]	[illegible]	22.9
SWITCHING	[illegible]	[illegible]	[illegible]	1.0	1.0	1.0
DISPATCHING	[illegible]	2.0	2.0	2.0	2.0	2.0
STATION MASTERS	[illegible]	[illegible]	[illegible]	[illegible]	4.7	4.7
TRANSPORTATION DEPARTMENT OVERHEAD	[illegible]	[illegible]	0.9	0.9	0.9	0.9
MAINTENANCE OF WAY AND STRUCTURES	[illegible]	[illegible]	21.6	[illegible]	21.6	21.6
MAINTENANCE OF CATENARY	[illegible]	[illegible]	7.3	7.3	7.3	7.3
MAINTENANCE OF COMMUNICATIONS AND SIGNALS	[illegible]	[illegible]	5.6	5.6	5.6	5.6
MAINTENANCE OF STATIONS, SHOPS & YARDS	[illegible]	[illegible]	4.2	4.2	4.2	4.2
M. OF W. DEPARTMENT SUPERVISION	[illegible]	[illegible]	[illegible]	[illegible]	3.3	3.3
TRANSPORTATION AND INSURANCE	[illegible]	[illegible]	2.2	2.7	2.3	[illegible]
GENERAL OVERHEAD	[illegible]	[illegible]	[illegible]	23.7	[illegible]	[illegible]
TOTAL OPERATING EXPENSES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	316.6

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NEC [illegible] INVESTMENT PACKAGE - - - FINANCIAL PROJECTIONS

NEC PRO FORMA [illegible] FOR [illegible] ENTITY [illegible] PAGE 19

SOURCES AND USES OF CASH	YEAR [illegible] SOURCES	USES	YEAR [illegible] SOURCES	USES	YEAR [illegible] SOURCES	USES	YEAR 200[illegible] SOURCES	USES	YEAR [illegible] SOURCES	USES	YEAR 2005 SOURCES	USES
TOTAL REVENUE	[illegible]		[illegible]		[illegible]		[illegible]		[illegible]		547.1	
TOTAL OPERATING EXPENSES		[illegible]		[illegible]		[illegible]		302.6		309.4		316.6
OPERATING INCOME	[illegible]		[illegible]		[illegible]		[illegible]		[illegible]		230.5	
OTHER SOURCES AND USES OF CASH												
SALE OF ROLLING STOCK	[illegible]		1.2		[illegible]		1.0		1.0		1.1	
PREPAYMENTS ON ROLLING STOCK		[illegible]		[illegible]		21.0		22.2		23.3		23.9
FINAL PAYMENTS ON ROLLING STOCK		[illegible]		[illegible]		[illegible]		5.1		[illegible]		5.6
TOTAL FACILITIES INVESTMENT												
REAL ASSET ACQUISITION												
CASH NEED INCREASE		[illegible]		[illegible]		[illegible]		0.2		0.2		0.2
RECEIVABLES INCREASE		[illegible]		[illegible]		[illegible]		0.4		0.4		0.5
INVENTORY INCREASE		[illegible]		[illegible]		[illegible]		0.2		0.2		0.2
NET CASH FLOW	[illegible]		[illegible]		[illegible]		[illegible]		193.1		201.0	
NEW SHORT TERM DEBT												
NEW LONG TERM DEBT												
NEW LONG TERM DEBT WITH [illegible]												
ROW PURCHASE LONG RETIREMENT												
SHORT-TERM DEBT RETIREMENT												
LONG-TERM DEBT RETIREMENT		[illegible]		[illegible]		[illegible]		215.6		221.6		21.1
LIQUIDATION OF [illegible]												
SHORT-TERM DEBT INTEREST												
ROW PURCHASE LONG INTEREST												
SINKING FUND PAYMENT												
INCOME FROM SINKING FUND INVESTMENT												
NET CASH AFTER DEBT [illegible]	[illegible]		[illegible]		[illegible]		[illegible]		[illegible]		[illegible]	
NEW GRANTS	[illegible]		[illegible]		[illegible]		[illegible]		[illegible]		[illegible]	
LIQUIDATION OF INVESTMENT												
INCOME FROM INVESTMENT												
INVESTMENT OF SURPLUS												[illegible]
TOTAL SOURCES OF CASH	[illegible]		[illegible]		[illegible]		[illegible]		[illegible]		[illegible]	
TOTAL USES OF CASH		[illegible]		[illegible]		[illegible]		[illegible]		[illegible]		[illegible]

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NEC PRC FORMAS [illegible]
NEC IMPROVEMENT PROGRAM [illegible] FINANCIAL PROJECTIONS [illegible]
FOR THE [illegible] ENTITY

	YEAR 2000	YEAR 2001	YEAR 2002	YEAR 2003	YEAR 2004	YEAR 2005
INCOME ACCOUNT						
OPERATING INCOME	190.[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	230.[illegible]
SALE OF ROLLING STOCK	[illegible]	1.[illegible]	1.[illegible]	1.6	1.6	1.1
INCOME FROM INVESTMENTS						
INCOME FROM SINKING FUND (REINVESTED)						
INTEREST EXPENSE						
ROLLING STOCK DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET INCOME	156.2	[illegible]	[illegible]	[illegible]	[illegible]	109.2
GENERAL BALANCE SHEETS						
ASSETS						
CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OTHER RECEIVABLES	[illegible]	[illegible]	[illegible]	[illegible]	15.6	16.1
PREPAYMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
MATERIAL AND SUPPLIES	[illegible]	[illegible]	[illegible]	[illegible]	11.1	11.3
INVESTMENTS						[illegible]
SINKING FUND RESERVE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK AT COST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	333.1
LESS ACCUMULATED DEPRECIATION	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	260.5
ROLLING STOCK BOOK VALUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
IMPROVEMENTS	602.9	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSETS						
TOTAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIABILITIES						
SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	
LONG TERM DEBT						
ROW PURCHASE LOAN						
EQUITY ACCOUNTS						
TOTAL GRANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	1,014.2
RETAINED EARNINGS	[illegible]	1,[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL LIABILITIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
WORKING CAPITAL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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NEC [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR 2011
OPERATING AND [illegible]						
PASSENGER TRIPS	48.1	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PASSENGER MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
CAR MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	176.6
TRAIN MILES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	19.6
NUMBER OF CARS [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	665.0
NUMBER OF CARS DELIVERED	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	62.0
FACILITIES INVESTMENT						
SERVICE FACILITIES						
TRACK UPGRADING & STRUCTURAL [illegible]						
LONG LEAD MATERIALS						
FENCING						
LAND ACQUISITION FOR TRACK REALIGNMENT						
SYSTEM TEST						
BRIDGE AND TUNNEL UPGRADING						
ELECTRIFICATION						
SIGNALLING [illegible]						
STATIONS						
FREIGHT FACILITIES						
TOTAL FACILITIES INVESTMENT						

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OPERATING INCOME ACCOUNTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR 2011 SOURCES USES
COMMUTER & LOCAL FREIGHT CONTRIBUTION	4.5	4.5	[illegible]	[illegible]	[illegible]	4.3
INTER-CORRIDOR AMTRAK CONTRIBUTION	1.9	1.9	[illegible]	1.9	[illegible]	1.9
PRIMARY REVENUE	551.9	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL REVENUE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
EXPENSE						
STATION PERSONNEL	[illegible]	[illegible]	[illegible]	26.8	[illegible]	44.1
STATION CLEANING AND [illegible]	[illegible]	[illegible]	[illegible]	1.9	[illegible]	1.9
BAGGAGE CARTS	[illegible]	[illegible]	[illegible]	1.0	[illegible]	1.1
TRAIN SUPPLIES AND [illegible]	[illegible]	[illegible]	[illegible]	25.0	[illegible]	24.4
SNACK BAR ATTENDANTS	[illegible]	[illegible]	[illegible]	[illegible]	10.1	10.4
TICKET AGENCY COMMISSIONS	[illegible]	[illegible]	[illegible]	12.0	12.4	12.6
RESERVATIONS	[illegible]	[illegible]	[illegible]	47.2	[illegible]	50.1
PROMOTION	[illegible]	[illegible]	[illegible]	26.4	29.3	30.2
PASSENGER SERVICE DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	0.4	0.4	0.4
CAR MAINTENANCE	[illegible]	[illegible]	[illegible]	67.7	[illegible]	71.8
M. OF E. DEPARTMENT OVERHEAD	[illegible]	[illegible]	[illegible]	[illegible]	6.6	0.4
ENERGY	[illegible]	[illegible]	[illegible]	23.4	24.1	24.8
CREW	[illegible]	[illegible]	[illegible]	23.5	[illegible]	24.4
SWITCHING	[illegible]	[illegible]	[illegible]	[illegible]	1.0	1.0
DISPATCHING	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	2.0
STATION MASTERS	[illegible]	[illegible]	[illegible]	[illegible]	4.7	4.7
TRANSPORTATION [illegible]	[illegible]	[illegible]	[illegible]	0.4	[illegible]	0.9
MAINTENANCE OF WAY [illegible]	[illegible]	[illegible]	[illegible]	21.6	[illegible]	21.6
MAINTENANCE OF [illegible]	[illegible]	[illegible]	[illegible]	7.3	[illegible]	7.3
MAINTENANCE OF C[illegible] AND SIGNALS	[illegible]	[illegible]	[illegible]	[illegible]	5.6	5.6
MAINTENANCE OF STATIONS [illegible] & YARDS	[illegible]	[illegible]	[illegible]	4.2	4.2	4.2
M. OF W. DEPARTMENT [illegible]	[illegible]	[illegible]	[illegible]	3.3	[illegible]	3.3
TRANSPORTATION DEPT INSURANCE	[illegible]	[illegible]	[illegible]	7.4	[illegible]	7.4
GENERAL OVERHEAD	[illegible]	[illegible]	[illegible]	27.2	27.4	28.5
TOTAL OPERATING [illegible]	[illegible]	[illegible]	[illegible]	344.8	355.0	363.3

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NEC PRE [illegible] [illegible]

SOURCES AND [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	YEAR 2011 SOURCES USES
TOTAL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL OPERATI[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OPERATING INC[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OTHER [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SALE OF ROLLING [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PREPAYMENTS [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
FINAL PAYMENTS [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL FACILITIES [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSET ACQUI[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
CASH NEED INCREA[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
RECEIVABLES [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVENTORY INCREA[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET CASH FLOW	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW SHORT TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW LONG TERM DEBT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW LONG TERM DEBT [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROW PURCHASE BOND [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SHORT-TERM DEBT RETIREMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LONG-TERM DEBT RETIREMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIQUIDATION OF RESERVE	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SHORT-TERM DEBT INTEREST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROW PURCHASE BOND INTEREST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SINKING FUND PAYMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM SINKING [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET CASH AFTER [illegible] TRANSACTIONS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NEW GRANTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIQUIDATION OF INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM INVESTMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVESTMENT OF SURPLUS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL SOURCES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL USES OF CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

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NEC [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME ACCOUNT	[illegible]		[illegible]		[illegible]	[illegible]
OPERATING INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
SALE OF [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME FROM [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INCOME [illegible]						
INTEREST [illegible]						
ROLLING STOCK [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
NET INCOME	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
GENERAL BALANCE SHEETS						
ASSETS						
CASH	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
OTHER RECEIVABLES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
PREPAYMENT	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
MATERIAL AND SUPPLIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
INVESTMENT	[illegible]		[illegible]	[illegible]	[illegible]	[illegible]
SINKING FUND RESERVE	[illegible]			[illegible]	[illegible]	[illegible]
ROLLING STOCK AT COST	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LESS ACCUMULATED [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
ROLLING STOCK [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
IMPROVEMENTS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
REAL ASSETS	[illegible]			[illegible]	[illegible]	[illegible]
TOTAL ASSETS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
LIABILITIES						
SHORT TERM DEBT						
LONG TERM DEBT						
FOW [illegible]						
EQUITY ACCOUNTS						
TOTAL [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
RETAINED EARNINGS	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
TOTAL LIABILITIES	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]
WORKING CAPITAL	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

1- ACQUISITION [illegible]
THE [illegible]
INTEREST [illegible]
2- THE [illegible] VALUE [illegible]
THE [illegible]
LAST YEAR [illegible]
3- WORKING CAPITAL [illegible] CASH, [illegible]
MATERIALS, [illegible] SUPPLIES LESS [illegible]
4- ROI IS CALCULATED ON THE [illegible] BEFORE
CAPITAL SERVICE.

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[illegible]

VARIABLE	NAME		[illegible]		
ID	IDENTIFICATION		[illegible]		
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION				
ID	IDENTIFICATION		[illegible]		
REPORT	REPORT		[illegible]	[illegible]	[illegible]
START	FIRST YEAR [illegible]	[illegible]	[illegible]	[illegible]	[illegible]
GO	HIGH-SPEED [illegible]	[illegible]	[illegible]	[illegible]	[illegible]
STOP	LAST YEAR [illegible]	[illegible]			[illegible]
ROW	[illegible]	[illegible]			[illegible]
LF	LOAD FACTOR	[illegible]			[illegible]
CRUT	CAR UTILIZATION				[illegible]
STPC	SEATS PER CAR		[illegible]	[illegible]	[illegible]
SNACK	CARS PER SNACK [illegible]			[illegible]	[illegible]
RBLDY	YEAR [illegible]	[illegible]		[illegible]	[illegible]
CLP	CAR LIFE [illegible]	[illegible]		[illegible]	[illegible]
RBLTL	TOTAL CAR LIFE [illegible]			[illegible]	[illegible]
CPRC	CAR PRICE	[illegible]		[illegible]	[illegible]
PRP1	PERCENT [illegible]		[illegible]	[illegible]	[illegible]
PRP2	PERCENT [illegible]	[illegible]		[illegible]	[illegible]
RBLDR	PERCENT [illegible]	[illegible]			[illegible]
SLVG	PERCENT [illegible]	[illegible]		[illegible]	[illegible]
EXPTFR	EXPENSES TRANSFER	[illegible]			[illegible]
BOND	DEBT SERVICE TRANSFER	[illegible]	[illegible]	[illegible]	[illegible]
INCS	INCOME [illegible]	[illegible]		[illegible]	[illegible]
CRV	COMMUTER [illegible]			[illegible]	[illegible]
CRG	COMMUTER [illegible]				[illegible]
FRV	NON-NEC [illegible]	[illegible]			[illegible]
FRO	NON-NEC [illegible]	[illegible]			[illegible]
IRSG	SHORT [illegible]	[illegible]	[illegible]		[illegible]
IRLO	LONG [illegible]	[illegible]			[illegible]
IRSF	INTEREST RATE [illegible]				[illegible]
SFYP	[illegible]	[illegible]			[illegible]
INSECC	[illegible]				

[illegible]

VARIABLE	NAME		[illegible]		
LCAS	CASH-ENROUTE [illegible]				
RCBL	RECEIVABLE [illegible]				[illegible]
INV	INVENTORY-[illegible]				[illegible]
NPV	PRESENT VALUE [illegible]				[illegible]
CNPV	TOTAL PROJECT [illegible]	[illegible]			[illegible]
STNP	STATION [illegible]	[illegible]			[illegible]
STCL	STATION CLEANING [illegible]	[illegible]			[illegible]
BGG	BAGGAGE CART	[illegible]			[illegible]
TNSP	TRAIN SUPPLIES AND [illegible]	[illegible]			0
FOODN	FOOD AND [illegible]	[illegible]			[illegible]
FOODL	FOOD AND [illegible]	[illegible]			[illegible]
ATTS	SNACK BAR ATTENDANTS	[illegible]			[illegible]
TISC	TICKET [illegible]	[illegible]			[illegible]
RSVN	RESERVATION	[illegible]			[illegible]
PROMO	PROMOTION	[illegible]			[illegible]
CRM	CAR MAINTENANCE	[illegible]			[illegible]
ENGY	ENERGY	[illegible]			[illegible]
CREW1	[illegible]-MAN CREW				0
LENG1	PERCENT [illegible]	[illegible]			[illegible]
CREW4	FOUR-MAN CREW				[illegible]
LENG4	PERCENT 4-MAN [illegible]	[illegible]			[illegible]
CREW5	FIVE-MAN CREW				[illegible]
LENG5	PERCENT 5-MAN [illegible]	[illegible]			[illegible]
CREW6	SIX-MAN CREW				0
LENG6	PERCENT 6-MAN [illegible]	[illegible]			[illegible]
TRNSN2	[illegible] TRAIN [illegible]	[illegible]			[illegible]
TRNSVO	[illegible] TRAIN MILES	[illegible]			[illegible]
TRNS11	[illegible] TRAIN MILES	[illegible]			[illegible]
SWCH	SWITCHING	[illegible]			[illegible]
DISP	DISPATCHING	[illegible]			[illegible]
SHPM	STATION [illegible]	[illegible]			[illegible]
TRP	[illegible]	[illegible]			[illegible]
CTR	MAINTENANCE [illegible]	[illegible]			[illegible]
SGM	MAINTENANCE [illegible] AND SIGNALS	[illegible]			[illegible]
STN	[illegible] STATION [illegible]	[illegible]			[illegible]
BURDS	PASSENGER [illegible] BURDEN				[illegible]
BURDF	FOOD SERVICE [illegible]				[illegible]
BURDT	TRANSPORTATION [illegible]				[illegible]
BURDF	MAINT. OF [illegible] BURDEN	[illegible]			[illegible]
MCWCV	MAINTENANCE [illegible]				[illegible]
INS	TRANSPORTATION [illegible] INSURANCE [illegible]				[illegible]
GOV	GENERAL [illegible]	[illegible]			0
PTPS	PASSENGER [illegible]	[illegible]			[illegible]
		[illegible]			[illegible]
		[illegible]			[illegible]
		[illegible]			[illegible]
		[illegible]			[illegible]
		[illegible]			[illegible]
		[illegible]			[illegible]

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FHA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

VARIABLE NAME

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be ensured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FHA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FHA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

VARIABLE NAME	
USHP	[illegible]
USTR	[illegible]

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FRA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FHA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

This illustration has been prepared on the basis of information and assumptions set forth in Appendix A. The achievement of any financial projection, however, is dependent on the occurrence of future events which cannot be assured. Therefore, the actual results may vary from the projection. This illustration is solely for FSA internal use. It is not intended for use in any prospectus or in any other manner to encourage or induce any form of external financing.

APPENDIX I

REPORT OF INVENTIONS APPENDIX

After a diligent review of the work performed under this contract, no new innovation, discovery, improvement or invention was made.